BOARD OF REGENTS* and its
ad hoc FISCAL SUSTAINABILITY COMMITTEE
NEVADA SYSTEM OF HIGHER EDUCATION

Thursday, May 27, 2021, 1:00 p.m.

THIS MEETING WILL BE HELD VIA VIDEOCONFERENCE AND TELECONFERENCE ONLY
PURSUANT TO SECTION 1 OF THE DECLARATION OF EMERGENCY DIRECTIVE 006
(“DIRECTIVE 006”), AND EXTENDED THROUGH CURRENT DIRECTIVE 044, ISSUED BY
THE STATE OF NEVADA EXECUTIVE DEPARTMENT. THERE WILL BE NO PHYSICAL
LOCATION FOR THE MEETING.

PUBLIC COMMENT MAY BE SUBMITTED VIA THE ONLINE PUBLIC COMMENT FORM
(http://nshe.nevada.edu/public-comment/) OR VOICEMAIL (702-800-4705 or 775-300-7661).
MESSAGES RECEIVED BY 4:00 PM ON WEDNESDAY, May 26, 2021, MAY BE ENTERED
INTO THE RECORD DURING THE MEETING. ANY OTHER PUBLIC COMMENT FORM
SUBMISSIONS AND/OR VOICEMAILS RECEIVED PRIOR TO THE ADJOURNMENT OF
THE MEETING WILL BE TRANSCRIBED AND INCLUDED IN THE PERMANENT RECORD.

MEMBERS OF THE PUBLIC WISHING TO VIEW THE MEETING MAY DO SO VIA LIVE
STREAM (http://nshe.nevada.edu/live/).

ROLL CALL:  Dr. Mark W. Doubrava, Chair
             Mrs. Carol Del Carlo, Vice Chair
             Mr. Joseph C. Arrascada
             Mr. Patrick J. Boylan
             Mr. Byron Brooks
             Dr. Patrick R. Carter
             Ms. Amy J. Carvalho
             Dr. Jason Geddes
             Mrs. Cathy McAdoo
             Mr. Donald Sylvantee McMichael Sr.
             Mr. John T. Moran
             Ms. Laura E. Perkins
             Dr. Lois Tarkanian

COMMITTEE
ROLL CALL:  Dr. Patrick R. Carter, Chair
             Ms. Amy J. Carvalho
             Mrs. Cathy McAdoo
             Ms. Laura E. Perkins
ADVISORY MEMBERS

ROLL CALL:

Dr. Kumud Acharya, DRI President
Ms. Joyce M. Helens, GBC President
Dr. Karin M. Hilgersom, TMCC President
Mr. Bart J. Patterson, NSC President
Dr. Vincent R. Solis, WNC President
Dr. Federico Zaragoza, CSN President
Ms. Jean Vock, UNLV Chief Financial Officer
  (Designee for UNLV President Whitfield)
Mr. Vic Redding, UNR VP for Administration & Finance
  (Designee for UNR President Sandoval)
Dr. Maria Schellhase, CSN Faculty Senate Chair
Dr. Laura Naumann, NSC Faculty Senate Chair
Dr. Vicki Rosser, UNLV Faculty Senate Chair
Dr. Robert Morin, WNC Faculty Senate Chair
Mr. Glenn Heath, SA Faculty Senate Chair
Mr. Joshua Padilla, UNLV-CSUN President
Ms. Gabrielle Clark, WNC-ASWN President/NSA Chair
Ms. Julia Bledsoe, NSHE Classified Council, Ex officio
Ms. Stacey L. Purcell, UNLV Alumni Association
Mr. Mike Benjamin, DRI Foundation
Ms. Marilyn Jentzen, NSC Foundation
Mr. Randy Robison, CSN IAC Chair
Mr. John Tierney, GBC IAC Chair
Ms. BJ North, TMCC IAC Chair
Mr. Rob Hooper, WNC IAC Chair

In addition to the ad hoc Fiscal Sustainability Committee, this meeting is noticed as a meeting of the Board of Regents to allow other Regents who may wish to attend to participate.

IMPORTANT INFORMATION ABOUT THE AGENDA AND PUBLIC MEETING

NOTE: Below is an agenda of all items scheduled to be considered. Notification is hereby provided that items on the agenda may be taken out of the order presented, including moving an item to a different day if the meeting is noticed for more than one day, two or more agenda items may be combined for consideration, and an agenda item may be removed from the agenda or discussion relating to an item on the agenda may be delayed at any time.

In accordance with the Board of Regents’ Bylaws, Title 1, Article V, Section 18, items voted on may be the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and action at any time before adjournment of this meeting.
* The Board’s Committee meetings take place in accordance with the agendas published for those Committees. Regents who are not members of the Committees may attend the Committee meetings and participate in the discussion of Committee agenda items. However, action items will only be voted on by the members of each Committee, unless a Regent is temporarily made a member of that Committee under Board of Regents’ Bylaws, Title 1, Article VI, Section 6. The full Board of Regents will consider Committee action items in accordance with the Board of Regents’ agenda published for the current or for a subsequent meeting.

In accordance with the Board of Regents’ Bylaws, Title 1, Article V, Section 12, a quorum may be gained by telephone hookup.

Some agenda items are noted as having accompanying reference material. Reference material may be accessed on the electronic version of the agenda by clicking the reference link associated with a particular item. The agenda and associated reference material may also be accessed on the Internet by visiting the Board of Regents’ website at:

https://nshe.nevada.edu/leadership-policy/board-of-regents/meeting-agendas/

Pursuant to Section 5 of Directive 006, and extended through current Directive 044, the requirement contained in NRS 241.020(3)(c) that physical locations be available for the public to receive supporting material for public meetings has been suspended. Pursuant to Section 6 of Directive 006, and extended through current Directive 044, copies of the reference material and any additional support materials that are submitted to the Board of Regents’ Office and then distributed to the members of the Board of Regents after the posting of this agenda but before the meeting, will be made available upon request by calling Winter Lipson at (702) 889-8426.

Reasonable efforts will be made to assist and accommodate physically disabled persons to participate in the meeting. Please call the Board office at (775) 784-4958 in advance so that arrangements may be made.

1. PUBLIC COMMENT

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to three minutes per person. Persons making comment are asked to begin by stating their name for the record and to spell their last name. The Committee Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.
1. **PUBLIC COMMENT – (continued)**  

Pursuant to Section 2 of Directive 006, and extended through current Directive 044, members of the public may participate in the meeting without being physically present by submitting public comment via the online Public Comment Form ([http://nshe.nevada.edu/public-comment/](http://nshe.nevada.edu/public-comment/)) or voicemail (702-800-4705 or 775-300-7661). Messages received by 4:00 PM on Wednesday, May 26, 2021, may be entered into the record during the meeting. Any other Public Comment Form submissions and/or voicemails received prior to the adjournment of the meeting will be transcribed and included in the permanent record.

In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General’s Open Meeting Law Manual, the Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

2. **MINUTES**  

Request is made for approval of the March 18, 2021, meeting minutes.  

*(Ref. FS-2)*

**ESTIMATED TIME:** 5 minutes

3. **CHAIR’S REPORT**  

Chair Patrick R. Carter will provide general remarks and relevant updates related to the ad hoc Fiscal Sustainability Committee.

**ESTIMATED TIME:** 10 minutes

4. **DISTANCE EDUCATION, NSHE**  

Ed Huffman, Director, Teaching and Learning Technology, UNR, will lead a discussion providing background and overview of NSHE distance and online education, including collaborative support efforts and opportunities.  

*(Ref. FS-4)*

**ESTIMATED TIME:** 45 minutes
5. **NSHE LIBRARIES**

Maggie Farrell, UNLV Dean of Libraries, and Emily King, CSN Interim Library Director, will lead a discussion providing background and overview of NSHE academic libraries and the role of the modern academic library, including examination of pricing models, opportunities for collaboration, and examination of centralized service examples. *(Ref. FS-5)*

*ESTIMATED TIME:* 60 minutes

6. **NEW BUSINESS**

Items for consideration at future meetings may be suggested. Any discussion of an item under “New Business” is limited to description and clarification of the subject matter of the item, which may include the reasons for the request, and no substantive discussion may occur at this meeting on new business items in accordance with the Nevada Open Meeting Law (NRS 241.010 et seq.).

*ESTIMATED TIME:* 5 minutes

7. **PUBLIC COMMENT**

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to three minutes per person. Persons making comment are asked to begin by stating their name for the record and to spell their last name. The Committee Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

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