The Board of Regents met in regular session in the Travis Lounge of the Jot Travis Student Union, Reno Campus, on Saturday, November 11, 1967.

Members Present: Procter Hug, Jr.

   Harold Jacobsen
   Molly Magee
   Richard Ronzone
   Albert Seeliger
   Juanita White

Members Absent: Fred M. Anderson, M. D.

   Thomas Bell
   Archie C. Grant
Louis Lombardi, M. D.
Paul Mc Dermott

Other Present: Acting President, Neil D. Humphrey

N. Edd Miller, Chancellor University of Nevada

Donald C. Moyer, Chancellor Nevada Southern University

Wendell A. Mordy, Vice President, DRI

Ed Pine, Director of Physical Plant

Ed Olsen, Director of Information

Mike Clark, CSNS President

Chuck Crawford, CSNS Senate President

Richard Harris, ASUN First Vice President

Members of the Ad Hoc Committee on Administrative Reorganization:

E. Maurice Beesley, U. N.
Eleanore Bushnell, U. N.
Paul Burns (proxy for Richard Byrns) NSU
John Malone, U. N.
Charles Ross, U. N.
Anthony Saville, NSU
Thomas White, NSU
Consultants to the Ad Hoc Committee on Administrative Reorganization:

Dr. Herbert Childs, Oregon State University

Dr. Bernard Borning, University of Idaho

Also present were other members of the faculty and students, University of Nevada, and members of the Press.

The meeting was called to order by Vice Chairman Molly Magee in the absence of Chairman Fred M. Anderson, M. D.

1. Approval of the Minutes of Previous Meeting

Upon motion by Mr. Jacobsen, seconded by Mr. Seeliger, the minutes of the meeting of October 14, 1967 were approved as distributed.

2. Acceptance of Gifts

Acting President Humphrey reported the following gifts and grants and recommended their acceptance by the Board:

Reno Campus

Library
Mr. M. E. Allen, Reno - 247 books.

Dr. George Barnes, Reno - two books presented to Physical Science Library.

Mr. Gerlad E. Bean, Reno - one year's subscription to "Science".

Mr. and Mrs. William E. Becker, Reno - $10 in memory of Mrs. Dalmazio Pistone.


Mr. and Mrs. Jack R. Douglass, Reno - $20 in memory of Mrs. Mabel F. Thompson.

of "Reagents for Organic Synthesis", by Fieser and Fieser.


Mr. and Mrs. Larry E. Gafney, Reno - $10 in memory of Mr. George B. Russell.

Humboldt County Library, through Miss Joyce Frashier, Librarian, Winnemucca, Nevada - seven books by Joseph Hergesheimer.

Dr. Harold Kirkpatrick, University of Nevada, Reno - 2 books.


Chancellor N. Edd Miller, University of Nevada, Reno - six books, including Trayner's "Latin Maxims and Phrases", and
Marvin Barrett's "The Years Between".

Mrs. Anna Neagoe, New York - 4 books by Peter Neagoe
("Easter Sun", "Winning Wife", "There is My Heart", and
"A Time to Keep").

Nevada State Hospital, through Dr. Robert Mc Allister,
Superintendent, Reno - several issues of "American Journal
of Mental Deficiency".

Dr. Samuel Ornstein, Sparks, Nevada - 18 books.

Mr. V. E. Spencer, Reno - various issues of "Science" and
the "Journal of the American Chemical Society", and other
material.

Professor Walter Voskuil, University of Nevada, Reno - 1948
dition of "The Metals Handbook".

Mr. Harry Wolf, Nevada Technical Institute, Reno - 42 books
presented to NTI Library.

Scholarships and Prizes Payments as follows:
Elks National Foundation, through Mr. Nelson E. W. Stuart, Executive Director, Chicago, Illinois - $600 scholarship check, awarded to Miss Doris Lee Banks.

Mc Crory Corporation, through Mrs. Estelle Kaston, Secretary, New York - $100 scholarship check awarded to Miss Carol Frye.

Mr. and Mrs. Henry Metzger, New York - $100 scholarship check for Korean students in Music Department.

Rebekah Assembly of Nevada, through Mrs. Bethal Palms, Trustee, Reno - $100 scholarship check awarded to Sandy Bartolo.

Soroptimist Club of Hawthorne-Babbitt, through Mrs. Jewel Hartman, Hawthorne, Nevada - $100 scholarship check awarded to Miss Gayle Eddy.

Grants as follows:

National Science Foundation, through Mr. John T. Wilson, Deputy Director, Washington, D. C. - $21,000 to support research entitled "Unlearning and Spontaneous Recovery of
Verbal Habits", under the direction of William P. Wallace of the Department of Psychology.

Nevada Heart Association, through Miss Elizabeth Moxley, Reno - $1,200, representing a portion of a $2,200 grant to Dr. David Bruce Dill, and $1,000, representing a portion of a $5,000 grant to Dr. George T. Smith.

Reader's Digest Foundation, through Mr. Sterling Fisher, Executive Director, Pleasantville, New York - $1,000 as a continuation of the annual grant given to Department of Journalism's Reader's Digest Foundation Research-Travel Fund.

Miscellaneous Gifts as follows:

Contributions to Medical School:

Dr. John W. Callister - $250

Drs. Anderson, Russell and Edmiston - $30 in memory of Miss Jean Mc Elrath, Mrs. Jennie W. Smith and Mr. Roy E. Bowers, and $30 in memory of Mr. George B. Russell and Dr. Silas E. Ross, Jr.
Contributions to Nevada Prize Exam in High School Math:

- Edgerton, Germeshausen and Grier, Inc. - $50
- First National Bank of Nevada - $50
- Hydro Conduit Corporation - $15
- Kennecott Copper Corporation - $50
- Nevada Society of Professional Engineers - $25
- Stauffer Chemical Company - $50

Mrs. Charles H. Stout, Reno - $24.75 to Teenage Opportunity Program.

NSU Campus

Library

Mr. Archie C. Grant, Las Vegas - several books including a 3-volume "History of Nevada" by James C. Scrugham.

Mr. and Mrs. William Minker, Las Vegas - $10 in memory of Rebecca Benedict.

Mr. R. J. Ronzone, Las Vegas - $10 in memory of Alson Parr
Gibson, and $10 in memory of Robert J. Harris.

U-Wah-Un Study Club through Mrs. Hazelle Longley, Treasurer,
Las Vegas - $11.75 for renewal of "American Heritage" subscription.

Women's Auxiliary of Southern Nevada Chapter of Nevada Society of Professional Engineers, through Mrs. Virginia Anderson, Recording Secretary, Las Vegas - $25 in memory of Alson Parr Gibson.

Scholarships and Prizes Payments as follows:

Baseball-Office of the Commissioner, through Mr. Charles M. Segar, Secretary-Treasurer, New York - $1,000 to Professional Baseball College Scholarship Plan.

Bureau of Indian Affairs, through Mr. William C. Whipple,
Nevada Indian Agency, Stewart, Nevada - $700 to Bureau of Indian Affairs Scholarship Fund.

Sunrise Hospital Women's Auxiliary, through Mrs. Pat Lewis,
Director, Las Vegas - $1,000 to Organization's Scholarship Fund.
Miscellaneous Gifts as follows:

Contributions to Music-Concert Series:

Mr. Leo Camera, Las Vegas - $5
Mrs. Frances Rae Cohen, Las Vegas - $10
Crandell Insurance Agency, Las Vegas - $10
Lionel Sawyer, Las Vegas - $10
Nevada Floor Craftsmen, Inc., Las Vegas - $10

Four mature palm trees from Ozaki Brothers Farms, Overton, Nevada.

Wells Cargo, through Mr. Dave Mattice, Las Vegas - transportation of trees from Overton to NSU Campus.

TAB Construction Company, through Mr. Cliff Anderson, Las Vegas - digging equipment and operator for lawn excavation of trees.

Jake's Crane and Rigging Co., through Mr. Dick Dieleman, Las Vegas - crane provided to lift trees from truck to ground.
Intercollegiate Knights Pledges, through Dick Myers, Las Vegas - donated labor to assist in planting of trees.

Dr. Gayland D. Robinson, Logandale, Nevada - helped establish gift of trees and coordinated tree moving effort.

Robinson Equipment Company, through Mr. Bryant Robison, Logandale, Nevada - equipment and time donated in excavation of trees.

Simplot Silica Products, through Mr. Keith Madill, Overton, Nevada - business gift, tree transaction, value $240.

Motion by Dr. White, seconded by Mr. Hug, carried without dissent that the gifts and grants be accepted and the Secretary be requested to send notes of thanks to the donors.

3. Discussion with Consultants on Possible University Administrative Reorganization

Mrs. Magee introduced Dr. Herbert Childs and Dr. Bernard Borning who had been invited as consultants to the Ad Hoc Committee on Administrative Reorganization. Mr. Humphrey explained that Dr. Childs had been nominated by the NSU
Faculty Senate and Dr. Borning by the U. N. Faculty Senate.

He noted that they had been invited to meet with the
Committee not as an advocate of either Campus Faculty viewpoint, but to bring to the Committee the benefit of a
faculty member's viewpoint concerning administration.

Dr. Childs made his presentation by outlining the Oregon
System and ended by recommending the University of Nevada
examine the Oregon plan because, like Nevada, it also has a
unified board. He suggested that if Nevada considered the
Oregon system, consideration should be given to reversing
titles now used; i.e., name the chief Campus officers (now
called Chancellors) Presidents and the chief executive
officer of the system (now called President) Chancellor.

Dr. Borning's presentation outlined the system of higher
education in Idaho. Dr. Borning, in making his recommenda-
tion that a University System under a unified board needs a
strong executive officer, used the analogy of a city manag-
er system and his relation to the various departments of the
city and to the City Council. He also spoke of titles,
agreeing with Dr. Childs that perhaps each Campus should
have a President and the officer reporting to the board
should be called a Chancellor. He stated that aside from
the matter of name, it is highly important, in his opinion, to get the right man for the position – he should not be purely administrative but should have academic understanding – he must be one in whom the Board of Regents has complete confidence and also one in whom the component units have confidence.

Before continuing with the discussion, Mrs. Magee requested approval of the Board for inclusion of the supplementary agenda as distributed as that additional information concerning the reorganization study could be introduced.

Motion by Dr. White, seconded by Mr. Jacobsen, carried without dissent that the supplementary agenda be accepted.

UNIVERSITY OF NEVADA

RENO LAS VEGAS

CHARLES J. ARMSTRONG

PRESIDENT - RENO

October 30, 1967

Dr. Fred M. Anderson
Chairman, Board of Regents

275 Hill Street

Reno, Nevada

Dear Dr. Anderson:

At your suggestion, I am sending you my own personal recommendation as retiring Chairman of the Ad Hoc Committee on Administrative Reorganization concerning the most desirable administrative organization of the University system.

As might be expected from my own personal background and experience, I naturally favor the retention of a University President for the System as chief executive officer with line authority over all components of the system -- not simply a staff relationship.

After hearing the statements made recently by the two consultants, Mrs. Johnson and Dr. Browne, I am even more convinced that this kind of organization is essential for the future growth and proper development of the University of Nevada. The President in such a System has a final responsibility to the Board of Regents for the best interest of the entire System and can therefore maintain a proper
balance among all components of the System.

With this kind of authority, the President is in a position
to make recommendations to the Board of Regents on all
aspects of the operation and development of a University
System so that the Regents may be able to govern the
University as they should.

I firmly believe that the Regents must be in the position of
being able to hold one person and one person only as finally
responsible for the successful operation of the entire Sys-
tem and I do not believe that this could be achieved under a
System where chief Campus officers report directly and indi-
vidually to the Board of Regents.

You will recognize, of course, that this is based upon my
own personal feelings but I am also deeply concerned for the
future growth in strength of the University of Nevada re-
gardless of the number of Campuses which it may ultimately
develop. I believe also that retention of a chief executive
for the System will ultimately insure greater strength and
autonomy for the individual Campuses than would a system of
diffused authority.
MEMORANDUM

To: Members of the Board of Regents

From: Neil D. Humphrey

Subject: University of Nevada Faculty Senate Action

Chancellor Miller has notified me of the following actions by the University of Nevada Faculty Senate:

At its meeting on October 19, the Senate of the University of Nevada took the following action. It was moved by Bushnell, seconded by Herman, "that the Executive Board be instructed to forward the motion as it stands to the Board of Regents for their information as a matter of record." The motion referred to is one passed at the
general faculty meeting on September 28 and referred to
the Senate. The motion reads as follows:

"...that the University Senate transmit to the Board of
Regents the following: the faculty of the University of
Nevada, Reno Campus, requests that the Board of Regents, in
consultation with the faculties of the University, select
and appoint an Acting President to serve until the final
determination is made of the administrative organization of
the University. We suggest that this be done quickly so
that following President Armstrong's resignation in Novem­
ber, the University will not suffer a period of uncertainty
and confusion as to its administration".

The second action is as follows:

In conformance with a motion passed unanimously by the
Faculty Senate at its regular meeting on October 19, the
Executive Board of the Senate expresses to the Board of
Regents the pledge of the Reno faculty of its support to
Mr. Neil D. Humphrey during his tenure as Acting President
of the University.

Neil D. Humphrey
Mrs. Magee called the Board's attention to a letter from Acting President Humphrey reporting the action of the University of Nevada Faculty Senate at its meeting on October 19 (letter filed in permanent minutes) and read the following statement of Dr. Fred Anderson by way of response:

"We wish to acknowledge receipt of these two actions by the University of Nevada Faculty Senate. The Board agreed that an Acting President must be appointed quickly. I wish to assure the faculty of both Campuses that if the Board's decision is to retain the Presidency there will be full considerations of both faculties.

"We also thank the Faculty Senate for their pledge of support to the Acting President."

Motion by Mr. Jacobsen, seconded by Mr. Seeliger, carried without dissent that the Board accept the action of the faculty and endorse the statement of the Chairman of the Board.
Mrs. Magee also called the Board's attention to a letter from President Armstrong to Chairman Fred Anderson under date of October 30, 1967 in which he sets forth his recommendation concerning the administrative structure of the University (letter filed in permanent minutes). Receipt of the letter was noted and Acting President Humphrey stated that it was his intention to forward copies of the letter to members of the Ad Hoc Committee on Administrative Reorganization.

Mr. Humphrey also stated that by way of additional information to the Regents, the Reno Faculty Senate has asked for simultaneous secret faculty ballots on each Campus on the matter of administrative reorganization as full information has been developed. The Committee has accepted responsibility for drafting a ballot and Dr. Bushnell and Dr. Smith have been appointed as a subcommittee to prepare a draft for consideration at the next meeting of the Committee. Once the Committee has accepted the draft, it will be referred to the Coordinating Council for review. In the meantime, the Nevada Southern Faculty Senate will consider whether to request their faculty participate in such a ballot.

Mr. Humphrey reported further on arrangements to have Mr.
Leon Levy appear at a later meeting of the Committee and the Board, indicating that an invitation has been sent requesting him to meet with the Committee in December in Las Vegas. He also stated that if Mr. Levy cannot appear at that time, every effort will be made to obtain another consultant from the Arizona system.

Mr. Humphrey stated that he assumed the Ad Hoc Committee should be in a position to make a report to the Board at its January meeting.

There was discussion by the Regents concerning the ballot proposed by the Reno Senate Faculty and they urged great care be exercised in drafting the statement. They were particularly concerned that the faculty not be requested to respond with a pro or con answer, rather they felt they should be requested to respond to a number of alternative proposals.

Dr. Ralph Young, Chairman of the Reno Faculty Senate, asked to be recognized and stated that the ballot requested not serve as an advisory device for the Board of Regents but rather as a way of registering faculty opinion for the instruction of the faculty representatives to the Committee.
in line with the Regents request that the faculty representatives attempt to represent the viewpoints of their respective faculty.

Mr. Humphrey stated that the Committee has already discussed the desirability that the ballot include alternatives and assured the Regents that the statement will provide sufficient information so that the faculty will understand the problems facing the Regents in making a decision concerning the administrative structure of the University.

Dr. White stated that she was still interested in hearing from a consultant knowledgeable of the California System and requested that Dr. Mc Connell be invited as a consultant.

There being no further questions of the consultants, Mr. Seeliger moved, seconded by Mr. Ronzone, that sincere thanks be extended to Dr. Childs and Dr. Boming for their service to the Committee and to the Board.

(Items 4 through 7 not included.)

8. Personnel Appointments
Acting President Humphrey recommended the following personnel appointments be confirmed:

Lee Glen Allred, Graduate Research Assistant, Desert Research Institute, from October 15, 1967 to January 31, 1968 - $575

William G. Fiero, Research Assistant, Desert Research Institute, from November 1, 1967 to January 31, 1968 - $8,250

Brian L. Wilson, Graduate Research Assistant, Desert Research Institute, from September 1, 1967 to June 30, 1968 - $2,300

Jack Ramon Woodyard, Graduate Assistant in Physics, Nevada Technical Institute, from September 1, 1967 to January 31, 1968 - $675

Motion by Dr. White, seconded by Mr. Ronzone, carried without dissent that the personnel appointments be confirmed as reported.

9. Approval of Fund Transfers
Mr. Humphrey reported the following budget transfers which were approved earlier by President Armstrong:

#118  $1,500 from the Contingency Reserve, NSU to the School of Fine Arts to provide funds for team travel and other expenses of the Debate Team.

#119  $525 from Contingency Reserve to School of Fine Arts to provide funds for over-load appointments.

#120  $9,800 from Business Administration and Economics Nevada Southern University to Contingency Reserve, NSU. This money is available due to unfilled positions.

#121  $887.50 from Contingency Reserve, Nevada Southern University to Business Administration and Economics to provide funds for over-load appointments.

#131  $2,000 from the Contingency Reserve to the Dean's Office, Nevada Southern University to provide funds for the Confederated Students of Nevada Southern to pay rent in Tonopah Hall.
#132  $750 from the Contingency Reserve, Reno, to the Chancellor's Office, Reno, to provide funds for honoraria.

#133  $25,960 from various positions with salary savings at Nevada Southern University to the Contingency Reserve, Nevada Southern University.

#134  $90 from Contingency Reserve, Nevada Southern University to the School of Fine Arts to provide funds for over-load appointments.

#135  $175 from Contingency Reserve, Nevada Southern University to PBX Operation to provide funds for student wages.

#136  $10,075 from various Departments at Nevada Southern University with professional positions with salary savings to various Departments at NSU for professional position contracts issued over original amounts budgeted as shown in the following list:

<table>
<thead>
<tr>
<th>From</th>
<th>To</th>
</tr>
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The detail concerning position numbers and amounts is on file in the Controller's Office.

#141  $469.50 from Contingency Reserve, Nevada Southern University to State Personnel Division Assessment, Nevada Southern University to provide operating funds.

The current balance in the Contingency Reserve, Instruction, Nevada Southern University is $44,120.33.

The current balance in the Contingency Reserve, Instruction, Reno is $4,186.

10. Transfer of Funds to Finance Completion of Board of Regents Policy Manual
Acting President Humphrey recommended that the Board authorize an independent contractor agreement with Mr. Grant Davis and a transfer of $750 from the Board of Regents Special Projects Fund to complete Board of Regents Policy Manual.

Mr. Humphrey pointed out that although much work has been done in compiling and classifying material, the total job deserves the attention of a person skilled in manual preparation or codification and requires a concentrated effort in order that the manual might soon be put into general use.

Motion by Mr. Jackson, seconded by Mr. Hug, carried by roll call vote that the above recommendation be approved and the necessary transfer of funds made.

11. Transfer of Funds to Finance Ad Hoc Committee on Reorganization

Acting President Humphrey recommended a transfer of $2,500 from the Board of Regents Special Projects Fund to establish a fund to which the expenses of the consultants and the faculty representatives to the Ad Hoc Committee could be charged.
Motion by Mr. Jacobsen, seconded by Dr. White, carried by roll call vote that the above recommendation be approved.

12. Approval of Check Registers

Acting President Humphrey recommended approval of the check registers as submitted by the office of Vice President-Finance (filed in the permanent minutes).

October 25, 1967

MEMORANDUM

TO: Neil D. Humphrey, Vice President-Finance

FROM: Edythe Anderson, Administrative Secretary

Following is a list of check registers for the period August 11 through October 19, 1967 which should be referred to the Board of Regents for approval on November 11, 1967.

Revolving Fund checks 189256 through 197886 for a total of $3,516,998.53.
Accounts Payable checks 47038 through 47071 for a total of $445,498.14.

Regents checks 55122 through 55183 for a total of $5,116,225.83.

Regents Halls and Dining Commons checks 502 through 535 for a total of $355,563.08.

National Defense Student Loans checks 131 through 138 for a total of $135,735.12.

Agricultural Experiment Station checks 7547 through 7607 for a total of $70,838.82.

Agricultural Extension Service checks 6266 through 6296 for a total of $51,289.77.

Edythe Anderson

ea

Motion by Mr. Seeliger, seconded by Dr. White, carried by roll call vote that the check registers be approved as
13. Nevada Community College

Mr. Humphrey recalled for the Board that in October they had voted to have a discussion of University’s relations with the Nevada Community College (Elko) and requested that the discussion include a report from the Dean of General University Extension and information concerning the Governor’s Special Committee on Community Colleges. Mr. Humphrey reported that, at the suggestion of Regent Seeliger and with the concurrence of Chairman Anderson, this item has been rescheduled for the December meeting.

Mr. Seeliger reported on the present plans for a meeting of the Committee on Community Colleges, stating that now the meeting is planned for November 20-21 which might not provide time for him to have a report ready for the December meeting.

Motion by Mr. Ronzone, seconded by Mr. Seeliger, carried without dissent that in view of the timing on the meeting of the Committee on Community Colleges, this matter be tabled until such time as a report is ready.
14. Waiver of Registration Fees

At the request of Acting President Humphrey, Chancellor Miller reviewed the previous action concerning this matter, pointing out that a recommendation had come forward that a waiver of fees along with waiver of tuition be extended to all out-of-state students who are given tuition waivers. (At present, only athletes awarded tuition waivers are also granted fee waivers, thereby placing the University in a position of being in violation of the Far Western Conference Constitution.) Dr. Miller stated that, although his earlier recommendation had been that those athletes presently enrolled be allowed to complete their College careers at the University of Nevada with a waiver of fees along with a waiver of out-of-state tuition, but that athletes enrolling in the future be required to pay the fees as do other out-of-state students who receive a tuition waiver, because of a Board request to determine what the loss of revenue would be if this waiver were extended to all out-of-state students with tuition waivers, he has now prepared to change his recommendation. Based on the fact that it would cost the University only $24,140 to extend the registration fee waiver to non-athletes admitted under the non-resident tuition
waiver program, he recommended that both registration fee
waivers and non-resident tuition waivers be made available
for the entire group.

Chancellor Moyer requested that if this policy is adopted,
that it also be extended to Nevada Southern. Acting
President Humphrey recommended that the policy be adopted
for both Campuses.

Motion by Mr. Hug, seconded by Mr. Ronzone, carried without
dissent that the above recommendation be approved for both
Campuses.

15. Inter-Campus Transfer of Credits

Acting President Humphrey presented a recommendation by the
University of Nevada Academic Council that "... effective
June 1, 1968, the Admissions Office shall evaluate credit
earned at Nevada Southern the same as is done for credit
earned at any other Institution". This recommendation was
forwarded by Chancellor Miller to President Armstrong who
approved it on October 12, 1967. Mr. Humphrey explained
that subsequent to that time, Chancellors Miller and Moyer
had discussed the matter and Chancellor Moyer indicated no
objection to the above procedure as long as it is understood
that the same procedure would apply to Nevada Southern in
evaluating credits earning at the University of Nevada. The
NSU Academic Council, at a meeting on October 26, 1967, also
approved this procedure. Since that conversation, Dr. Jack
Shirley, Director of Admissions, had inquired into the pro-
cedures used in other state systems and learned that the
Oregon System does engage in this type of evaluation of
credits as does the University of California System, al-
though the California System proceeds in a slightly differ-
ent manner. Mr. Humphrey stated that in line with the
recommendation of both Chancellors Miller and Moyer, he was
requesting Regents’ approval of the policy.

Motion by Mr. Hug, seconded by Mr. Ronzone, carried with Mr.
Jacobsen, abstaining, that the above policy be approved and
that inter-campus transfer of credits be evaluated in the
same manner as is done for credit earned at any other
institution.

16. Plant and Property

Mr. Humphrey asked Mr. Pine to present the following items:
A. Mr. Pine reported that Mr. William O. Bradley and Mr. John Squire Drendel of Reno have offered to sell the University approximately 26 acres adjoining the University of Nevada Campus on the northeast and presented a map showing its location. Mr. Pine recommended that an appraisal be authorized and a report and recommendation be presented at the December meeting.

Motion by Mr. Ronzone, seconded by Mr. Jacobsen, carried by roll call vote that an appraisal be obtained as recommended.

B. Mr. Pine reported that Mr. James Lenhoff of Oroville, California has offered to sell the University approximately 40 acres in Little Valley adjacent to George Whittell Forest Area. This is the area which the Legislature granted the University the power of eminent domain. Mr. Pine recommended that an appraisal be authorized and a report and recommendation be presented in December.

Motion by Mr. Ronzone, seconded by Mr. Jacobsen, carried by roll call vote that an appraisal be obtained as recommended.
C. Mr. Pine reported that the State Planning Board opened
the following bids on November 7 for the stairs near the
Social Science building, Reno Campus:

<table>
<thead>
<tr>
<th>Company</th>
<th>Bid (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen Gallaway</td>
<td>$7,987.00</td>
</tr>
<tr>
<td>Meiser Enterprises</td>
<td>9,830.00</td>
</tr>
<tr>
<td>Capriotti-Lemon</td>
<td>10,300.00</td>
</tr>
</tbody>
</table>

(The above bids do not include the handrail which will
be added by change order.)

Mr. Pine recommended that the Regents concur in the
recommendation of the State Planning Board that the bid
of Allen Gallaway be accepted. He indicated that inform-
ation had been forwarded to the Department of Health,
Education and Welfare, Office of Education, requesting
approval of the above work and funds are available from
the construction budget. Acting President Humphrey
recommended approval.

Motion by Mr. Jacobsen, seconded by Mr. Seeliger, car-
ried without dissent that the Regents concur in the
award by the State Planning Board of the contract to
Allen Gallaway.

D. Mr. Pine reported that the following bids were opened November 9 by the University for repairs to Mackay School of Mines roof.

<table>
<thead>
<tr>
<th>Company</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>L &amp; L Roofing</td>
<td>$2,280.00</td>
</tr>
<tr>
<td>Scott Roofing</td>
<td>3,300.00</td>
</tr>
<tr>
<td>Yancey Company</td>
<td>3,446.00</td>
</tr>
<tr>
<td>Howards Inc.</td>
<td>3,690.90</td>
</tr>
</tbody>
</table>

Mr. Pine recommended that the award be made to L & L Roofing and stated that funds are available. Acting President Humphrey recommended approval.

Motion by Mr. Jacobsen, seconded by Mr. Hug, carried by roll call vote that above recommendation be approved.

E. Mr. Pine also reported that bids will be opened November 28 by the State Planning Board for construction of the addition to the University of Nevada Heat Plant and indicated that a report and recommendation will be presented in December.
F. Mr. Pine reported that he and the NSU Plant Engineer, in cooperation with Chancellor Moyer, are presently working on plans and specifications for (1) a 1,300 sq. ft. addition to the NSU gymnasium (for football lockers), and (2) the enclosure of the patio at NSU Frazier Hall to accommodate the nursing education television program. A report and recommendation will be presented in December.

G. Mr. Pine distributed a written progress report on the capital improvement program under the supervision of the State Planning Board and under the supervision of the University.

H. Mr. Humphrey reported that Chancellor Miller has endorsed a request by Dean Bohmont for a concrete block chemical storage unit to be constructed in cut bank immediately east of Max C. Fleischmann Agriculture building. This building, estimated to cost $2,700, would be used so that storage of volatile chemicals in the Agriculture building could be discontinued. Mr. Humphrey recommended that the location of the storage unit be approved and the project authorized subject to the availability of funds, indicating that such approval would enable the project to proceed should the contingency
reserve monies become available.

Motion by Mr. Jacobsen, seconded by Mr. Hug, carried
without dissent that the above recommendation be
approved.

The meeting adjourned for lunch and reconvened at 1:30 P.M. at
which time Dr. Fred Anderson took over the duties of the Chair.

17. Laboratory of Human Development

Mr. Humphrey reported that upon the departure of Donald
Pickering, M. D., the Laboratory of Human Development was
abandoned and $45,678 of equipment become available for dis-
tribution. Administrative staff agreed that all divisions
of the University should be given an opportunity to obtain
this equipment and that it should be handled in same manner
as the allocation of other resources. Departments made
requests supported by written justifications endorsed by
Division Chairmen or Deans. The Chancellors reached an
agreement whereby $27,309 of the equipment would be left in
Reno and $18,369 of equipment would go to NSU. Mr. Humphrey
recommended approval of the agreement on the disposition of
the equipment.
Motion by Mr. Jacobsen, seconded by Mr. Hug, carried without dissent that the above recommendation be approved.

18. Industrial Development at Stead

Acting President Humphrey spoke of the development of Stead and indicated that because it is of utmost concern to the University he wished to keep the Regents fully informed of the progress. (Mr. Humphrey and Chancellor Miller serve on the Mayor's Stead Study Committee and Dean James Anderson is available as a consultant.) Mr. Humphrey presented an editorial from the Nevada State Journal for October 29, 1967 which provided an excellent summary of recent developments, together with a brief report by Dean Anderson of current University activities at Stead Campus. Also included in Mr. Humphrey's presentation of material was a proposal by the Nevada Bank of Commerce for the development of Stead. Mr. Humphrey stated that no action by the Board was recommended at this time; the matter was brought forward to keep the Board informed.

19. Board Resolutions
Mr. Humphrey presented the following resolution of appreciation for the services of Mr. Grant Davis as a member of the Board of Regents with his recommendation for adoption.

RESOLUTION #67-10

WHEREAS, Grant Davis had served from January, 1963, following his election, to December, 1966, as a member of the Board of Regents of the University of Nevada, and

WHEREAS, during this time he freely devoted time and attention to this important responsibility, and

WHEREAS, in addition to serving as Chairman of the Student Affairs Committee, he also served as a member of Development Committee, Educational Policies Committee and Legislative Committee, giving conscientiously of his advice and counsel in each of these areas, and

WHEREAS, personal and professional commitments made it desirable that he not seek a second term on the Board;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents expresses to Mr. Grant Davis its sincere appreciation for the
admirable way in which he has discharged his responsibility as a Regent of the University of Nevada.

Given at Reno this eleventh day of November, 1967.

Motion by Mr. Ronzone, seconded by Mr. Hug, carried without dissent that the above resolution be adopted and a copy transmitted to Mr. Davis.

Mr. Humphrey also presented the following resolution of appreciation for the services of Dr. Charles J. Armstrong as President of the University with his recommendation for adoption.

RESOLUTION #67-11

WHEREAS, Dr. Charles J. Armstrong has, since his election to the Presidency of the University of Nevada in September 1959, dedicated himself to the growth and development of this institution for the ultimate benefit of the students of the State of Nevada, and

WHEREAS, under his guidance the University has grown from a small institution to a System with two coordinated Campuses,
and

WHEREAS, his extensive accomplishments during his nine years of office are well known throughout the University community and State, and

WHEREAS, his reputation in the field of higher education has been the source of great pride to the people of the State and especially to the faculties of the University, and

WHEREAS, Dr. Armstrong has now resigned from the Presidency of the University of Nevada to assume the Presidency of the Dayton-Miami Valley Consortium in Ohio, and

WHEREAS, the Board of Regents wishes to express to Dr. Armstrong its appreciation for the substantial and most important services he has rendered during the past 9 years and for the contributions he has made to higher education in the State of Nevada;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents of the University of Nevada, on behalf of itself, the Administration, the faculties, the staff and the students, hereby expresses to Dr. Charles J. Armstrong its deep regret at the
loss of his services and its sincere appreciation for his
exemplary and dedicated services as President and Chief
Executive Officer of the University;

AND, BE IT FURTHER RESOLVED, that the Board of Regents
extends its congratulations to Dr. Armstrong on his new and
important position, and sends its best wishes to the
Armstrong family in their new home.

Given at Reno this eleventh day of November, 1967.

Motion by Mrs. Magee, seconded by Mr. Hug, carried without
dissent that the above resolution be adopted and a copy
transmitted to Dr. Armstrong.

20. Medical School Progress Report

Acting President Humphrey requested Chancellor Miller to
present the progress report on the Medical School. Chancellor Miller spoke briefly on the activities of the commit-
tee screening candidates for Dean, soliciting funds, etc.,
and asked Acting Dean George Smith to continue.

Dr. Smith gave a progress report using an outline submitted
to the Board with agenda material and Mr. Finehout continued

the report by speaking of the funding required and the

possible source of funds.

Mr. Humphrey then explained because the Board of Regents

has asked for reports in depth on various subjects, this

type of presentation was developed for the Medical School.

He indicated that the outline and accompanying tables had

been included with their agenda material so that they might

review them before the presentation and have them for future

reference. Mr. Humphrey also noted that the Legislature had

requested a feasibility study report for the 1969 session

and that considerable staff work was necessary to complete

such a study. He stated that the report will be made to the

1969 Legislature.

Dr. Anderson stated that during the last 4 days, Dr. Smith

had made similar presentations to the Nevada State Medical

Association and then read to the Board the following resolu-

tion approved by the Nevada State Medical Association House

of Delegates on November 11, 1967 at the 64th Annual Meet-

ing.

WHEREAS, the Nevada State Medical Association has long sup-
ported need for continuing education of health personnel,

and

WHEREAS, the Nevada State Medical Association has voted to

further support the concept of continuing medical education

through the Regional Medical Programs, and

WHEREAS, the Nevada State Medical Association has supported

the concept of graduate medical education, therefore

BE IT RESOLVED, that the Nevada State Medical Association

expresses support of an undergraduate medical facility in

Nevada (School of Medicine) as the third portion of the

total concept of medical education, and

BE IT FURTHER RESOLVED, that the Nevada State Medical Assoc-

iation recognize that the development of such a facility is

the responsibility of the Board of Regents of the University

of Nevada and of the Legislature of Nevada for organization

and financial support.

Dr. Anderson spoke of a possible problem concerning lack of

sufficient space on which to build the Medical School adja-

cent to Washoe Medical Center. He recommended the Board
authorize the Administration and staff to study availability and feasibility of alternate sites in case other developments at and around Washoe Medical Center reduce the available land for the Medical School development to a degree that makes it impractical for use as a Medical School site.

Motion by Mr. Jacobsen, seconded by Mr. Hug, carried without dissent that the Board accept with appreciation the report from Chancellor Miller and his staff concerning the progress report of the Medical School and that the Board authorize the Administration and staff to study other possible sites for the Medical School and further suggested that high rise structures be considered.

21. Board of Regents Expressions of Condolences

Dr. Anderson requested that the Board give consideration to an appropriate communication to Mr. Silas Ross, Sr., former member of the faculty and former Chairman of the Board of Regents, expressing sympathy to the family at the death of his son, Dr. Silas E. Ross, Jr., and that similar communication be sent to the families of Dr. Peter Frandsen, former member of the University of Nevada faculty, Mrs. Clara Beatty, former Director of the Nevada Historical Society,
and Miss Jean Mc Elrath, Distinguished Nevadan.

By consensus, the Board approved Dr. Anderson's suggestion and requested the President to prepare and transmit appropriate communications on behalf of the Board.

22. Approval of Purchases in Excess of $5,000

A. Approval was requested for the purchase of a high speed lathe to be used by the Laboratory of Atmospheric Physics. Mr. Humphrey reported that the only bid received, from among 31 solicited, was from Hardinge Bros. Inc. of New York City in the amount of $7,594.33.

Motion by Mr. Jacobsen, seconded by Dr. White, carried by roll call vote that the purchase of the lathe from Hardinge Bros., Inc. be approved.

B. Approval was requested for the purchase of a Scanning Spectrometer and Slit Assembly, as manufactured and sold only by the Jarrell-Ash Company, to be used by the Physics Department, College of Arts and Science. Confirmed total price is $9,385.
Motion by Dr. White, seconded by Mr. Jacobsen, carried by roll call vote that the purchase of the equipment be approved.

C. Approval was requested for the purchase of two Microwave Trainer kits and an Electronic Voltmeter as manufactured and sold only by the Hewlett-Packard Company, to be used by the Electronics Technology Department, Nevada Technical Institute. Confirmed total price is $5,737.38

Motion by Dr. White, seconded by Mr. Hug, carried by roll call vote that the purchase of the equipment be approved.

23. Schedule for 1968 Meetings of the Board of Regents

By consensus, the Board approved the recommendation of the President and established the dates and places of the 1968 meetings of the Board of Regents as follows:

PROPOSED SCHEDULE OF 1968 BOARD OF REGENTS MEETINGS

1. Saturday, January 14 Reno
2. Saturday, February 10 Las Vegas
<table>
<thead>
<tr>
<th>Date</th>
<th>Location</th>
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<tbody>
<tr>
<td>Saturday, March 9</td>
<td>Reno</td>
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<tr>
<td>Saturday, April 13</td>
<td>Las Vegas</td>
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<tr>
<td>Saturday, May 11</td>
<td>Reno</td>
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<tr>
<td>Friday, May 31</td>
<td>Reno</td>
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<tr>
<td>Saturday, June 1</td>
<td>U. N. Commencement</td>
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<tr>
<td>Monday, June 3</td>
<td>NSU Commencement</td>
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<tr>
<td>Saturday, July 13</td>
<td>Las Vegas</td>
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<tr>
<td>Saturday, August 10</td>
<td>Reno</td>
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<tr>
<td>Saturday, September 14</td>
<td>Las Vegas</td>
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<tr>
<td>Saturday, October 12</td>
<td>Reno</td>
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<tr>
<td>Saturday, November 9</td>
<td>Las Vegas</td>
</tr>
<tr>
<td>Saturday, December 14</td>
<td>Reno</td>
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</table>

24. New Programs at Nevada Southern University

Mr. Humphrey called attention of the Regents to Reference O of the agenda material which provided a list of all presently authorized baccalaureate and graduate programs for both NSU and U. N. He indicated there will be several new programs proposed for NSU which will be presented to the Board for action at the December meeting, and asked if the Board wished to have a meeting of the Educational Policies Committee preceding the Saturday meeting on December 9. It was agreed that an Educational Policies Committee meeting
would be desirable and Friday afternoon, December 8 was suggested.

25. Ten Year Budget

Mr. Humphrey reviewed the problems faced by the Board in attempting to plan, program and budget for a 10 year period, as follows:

UNIVERSITY OF NEVADA

TEN YEAR PLANNING, PROGRAMMING & BUDGETING PROBLEM

1. In January, 1969, the University must, by provisions of Chapter 509, Statutes of Nevada 1967, submit to the Legislature two five-year plans (7-1-69 to 6-30-74 and 7-1-74 to 6-30-79) which explain:

   A. Any anticipated new programs and expansions of existing programs of instruction or research, itemized by year and purpose;

   B. The anticipated cost of each new or expanded program;
C. The amount and source of any moneys anticipated to be available from sources other than legislative appropriation to meet each item of anticipated cost; and

D. Any further information concerning its comprehensive planning which the Board of Regents may deem appropriate.

2. The law also requires that at each biennial session of the Legislature, these plans be updated for the "ensuing and next succeeding five-year periods respectively".

3. The Nevada Advisory Committee for Higher Education Planning is also required to present its final report by January, 1969. The primary objective of this group is to establish a system of comprehensive facility planning for higher education in Nevada.

4. The University's 1967-71 Biennial Budget request must be presented to the Governor by September 1, 1968.

Mr. Humphrey also proposed the following recommended
RECOMMENDED SOLUTIONS

1. To be effective, University budgets must build upon well conceived academic plans. The planning stage must preceede budgeting and usually involves a wider group of faculty. For these reasons, both Campuses have proceeded to update their academic plan. Initial presentation of these plans to the Board will be made by the Chancellor in January.

2. The academic plans of the two Campuses must then be financially interpreted in a uniform manner and decisions reached by the Board concerning the projections.

3. In 1961, the Fund for the Advancement of Education (established by the Ford Foundation) published, Needed: A Ten Year College Budget, by Sidney G. Tickton. The worksheets included in this publication have been adapted to the University's need for a ten year budget. A draft of these worksheets is attached.

4. The University now has what might be called a program
derived budget format. It seems clear for a variety of reasons we must move closer to a Program Budget format. Briefly stated, this would require:

(a) a relatively consistent definition of objectives in terms of units of achievement;

(b) a statement of objectives in advance and their extension into fiscal terms; and

(c) the goals (programs) of each division to be consistent with the overall goals (programs of the University.

5. The University must work closely with Nevada Advisory Committee for Higher Education Planning in that we share common objectives. The information needed for one purpose is similar to that needed for the other and not only must this information be consistent but there are economies in cooperation.

6. The 1969-71 Biennial Budget will be developed best as an integral part of the Ten Year Budget.
Mr. Humphrey suggested the Board might wish to set aside two days for the meeting in January so that a full presentation of the Chancellor's recommendations concerning academic plans might be made at that time. The Ten Year Budget will be developed, based on these proposed plans, and will be presented to the Board for consideration late in 1968.


Mr. Humphrey gave the following progress report of the Coordinating Council so that the Regents might be informed of the status of a number of pending actions which they have inquired about in the past.

PROGRESS REPORT OF THE COORDINATING COUNCIL

A. Section 2.1 of the University Code states: "The Coordinating Council, consisting of an equal number of members of each Campus faculty, shall serve as an instrument of liaison and as a conference committee between the Campus Senates." The first meeting of this Council was held January 18, 1967 and the second October 25, 1967. The Council decided that not less than 4 meetings a year will be called and the next meeting is scheduled
for Tuesday, December 12, 1967 at NSU.

B. The Coordinating Council has before it problems concerning admission requirements, special students, faculty taking advanced degrees at their employing institutions, and distinction at graduation. Real progress was made at the October 25 meeting in the resolution of differences of opinion concerning these subjects. It is expected that action on all subjects will be taken at the December Coordinating Council meeting and a full report made to the Board in January.

27. Report of the Acting President

A. Mr. Humphrey reported that as of Monday, November 13, he was officially opening an office at the NSU Campus and planning to spend each Monday, and as much additional time as necessary, on that Campus.

B. Mr. Humphrey reported that he had, under the provisions of the University Code, activated the Advisory Cabinet and established regular meeting dates. This Cabinet consists of Chancellors Miller and Moyer and Vice President Mordy as regular members, and the two Faculty
Senate Chairmen for purposes of the 1969-71 Biennial Budget and the Ten Year Budget. Mr. Humphrey indicated that one of the chief functions of the Cabinet will be to review and prepare recommendations on matter requiring action by Board of Regents before they are placed on the agenda. Mr. Humphrey noted that Mr. Jim Sharp, Mr. Mark Dawson, Mr. Herman Westfall and Mr. Don Jessup will serve as consultants to the Cabinet on problems concerning the Ten Year Budget.

C. Mr. Humphrey also requested authorization from the Board to introduce a new item of business.

Motion by Mr. Jacobsen, seconded by Mrs. Magee, carried by roll call vote that the additional item of business be added to the agenda.

Mr. Humphrey then presented the following recommendation concerning reorganization of the Office of Vice President-Finance.

1. The position of Business Manager, NSU, now reports to the Vice President-Finance. It is recommended that effective immediately he report directly to the Chan-
cellor, NSU. Coordination with the Vice President-Finance and the U. N. Controller, will, of course, be of utmost importance. The NSU Business Manager's responsibilities include accounting, budgetary control, purchasing, inventory control, non-academic personnel, central office services and auxiliary enterprises. A more compute transfer of accounts from the Controller will occur when the Business Manager's staff is sufficient to handle the work load.

2. The position of Plant Engineer, NSU, now reports to the Director of the Physical Plant who, in turn, reports to the Vice President-Finance. It is recommended that effective immediately the Plant Engineer report directly to the Business Manager, NSU. Since a full line of engineering talent is not now available at NSU, the cooperation of the Office of Director of Physical Plant will continue to be necessary.

3. The following staff on the Reno Campus now report directly to the Vice President-Finance: (1) Director of Physical Plant, (2) Controller, (3) Director of Non-Academic Personnel, (4) Director of Purchasing (includes inventory control), and (5) Director of Auxiliary Enter-
prises. In addition, a Budget Analyst, Internal Auditor and an Administrative Secretary also work directly in the Vice President's office and the Budget Analyst supervises Central Office Services. It is recommended that effective immediately an Acting Business Manager be appointed who will be responsible for the five functions listed above, including Central Office Services, and that he report directly to the Chancellor, U. N.

It is recommended that this be implemented for the time being without additional staff by the designation of an existing subordinate of the Vice President-Finance as the Acting Business Manager.

4. The Director of Institutional Research is currently a one-half time position. Although he has University-wide responsibilities he reports to Registrar and Director of Admissions, U. N., who in turn, reports to the Chancellor, U. N. It is recommended that effective immediately the title be changed to Director of Institutional Studies, the position be made full-time and report directly to the Vice President-Finance. This will cause the loss of one-half a position in the Office of the Registrar and Director of Admissions and is considered feasible for the present; however, the position should
Implementation of the recommendations listed above would effect a decentralization of administrative responsibility which should improve operations at NSU. Parallelism of administrative structure on the two Campuses is desired whenever feasible and, therefore, responsibility for same operating functions are transferred to the Chancellor, U. N. This reorganization will also make it much more feasible for the Vice President-Finance to serve as the Acting President during the interim period.

The Vice President-Finance will continue to serve as Treasurer and Budget Officer (operating and capital project) and be responsible for internal audit and the State Commission (Title I, H. E. F. A. 1963 and Title VI, HEA 1965).

Chancellors Miller and Moyer concur in this recommendation.

Motion by Mr. Jacobsen, seconded by Mr. Hug, carried by roll call vote that the reorganization of the Office of the Vice President-Finance be approved as recommended.
The meeting adjourned at 2:05 P.M.

Chairman

Secretary

11-11-1967