

**SPECIAL MEETING**  
**BOARD OF REGENTS**  
**NEVADA SYSTEM OF HIGHER EDUCATION**

System Administration, Las Vegas  
4300 South Maryland Parkway, Board Room

Thursday, January 12, 2023, 1:00 p.m.  
Friday, January 13, 2023, 9:00 a.m.

Video or Telephone Conference Connection from the Meeting Site to:  
System Administration, Reno  
2601 Enterprise Road, Conference Room  
and  
Great Basin College, Elko  
1500 College Parkway, Berg Hall Conference Room

A video conference connection will be made from the meeting site to the Reno System Administration Building, Conference Room, at 2601 Enterprise Road, Reno, Nevada, and Great Basin College, Berg Hall Conference Room, at 1500 College Parkway, Elko, Nevada. In the event the video conference connection is not functioning, a teleconference connection will be made available.

Members of the Board and/or the public may attend the meeting and provide testimony or public comment at these sites. Public comment may also be submitted via the online public comment form (<https://nshe.nevada.edu/regents/public-comment/>) or voicemail (702-800-4705 or 775-300-7661). Written comments will no longer be read into the record and voicemails will not be played for broadcast, but both will be included in the permanent meeting record.

Members of the public wishing to view the meeting may do so via live stream (<http://nshe.nevada.edu/live/>)

<b>ROLL CALL:</b>	Mr. Byron Brooks, Chair	_____
	Mr. Joseph C. Arrascada, Vice Chair	_____
	Mr. Patrick J. Boylan	_____
	Mrs. Susan Brager	_____
	Ms. Heather Brown	_____
	Mrs. Amy J. Carvalho	_____
	Mrs. Michele Cruz-Crawford	_____
	Mrs. Carol Del Carlo	_____
	Mr. Jeffrey S. Downs	_____
	Ms. Stephanie Goodman	_____
	Mr. Donald Sylvantee McMichael Sr.	_____
	Ms. Laura E. Perkins	_____
	Dr. Lois Tarkanian	_____

**IMPORTANT INFORMATION ABOUT THE AGENDA AND PUBLIC MEETING**

**NOTE:** Below is an agenda of all items scheduled to be considered. Notification is hereby provided that items on the agenda may be taken out of the order presented, including moving an item to a different day if the meeting is noticed for more than one day, two or more agenda items may be combined for consideration, and an agenda item may be removed from the agenda or discussion relating to an item on the agenda may be delayed at any time.

In accordance with the Board of Regents' Bylaws, Title 1, Article V, Section 18, items voted on may be the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and action at any time before adjournment of this meeting.

In accordance with the Board of Regents' Bylaws, Title 1, Article V, Section 12, a quorum may be gained by telephonic, video, or electronic transmission provided that notice to that effect has been given.

Some agenda items are noted as having accompanying reference material. Reference material may be accessed on the electronic version of the agenda by clicking the reference link associated with a particular item. The agenda and associated reference material may also be accessed on the Internet by visiting the Board of Regents website at: <https://nshe.nevada.edu/regents/upcoming-meetings/>

Many public libraries have publicly accessible computer terminals. Copies of the reference material and any additional support materials that are submitted to the Board of Regents Office and then distributed to the members of the Board of Regents after the posting of this agenda but before the meeting, will be made available as follows: 1. Copies of any such materials are available at the Board of Regents Offices at 2601 Enterprise Road, Reno, Nevada, and 4300 South Maryland Parkway, Las Vegas, Nevada. A copy may be requested by calling Angela Palmer at (775) 784-3465; 2. Copies of any such materials will also be available at the meeting site.

Reasonable efforts will be made to assist and accommodate physically disabled persons to participate in the meeting. Please call the Board Office at (775) 784-4958 in advance so that arrangements may be made.

**CALL TO ORDER – ROLL CALL**

**PLEDGE OF ALLEGIANCE**

**1. PUBLIC COMMENT**

**INFORMATION ONLY**

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to two (2) minutes per person. Persons making comment are asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General's Open Meeting Law Manual, the Board Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

## 2. REGENT ORIENTATION: PART I

## INFORMATION ONLY

A Regent orientation will be conducted to provide the necessary framework for new members of the Board of Regents to begin their work on the Board. The orientation will also provide a refresher course for continuing members of the Board. Presentations will be made on major areas of responsibility including Board governance, the roles of Regent and Chancellor, and fiduciary and public trust duties.

### 2a. WELCOME AND OPENING REMARKS

Chair Byron Brooks will welcome participants to the meeting and offer opening remarks.

*ESTIMATED TIME: 5 mins.*

### 2b. BOARD GOVERNANCE AND THE ROLES OF REGENT AND CHANCELLOR

Chair Byron Brooks and Acting Chancellor Dale A.R. Erquiaga will lead a discussion on the role of the Board as the governing body of the Nevada System of Higher Education (NSHE), the role of a Regent in furthering the mission and goals of the NSHE and its institutions, and the role of the Chancellor as the Chief Executive Officer of the NSHE. ([Ref. BOR-2b](#))

*ESTIMATED TIME: 45 mins.*

### 2c. FIDUCIARY DUTIES AND PUBLIC TRUST

Former Regent Michael B. Wixom will provide an overview of the Board's fiduciary and public trust duties in relation to governance and oversight of the Nevada System of Higher Education. ([Ref. BOR-2c](#))

*ESTIMATED TIME: 30 mins.*

**3. OATH OF OFFICE**

**INFORMATION ONLY**

Nevada Supreme Court Justice Ron D. Parraguirre will conduct a ceremonial swearing-in of the newly elected Regents.

- Mrs. Susan Brager
- Ms. Heather Brown
- Mrs. Michele Cruz-Crawford
- Mr. Jeffrey S. Downs
- Ms. Stephanie Goodman

*ESTIMATED TIME: 10 mins.*

**4. REGENT ORIENTATION: PART II**

**INFORMATION ONLY**

A Regent orientation will be conducted to provide the necessary framework for new members of the Board of Regents to begin their work on the Board. The orientation will also provide a refresher course for continuing members of the Board. Presentations will be made on major areas of responsibility including the Nevada Open Meeting Law, parliamentary procedure and Robert's Rules of Order, and System Administration areas of responsibility.

**4a. NEVADA OPEN MEETING LAW**

Nevada Chief Deputy Attorney General Rosalie Bordelove will provide an overview of the Nevada Open Meeting Law and related issues. ([Ref. BOR-4a](#))

*ESTIMATED TIME: 60 mins.*

**4b. PARLIAMENTARY PROCEDURE AND ROBERT'S RULES OF ORDER**

Connie M. Deford, Professional Registered Parliamentarian, will lead a training on parliamentary procedure and Robert's Rules of Order. ([Refs. BOR-4b1 and BOR-4b2](#))

*ESTIMATED TIME: 60 mins.*

**4. REGENT ORIENTATION: PART II - (continued)**

**INFORMATION ONLY**

**4c. SYSTEM ADMINISTRATION AREAS OF RESPONSIBILITY**

Representatives of NSHE System Administration will provide information on their areas of responsibility, including an overview of programs and data that assist the Board in furthering the mission and goals of the NSHE.

- Renée Davis, Interim Vice Chancellor for Academic and Student Affairs and Community Colleges ([Ref. BOR-4c1](#))
- Andrew Clinger, Chief Financial Officer ([Ref. BOR-4c2](#))
- James Martines, Vice Chancellor for Legal Affairs and Chief General Counsel ([Ref. BOR-4c3](#))
- Joe Sunbury, Chief Internal Auditor ([Ref. BOR-4c4](#))
- Dr. Anne Milkovich, Chief Information Officer ([Ref. BOR-4c5](#))
- Keri D. Nikolajewski, Interim Chief of Staff to the Board ([Ref. BOR-4c6](#))

*ESTIMATED TIME: 120 mins.*

**5. MINUTES**

**FOR POSSIBLE ACTION**

The Board will consider approval of the following meeting minutes:

- September 23, 2022, ad hoc Committee to Review the Roles and Responsibilities of the Chancellor ([Ref. BOR-5a](#))
- October 14, 2022, Board of Regents special meeting ([Ref. BOR-5b](#))
- October 14, 2022, ad hoc Committee to Review the Roles and Responsibilities of the Chancellor ([Ref. BOR-5c](#))
- November 18, 2022, ad hoc Strategic Planning Committee ([Ref. BOR-5d](#))

*ESTIMATED TIME: 5 mins.*

**6. NEW BUSINESS**

**INFORMATION ONLY**

Items for consideration at future meetings may be suggested. Any discussion of an item under “New Business” is limited to description and clarification of the subject matter of the item, which may include the reasons for the request, and no substantive discussion may occur at this meeting on new business items in accordance with the Nevada Open Meeting Law (NRS 241.010 *et seq.*).

*ESTIMATED TIME: 5 mins.*

## 7. PUBLIC COMMENT

## INFORMATION ONLY

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POSTED ON THE NEVADA SYSTEM OF HIGHER EDUCATION WEBSITE (<https://nshe.nevada.edu>) AND ON THE NEVADA PUBLIC NOTICE WEBSITE PURSUANT TO NRS 232.2175 (<https://notice.nv.gov/>), AT THE SYSTEM ADMINISTRATION BUILDINGS AND E-MAILED FOR POSTING AT THE EIGHT NSHE INSTITUTIONS:

CSN, Building D, 1<sup>st</sup> Floor, 6375 W. Charleston Boulevard, Las Vegas, NV 89146  
DRI, Maxey Building, 2215 Raggio Parkway, Reno, NV 89512  
DRI, Southern Nevada Science Center, 755 E. Flamingo Road, Las Vegas, NV 89119  
GBC, Berg Hall, 1500 College Parkway, Elko, NV 89801  
NSC, Rogers Student Center, 1<sup>st</sup> Floor, 1300 Nevada State Drive, Henderson, NV 89002  
TMCC, Red Mountain Building (RDMT 200), 7000 Dandini Boulevard, Reno, NV 89512  
UNLV, Flora Dungan Humanities Building (FDH), 4505 Maryland Pkwy, Las Vegas, NV 89154  
UNR, Clark Administration, University of Nevada, Reno, Reno, NV 89557  
WNC, Bristlecone Building Lobby, 2201 W. College Parkway, Carson City, NV 89703  
System Administration, 4300 S. Maryland Parkway, Las Vegas, NV 89119  
System Administration, 2601 Enterprise Road, Reno, NV 89512