

SPECIAL MEETING AND WORKSHOP

BOARD OF REGENTS NEVADA SYSTEM OF HIGHER EDUCATION

System Administration, Las Vegas
4300 South Maryland Parkway, Board Room

Thursday, October 19, 2017, 4:00 p.m.

Friday, October 20, 2017, 7:00 a.m.

Video or Telephone Conference Connection from the Meeting Site to:

System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

A video conference connection will be made from the meeting site to the Reno System Administration Building, Conference Room, at 2601 Enterprise Road, Reno, Nevada, and to Great Basin College, Berg Hall Conference Room, at 1500 College Parkway, Elko, Nevada. Members of the Board and/or the public may attend the meeting and provide testimony or public comment at these sites via the video conference connection. In the event the video conference connection is not functioning, a teleconference connection will be made available.

ROLL CALL:	Mr. Kevin J. Page, Chairman	_____
	Dr. Jason Geddes, Vice Chairman	_____
	Dr. Andrea Anderson	_____
	Dr. Patrick R. Carter	_____
	Mr. Cedric Crear	_____
	Mrs. Carol Del Carlo	_____
	Dr. Mark W. Doubrava	_____
	Mr. Trevor Hayes	_____
	Mr. Sam Lieberman	_____
	Mrs. Cathy McAdoo	_____
	Mr. John T. Moran	_____
	Ms. Allison Stephens	_____
	Mr. Rick Trachok	_____

IMPORTANT INFORMATION ABOUT THE AGENDA AND PUBLIC MEETING

NOTE: Below is an agenda of all items scheduled to be considered. Notification is hereby provided that items on the agenda may be taken out of the order presented, including moving an item to a different day if the meeting is noticed for more than one day, two or more agenda items may be combined for consideration, and an agenda item may be removed from the agenda or discussion relating to an item on the agenda may be delayed at any time.

In accordance with the Board of Regents' Bylaws, Title I, Article V, Section 20, items voted on may be the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and action at any time before adjournment of this meeting.

In accordance with the Board of Regents' Bylaws, Title I, Article V, Section 13, a quorum may be gained by telephone hookup.

Some agenda items are noted as having accompanying reference material. Reference material may be accessed on the electronic version of the agenda by clicking the reference link associated with a particular item. The agenda and associated reference material may also be accessed on the Internet by visiting the Board of Regents' website at:

<http://system.nevada.edu/Nshe/index.cfm/administration/board-of-regents/meeting-agendas/>

Many public libraries have publicly accessible computer terminals. Copies of the reference material and any additional support materials that are submitted to the Board of Regents' Office and then distributed to the members of the Board of Regents after the mailing of this agenda but before the meeting, will be made available as follows: 1. Copies of any such materials are available at the Board of Regents' Office at 2601 Enterprise Road, Reno, Nevada and the Board of Regents' Office at 4300 South Maryland Parkway, Las Vegas, Nevada. A copy may be requested by calling Keri Nikolajewski at (702) 889-8426; 2. Copies of any such materials will also be available at the meeting site.

Reasonable efforts will be made to assist and accommodate physically disabled persons attending the meeting. Please call the Board Office at (775) 784-4958 in advance so that arrangements may be made.

CALL TO ORDER – ROLL CALL

PLEDGE OF ALLEGIANCE

1. PUBLIC COMMENT

INFORMATION ONLY

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to two minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General's Open Meeting Law Manual, the Board Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

2. CHAIRMAN'S WELCOME **INFORMATION ONLY**

Chairman Kevin J. Page will offer welcoming remarks to meeting participants and guests.

ESTIMATED TIME: 5 mins.

3. ACTING PRESIDENT AND PRESIDENTIAL TRANSITION, WNC **FOR POSSIBLE ACTION**

Pursuant to NSHE Code (*Title 2, Chapter 1, Section 1.5.4*) the Board will consider the appointment of an acting president and whether a national search shall be conducted or if an interim president shall be appointed to a specified term of one to three years. The Board may, by an affirmative vote of not less than two-thirds of the members of the Board, authorize a deviation from this process. The terms and conditions of any appointment may be considered at the meeting.

Board policy provides that the Chancellor, in consultation with the Chairman of the Board, shall make a recommendation to the Board of Regents for an acting president of Western Nevada College (WNC) for the Board's approval. Chancellor Thom Reilly, after consultation with Chairman Kevin J. Page, will recommend approval of P. Mark Ghan as the acting president of WNC. Chancellor Reilly will also request approval of the contract and terms for the acting president of WNC.

(Ref. [BOR-3a](#), [BOR-3b](#), [BOR-3c](#) and [BOR-3d](#)).

ESTIMATED TIME: 10 mins.

4. INTRODUCTORY REMARKS **INFORMATION ONLY**

Chancellor Thom Reilly will provide introductory remarks regarding the goals of the workshop: (1) completion of the Board of Regents' self-evaluation; (2) establishment of the process for NSHE strategic planning and goal-setting; and (3) assessment of System Office resources.

ESTIMATED TIME: 10 mins.

5. WORKSHOP OVERVIEW **INFORMATION ONLY**

Dr. Kevin P. Reilly, AGB Senior Fellow, and President Emeritus and Regent Professor, University of Wisconsin System, will provide an overview of the workshop schedule and topics for discussion.

ESTIMATED TIME: 30 mins.

6. HABITS OF HIGHLY EFFECTIVE GOVERNING BOARDS **INFORMATION ONLY**

AGB Senior Fellow Dr. Kevin P. Reilly will lead a discussion on the habits of highly effective governing boards. The discussion will include the following topics: (1) role and responsibilities of the Board; (2) effective communication strategies; and (3) responsiveness to constituencies. ([Ref. BOR-6](#))

ESTIMATED TIME: 90 mins.

7. BOARD OF REGENTS SELF-EVALUATION **INFORMATION ONLY**

Pursuant to Board policy (*Title 1, Article V, Section 25*), AGB Senior Fellow Dr. Kevin P. Reilly will facilitate a discussion around perceptions of the Board's effectiveness in key areas of responsibility using qualitative data from the self-evaluation study. The discussion will serve to: (1) highlight strategies to improve the efficiency and effectiveness of the Board; (2) strengthen communication and relationships among Board members, and with the Chancellor and System Presidents; and (3) foster a renewed sense of commitment to the mission and goals of the NSHE. ([Ref. BOR-7](#))

ESTIMATED TIME: 120 mins.

8. STRATEGIC PLANNING: A HISTORY AND THE GOVERNOR'S GOALS FOR HIGHER EDUCATION **INFORMATION ONLY**

Vice Chancellor for Academic and Student Affairs Crystal Abba will present a history of the Board's strategic planning efforts since 2002, including a review of the 2002 master plan, [Building Nevada's Future: A Master Plan for Higher Education in Nevada](#); the 2011 "road map," [The State & the System: NSHE Plan for Nevada's Colleges and Universities](#); 2011 strategic plan, [Strategic Directions for the Nevada System of Higher Education](#); and the 2015 update, [Expanding by Degrees: NSHE's Role in Building a New Nevada](#). In addition, the report will review the goals for higher education established by Governor Brian Sandoval in [Generations to Come: Nevada's Strategic Planning Framework 2016-2020](#). The report will include a summary of historical goals used in the Board's strategic planning efforts, and how metrics have been used to measure progress towards achieving the Board's identified goals through [accountability reporting](#) and [data dashboards](#). ([Ref. BOR-8](#))

ESTIMATED TIME: 30 mins.

9. ASSESSMENT OF HIGHER EDUCATION STRENGTHS AND CHALLENGES **INFORMATION ONLY**

Chancellor Thom Reilly and AGB Senior Fellow Dr. Kevin P. Reilly will lead a discussion on national and local issues concerning higher education. The discussion will consider current strengths, opportunities and challenges facing higher education.

ESTIMATED TIME: 90 mins.

10. STRATEGIC PLANNING: 2018 GOALS **FOR POSSIBLE ACTION**

Chancellor Thom Reilly and AGB Senior Fellow Dr. Kevin P. Reilly will lead a discussion on potential strategic plan goals. The following goals were selected for the Board's consideration: (1) increase participation in post-secondary education; (2) increase student success; (3) close the achievement gap among underrepresented student populations; (4) collaboratively address the challenges of the workforce and industry education needs of Nevada; and (5) co-develop solutions to the critical issues facing 21st century Nevada and raise the overall research profile. The Board may approve the aforementioned goals as discussed or direct the Chancellor to make revisions and bring this matter back to the Board at a later meeting for further review and possible approval.

ESTIMATED TIME: 90 mins.

11. STRATEGIC PLANNING: ASSESSMENT OF SYSTEM RESOURCES **INFORMATION ONLY**

AGB Senior Fellow Dr. Kevin P. Reilly will lead a discussion on peer system comparisons with particular focus on structure and allocation of resources. Chancellor Thom Reilly and members of the Chancellor's Cabinet will provide an overview of the role of the NSHE System Office and discuss current structure and resource allocation of each functional area. Chancellor Reilly and Senior Fellow Reilly will then lead a discussion on how to best align the NSHE's structure and resources to meet System goals.

ESTIMATED TIME: 120 mins.

12. STRATEGIC PLANNING: NEXT STEPS

INFORMATION ONLY

Chancellor Thom Reilly will present a plan for continuing the strategic planning and goal-setting process. The plan will include opportunities for stakeholder input from students, faculty, staff and community members. Chancellor Reilly will also provide a general timeline for next steps to include returning to the Board in January 2018 for approval of a strategic plan that incorporates a process by which the identified goals can be achieved.

ESTIMATED TIME: 30 mins.

13. NEW BUSINESS

INFORMATION ONLY

Items for consideration at future meetings may be suggested. Any discussion of an item under "New Business" is limited to description and clarification of the subject matter of the item, which may include the reasons for the request.

ESTIMATED TIME: 5 mins.

14. PUBLIC COMMENT

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POSTED ON THE NEVADA SYSTEM OF HIGHER EDUCATION WEBSITE (<http://system.nevada.edu/>) AND ON THE NEVADA PUBLIC NOTICE WEBSITE PURSUANT TO NRS 232.2175 (<http://notice.nv.gov/>), AT THE SYSTEM ADMINISTRATION BUILDINGS AND E-MAILED FOR POSTING AT THE EIGHT NSHE INSTITUTIONS:

CSN, Building D, 1st Floor, 6375 W. Charleston Boulevard, Las Vegas, NV 89146
DRI, Maxey Building, 2215 Raggio Parkway, Reno, NV 89512
DRI, Southern Nevada Science Center, 755 E. Flamingo Road, Las Vegas, NV 89119
GBC, Berg Hall, 1500 College Parkway, Elko, NV 89801
NSC, Great Hall, 1125 Nevada State Drive, Henderson, NV 89015
TMCC, Red Mountain Building (RDMT 200), 7000 Dandini Boulevard, Reno, NV 89512
UNLV, Flora Dungan Humanities Building (FDH), 1st & 7th Floors, 4505 Maryland Pkwy, Las Vegas, NV 89154
UNR, Clark Administration, University of Nevada, Reno, Reno, NV 89557
WNC, Bristlecone Building Lobby, 2201 W. College Parkway, Carson City, NV 89703
System Administration, 4300 S. Maryland Parkway, Las Vegas, NV 89119
System Administration, 2601 Enterprise Road, Reno, NV 89512