The Special meeting was held on the above date at the Carlson Education building at the University of Nevada, Las Vegas.

Members present:  Mr. John R. Mc Bride, Chairman
Mrs. Frankie Sue Del Papa
Mrs. Lilly Fong
Mrs. Dorothy S. Gallagher
Mr. Chris Karamanos
Mrs. Joan Kenney
Mr. Rollan Melton
Mrs. Jo Ann Sheerin
Mrs. June F. Whitley
Others present: Chancellor Robert M. Bersi

President Joseph Crowley, UNR

President Leonard Goodall, UNLV

Mr. Donald Klasic, General Counsel

Ms. Mary Lou Moser, Secretary

Also present was Mr. Gary Jones, Faculty Senate Chair, UNLV.

The meeting was called to order by Chairman Mc Bride at 2:30 P.M.

1. In accordance with NRS 241.030, Mrs. Gallagher moved that
the Board recess for the purpose of holding a closed person-
nel session to discuss the competency of University of
Nevada System personnel.

The Board reconvened at 4:45 P.M. with all members present.

2. President Goodall read the following statement:

As late as 48 hours ago, I thought I might have to come be-
fore this Board and recommend the discontinuation of foot-
ball at UNLV. As unpopular as that action would have been
I was prepared to bring you such recommendation if that
proved to be the only viable alternative. Happily, the
hard work of the Athletic Director, the cooperation and
understanding of the coaches, the efforts of the Chairman
of the Board of Regents, and the support of other members
of the Board made it possible to work out a reasonable
budget for next year that will include a much reduced, but
still a workable budget for football.

It has been my feeling throughout this process, that with
the opening of the new Thomas and Mack Center next year,
there were simply too many budget uncertainties facing us
for us to make such a final and definitive decision as the
dropping of football. It is worth at least another year of
review and observation.

I believe the budget is built on reasonable and realistic
revenue projections. We have projected increased ticket
revenues for basketball, but no profits or box rentals from
the Thomas and Mack Center are included in the budget. We
have also budgeted no television revenue, and no revenue
from post-season play in any sport. It is quite likely,
that some of these sources will produce revenues which can
be used to meet other revenue shortfalls, to establish a
contingency account or to retire the prior year's deficit.

It is a very tight budget, but one that the Athletic Depart-
I intend to emphasize to every coach and every Athletic Department staff member that in 1983-84 there will be no higher priority in their job responsibilities, including their win-loss record, than living within their budgets. That is an absolutely essential element for maintaining financial control of the program.

I also plan to ask the Controller's Office to establish the most rigorous kind of month-by-month reporting and control mechanisms so that we may have an early warning system in case of any potential problems in the future. With such a system we can make adjustments quickly if expenditures and revenues begin to get out of line.

Not only the level of the budget, but the level of our rhetoric is going to be reduced. In our football program in particular, the excessive enthusiasm of some people both inside and outside the University has caused us for years to try to move too far, too fast. We had not yet won our first game in the PCAA when there were those calling for UNLV to transfer the PAC 10 into the PAC 11. There are those who think that such talk is just good, healthy fan
enthusiasm. I do not agree. I think that such rhetoric creates unrealistic and unattainable expectations. We have no reason to apologize for the fact that we are not going to have an Alabama, Oklahoma, Ohio State or UCLA type football program in the immediate future. We do not have 40,000 students on this Campus to pay student fees, or 20,000,000 citizens to pay taxes. That does not mean that we may not play such teams on occasions, but overall our budget will not come close to equaling theirs. We want to be a good competitor in the PCAA. We want to have as good a team as an 11,000 student University and a sparsely populated state can reasonably expect to have. We want our goals and expectations to be realistic.

I want to thank both the Athletic Long-Range Planning Commission and UNLV Intercollegiate Athletics Council for their comments and recommendations on the University athletic program. Many of their ideas are incorporated in the steps being taken to improve the program.

Finally, I want to thank this Board for the support, time and effort it has devoted to UNLV athletics. You have contributed far more than any lay board can reasonably be expected to do. I wish that months or weeks ago I could have
brought you a simple Presidential recommendation which you could have acted upon and that would have been the end of it. But, alas, there were and are no simple answers. I think we have turned a corner with UNLV athletics. But there is no final solution that can be guaranteed permanently. Next year we will have the advantage of one full year of information on the impact of the Thomas and Mack Center. If hard decisions have to be made at that time, we should not shrink from them or delay them further. I am convinced that UNLV athletics will be better and stronger because of the attention we have given the current crisis and because of our response to it.

We are ready to move ahead.

3. President Goodall recommended the following budget:

UNLV Athletic Department Budget 1983-84

Prepared February 1, 1983

Income Projections

Contributions $ 600,000
Tickets 600,000
Conference Guarantee 100,000
Football Gate Receipt 400,000
New Basketball Income 1,088,000*
State Appropriations 600,000
Student Fee 500,000
Total $3,888,000

*Calculation of $8,000 per game time 17 games
at $8 each.

Expense Projections

Women's Sports $ 550,000
Men's Non-Revenue Sports 550,000
Athletic Administration 850,000
Men's Basketball 575,000
Fund Raising 100,000
Football 1,225,000
Total (Not in Balance) $3,850,000

Mrs. Whitley moved to approve the budget. Mrs. Fong seconded. Motion carried.

4. President Goodall recommended that the University of Nevada, Las Vegas and the University System disassociate itself from all prior organizations that have been involved in Univer-
sity fund raising for athletics at UNLV, including the Uni-

versity Rebels Club. He further stated that if the recom-
mendation was accepted, he would instruct the UNLV Athletic

Department to explore alternatives for fund raising struc-
tures to be used in the future.

Mrs. Gallagher moved to approve the recommendation. Mrs.

Sheerin seconded. Motion carried with Mr. Karamanos

voting no.

The meeting adjourned at 5:10 P.M.

Mary Lou Moser

Secretary

02-03-1983