Members Present: Dr. Jill Derby, Chair

Ms. Shelley Berkley
Mrs. Thalia Dondero
Dr. James Eardley
Mrs. Dorothy S. Gallagher
Mr. Madison Graves, II
Mrs. Nancy Price
Mr. Howard Rosenberg
Mr. Tom Wiesner

Members Absent: Mr. Mark Alden
Mr. David Phillips

Others Present: Chancellor Richard Jarvis
Vice Chancellor Tom Anderes
Vice Chancellor Jane Nichols
General Counsel Tom Ray
President John Richardson, TMCC
President Richard Moore, CCSN
President Ronald Remington, GBC
President James Taranik, DRI
Chair Derby called the meeting to order at 1:00 p.m. on March 12, 1998, with all members present except Regents Alden, Berkley, Graves, and Phillips.

Also present were Faculty Senate Chairs Ms. Marilee Kuhl, GBC; Dr. Lonnie Pippin, DRI; Dr. Duane Gamer, UNR; Mr. J. Scott Wiley, System Administration; Dr. Maria Teirumiiks, TMCC; Dr. Royse Smith, CCSN; Mr. Larry Goodnight, WNCC; and Dr. Mehran Tamadonfar, UNLV. Student government leaders present were Mr. Mike Walker, TMCC; Mr. Joe Mills, UNLV; Ms. Damita Jo Halcromb, WNCC; Mr. Brian Dankowski, GBC; Mr. Tedd Girouard, GSA-UNLV; Mr. Otto MacLin, GSA-UNR; and Mr. Doug Flowers, UNR.

1. **Information Only – Introductions** – President Joe Crowley introduced Mr. Otto MacLin, Vice President of the Graduate Students Association for UNR, who was sitting in for GSA President Albert Van Geelen. Mr. MacLin is a candidate for the GSA presidency in an election that will take place this spring. He is a Ph.D. student in experimental psychology and is close to finishing his degree.

President Ron Remington introduced two student government leaders present at the meeting, student body president, Mr. Brian Dankowski, and Ms. Nicole Fairfield, a senator from the Ely campus. Also introduced was Ms. Mara Van de Ven who was representing Student Services for GBC.

Chancellor Jarvis introduced two new members of the System Administration staff. Dr. Katrina Meyer is the new director of Distance Education and Information Technology. She was formerly with the state of Washington’s Higher Education Board where she was an associate director. Dr. Kwasi Nyamekye is the new Assistant General Counsel in Las Vegas who joins the System from the Office of the Attorney General where he was a Senior Deputy Attorney General. His law degree is from Duke and he holds a doctorate in Political Science.

Regent Berkley entered the meeting.

2. **Chair’s Report** – Chair Derby congratulated UNLV for their impressive basketball success adding
that everyone shared in their pride and victory for winning the WAC Conference. She announced the Regents’ Reception for Outstanding employees and students in the south was scheduled for 6:00 p.m. that evening. Dr. Derby offered her congratulations to UNR for a successful season as well. The next Board meeting will be held at WNCC’s Fallon campus. The Regents’ Reception for the Outstanding nominees in the north will be held Wednesday evening, April 29th, at the new College of Education at UNR from 6:00 to 7:30 p.m. The Board meeting will be held Thursday and Friday in Fallon. A block of rooms has been reserved for Regents for Wednesday and Thursday nights. Committee meetings will begin at 8:30 a.m. on Thursday morning. Friday morning there will be a pancake breakfast hosted by the Fallon Kiwanis Club. Dr. Derby reminded everyone of her ongoing commitment to run meetings in an efficient and timely manner. She called attention to the time sheet included in the agenda packet that displayed the time allotted for each agenda item. Dr. Derby stated that her efforts to streamline the meetings were intended to reduce and avoid repetitive, redundant, gratuitous comments that do not contribute or advance a discussion in order to allow sufficient time for meaningful and thoughtful comments and questions that do advance a discussion. Dr. Derby stated that streamlining the meetings was not intended to make the meetings as short as possible, but to allow adequate time for the important items of discussion that come before the Board. Streamlining should never mean the stifling of important questions or rubber stamping several pages of recommended agenda items without the thoughtful consideration and review that is a Regent’s number one responsibility. The AGB conference will be held in Nashville, Tennessee in April. One of Dr. Derby’s priorities for the Board is education and Board development, so she encouraged members to attend. Regent Dorothy Gallagher will conduct the session for new Regents and Dr. Derby will co-host a roundtable discussion for Board chairs and CEO’s.


President John Richardson, TMCC – commented that there is a considerable body of research that demonstrates that students who are more active in campus activities outside the classroom do better both as citizens and as students. New developments at TMCC include:

- The Hispanic Student Organization held their first meeting last month and 62 students attended. They are becoming very active and the administration is very supportive of that group.

- TMCC’s Access Program has grown from 20 to 70 students. This program identifies high school students, who because of their previous performance, are not considered likely to achieve success at the collegiate level. Through mentoring and advisement efforts, as well as financial assistance provided by a local couple, they have been able to recruit additional students who show promise. Many of these students are minority youth who have been encouraged in their collegiate attendance.

- This Saturday, March 14th marks one year in office for Dr. Richardson and the
college appears to have survived its new president’s first year.

President Ron Remington, GBC – reported on the following items of interest:

- Several years ago, former GBC President Bill Berg, was faced with the dilemma of limited space and a growing campus. UNLV generously shipped a few trailer houses to Elko to help solve the space problems. The trailers have been sold and will be removed from the campus in light of GBC’s new building efforts.

- Less than one year ago the play Macbeth came to Elko and played to standing room only in the new theater. Last week the Mikado played in the same theater to the delight of all attending.

President Jim Randolph, WNCC – announced he had two items to report:

- WNCC has just completed a month-long celebration of Black History Month on the Carson City campus. The student body officers led by student body president Ms. Damita Halcromb and her staff spearheaded the celebration. Ms. Kathy Reardon, who assisted in these efforts, will be leaving WNCC as her family is moving to Las Vegas. She will be enrolling in CCSN in the Fall. Dr. Randolph expressed WNCC’s sorrow in losing Ms. Reardon but pleasure that she would be remaining within the System.

- WNCC is starting a two-year adventure that will lead to their ten-year reaccreditation by the Northwest Association of Colleges and Schools. This process officially began two weeks ago when five faculty members were sent to Seattle for training. The next step will occur on April 2nd when representatives from the Association will visit the campus. A comprehensive self-study should be complete in December 1999, and a team of evaluators will be on campus March 22-24, 2000.

President Jim Taranik, DRI – welcomed the Board to DRI’s Southern Nevada Science Center and reported on some of the work that DRI has been involved with in the Middle East.

- In 1997 DRI was invited to become a member of the International Arid Lands Consortium. Congress authorized the consortium in 1990 for purposes of developing new methods for mitigating desertification. The U.S. Forest Service was the founding government agency for the consortium and it has affiliate
members from the Ministry of Agriculture & Land Reclamation in Egypt and the Higher Council for Science & Technology in Jordan. The consortium is dedicated to: (1) improving public understanding on the utilization of arid lands; (2) strengthening research capabilities in the development and reclamation of arid and semi-arid lands; and (3) applying new technology for resource inventory, detection of ground water management, management monitoring of forested areas, water harvesting, water and soil conservation, dry land reforestation, and monitoring of ecological processes.

- DRI has had an ongoing program with Jordan. Last year a dean and a professor from Jordan attended the DRI Drylands Conference in Lake Tahoe. In return, Dr. Jack Hess and Dr. Steve Wells are going to a conference on paleoclimates in Amman, Jordan in May of this year.

- Through the International Arid Lands Consortium, Dr. Hess has been involved with organizing a multilateral cooperative initiative for science and technology that involves Jordanian, Israeli, and American scientists and scholars. This undertaking will address agriculture, water, and the environment.

President Richard Moore, CCSN – observed that this is the last meeting that will be held on a DRI property under the leadership of Dr. Jim Taranik. Dr. Moore commented that Dr. Taranik is the most prominent scientist that he knows in Nevada who is also a president and a recipient of the Bronze Star from the Vietnam War. Dr. Moore added that it had been a great privilege to serve with such a distinguished researcher. Dr. Moore had the following comments about the community college:

- CCSN’s student population has grown from 17,000 to 27,000 students and the quality of education has not suffered in the process.

- CCSN offers a Health Information program that has increased threefold in size. Health Information is taught at 166 places in America and they all issue the same tests; CCSN’s students ranked number one in the nation on those tests.

- The Automotive Technology program is now accredited in eight areas and has made a successful turnaround from the program offered three years ago. There are over 500 students now enrolled and General Motors has authorized the program as their regional training center.

- The Occupational Therapy Program created three years ago has received its
accreditation approval.

- CCSN has a large financial aid office that plans to operate paperless by the end of the spring semester. All information will be entered onto a computer from the point of first contact.

- The Legislature authorized the hiring of 90 new faculty members beginning July 3rd. To date 103 faculty members have been hired in an effort to address CCSN’s growing student population and its commitment to the community.

President Joe Crowley, UNR – provided a progress report on some of the construction about to begin on campus:

- The parking structure will be a five-story building with 1000 parking spaces to be located between Lawlor Events Center and Church Fine Arts. Construction will begin in April, 1998 and is anticipated to take seven months to complete.

- The new Student Services facility will be attached to the parking structure and is scheduled to begin construction in Summer, 1998 with a Spring, 1999 completion. The total cost of both facilities is in excess of $15 million; $11 million came from the State, $2 million from a rearrangement of parking, and $2 million from private donations.

- There are plans to raise an additional $1 million that could be added to the Student Services facility to relocate the UNR Police Department. If successful in raising the funds, it is proposed to name that portion of the building after the late Sgt. George Sullivan.

- New office space is being built to house women’s and men’s athletics in the same area. The Lifeskills program for student athletes will also be located in this building, in addition to a Hall of Champions. The proposed $3 million facility will be privately funded, with construction beginning in April and lasting for about 10 months.

- Frandsen Humanities building, built in 1917, will undergo a $3½ million renovation beginning in October, 1998 and take a year to complete. The eastern component of the dining commons will also undertake a $1½ million renovation
simultaneously.

- The National Judicial College, which received a $4 million grant from the Donald Reynolds Foundation, has matched the grant with Legislative funds with plans for a new addition to begin in May, 1998.

- Parking will be sparse during this construction.

Mrs. Gallagher commented that people could park at the new Fire Academy (in Carlin) as they are starting construction now. The financing has been completed and construction has begun. Dr. Crowley added that they were able to obtain excellent interest rates in addition to the county of Elko donating the property to the university.

- Provost Douglas Ferraro, UNLV – reported on the following areas of interest:

  - Parking lots are being destroyed in the process of building the new Lied Library in the middle of the largest parking lot on campus. Invitations for the ground breaking are in the mail; the event will be held March 26th at 4:00 p.m.

  - President Harter has appointed an Institutional Retention Committee that will strive to obtain appropriate retention and graduation rates for UNLV’s students, design a first-year experience program, and identify the specific needs of minority students. The committee will also establish and implement a comprehensive electronic Student Services.

  - A new program has been started with private funding from the UNLV Foundation referred to as the Alternative Licensure Program for the preparation of teachers. This program is called the Urban Teaching Partnership, and individuals with baccalaureate degrees in areas other than education are provided the opportunity to receive teacher preparation course work for licensure.

  - The university is not only proud of their basketball team. The UNLV golf team is currently ranked number one in the nation, thanks in part to the success of Coach Dwayne Knight. The Rodeo Team, consisting of 25 athletes 13 of whom are
women, is also ranked number one in the nation under the coaching leadership of Rick Griffith and Danny Brady.

- The current Rebel Yell campus newspaper includes an article about Vanessa Harvey, a senior Physics major who will be attending a conference in Washington D.C. next month. One hundred students from 38 states have been chosen to participate. She will be presenting a paper on the structure of galaxies in some of the lower density regions of the universe.

- The American Ballet Theatre gave a performance at Ham Concert Hall the previous evening.

- President Harter requested a gift of UNLV Rebel Basketball T-shirts be presented to the institution presidents and Board members. President Crowley’s shirt was presented first. He immediately put the shirt on announcing his pride in the Rebel’s victory.

Mr. Wiesner asked Dr. Moore about the significance of hiring 103 faculty when only 90 were authorized. Dr. Moore explained that due to turnover and vacated positions 103 new individuals were hired.

Chancellor Richard Jarvis – concluded with an announcement about a collaborative arrangement within the System. The System is close to concluding a major research initiative which will be a cooperative agreement between the UCCSN and the Department of Energy based in Nevada, that will support research between scientists at UNLV, UNR, and DRI to work with colleagues in the national labs at Los Alamos, Sandia, and Lawrence Livermore. Dr. Jarvis acknowledged Vice Chancellor Jane Nichol’s leadership in this effort of complex negotiations, as well as the research offices on the campuses, Dr. Stephen Rice from UNLV, Dr. Ken Hunter from UNR, and Dr. Bob Wharton at DRI. This initiative could bring up to $5 million per year to the System and would not have been possible without the assistance of Senator Harry Reid’s office. Dr. Jarvis also thanked his deputy, Suzanne Ernst, for all of her efforts in this process, adding that it is a big step forward in research initiatives for Nevada.

Mrs. Price asked if any of this research would be considered classified, with Dr. Jarvis responding that it would not.

2. Chair’s Report (continued) – Dr. Derby offered her congratulations to Regent Berkley on her recent engagement to Dr. Larry Lerner.
The meeting recessed at 1:50 p.m. to the Finance & Planning Committee and reconvened at 3:30 p.m. with all members present except Regents Berkley, Phillips, and Price.

4. Information Only – Campus Presentation, DRI – President Jim Taranik discussed the vision statement for DRI stating that they intended to be internationally recognized as being the leader in understanding the effects of environmental change on the future use of the earth by humankind. DRI is unique in the world in that it is an autonomous, not-for-profit institution with a governing board. It recruits most of its research staff, and secures most of its research outside of the state/region in which it resides. DRI performs research mostly for the federal government and private industry on an international scale, while maintaining a full-time staff of more than 100 researchers with more than 50 Ph.D.’s. DRI's mission is to provide the most effective institutional framework for the worldwide conduct of multidisciplinary and interdisciplinary environmental research, education, and public service related to the future use of Earth by humankind. DRI was established by an act of the Nevada Legislature in 1959 to conduct scientific research on topics of special relevance to the management of Nevada’s environmental resources as well as on topics of national concern, or intrinsic scientific interest.

Mr. Graves entered the meeting.

Dr. Lonnie Pippin discussed the institution’s reward system and this year’s outstanding nominees. The Nevada Medal award, established as a fund-raiser, and co-sponsored by Nevada Bell recognizes world leaders in research. Dr. Pippin also mentioned DRI’s recognition of staff with the Dandini Medal that includes a $1000 cash award. Countess Angela Dandini established it with a $5000 contribution to the faculty development fund. The Peter B. Wagner Award, awarded to five graduate students last year, is changing to a $1000 scholarship for women in pursuit of advanced degrees at the request of Mrs. Sue Wagner.

Dr. Jack Hess discussed DRI’s academic endeavors and Dr. Bob Wharton reported on the institute’s multi-disciplinary research. Dr. Dick French gave a brief presentation on his hydrology projects in the desert. Two of this year’s recipients of the Regents’ Outstanding Award, Dr. Melanie Wetzel, and Ms. Lynn Shaulis gave brief descriptions of their individual research projects.

Dr. Derby thanked the DRI faculty for their presentation.

The meeting recessed at 4:30 p.m. and reconvened at 8:30 a.m. with all members present except Regents Alden, Berkley, and Phillips.
1. **Introductions (continued)** – Dr. Derby introduced North Las Vegas Regent candidate Mr. Doug Seastrand, and offered her condolences to Provost Ferraro on the UNLV basketball loss and commended the lovely reception honoring the Outstanding recipients the previous evening at the Hotel College. Dr. Derby acknowledged the DRI staff for hosting the present meeting.

The meeting recessed at 8:35 a.m. to the Finance and Planning Committee and reconvened at 10:45 a.m. with all members present except Regents Alden, Berkley, and Phillips.

5. **Approved Finance and Planning Committee Report** – The Finance and Planning Committee, sitting as a Committee of the Whole, recommended approval of the following items.

5.1 **Approved Enrollment Increases: Augmentation to Budgets** – Approved increased expenditure authorization for CCSN, GBC, TMCC, WNCC, and UNLV because of enrollment increases beyond budget authorizations. Approved a request to seek approval from the Interim Finance Committee for this expenditure.

5.2 **Approved Fiscal Exceptions** – There were no fiscal exceptions found in the review of the quarterly Fiscal Exceptions Report.

5.3 **Approved Budget Revision, GBC** - Approved GBC to transfer funds. Three positions that have been funded in instruction need to be transferred to student services, controller’s office and library to more accurately reflect their program responsibilities.

Mrs. Dondero moved acceptance of the Finance & Planning Committee Report and action items. Mr. Wiesner seconded. Motion carried.

6. **Approved Academic, Research & Student Affairs Committee Report** - Chair Dorothy Gallagher reported that the Academic, Research & Student Affairs Committee met on Thursday, March 12, 1998. Vice Chancellor Jane Nichols related that her office will offer faculty on the UCCSN campuses the opportunity in the 1998-00 academic year to work on specific projects related to academic, research
and student affairs. The potential projects and application process was outlined. Mrs. Gallagher commented that it is an excellent program that will provide faculty input for the System staff as well as being beneficial for faculty edification.

Mrs. Gallagher moved approval of the report. Mr. Graves seconded. Motion carried.

6.1 Approved AAS, Construction Management and Technology, GBC – Approved the new program for an Associate of Applied Science degree in Construction Management and Technology at GBC. Ref. A on file in the Board office.

6.2 Approved AAS, Occupational Safety and Health, GBC - Approved the new program for an Associate of Applied Science in Occupational Safety and Health at GBC. Ref. B on file in the Board office.

6.3 Approved AAS, Industrial Management, GBC - Approved the new program for an Associate of Applied Science in Industrial Management Technology at GBC. Ref. C on file in the Board office.

6.4 Approved AAS, Computer Office Technology, GBC - Approved the program for an Associate of Applied Science in Computer Office Technology at GBC. Ref. D on file in the Board office.

Mrs. Price requested clarification if the Regents' were also looking at when programs are removed, with Dr. Nichols responding yes.

Mrs. Gallagher moved approval of the AAS degrees to be given at Great Basin College. Mr. Graves seconded.

6.5 Approved 1998 Board of Regents Awards - Approved the recommendations for the following 1998 Board of Regents' Awards. Resumes for these individuals were located in the White Packets. Mrs. Gallagher added that it was a prestigious group of people, and
that the other finalists would also have made the System proud.

A. Nevada Regents’ Creative Activity Award – Dr. Dean Gronemeier, UNLV
B. Nevada Regents’ Researcher Award – Dr. John Hallett, DRI
C. Nevada Regents’ Teaching Award for Community College Faculty – Dr. Jack Smith, GBC
D. Nevada Regents’ Teaching Award for University & DRI Faculty – Dr. Meggin McIntosh, UNR


6.6 Approved Handbook Addition, Definitions & Criteria for Off-Campus Sites - Approved the Handbook addition, Title 4, Chapter 14, Section 2, Definition and Criteria for Off-Campus Sites. Ref. F on file in the Board office. Mrs. Gallagher commented that it was time for this change and would provide the institutions with a better way of deciding off-campus sites.

Mrs. Gallagher moved approval of the Handbook addition for Definition and Criteria for Off-Campus Sites. Mr. Rosenberg seconded. Motion carried.

6.7 Approved Program Review Report - Approved the annual Program Review Report of existing programs reviewed by the campuses over the past year. Ref. F on file in the Board office.

Mrs. Gallagher moved approval of the annual Program Review Report. Mr. Rosenberg seconded.
Dr. Derby asked if the program review process was now more comprehensive, complete, and provided the sense of oversight and accountability that is necessary. Mrs. Gallagher stated that she felt that it did and asked if the presidents had any input. Dr. Ferraro commented that it is a major asset that external reviewers from other institutions have been impressed with the System's method.

Motion carried.

6.8 Approved Master Plan Revision, DRI - Approved the Master Plan Revisions for DRI.

Mrs. Gallagher moved approval of the Master Plan revisions as presented by DRI. Mrs. Dondero seconded.

Mrs. Gallagher remarked that CCSN would be making their report at another date.

Motion carried.

6.9 Approved Master Plan, UNLV - Approved the Master Plan for UNLV. Mrs. Gallagher commended UNLV for doing a good job on a presentation that was a long time coming.

Mrs. Gallagher moved approval of the UNLV Master Plan. Ms. Berkley seconded. Motion carried.

6.10 Approved Nevada Regents' Academic Advisor Award - Approved the proposal for a Nevada Regents' Academic Advisor Award to be given annually to an advisor corresponding to each recognized student association in the UCCSN. The Nevada Student Alliance requested this award. The Award will become official in 1999. Ref. G on file in the Board office. Mrs. Gallagher stated her pleasure in seeing the students take the initiative on this measure.
Mrs. Gallagher moved approval of the Regents’ Academic Advisor Award. Mr. Rosenberg seconded. Motion carried.

7. Approved Audit Committee Report – In light of Chair Mark Alden’s absence, Dr. Derby presented a report on the Audit Committee meeting held on March 12, 1998. The Committee reviewed Internal Audit Follow-up Reports for those institutions listed on the Audit Committee Agenda (on file in the Board office) and recommended approval. Mrs. Sandi Cardinal, Internal Audit Director, reported that the bank reconciliations for all institutions are up to date.

Dr. Derby moved to accept the Audit Committee Report. Mrs. Gallagher seconded. Motion carried


7.2 Approved Internal Audit Reports - Approved the following Internal Audit reports, as contained in Ref. I on file in the Board office.

University Inn, UNR

Cooperative Extension Service, UNR

Learning Resource Center, CCSN
7.3 **Approved Extension of External Auditor Contract** - Approved the proposal to approve an extension of the external auditor contract for Coopers and Lybrand.

Dr. Derby moved approval of the proposal to extend the contract of the external auditors Coopers and Lybrand for three years. Mrs. Dondero seconded. Motion carried.

7.4 **Approved External Audit Report** - Approved the OMB Circular A-133 report for the year ending June 30, 1997.

Dr. Derby moved approval of the OMB Circular A-133 report for the year ending June 30, 1997. Mr. Graves seconded. Motion carried.

8. **Information Only – Regents’ Workshop: Financial Aid** - A workshop was conducted to provide an overview of student financial aid in Nevada. The presentation examined national and state trends, reviewed the potential impact of HOPE scholarships on community college and university students, and discussed the impact of new state access dollars for financial aid. The workshop also provided UCCSN 1996-97 student financial aid data on grants, grants-in-aid, loans, scholarships, and student employment.

Vice Chancellor Nichols reported that national trends for student financial aid include:

- Total financial aid for higher education students is increasing. The largest source
of financial aid is via federal loans. State grants and scholarships continue to increase slightly across the country. More students are working more hours to support higher education costs.

- Nevada had the highest rate of increase in state grant programs of any state from 1990 to 1995 equating to a 773.4% increase.

- In 1996-97 Nevada ranked 40th of all states in total state grant program dollars, up from 46th in 1993-94 and 50th in 1992-93. With anticipated new 1997-99 State Access and Regents' Award Program Dollars, the rank will rise.

Dr. Nichols reported the following relative to state dollars:

- In 1997-99 the Regents’ Award Program accounted for $2.6 million in budgeted student financial aid, while Nevada Access and Grants-in-Aid accounted for $21.9 million.

- In 1996-97 $5.2 million was awarded as student access aid; 92% of access awards are made based on need and distributed via grants, scholarships, and employment opportunities.

- The primary source of total student financial aid is from federal sources, the majority of which is in loans.

Mr. Wiesner asked how it is decided which institution gets what portion of funds. Dr. Nichols responded that it is decided on an individual source basis. The Regents' Award Program is distributed on an FTE basis. The federal programs are based on an historic figure established twenty years ago; Congress is considering changing this policy. The Access dollars use tracking of student fees and enrollment and are distributed to the campuses. Mrs. Price asked if tuition assistance provided by the state to the National Guard was included in those figures. Dr. Nichols responded that it should be and was likely reflected in the Grants-in-Aid. The student financial aid offices track unmet need in order to assist the System's analysis of success in that area. The data warehouse will greatly assist in this process. Mrs. Dondero asked who is responsible for collecting the loans, with Dr. Nichols responding that UNLV is the only campus that provides administration of the loans. The other campuses contract with the system that is in place for the loan providers. Mrs. Price asked if UNR could do that as well. Dr. Crowley responded that they had considered it at one point but are not currently participating; it is an experimental program in which some institutions participate, and there is a great deal of resistance to it.
particularly by the banks. Mr. Wiesner asked if the bank loans were federally guaranteed, with Dr. Crowley responding in the affirmative. Mr. Wiesner commented about the frequency that one hears about student loans not being paid back. Dr. Crowley acknowledged that it is a concern and that institutions could get themselves in trouble with too high of a default rate. Dr. Jarvis elaborated that Nevada typically shows a high default rate that is not due to System campuses but to proprietary schools in the state with short duration spans.

Dr. Nichols continued her discussion of federal programs adding that 55% of federal loans are awarded on need-based criteria. These subsidized loans carry a lower interest rate and do not require interest payments while the student is enrolled. The UCCSN financial aid is keeping pace with enrollment growth. Mr. Wiesner asked to see a sample of a financial aid application, with Dr. Nichols responding that the Director of Student Financial Services, Ms. Judy Belanger, would be addressing that issue later in the program.

Mr. Dario Herrera, Special Population Recruiter for CCSN, reported on the HOPE scholarship:

- The Hope Scholarship is a tax credit, not a scholarship.
- Tax credits are subtracted directly from the tax a family owes; a family must file a tax return and owe taxes in order to take advantage of it.
- Effective for qualified expenses paid after December 31, 1997 for taxable years ending and academic periods beginning after that date.
- Tax credit available for a maximum of $1500 for up to two tax years; 100% of first $1,000 qualified expenses + 50% of next $1,000 qualified expenses.
- First & second year undergraduates (freshman & sophomore). Students must be enrolled at least half-time for one academic period during the calendar year.
- Qualified expenses include tuition and fees an individual is required to pay in order to be enrolled at or attend an eligible institution. The amount of qualified expenses is reduced if the student receives assistance such as Pell, tax-free scholarships, fellowship grants, tax-free employer educational benefits, military benefits, and tax-free Education IRA distributions.
- Tax credits available to taxpayers with a modified Adjusted Gross Income below $40,000 (single filer) or $80,000 (married/joint filers).

Mrs. Price asked if CCSN was using television to educate the community about this tax benefit, with Mr. Herrera responding they were running public service announcements. Mrs. Price asked if the existing system collected the data required for the IRS; Mr. Herrera agreed that it is an onerous process but the data is being collected. Mrs. Price commented that this topic had been the subject of discussion at an ACCT presentation she attended. There is a representative in Missoula who proposes repealing the institutional reporting requirements.

Ms. Judy Belanger, Director of Student Financial Services for UNLV, provided a description of student aid programs and their impact on students, and thanked the Regents for their contributions to student aid:

- Four basic sources: federal, state, institutional, and private; the majority of aid comes from the federal government.

- Four basic types: scholarships, grants, long-term loans, part-time employment. Older institutions tend to have a higher level of private scholarships.

- Merit-based: meritorious achievements (grades, talent, service, leadership); rewarding good performance often attracts students to an institution.

- Need-based: students must demonstrate financial need to receive funding.

- Part-time employment can be both an advantage and a disadvantage; experience gained from employment while attending college can be reflected on their resume. Students who work less than 20 hours/week tend to perform better academically and remain in school through graduation. A disadvantage is that students tend to extend their stay in college, taking longer than four years to complete their degree.

- Student loans often influence the decisions students make about their career choices.
- National trend of $13-14,000 in debt for college graduates. Nevada’s rate is slightly higher at $15-16,000.

Mr. Jim Hadwick, Director of Financial Assistance for WNCC discussed determining student eligibility and changing student requirements:

- Merit-based aid typically requires a student application and usually requires eligibility criteria (i.e. GPA, skill, gender/ethnic background, athletic ability).

- Need-based financial aid is applied for with applications for federal student aid and an assessment of the family’s financial strength to pay for educational costs.

- The Internet features an express form that allows the family to download the program, fill out the application and electronically transmit the application.

- Students are now of a non-traditional age, balancing education with family and employment.

- Students incur an increased loan debt to reduce work hours and attend more than part-time.

- Returning students are less prepared and require refresher courses.

- People are improving their employability with short training.

Dr. Derby thanked Dr. Nichols and all of the student financial aid officers for their presentation. The meeting recessed at 12:00 noon for lunch and reconvened at 1:15 p.m. with all members present except Regents Alden and Phillips.

9. Public Comment – Speakers included CCSN students Mr. Brian Paco Alvarez, Ms. Sandra "Niecey" Ransey, Mr. Christopher Cook, and Ms. Donna Clark and UNLV Student Body President Mr. Joe Mills. Verbatim minutes are on file with the permanent minutes.
10. Approved Campus Environment Committee Report - Chair Howard Rosenberg presented a report on the Campus Environment Committee meeting held on March 11, 1998. Representatives from campus committees on Diversity and Status of Women held an open discussion on campus issues, challenges and successes regarding gender and racial ethnic diversity throughout the System. The groups shared ideas and "best practices" among the campuses to reach campus diversity goals. The group presented one page executive summaries and discussed their challenges and successes with one another.

- Mr. Rosenberg moved approval of the report. Mrs. Dondero seconded.

Regent Price mentioned the Farmer case because she felt it had implications to the diversity policy. It has a segment that declares that there is an "unwritten policy" that she does not understand and requested that it be reviewed by the Committee. Mr. Rosenberg agreed to do so.

- Motion carried.

11. Approved Investment Committee Report - Chair Madison Graves reported that the Investment Committee met on February 24, 1998, and interviewed three investment manager firms specializing in Real Estate Investment Trusts (REIT) Securities. After deliberation the Committee hired John McStay Investment Counsel. Mr. Graves commended Regents Alden and Rosenberg for attending the Investment Committee meeting although they are not members of the committee.

- Mr. Matt Lincoln, Cambridge Associates reported on the performance of the UCCSN investment returns for the period ending December 31, 1997. For calendar year 1997, UCCSN realized a 17.4% total net return.

- Mr. Graves moved approval of the report. Mr. Eardley seconded.
Mrs. Price called for a point of order by asking if in approving the report they were also approving the hiring of the new manager and if it was legal to do so. Mr. Graves responded that it was for information only as the Committee has the responsibility and authority to do so. Mrs. Price reiterated her question adding that her understanding of the policy was for it to be used for items requiring immediate attention. Dr. Anderes responded that the practice of the Committee has been to exercise the authority of hiring managers even in cases of non-immediacy. Mrs. Price requested clarification of the original intent for authorized actions of immediacy as opposed to sole control. Mr. Rosenberg clarified that the Board is approving the information in the report. Mr. Wiesner asked if the General Counsel had an opinion on this matter. Dr. Anderes clarified the question in asking if the Investment Committee takes an action to hire, must it move forward to the Board for approval. Dr. Anderes suggested that the Committee’s practice and policy has been to hire new managers and report to the Board as information. Mrs. Price’s question is whether the action should move forward to the Board for approval. General Counsel Tom Ray stated he would be happy to research the question. As a general proposition, the Board has delegated to the committees to take certain actions that the Board then ratifies. Mr. Ray acknowledged that if the Committee agreed to take an action the Board could override it.

Motion carried. Mrs. Price voted no.

Mr. Graves stated that he felt it necessary for the Regents’ Handbook and Policies be reviewed as these kinds of issues are arising at every meeting. Dr. Derby acknowledged that it is a proposal that has been on the table for quite some time and the priority needs to shift.

11.1 Approved Gifts - Approved the report of new gifts and additions to the system endowment funds. Ref. J on file in the Board office.

Mr. Graves moved approval of the new gifts and additions to the System endowment funds. Mr. Eardley seconded. Motion carried.

11.2 Approved Custody Services, RFP - Approved the proposal for solicitation of bids for UCCSN custody services.

Mr. Graves moved approval of the RFP for bids for UCCSN
12. **Approved ad hoc Board Conduct Committee Report** – Chair Shelley Berkley reported the ad hoc Board Conduct Committee met on February 6th to review the current Board policies and suggestions made at the Board retreat held in November. The Committee agreed that the current Board policies were quite good, however suggestions were made for other activities the Board might consider such as annual Board retreats, an orientation program for new Board members and stressing the need for attendance at both Board and Committee meetings. The Committee directed staff to prepare a draft of the recommendations. The draft recommendations were reviewed at the March 12, 1998 meeting.

Ms. Berkley reviewed some of the recommendations:

- Proposed a Board Workshop session be held as soon as possible to include a review of the current Board policy in regard to Board conduct, to outline Board expectations in regard to this policy, and a review of Robert’s Rules of Order.

- Schedule an annual Board workshop/retreat session that includes a self-evaluation for the Board, annual goal setting, and evaluation of accomplishments.

- Develop a formal training program for new members of the Board to include Board orientation provided by existing Board members. Assign an existing Board member as a mentor for new Board members (from another region of the state).

- Develop a written document that clearly states what is expected of a Board member including a calendar of future meeting dates and major campus events that Regents attend.

- Disciplinary actions if a Board member fails to meet stated Board policy and expectations.

- Endorse the actions of the Board Chair at the January 1998
meeting in regard to agenda scheduling and limiting unnecessary comments.

- Encourage the Chair to review with all Board members the current policy regarding Board members’ attendance at outside conferences at System expense, and to require members attending such conferences at System expense to make a report to the full Board regarding the conference.

Mr. Graves moved approval of the report. Mrs. Gallagher seconded.

Mrs. Price commented that Dr. Jerry Barbee from WNCC, who is an expert in Robert’s Rules, has graciously volunteered to assist the Board with that portion of the workshop. Mrs. Price asked if they were approving the recommendations or just the report with items to be discussed at the workshop. Dr. Derby stated that they were approving the report. Ms. Berkley added that they were advancing the recommendations to the Board. Mrs. Price asked if they were approving the report and not implementing the recommendations. The Board indicated no.

Dr. Derby thanked the Committee for their work, adding the Board policy was lacking a set of guidelines that could be used appropriately. She expressed her appreciation to Board members for attending the meetings and participating. Ms. Berkley stated the Committee felt that the Board is currently good, but was striving for better.

Motion carried.

13. Approved ad hoc DRI Presidential Search Committee Report - Chair Dorothy Gallagher presented a report on the DRI Presidential Search Committee meetings held February 9, 21, and 22, 1998 to interview prospective candidates for the position of President of DRI. Five interviews were held and three more will be held on March 14 and 15, after which candidates for the position will be chosen to be invited back into the state for meetings with various campus and System personnel and community leaders.
Mrs. Gallagher moved approval of the report. Mr. Graves seconded. Motion carried.

13.1 Approved Revised Budget – Approved the addition of $10,000 to the purchase order for the firm of Heidrick & Struggles. In September 1997 the Board approved a budget of $45,000 for the DRI Presidential Search. This would cover Committee expenses such as candidate visits, travel, and operating expenses. In December 1997 the Committee requested and the Board approved the hiring of the firm of Heidrick & Struggles to assist with the search for a fee of "$55,000 plus $5,000 expenses and out of pocket expenses." The expenses and out of pocket expenses now exceed the initial $5,000. The Committee requested $10,000 be added to the original purchase order to cover these expenses. The original $45,000 budget will be more than adequate for the other expenses of the search and any remaining funds in this and the Heidrick & Struggles account will, of course, be reverted to the Special Project funds.

Mrs. Gallagher moved approval to add $10,000 to the purchase order for the firm of Heidrick & Struggles. Mr. Graves seconded. Motion carried.

Mr. Graves stated that Heidrick & Struggles has done an outstanding job in bringing forth world-renowned scientists interested in this position.

14. Approved Consent Agenda - Approved the Consent Agenda.

(1) Approved Minutes - Approved the minutes of the meeting held January 22-23, 1998.
(2) Approved Emeritus - Approved emeritus recommendations as presented by the institution presidents:

CCSN

Dr. Herman Van Betten, Professor, Emeritus, English, effective June 1, 1998.
Dr. Norma Suchy, Professor, Emeritus, Chemistry, effective June 1, 1998.

UNLV

Dr. Gerald Rubin, Associate Professor of Social Work, Emeritus, effective May 19, 1998.

UNR

Li-Ming K. Chu, RN., C., MSN, Assistant Professor, Emeritus, effective January 12, 1998.
Terrie Nault, Director of Special Events, Emeritus, effective July 1, 1998.

(3) Approved Promotion or Assignment to Rank - Approved promotions or assignment to rank as recommended by the campus presidents. Each candidate has been evaluated and reviewed in accordance with appropriate Board and campus policies. The Chancellor recommended approval of these recommendations effective July 1, 1998. Ref. C-3 on file in the Board office. Ms. Shirley Lockery was removed from the list at the request of UNR. She was moving from the state.

(4) Approved Tenure - Approved tenure as recommended by the campus presidents. Each candidate has been evaluated and reviewed in accordance with appropriate Board and campus policies. The Chancellor recommended approval of these proposals effective July 1, 1998. Ref. C-4 on file in the Board office. Ms. Shirley Lockery was removed from the list at the request of UNR.
(5) Approved Tenure on Hire, UNLV - Approved tenure on hire for the following individuals at UNLV:

Dr. William Speer, Professor of Education, Department of Curriculum and Instruction, effective August 24, 1998.

Mr. Kory Staheli, Associate Director of the Law Library and Head of Public Services, effective February 2, 1998.

(6) Approved Resolution - Approved the following resolution for TMCC. TMCC plans to submit a grant proposal to the Donald W. Reynolds Foundation that requires a resolution from the governing board of the institution.

RESOLUTION NO. 98-1

The Board of Regents of the University and Community College System of Nevada do hereby resolve that the Student Center proposed by Truckee Meadows Community College conforms to the college’s strategic plan and facilities master plan. Be it resolved that the governing board does approve the submission of the Donald W. Reynolds Foundation Summary Proposal as prepared by Truckee Meadows Community College.

(7) Approved Naming of Building, UNR - Approved the naming of the former education building at the University of Nevada, Reno the Edmund J. Cain Hall. Dr. Cain provided strong leadership for many years as a dean of the College of Education as well as distinguished service nationally to advance teacher education. Under his direction the planning and construction of this building were accomplished.

(9) Approved Board of Regents’ Meetings, 1999-2000 - Approved the Board of Regents’ meeting calendar September 1999 through August 2000 as follows:

September 9-10, 1999

October 21-22, 1999
December 2-3, 1999
January 20-21, 2000
March 16-17, 2000
June 15-16, 2000
August 10-11, 2000

(10) **Approved Interlocal Agreements** – Approved the following Interlocal Agreements:

A. Parties: Board of Regents/UNR and the Nevada Division of Child and Family Services
   Effective: 12/1/97 through 6/30/98
   $$: $7,526 to UNR
   Purpose: Childcare provider training

B. Parties: Board of Regents/UNR and the Nevada Housing Division
   Effective: Board approval date, to 12/31/98
   $$: $12,000 to UNR
   Purpose: 1998 Annual Housing Plan

C. Parties: Board of Regents/UNR and Washoe County (Renewal of Lease)
   Effective: Board approval date, through 12/31/2002
   $$: None
   Purpose: Renewal of an agreement for Water Rights Lease to allow artificial recharge in Golden and East Lemmon Valleys

D. Parties: Board of Regents/UNR and the Nevada
Division of Child and Family Services
Effective: 12/1/97 to 9/30/98

$$: $10,000

Purpose: Longitudinal study of family preservation

E. Parties: Board of Regents/UNR and the Washoe County School District
Effective: 1/1/98 through 12/31/98

$$: $1.15 per mile for each actual mile logged

Purpose: UNR’s lease of school buses

F. Parties: Board of Regents/UNR and the Nevada Department of Motor Vehicles & Public Safety
Effective: Board approval date

$$: $30,000 to UNR

Purpose: Evaluating the effectiveness of Nevada’s Multi-jurisdictional Narcotic Task Force

G. Parties: Board of Regents/System Computing Services and the Nevada Department of Education
Effective: Fiscal 1997-1998

$$: $22,500 to System Computing Services

Purpose: Nevada School Network

H. Parties: Board of Regents/School of Medicine and Nevada Division of Environmental Protection
Effective: 7/1/97 to 6/30/98

$$: $79,000 to Medical School

Purpose: Analytical services provided by the Nevada State Lab
I. Parties: Board of Regents/UNLV and Nevada Power Company (Right of Entry)

Effective: Board approval date, permanently

$: $1.00 to UNLV

Purpose: Install, energize and maintain electrical facilities to the UNLV Pre-Fab Building as part of track relocation project

J. Parties: Board of Regents/TMCC and Washoe County School District

Effective: 8/21/97 through 6/4/98

$: None

Purpose: TMCC to provide classroom space for educational program

K. Parties: Board of Regents/CCSN and the State Occupational Information Coordinating Committee

Effective: 7/1/98

$: $2,500 to SOICC

Purpose: Nevada Career Information System

L. Parties: Board of Regents/CCSN and the City of North Las Vegas (Interlocal/Memorandum of Understanding)

Effective: Board approval date, for two years

$: $75,000 allocation by City of North Las Vegas for two years’ participation by City of North Las Vegas and CCSN

Purpose: Provision for recreational services capable of serving students and community
Parties: Board of Regents/CCSN and Nevada Power Company (Right of Entry/Grant of Easement)

Effective: Board approval date, permanently

$: $1.00 to CCSN

Purpose: Install, energize and maintain electrical facilities at KNPR Radio Station Office Building

N. Parties: Board of Regents/CCSN and Sprint Communications (Right of Way/Grant of Easement)

Effective: Board approval date, permanently

$: $1.00 to CCSN

Purpose: Will allow Sprint to place underground facilities, consisting of conduit and cable, in order to provide service to KNPR Radio Station

O. Parties: Board of Regents/CCSN, City of Las Vegas and Nevada Public Radio Corporation (Encroachment Agreement)

Effective: Board approval date, permanently

$: $10.00 to CCSN

Purpose: Allow Nevada Public Radio Corporation to develop and improve real property at 6375 West Charleston Road (KNPR Radio)

P. Parties: Board of Regents/GBC and Nevada Welfare Division

Effective: Board approval date, through 6/30/98

$: $27,000 to GBC

Purpose: GBC to develop and implement customized training for Welfare Division
Mrs. Gallagher moved approval of the Consent Agenda as corrected. Mr. Rosenberg seconded. Motion carried.

(10) Approved Interlocal Agreement

Q. Parties: Board of Regents/UNLV and the Las Vegas Convention and Visitors Authority


$$: $5,000,000 to UNLV

Purpose: Rental of Sam Boyd Stadium for both the Las Vegas Bowl and WAC Championship Football Game

Dr. Norval Pohl explained that the request was twofold:

- Update the Board on UNLV’s efforts to leverage the slot tax dollars for the renovation of their two events facilities.

- Outline the nature of a legal agreement that UNLV is in the process of negotiating with the Las Vegas Convention and Visitor’s Authority. Request is made to approve in concept and to authorize the Chancellor to sign the agreement upon its completion.

Negotiations are underway between the LVCVA and the National Finals Rodeo (NFR) for a ten-year extension of their contract. That contract is contingent upon UNLV completing a second tunnel at the Thomas and Mack Center by December 1998. Mrs. Price stated she felt the Board should review the final contract.

Mr. Graves moved approval in concept of the basic terms with the NFR, subject to the final terms and
Mr. Graves recognized Mr. Pat Christenson, Director of the Thomas & Mack Center, stating that he has done a tremendous job in moving UNLV forward.

Approved Quasi Endowment, UNR - Approved establishing a quasi endowment as follows:

Transfer monies from the ASUN bookstore reserve account to establish the ASUN scholarship endowment fund.

The earnings of this endowment are to be used to award scholarships to undergraduate students enrolled at the University of Nevada, Reno. The amount of the quasi endowment will initially be $646,200.

Mr. Doug Flowers explained that the original intent was to have the first year’s interest cover the honoraria for all ASUN officers. Salaries and staff expenses are consuming a greater portion of the operating budget and the account is not growing at a rate that can keep pace with inflation. Bookstore funds cannot be spent on general operating expenses but are specifically for student scholarships and large capital improvement projects. These dollars are specifically marked for scholarships. As the endowment grows, it is intended for all JTU scholarships to be paid from this fund.

Mrs. Price moved approval of establishing the ASUN scholarship endowment fund. Mr. Rosenberg seconded. Motion carried.
16. **Approved Strategic Directions** - Approved a draft of revised Strategic Directions based on discussions at the Board’s January Workshop. Ref. K on file in the Board office.

Dr. Derby reported that the Board originally established the Strategic Directions in 1992. The draft represents the input from the January 1998 Workshop. One strong theme resulting from the Workshop was the Board’s commitment to reaffirm the importance of quality education. Dr. Derby mentioned a focus on good teaching, how to encourage quality, and sending a strong message to the campuses. She expressed her pleasure with the changes and complimented the Chancellor and his staff for the manner in which they incorporated the Board’s suggestions into the current vision for higher education.

Ms. Karen Steinberg reported that the System staff had taken all of the comments and reports forwarded very seriously. The final document will be printed and include a letter from the Board Chair.

Mrs. Price moved approval of the Strategic Directions. Mrs. Dondero seconded.

Mrs. Dondero asked if the Board would see the document again to compare how they are doing in pursuit of their goals, with Ms. Steinberg assuring her she would as it is a living document and they would be working on it again. Dr. Derby added that the timing for the workshop was to accomplish the task prior to entering into budget discussions.

Motion carried.

17. **Approved System Performance Indicators** - During the January 1998 Board Workshop, the Board discussed adopting a set of system performance indicators based on the Regents’ Strategic Directions, and the Chancellor was charged with developing a suggested set of indicators based on the draft discussed. The approved set of indicators is contained in Ref. L on file in the Board office.
Ms. Steinberg reported that this is a companion document from the Workshop and is the first step in accomplishing the Board’s Strategic Directions. The individual campuses are expected to design their own supplemental sets of indicators that relate to individual campus mission and programs.

Mrs. Price moved approval of the System Performance Indicators. Mrs. Dondero seconded.

Dr. Derby applauded the efforts of the Chancellor and his staff for their work on this project.

Motion carried.

18. Motion Failed to Approve Regents' Bylaws, Committee Quorum - At the January, 1998 meeting, a change to the Regents' Bylaws, Article V, Section 13, Quorum, was presented for consideration. This change would affect the quorum on Board committees. Ref. M on file in the Board office.

Mr. Wiesner moved approval of the Bylaws change. Mrs. Dondero seconded.

Mrs. Gallagher commented that she had given the matter a lot of thought and would not be comfortable with only two people reviewing all committee work and making recommendations for the Board. Ms. Berkley shared Regent Gallagher’s reservations, adding that she was not happy about lowering Board standards now, opting instead to give it another try in light of the new Board Conduct standards. Mr. Rosenberg agreed. Chair Derby announced that she had received a memo from the Faculty Senate Chairs stating their unanimous displeasure with the lowering of the quorum requirements. Mr. Graves stated he had no preference and suggested, since six constitutes a quorum of the whole, allowing a majority of those present.
Motion failed. Mr. Wiesner voted yes.

19. Approved Honorary Associate Degree Awards - Approved the 1998 Honorary Associate degrees as recommended by the presidents.

Great Basin College – Arthur (deceased) and Marianne Glaser.

Dr. Eardley moved approval of the Honorary Associate degree nomination for GBC. Mr. Graves seconded. Motion carried.

Truckee Meadows Community College – Col. William and Hazel Van Allen, and Vince Swinney.

Mrs. Price moved approval of the Honorary Associate degree nominations for TMCC. Ms. Berkley seconded. Motion carried.

Western Nevada Community College – Donald E. Bently, Harold and Catherine "Sue" Fitz.

Mr. Rosenberg moved approval of the Honorary Associate degree nominations for WNCC. Mrs. Dondero seconded. Motion carried.
Community College of Southern Nevada – Joseph M. Foley, Sue Lowden, Carolyn M. Sparks, Jose Gerardo Troncoso, and Joey Tillmon.

Mrs. Dondero moved approval of the Honorary Associate degree nominations for CCSN. Mr. Wiesner seconded. Motion carried.

20. Approved Honorary Doctorate Degree Awards - Approved the 1998 Honorary Doctorate degrees as recommended by the presidents.

University of Nevada, Reno – Jeane Jones, Ph.D. and Luther Mack, Jr.

Mr. Wiesner moved approval of the Honorary Doctorate degree nominations for the University of Nevada, Reno. Ms. Berkley seconded. Motion carried.

University of Nevada, Las Vegas – John L. Goolsby, Robert Venturi, and Denise Scott Brown.

Mr. Graves moved approval of the Honorary Doctorate degree nominations for the University of Nevada, Las Vegas. Ms. Berkley seconded. Motion carried.


Mrs. Gallagher moved approval of the Distinguished Nevadan nominations for northern Nevada. Mr. Rosenberg seconded. Motion carried.

**Southern Nevada** – Ruby Duncan, Wing and Lilly Fong, Rafael "Ray" Vega, Melvin B. Wolzinger, and First Lady Sandy Miller.

Ms. Berkley moved approval of the Distinguished Nevadan nominations for southern Nevada. Mr. Rosenberg seconded. Motion carried.

22. **Approved Regents' Scholar Awards** - Approved the 1998 Regents' Scholar awards as recommended by the campus presidents in accordance with Board policy. Each scholar is presented a $5,000 stipend at the Regents’ reception held in May.

**CCSN** – Adriana Valencia-Kascher, Henderson.

**GBC** – Jaime Lawrence, McGill.
23. Approved Commencement Calendar - The scheduling of commencements in Spring 1998 has produced a situation in which it is impossible for Regents to attend all of the main commencement ceremonies. The Chancellor has developed a proposal to coordinate the review of calendar and academic-year obligation materials. Ref. N on file in the Board office.

The Chancellor proposed language that would replace existing language in Title 4, Chapter 1, Section 4.1 to resolve the issue of conflicts in proposed dates, with either Option A (the Board) or Option B (the Chancellor).

Mr. Graves moved approval of Option B (the Chancellor.) Ms. Berkley seconded. Motion carried. Mr. Rosenberg and Mrs. Price voted no.
Mr. Rosenberg commented that this does not resolve the issue for 1999. The Chancellor responded that he believes he has a resolution for that but is awaiting confirmation from the two presidents involved.

24. Tabled - UNLV Administrative Code Officer - Regent Rosenberg requested a discussion of the appointment of an Administrative Code Officer at UNLV in relation to the role of the UCCSN General Counsel. Current Board policy is attached as Ref. Q on file in the Board office.

Chancellor Jarvis provided the Board policy upon which the hiring of the UNLV Administrative Code Officer was based, and offered to draft any alternative language that the Board would desire. Dr. Jarvis alerted the Board that it may wish to clarify its intent with regard to: (a) any limits on "such other duties as the president may prescribe"; (b) any restriction or prohibition on the appointment of on-campus attorneys; and (c) a reaffirmation of the vesting of the responsibilities for all legal duties in the UCCSN in the Office of the General Counsel.

Mrs. Price stated she felt it was inappropriate for the Board to take action at this time as it is a significant issue requiring more work and information that is not available at this time and made the following points:

- Expressed her concern in complying with the NRS requirements.
- Requested a report from Board Counsel on the entire issue of attorneys.
- Noted that there are no statistics available on the type of litigation encountered.
- Requested the UNLV Faculty Senate to express their concerns to the Board.

Dr. Mehran Tamadonfar, UNLV Faculty Senate Chair, responded by thanking Regent Price for addressing the issue and making the point that there are questions about who represents the faculty at UNLV. The Faculty Senate has concerns about an issue that they perceive to be a violation of their bylaws in addition to some jurisdictional issues that are becoming critical. The Faculty Senate has been told that they do not have jurisdiction to investigate certain violations and that they do not have access to the System's legal counsel. They have been seeking legal advice from outside of the System. He saw the problems as twofold:

- What kind of relationship exists between the System Counsel and a unit of the System (like the Faculty Senate)?
• A clear-cut definition of the exact role of the Administrative Code Officer, as the language is not specific.

Mrs. Gallagher expressed her strong concern for proper staffing in the System's legal office in order to be able to address the many campus concerns. She advised against each campus hiring their own legal counsel. She affirmed her feeling that the campuses belong to one system which should be represented by a System-based legal counsel. She stated that all requests for outside counsel should be run through the General Counsel’s office, who would be astute enough to determine when outside assistance was necessary. Ms. Berkley asked for clarification if Mrs. Gallagher was proposing a change to the code language. Mrs. Gallagher responded that an Administrative Code Officer is one thing, but feels that legal representation must come from the General Counsel’s office in System Administration.

Mr. Graves moved for a full discussion on this issue at the next meeting with President Harter to present UNLV’s perspective on this issue. Mr. Rosenberg seconded. Motion carried.

Mrs. Gallagher requested that General Counsel provide a presentation on his approach to his current position, with Dr. Derby adding that addressing some of the larger issues would also be helpful.

25. Information Only – Presidential Performance Evaluation - The Board adopted the present system of presidential performance evaluation in May 1995. A full cycle of Periodic Reviews and three rounds of Annual Reviews have been conducted. The Chancellor reviewed the opportunities for Regental involvement in these evaluations and suggested some options for Board consideration. Formal proposals to change the guidelines will be presented for Board action at a later meeting. Ref. P on file in the Board office.

Dr. Derby thanked the Chancellor for his proposal, adding that he has responded well to some concerns and comments raised by Regents.
26. **New Business** – General Counsel requested that the report on the UNLV Administrative Code Officer be postponed until late Friday afternoon when he returns from his honeymoon. The Board agreed it would be discussed at one of the next two meetings.

- Dr. Derby announced that she would be appointing a task force to the Board to review the process by which nominations for Distinguished Nevadans are made.

Ms. Berkley mentioned the article by former Governor Mike O’Callahan that addressed the issue of team logos and asked that the logo issue be addressed at the next meeting.

The meeting adjourned at 3:15 p.m.

Mary Lou Moser