

BOARD OF REGENTS
BRIEFING PAPER

1. AGENDA ITEM TITLE: Continuation of spend-down and allocation/use plans for Capital Improvement Fee and General Improvement Fee balances, UNLV

MEETING DATE: June 7-8, 2018

2. BACKGROUND & POLICY CONTEXT OF ISSUE:

Background:

UNLV engages in regular and ongoing campus planning and prioritization processes for potential campus improvements, projects, equipment purchases, and other items to support and enhance the campus and the student experience at UNLV. This regular and ongoing planning and prioritization process is undertaken with input from colleges/schools, campus operational departments, student government, university leadership and other campus stakeholders and constituents. For campus priorities that are determined to move forward, appropriate and sufficient funding sources are identified, proposed/approved as required, and allocated to completion of the priorities. UNLV recently proposed funding, which was approved, for a variety of campus projects and initiatives of this nature at the January 19, 2018 and March 1-2, 2018 Board of Regents' meetings.

In some recent funding proposals, there has been emphasis in assigning Capital Improvement Fees ("CIF") and General Improvement Fees ("GIF") to support campus projects and initiatives both for the benefit of the student and campus experience in alignment with the purpose and intent of these fees; and to comply with applicable fee account reserves policies. Within these parameters, UNLV continues to identify a variety of campus priorities, in this instance for the FY19 planning cycle, and is proposing funding allocations for expenditure approval.

In accordance with the Board of Regents' *Handbook*, Title 4 – Codification of Board Policy Statements, Chapter 10 – General Business Management, Section 12 – Use of the Capital Improvement Fee and Section 13 – Use of the General Improvement Fee, UNLV hereby requests Board approval for the expenditure of CIF and GIF as described below, to support campus priorities for the continued spend-down and allocation/use plans for CIF and GIF balances.

Going forward, UNLV intends to continue to review these fee account balances, determine near-term and long-term project priorities and initiatives for their application, and seek any required approvals for funds expenditure.

Breakdown:

CIF and GIF proposed allocations for approval for expenditure, in support of other campus priorities identified through the campus FY19 planning and prioritization processes for potential campus improvements, projects, equipment purchases and other items to support and enhance the campus and the student experience at UNLV. *See*, supporting materials for further breakdown and information. The requests are summarized as follows:

- **CIF request for expenditure approval: \$9,150,000 for projects and initiatives.**
- **GIF request for expenditure approval: \$27,000,000 (\$9,000,000 allocation for near-term projects and initiatives, \$18,000,000 allocation for real estate acquisitions, leases and/or investments, capital, renovation and other project investments.)**

3. SPECIFIC ACTIONS BEING RECOMMENDED OR REQUESTED:

The University of Nevada, Las Vegas requests approval for the expenditure of Capital Improvement Fees and General Improvement Fees balances to support the student experience and campus priorities.

4. IMPETUS (WHY NOW?):

UNLV regularly allocates for expenditure, in accordance with Board of Regents Handbook requirements and approval processes, CIF and GIF funds, for items to support and enhance the student and campus experience at UNLV.

Furthermore, UNLV, in response to the direction of the Board of Regents and in concert with current Board policy, continues to propose allocations of CIF and GIF funds for expenditure in working to address excess campus fee account balances and reserves, to be applied to appropriate campus priorities.

5. CHECK THE NSHE STRATEGIC PLAN GOAL THAT IS SUPPORTED BY THIS REQUEST:

- Access (Increase participation in post-secondary education)
- Success (Increase student success)
- Close the Achievement Gap (Close the achievement gap among underserved student populations)
- Workforce (Collaboratively address the challenges of the workforce and industry education needs of Nevada)
- Research (Co-develop solutions to the critical issues facing 21st century Nevada and raise the overall research profile)
- Not Applicable to NSHE Strategic Plan Goals

INDICATE HOW THE PROPOSAL SUPPORTS THE SPECIFIC STRATEGIC PLAN GOAL

<p>1. <u>Access (Increase participation in post-secondary education):</u></p> <p>a. Increase access/participation in post-secondary education through planning and improving campus safety/security, physical campus access, functioning and infrastructure for campus/learning environments, campus appeal to promote student engagement/attendance and increasing post-secondary education campus/facility capacity.</p> <p>2. <u>Success (Increase student success):</u></p> <p>a. Increase student success through planning and improvements to the quality of learning environments, capability of learning environment infrastructure and increasing student engagement with academic, research and campus programs.</p> <p>3. <u>Close the Achievement Gap (Close the achievement gap among underserved student populations):</u></p> <p>a. Planning and improvements to increase the quality of the overall campus, including campus academic, research, cultural, social and other infrastructure and environments, to support the recruitment, retention and success of underserved student populations, and to strongly engage underserved student populations to inclusively be a part of the broad and diverse campus community.</p> <p>4. <u>Workforce (Collaboratively address the challenges of the workforce and industry education needs of Nevada):</u></p> <p>a. Plan and provide facilities, spaces, infrastructure and environments that support workforce development for in-demand occupations consistent with State of Nevada and industry economic development goals and needs.</p> <p>5. <u>Research (Co-develop solutions to the critical issues facing 21st century Nevada and raise the overall research profile):</u></p> <p>a. Plan and provide facilities, spaces, infrastructure and environments that both supports critical research and scholarly activity, and student engagement in research to continue development of the research talent, critical thinking skills and capacity needed for the future.</p>

6. BULLET POINTS TO SUPPORT REQUEST/RECOMMENDATION:

<ul style="list-style-type: none">• This request allocates CIF and GIF funds for expenditure, for items identified as campus priorities.• This allocation for expenditure of CIF and GIF funds both support campus priorities and the allocation of certain excess campus fee account balances and reserves, to support and enhance the campus and the student experience at UNLV.

7. POTENTIAL ARGUMENTS AGAINST THE REQUEST/RECOMMENDATION:

<ul style="list-style-type: none">• None noted.

8. ALTERNATIVE(S) TO WHAT IS BEING REQUESTED/RECOMMENDED:

<ul style="list-style-type: none">• Do not allocate these CIF and GIF funds as requested.

9. RECOMMENDATION FROM THE CHANCELLOR'S OFFICE:

10. COMPLIANCE WITH BOARD POLICY:

<input checked="" type="checkbox"/> Consistent With Current Board Policy: Title #4 Chapter #10 Section #12 and 13
<input type="checkbox"/> Amends Current Board Policy: Title # _____ Chapter # _____ Section # _____
<input type="checkbox"/> Amends Current Procedures & Guidelines Manual: Chapter # _____ Section # _____
<input type="checkbox"/> Other: _____
<input checked="" type="checkbox"/> Fiscal Impact: Yes _____ No <input checked="" type="checkbox"/>
Explain: _____



Date: 4/26/2018

FY19 One-Time Projects - Continued spend-down and allocation/use plans for Capital Improvement Fee and General Improvement Fee balances

Project Name	Primary NSHE Strategic Plan Goals, UNLV Top Tier Goals, Other Campus Initiatives	Total Funding Allocation / Estimated Cost for Work or Phase of Work	Proposed Source of Funds			Notes
			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
Campus Safety and Security Initiatives						
FY19 Allocation - additional campus security cameras and supporting infrastructure, campus lighting enhancements.	NSHE: Access, Success. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity.	\$2,000,000	\$2,000,000	\$0	\$0	1
FY19 Allocation - assessment/initial improvements for campus/student safety infrastructure (i.e. backup power, other).	NSHE: Access, Success, Research. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity, Infrastructure and Shared Governance.	\$1,000,000	\$1,000,000	\$0	\$0	1



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
FY19 Allocation - space improvements for campus data rooms to support E-911, campus security cameras and other campus safety/technology needs.	NSHE: Access, Success, Research. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity, Infrastructure and Shared Governance.	\$1,000,000	\$0	\$1,000,000	\$0	1
SUBTOTAL		\$4,000,000	\$3,000,000	\$1,000,000	\$0	
Space Expansion and Indoor/Outdoor Space and Facility Utilization/Improvement Initiatives						



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
Rogers Center for Literature and Law (RLL) Building - Honors College - space expansion via facility renovation and FF&E.	NSHE: Access, Success, Close the Achievement Gap. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity.	\$1,500,000	\$1,500,000	\$0	\$0	1
FY19 Allocation - Campus Classroom and Academic Space Improvements (i.e. FF&E, technology, room modernization, etc...)	NSHE: Access, Success, Close the Achievement Gap. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity.	\$4,500,000	\$0	\$4,150,000	\$350,000	1, 2



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
FY19 Allocation - Add new and replace outdated/damaged campus site furnishings, equipment and amenities (i.e. bicycle amenities, benches, tables/chairs, trash and recycling receptacles, composter, other items).	NSHE: Access. Other: Campus Sustainability.	\$1,500,000	\$1,500,000	\$0	\$0	1
FY19 - Campus open space, wayfinding, branding and perimeter planning and improvements.	NSHE: Access, Success, Close the Achievement Gap. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity, Infrastructure and Shared Governance.	\$2,500,000	\$2,500,000	\$0	\$0	1



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
Science and Engineering Building - space, facility and FF&E improvements for campus and student research activities/enhancements.	NSHE: Access, Success, Close the Achievement Gap, Research. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity.	\$1,000,000	\$0	\$1,000,000	\$0	1
SUBTOTAL		\$11,000,000	\$5,500,000	\$5,150,000	\$350,000	
Campus Planning Initiatives (Note - these items may have future allocations of GIF, CIF or other funding sources)						



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
Comprehensive Master Plan - Strategic Planning, Master Plan Update and Financial/Delivery Modeling.	NSHE: Access, Success, Close the Achievement Gap, Workforce, Research. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity, Infrastructure and Shared Governance.	\$1,000,000	\$0	\$1,000,000	\$0	1
Capital Planning for Potential Future Major Capital Priorities: Interdisciplinary Sciences Academic and Research Building, New Academic Success Center with related functions, New Fine Arts Facility, backfill occupancy and improvement planning for any potential vacated existing space.	NSHE: Access, Success, Close the Achievement Gap, Workforce, Research. UNLV Top Tier: Student Achievement, Research, Scholarship and Creative Activity, Infrastructure and Shared Governance.	\$2,000,000	\$0	\$2,000,000	\$0	1
SUBTOTAL		\$3,000,000	\$0	\$3,000,000	\$0	



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
Student Service and Campus Efficiency Projects						
Implement campus-wide document imaging system for student and campus document management benefits.	NSHE: Access, Success, UNLV Top Tier: Student Achievement, Infrastructure and Shared Governance.	\$750,000	\$500,000	\$0	\$250,000	1, 3
SUBTOTAL		\$750,000	\$500,000	\$0	\$250,000	



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
SUBTOTAL FOR ALL ITEMS ABOVE		\$18,750,000	\$9,000,000	\$9,150,000	\$600,000	
Allocation for real estate acquisitions, leases and/or investments, capital, renovation and other project investments.		\$18,000,000	\$18,000,000	\$0	\$0	
SUBTOTAL		\$18,000,000	\$18,000,000	\$0	\$0	



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			FY18-19 GIF	FY18-19 CIF	FY18-19 Other	
GRAND TOTAL		\$36,750,000	\$27,000,000	\$9,150,000	\$600,000	

Notes:

1. Cost estimates based on conceptual project scoping/cost estimates, final costs TBD.
2. Other source - technology fee.
3. Other source - campus administrative overhead allocation.