SPECIAL MEETING
BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION
University of Nevada Cooperative Extension
Nevada State 4-H Camp
1 4-H Camp Road, Stateline, Nevada

Thursday, August 25, 2016, 11:00 a.m.
Friday, August 26, 2016, 9:00 a.m.

ROLL CALL:
Mr. Rick Trachok, Chairman
Mr. Michael B. Wixom, Vice Chairman
Dr. Andrea Anderson
Mr. Cedric Crear
Mr. Robert Davidson
Dr. Mark W. Doubrava
Dr. Jason Geddes
Mr. Trevor Hayes
Mr. James Dean Leavitt
Mr. Sam Lieberman
Mr. Kevin C. Melcher
Mr. Kevin J. Page
Ms. Allison Stephens

IMPORTANT INFORMATION ABOUT THE AGENDA AND PUBLIC MEETING

NOTE: Below is an agenda of all items scheduled to be considered. Notification is hereby provided that
items on the agenda may be taken out of the order presented, including moving an item to a different day
if the meeting is noticed for more than one day, two or more agenda items may be combined for
consideration, and an agenda item may be removed from the agenda or discussion relating to an item on
the agenda may be delayed at any time.

In accordance with the Board of Regents’ Bylaws, Title I, Article V, Section 20, items voted on may be
the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any
time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it
may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and
action at any time before adjournment of this meeting.

In accordance with the Board of Regents’ Bylaws, Title I, Article V, Section 13, a quorum may be gained
by telephone hookup.

Some agenda items are noted as having accompanying reference material. Reference material may be
accessed on the electronic version of the agenda by clicking the reference link associated with a particular
item. The agenda and associated reference material may also be accessed on the Internet by visiting the
Board of Regents’ website at: http://system.nevada.edu/Nshe/index.cfm/administration/board-of-regents/meeting-agendas/
Many public libraries have publicly accessible computer terminals. Copies of the reference material and any additional support materials that are submitted to the Board of Regents’ Office and then distributed to the members of the Board of Regents after the mailing of this agenda but before the meeting, will be made available as follows: 1. Copies of any such materials are available at the Board of Regents’ Office at 2601 Enterprise Road, Reno, Nevada and the Board of Regents’ Office at 4300 South Maryland Parkway, Las Vegas, Nevada. A copy may be requested by calling Keri Nikolajewski at (702) 889-8426; 2. Copies of any such materials will also be available at the meeting site.

Reasonable efforts will be made to assist and accommodate physically disabled persons attending the meeting. Please call the Board Office at (775) 784-4958 in advance so that arrangements may be made.

**CALL TO ORDER – ROLL CALL**

**PLEDGE OF ALLEGIANCE**

1. **PUBLIC COMMENT**  
   **INFORMATION ONLY**

   Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to two minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

   In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General’s Open Meeting Law Manual, the Board Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

2. **CONSENT ITEMS**  
   **FOR POSSIBLE ACTION**

   Consent items will be considered together and acted on in one motion unless an item is removed to be considered separately by the Board.

2a. **MINUTES**  
   **FOR POSSIBLE ACTION**

   Request is made for approval of the following meeting minutes:
   - May 12, 2016, Board of Regents’ special meeting  
     (Ref. BOR-2a1)
   - May 27, 2016, Board of Regents’ special meeting  
     (Ref. BOR-2a2)
2b. LEASE RENEWAL, REDFIELD PERFORMING ARTS CENTER, TMCC

TMCC President Karin M. Hilgersom requests approval to renew a Lease Agreement for the Redfield Performing Arts Center located in the Keystone Square shopping plaza in Reno, Nevada, for a term of 36 months, with an option to renew the Lease for an additional 24 months.  *(Ref. BOR-2b)*

**FISCAL IMPACT:** The total cost of the lease over the three-year term is $432,892. The common area maintenance, taxes and insurance portion of the total cost ($122,974) is subject to change based on the owner’s actual expenses.

2c. OPERATING POOL RESERVE ACCOUNT DISTRIBUTION

Chancellor John V. White and the NSHE presidents request approval of a one-time distribution from the NSHE Operating Pool Reserve Account to address campus initiatives such as the medical education transition in Las Vegas, program start-up and other budgetary opportunities that would otherwise be foregone or delayed without this funding distribution.  *(Ref. BOR-2c)*

**FISCAL IMPACT:** The Board will determine the amount of the one-time distribution of funds from the Operating Pool Reserve Account based on the market conditions and the current balance as of the date of the Board meeting.

**ESTIMATED TIME:** 5 mins.
3. **2017-19 BIENNIAL OPERATING BUDGET AND 2017 CAPITAL IMPROVEMENT REQUEST FOR POSSIBLE ACTION**

Chancellor John V. White and the NSHE presidents will present for approval a final report concerning the NSHE biennial operating budget request for the 2017 Legislative Session, including information on the requested 5 percent budget reductions as required in the instructions from the Governor’s Office of Finance. A summary of the meeting of the State Public Works Board will be provided. The Board will consider these matters, and may take action including, but not limited to, providing direction regarding the operating budget request due to the Governor’s Office of Finance by September 1, 2016. *(Ref. BOR-3)*

**FISCAL IMPACT:** To the extent possible, the costs associated with the budget request will be detailed in the reference material provided.

**ESTIMATED TIME:** 15 mins.

4. **BOARD GOVERNANCE FOR POSSIBLE ACTION**

The Board will discuss its role as the governing body of the Nevada System of Higher Education (NSHE). The discussion will include such topics as: governance practices; efficiency and effectiveness; committee structure; policies; leadership; relationships; communication; and how the Board can best move each college, university and institution within the NSHE forward to better serve students and all Nevadans generally. The Board may provide direction to staff to draft policy revisions relating to these Board governance topics for consideration at a future meeting, or may direct staff to place matters relating to these Board governance topics on a future meeting agenda for further discussion and consideration. *(Ref. BOR-4)*

**ESTIMATED TIME:** 3 hrs.

5. **BOARD SELF-ASSESSMENT FOR POSSIBLE ACTION**

The Board will continue its discussion on self-assessment, including whether the Board is meeting its primary goals of: (1) improving student success and increasing degree productivity; (2) closing the college attainment gap for historically underrepresented groups; and (3) increasing transparency, accountability and performance. The Board will conduct a preliminary review of a proposed policy on Board self-assessment, including key performance indicators, and may provide direction to staff regarding the policy proposal, including placement on a future meeting agenda for further consideration and approval. *(Refs. BOR-5a, BOR-5b, BOR-5c and BOR-5d)*

**ESTIMATED TIME:** 2 hrs.
6. STRATEGIC PLAN FOR THE NEVADA SYSTEM OF HIGHER EDUCATION FOR POSSIBLE ACTION

The Board will discuss the development of a strategic plan for the NSHE. The discussion will include such topics as: timeline and process for development of a strategic plan; process for establishing mission differentiation for System institutions by type; means of meeting the policy commitments of the state; and strategic goals of the System, especially those relating to student success and improved educational attainment levels among Nevada citizens. The Board may also consider the development of strategies to address national trends in higher education, including: increased cost of higher education; low student preparation levels; heightened competition for students among universities; increased diversity of college-aged students; increased proportion of college-aged students from low-income households; and greater proportion of non-traditional students enrolled in college. The Board will conduct a review of existing strategic planning documents and may provide direction to staff regarding the development of a strategic plan, including placement on a future meeting agenda for further consideration and approval. (Refs. BOR-6a, BOR-6b and BOR-6c)

ESTIMATED TIME: 3 hrs.

7. ROLE OF THE CHANCELLOR OF THE NEVADA SYSTEM OF HIGHER EDUCATION FOR POSSIBLE ACTION

The Board will discuss the role of the Chancellor of the NSHE. Chairman Rick Trachok will present a report on the input received from System and community constituents on their desires for the next chancellor. Considering the results of its discussion on Board governance under agenda item 4, the Board will consider the role of the chancellor position in the System, the duties of the chancellor and the attributes correlated with successful performance of those duties. The Board may seek to achieve consensus on the defining attributes of the position in preparation for the launch of a chancellor search later this year. (Ref. BOR-7)

ESTIMATED TIME: 90 mins.

8. OVERVIEW OF SYSTEM COMPUTING SERVICES INFORMATION ONLY

Vice Chancellor for Information Technology Robert Moulton will present information on NSHE System Computing Services shared services. (Ref. BOR-8)

ESTIMATED TIME: 30 mins.
9. NEW BUSINESS

Items for consideration at future meetings may be suggested. Any discussion of an item under “New Business” is limited to description and clarification of the subject matter of the item, which may include the reasons for the request.

10. PUBLIC COMMENT

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to two minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General’s Open Meeting Law Manual, the Board Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.