

SPECIAL MEETING
BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION

System Administration, Las Vegas
4300 South Maryland Parkway, Board Room
Friday, January 22, 2016, 9:00 a.m.

Video or Telephone Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

A video conference and/or telephone conference connection will be made from the meeting site to the Reno System Administration Building, Conference Room, at 2601 Enterprise Road, Reno, Nevada, and to Great Basin College, Berg Hall Conference Room, at 1500 College Parkway, Elko, Nevada. Members of the Board and/or the public may attend the meeting and provide testimony or public comment at these sites via the video or telephone conference connection.

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|-------------------|-------------------------------------|-------|
| ROLL CALL: | Mr. Rick Trachok, Chairman | _____ |
| | Mr. Michael B. Wixom, Vice Chairman | _____ |
| | Dr. Andrea Anderson | _____ |
| | Mr. Cedric Crear | _____ |
| | Mr. Robert Davidson | _____ |
| | Dr. Mark W. Doubrava | _____ |
| | Dr. Jason Geddes | _____ |
| | Mr. Trevor Hayes | _____ |
| | Mr. James Dean Leavitt | _____ |
| | Mr. Sam Lieberman | _____ |
| | Mr. Kevin C. Melcher | _____ |
| | Mr. Kevin J. Page | _____ |
| | Ms. Allison Stephens | _____ |

IMPORTANT INFORMATION ABOUT THE AGENDA AND PUBLIC MEETING

NOTE: Below is an agenda of all items scheduled to be considered. Notification is hereby provided that items on the agenda may be taken out of the order presented, two or more agenda items may be combined for consideration, and an agenda item may be removed from the agenda or discussion relating to an item on the agenda may be delayed at any time.

In accordance with the Board of Regents' Bylaws, Title I, Article V, Section 20, items voted on may be the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and action at any time before adjournment of this meeting.

In accordance with the Board of Regents' Bylaws, Title I, Article V, Section 13, a quorum may be gained by telephone hookup.

Some agenda items are noted as having accompanying reference material. Reference material may be accessed on the electronic version of the agenda by clicking the reference link associated with a particular item. The agenda and associated reference material may also be accessed on the Internet by visiting the Board of Regents' website at:

<http://system.nevada.edu/Nshe/index.cfm/administration/board-of-regents/meeting-agendas/>

Many public libraries have publicly accessible computer terminals. Copies of the reference material and any additional support materials that are submitted to the Board of Regents' Office and then distributed to the members of the Board of Regents after the mailing of this agenda but before the meeting, will be made available as follows: 1. Copies of any such materials are available at the Board of Regents' Office at 2601 Enterprise Road, Reno, Nevada and the Board of Regents' Office at 4300 South Maryland Parkway, Las Vegas, Nevada. A copy may be requested by calling Keri Nikolajewski at (702) 889-8426; 2. Copies of any such materials will also be available at the meeting site.

Reasonable efforts will be made to assist and accommodate physically disabled persons attending the meeting. Please call the Board Office at (775) 784-4958 in advance so that arrangements may be made.

CALL TO ORDER – ROLL CALL

PLEDGE OF ALLEGIANCE

1. PUBLIC COMMENT

INFORMATION ONLY

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to two minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General's Open Meeting Law Manual, the Board Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

2. TRENDS IN HIGHER EDUCATION

INFORMATION ONLY

Regent Robert Davidson will lead a discussion on trends in higher education. The discussion will include matters related to student and staff demographics, institutional costs, funding, instruction and the potential implications of new instructional technology. ([Ref. BOR-2](#))

ESTIMATED TIME: 60 mins.

3. ALIGNMENT OF NSHE INSTITUTIONS

FOR POSSIBLE ACTION

The Board will discuss strategic directions for the future of public higher education in Nevada in the context of what it means for NSHE institutions to be a part of a “system” and the ramification of such for efficiently and effectively serving students.

The discussion will include matters related to the operational impacts of being a “system” in terms of improving student access and success including a common registration platform, transfer and articulation, and distance education (see *Albuquerque Journal* article titled “Higher Education Leaders Consider Reform Measures” <http://www.abqjournal.com/692407/news/higher-education-leaders-consider-reform-measures.html>). The Board will discuss how technology can be used to improve a student’s educational experience and ensure success from access to online transcripts to a fully integrated student information system. The role of the Regents, presidents and System Administration in supporting and advocating for the NSHE and its institutions will be discussed, including a review of NSHE and institutional mission statements and the extent to which they align and support the strategic directions of the Board, including shared services. As a result of the discussion, the Board may provide direction to the Chancellor and/or presidents concerning the development of recommendations for consideration at future meetings.

(Refs. BOR-3a and BOR-3b)

ESTIMATED TIME: 3 hrs.

4. BOARD OF REGENTS SELF-ASSESSMENT

FOR POSSIBLE ACTION

The Board will discuss the topic of self-assessment including whether the Board is meeting its primary goals of (1) improving student success and increasing degree productivity; (2) closing the college attainment gap for historically underrepresented groups; and (3) increasing transparency, accountability and performance. The discussion may include topics related to how the Board can improve its “strategic governance” through key characteristics such as creating a culture of inclusion, strengthening shared governance and improving accountability. As a result of the discussion, the Board may develop additional policies and models for self-assessment and/or continue the discussion at a future meeting. *(Ref. BOR-4)*

ESTIMATED TIME: 2 hrs.

5. 2017-19 BIENNIAL OPERATING BUDGET REQUEST/ 2017 CAPITAL IMPROVEMENT PROGRAM **FOR POSSIBLE ACTION**

The Board, with the assistance of the Chancellor, institution presidents and System staff, will discuss the process of developing the NSHE's 2017-19 biennial operating budget request and the budget for capital improvements for the 2017 Legislative Session, including the establishment of System budget priorities. In addition, the Board will discuss the advisability of requiring the institutions to demonstrate (1) savings in administrative expenses and the reallocation of those savings to student success and academic or research support; and/or (2) other measures of increased productivity and efficiency. Chancellor Daniel J. Klaich, System staff and the institution presidents will discuss the process of developing the Fiscal Years 2017-18 and 2018-19 Operating Budget request including the 2017 Capital Improvement Program. The timeline for the Board's future actions will also be discussed. The Board may provide direction to the Chancellor concerning the development of budget priorities and themes or take other appropriate actions relating to the budgetary process.

ESTIMATED TIME: 60 mins.

6. APPOINTMENT TO FILL VACANCY ON THE UNIVERSITY OF NEVADA, LAS VEGAS CAMPUS IMPROVEMENT AUTHORITY BOARD **FOR POSSIBLE ACTION**

Pursuant to legislation contained in Assembly Bill No. 335 (Chapter 507, *Statutes of Nevada 2013*) as amended by Assembly Bill 451 (Chapter 360, *Statutes of Nevada 2015*) the Board of Regents is authorized to appoint four members to the Board of Directors of the University of Nevada, Las Vegas Campus Improvement Authority (the "Authority"). One of the appointees must be either a member of the Board of Regents or an officer of the University and the other appointees must be members of the Board of Regents. The Board appointed four members at its July 19, 2013, special meeting. The Board Officers request the Board's consideration and approval of the appointment of Regent Kevin J. Page to fill the vacancy on the Authority's Board of Directors created by the resignation of Board of Regents' appointee Mr. Donald Snyder, and to fill the remainder of his unexpired term.

ESTIMATED TIME: 5 mins.

7. SALE RESOLUTION FOR THE LONG TERM FINANCING FOR THE 42 ACRE PARCEL NEAR TROPICANA AVENUE AND KOVAL LANE, UNLV **FOR POSSIBLE ACTION**

At the December 2015 Board of Regents meeting, the Board approved the Assignment and Assumption of the Purchase and Sale Agreement to acquire 42 acres of land west of UNLV's main campus. The Board also approved short term financing (2015B note with Wells Fargo) for the purchase so that it could be finalized prior to December 31, 2015 (actual closing on the property was December 24, 2015).

UNLV President Len Jessup requests approval of the Sale Resolution for the permanent financing for the 42 acre parcel which will refinance the outstanding 2015B note with the issuance of Taxable Certificates of Participation. ([Ref. BOR-7](#))

ESTIMATED TIME: 5 mins.

8. NEW BUSINESS **INFORMATION ONLY**

Items for consideration at future meetings may be suggested. Any discussion of an item under "New Business" is limited to description and clarification of the subject matter of the item, which may include the reasons for the request.

9. PUBLIC COMMENT **INFORMATION ONLY**

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POSTED ON THE NEVADA SYSTEM OF HIGHER EDUCATION WEBSITE (<http://system.nevada.edu/>) AND ON THE NEVADA PUBLIC NOTICE WEBSITE PURSUANT TO NRS 232.2175 (<http://notice.nv.gov/>), AT THE SYSTEM ADMINISTRATION BUILDINGS AND E-MAILED FOR POSTING AT THE EIGHT NSHE INSTITUTIONS:

CSN, Building D, 1st Floor, 6375 W. Charleston Boulevard, Las Vegas, NV 89146
DRI, Maxey Building, 2215 Raggio Parkway, Reno, NV 89512
DRI, Southern Nevada Science Center, 755 E. Flamingo Road, Las Vegas, NV 89119
GBC, Berg Hall, 1500 College Parkway, Elko, NV 89801
NSC, Great Hall, 1125 Nevada State Drive, Henderson, NV 89015
TMCC, Red Mountain Building (RDMT 200), 7000 Dandini Boulevard, Reno, NV 89512
UNLV, Flora Dungan Humanities Building (FDH), 1st & 7th Floors, 4505 Maryland Pkwy, Las Vegas, NV 89154
UNR, Clark Administration, University of Nevada, Reno, Reno, NV 89557
WNC, Bristlecone Building Lobby, 2201 W. College Parkway, Carson City, NV 89703
System Administration, 4300 S. Maryland Parkway, Las Vegas, NV 89119
System Administration, 2601 Enterprise Road, Reno, NV 89512