

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

Third Floor Rotunda
Frank H. Rogers Science & Technology Building
Desert Research Institute
755 E. Flamingo Road, Las Vegas

Thursday, September 8, 2011, 8:30 a.m.
Friday, September 9, 2011, 8:00 a.m.**

Video or Telephone Conference Connection to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

A video conference and/or telephone conference connection will be made to the Conference room in the Reno System Administration building at 2601 Enterprise Road, Reno, Nevada, and to Great Basin College, 1500 College Parkway, Berg Hall Conference Room, Elko, Nevada. Members of the Board and/or the public may attend the meeting and provide testimony or public comment via the video or telephone conference connection.

*** Board meeting resumes on Thursday immediately upon adjournment of the Academic, Research & Student Affairs and Business & Finance Committees. Board meeting resumes on Friday morning immediately upon adjournment of the Cultural Diversity and Health Sciences System Committees.*

ROLL CALL:	Dr. Jason Geddes, Chair	_____
	Mr. Kevin J. Page, Vice Chair	_____
	Mr. Mark Alden	_____
	Dr. Andrea Anderson	_____
	Mr. Robert Blakely	_____
	Mr. Cedric Crear	_____
	Dr. Mark W. Doubrava	_____
	Mr. Ron Knecht	_____
	Mr. James Dean Leavitt	_____
	Mr. Kevin C. Melcher	_____
	Dr. Jack Lund Schofield	_____
	Mr. Michael B. Wixom	_____
	Regent – District 10	_____

NOTE: Below is an agenda of all items scheduled to be considered. Notification is hereby provided that items on the agenda may be taken out of the order presented, two or more agenda items may be combined for consideration, and an agenda item may be removed from the agenda or discussion relating to an item on the agenda may be delayed at any time.

Bylaws, Title I, Article V, Section 20, items voted on may be the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and action at any time before adjournment of this meeting.

The Board of Regents, at its regularly scheduled meetings, meets concurrently with its Audit, Investment & Facilities, Business & Finance, Academic, Research & Student Affairs, Health Sciences System and Cultural Diversity Committees. The Board's Audit, Investment & Facilities, Business & Finance, Academic, Research & Student Affairs, Health Sciences System and Cultural Diversity Committee meetings take place in accordance with the agendas published for those Committees. Regents who are not members of the committees may attend the Committee meetings and participate in the discussion of Committee agenda items. However, action items will only be voted on by the members of each Committee, unless a Regent is temporarily made a member of that Committee under Board of Regents' Bylaws, Title 1, Article VI, Section 6. The full Board of Regents will consider Committee action items in accordance with the Board of Regents' agenda published for the current or for a subsequent meeting.

In accordance with the Board of Regents' Bylaws, Title I, Article V, Section 13, a quorum may be gained by telephone hookup.

In accordance with NRS 241.020(6), support materials that are submitted to the Board of Regents' Office and then distributed to the members of the Board of Regents after the mailing of this agenda but before the meeting, will be made available as follows: 1.) Copies of any such supplemental support materials are available at the Board of Regents' Office Reno, Nevada. A copy may be requested by calling (775) 784-4958, and 2.) Copies of any such supplemental support materials will be available at the meeting site.

Reasonable efforts will be made to assist and accommodate physically disabled persons attending the meeting. Please call the Board office at (775) 784-4958 in advance so that arrangements may be made.

CALL TO ORDER – ROLL CALL

8:30 a.m., Thursday, September 8, 2011

PLEDGE OF ALLEGIANCE

1. INTRODUCTIONS AND CAMPUS UPDATES

INFORMATION ONLY

Chair Jason Geddes will invite meeting participants to make introductions and will ask the presidents to provide campus-related updates on events that have occurred since the Board of Regents last regular meeting.

ESTIMATED TIME: 15 mins.

2. INSTITUTIONAL STUDENT AND FACULTY PRESENTATIONS

INFORMATION ONLY

Chair Jason Geddes requests that the President of the host institution introduce one student and one faculty member to discuss a topic of the host President's choosing to highlight current programs or activities of the institution.

ESTIMATED TIME: 15 mins.

COMMITTEE MEETINGS

Thursday, September 8, 2011:

Audit Committee, 9:00 a.m. (Auditoriums 106A & 106B)

Investment & Facilities, 9:00 a.m. (Third Floor Rotunda)

Business & Finance, 11:00 a.m. (Auditoriums 106A & 106B)

Academic, Research & Student Affairs, 11:00 a.m.

(Third Floor Rotunda)

Friday, September 9, 2011:

Health Sciences System, 8:00 a.m. (Auditoriums 106A & 106B)

Cultural Diversity, 8:00 a.m. (Third Floor Rotunda)

3. PUBLIC COMMENT

INFORMATION ONLY

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to three minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

ESTIMATED TIME: 30 mins.

4. CHAIR'S REPORT

INFORMATION ONLY

Chair Jason Geddes will discuss current NSHE events and his current activities as Board Chair.

ESTIMATED TIME: 10 mins.

5. CHANCELLOR'S REPORT

INFORMATION ONLY

Chancellor Daniel J. Klaich will report to the Board concerning ongoing planning activities and major projects within the NSHE.

ESTIMATED TIME: 10 mins.

6. CONSENT ITEMS

FOR POSSIBLE ACTION

Consent items will be considered together and acted on in one motion unless an item is removed to be considered separately by the Board.

6a. MINUTES

FOR POSSIBLE ACTION

Request is made for approval of the following meeting minutes:

- 1) January 31, 2011, WNC PPEC. ([Ref. C-6a\(1\)](#))
- 2) February 4, 2011, WNC PPEC. ([Ref. C-6a\(2\)](#))
- 3) March 14, 2011, CSN PPEC. ([Ref. C-6a\(3\)](#))
- 4) March 18, 2011, CSN PPEC. ([Ref. C-6a\(4\)](#))
- 5) May 6, 2011, special Board of Regents meeting. ([Ref. C-6a\(5\)](#))
- 6) June 16-17, 2011, regular Board of Regents meeting. ([Ref. C-6a\(6\)](#))

**6b. ACCEPTANCE OF
“BIOLOGY IS TECHNOLOGY”
ART COLLECTION, UNR**

FOR POSSIBLE ACTION

UNR President Marc Johnson requests approval of the acceptance of the art collection titled, “Biology is Technology” from Mrs. Toni Lowden. ([Ref. C-6b](#))

**6c. HANDBOOK REVISION,
TRANSCRIPT FEES**

FOR POSSIBLE ACTION

Vice Chancellor Jane Nichols requests approval of revisions to the Board’s policy on student fees providing that in accordance with current practice, transcript fees do not require Board approval and may only be in an amount that covers the cost of production plus postage, including postage for expedited delivery (*Title 4, Chapter 17, Section 16*). ([Ref. C-6c](#))

**6d. HANDBOOK CORRECTION,
ASSOCIATE’S DEGREE CREDITS**

FOR POSSIBLE ACTION

Vice Chancellor Jane Nichols requests approval of a correction to the codification of community college degree requirements (*Title 4, Chapter 16, Section 25*). In June 2011 the Board approved a policy to limit the number of credits for a baccalaureate degree to 120 credits with certain exceptions. That policy included limiting the associate’s degree to 60 credits, also with certain exceptions. There was an omission in the June 2010 proposal and not all references to the prior 60 credit “minimum” were updated to reflect the new proposed standard. ([Ref. C-6d](#))

6. CONSENT ITEMS – (Cont'd.)

**6e. PROCEDURES & GUIDELINES MANUAL FOR POSSIBLE ACTION
REVISION, REFUND PROCEDURES, GBC**

GBC President Carl Diekhans requests approval of revisions to the refund procedures for Great Basin College (*Procedures and Guidelines Manual, Chapter 7, Section 19*) aligning the procedures with current practice based on changes resulting from the implementation of the iNtegrate student services module. ([Ref. C-6e](#))

6f. TMCC-NFA CONTRACT FOR POSSIBLE ACTION

TMCC President Maria C. Sheehan requests approval of a one-year extension of the TMCC-NFA contract from July 1, 2011, to June 30, 2012. ([Ref. C-6f](#))

**6g. INTERIM TASK FORCE ON FOR POSSIBLE ACTION
OUT-OF-SCHOOL TIME PROGRAMS**

Assembly Bill 362 (*Chapter 353, Statutes of Nevada 2011*) creates the 12-month interim Task Force on Out-of-School Time Programs. The membership on the Task Force includes a representative of the Nevada System of Higher Education, appointed by the Board of Regents. An Out-of-School Time program is defined as one that operates for 10 or more hours per week, is offered on a continuing basis, provides supervision of children who are of school age and provides regularly scheduled, structured and supervised activities where learning opportunities take place during times when a child is not in school. Board action is requested to appoint Assistant Vice Chancellor Magdalena Martinez as the NSHE representative of the Task Force. ([Ref. C-6g](#))

6. CONSENT ITEMS – (Cont'd.)

6h. ANNUAL REPORTS OF TENURE GRANTED TO ACADEMIC FACULTY UPON HIRE FOR POSSIBLE ACTION

Mr. Scott G. Wasserman, Chief Executive Officer and Special Counsel to the Board of Regents, requests Board acceptance of the annual reports to the Board of Regents from the Presidents of each institution naming any individual to whom tenure upon hire was granted pursuant to the provisions of Title 2, Chapter 3, Section 3.3.1 (b2). ([Ref. C-6h](#))

Section 3.3.1(b2) provides that the President of an institution, without seeking Board of Regents' approval, may grant tenure upon hire to an academic faculty member who at the time of hire holds tenure at another institution. Prior to making such an appointment, the President shall seek a recommendation from the appropriate faculty on whether an academic faculty member should be appointed with tenure. The President of each institution shall submit an annual report to the Board of Regents which shall include the name of any individual to whom tenure upon hire was granted, the department within which the individual was hired, and whether the faculty of such department voted to approve such tenure upon hire. This report shall be presented to the Board of Regents at the first meeting of the Board after the beginning of each fiscal year.

CONSENT ITEMS: ESTIMATED TIME: 10 mins.

7. ACCEPTANCE OF PROSPECTIVE GIFT, UNLV MENDENHALL CENTER, MEN'S BASKETBALL PRACTICE AND RECRUITMENT FACILITY FOR POSSIBLE ACTION

UNLV President Neal Smatresk requests Board of Regents approval for the acceptance of the gift of the UNLV Mendenhall Center – Men's Basketball Practice and Recruitment Facility. ([Ref. BOR-7](#))

FISCAL IMPACT: *UNLV Athletics will need to cover the operations and maintenance costs for this facility. These maintenance and operations costs were anticipated during the initial development of this project and estimated at an annual expense of \$300,000 to \$350,000. UNLV Athletics is prepared to cover this operating and maintenance expense in its annual operating plan.*

ESTIMATED TIME: 5 mins.

**8. EXTENSION OF CONTRACT, FOR POSSIBLE ACTION
HEAD MEN'S SOCCER COACH, UNLV**

UNLV President Neal J. Smatresk requests approval for a one and one-half year extension, through December 31, 2012, to the contract for Head Men's Soccer Coach Rich Ryerson. ([Ref. BOR-8](#))

FISCAL IMPACT: Requesting a two year contract extension with no increase in annual salary.

ESTIMATED TIME: 5 mins.

**9. EXTENSION OF CONTRACT, FOR POSSIBLE ACTION
HEAD FOOTBALL COACH, UNLV**

UNLV President Neal J. Smatresk requests approval for a two year extension, through December 21, 2014, to the contract for Head Football Coach Bobby Hauck. ([Ref. BOR-9](#))

FISCAL IMPACT: Requesting a two year contract extension with no increase in annual salary.

ESTIMATED TIME: 5 mins.

**10. CHANCELLOR'S AD HOC COMMITTEE ON FOR POSSIBLE ACTION
HIRING COACHES AND ATHLETIC DIRECTORS**

President Emeritus Joe Crowley presents to the Board a report prepared by a Chancellor's ad hoc Committee charged with examining practices and policies regarding searches and appointments of athletic directors and head coaches. The Board may approve the report or give further direction to the Chancellor for next steps.

ESTIMATED TIME: 45 mins.

11. COMMUNITY COLLEGE TASK FORCE REPORT FOR POSSIBLE ACTION

Mr. Bruce James, Chair of the Chancellor's Fresh Look at Nevada's Community Colleges Task Force, will present the group's final report to the Board. This Task Force was appointed by the Chancellor to examine the extent to which NSHE community colleges are aligned with the future employment and learning needs of Nevada and to make recommendations for future actions to enhance the responsiveness and effectiveness of the four colleges. The Board may approve the report and/or recommendations made by the Task Force and may request further actions or follow up by the Chancellor and the community college presidents. ([Ref. BOR-11](#))

ESTIMATED TIME: 60 mins.

12. HANDBOOK REVISION, COMMUNITY COLLEGE ADMISSION CRITERIA **FOR POSSIBLE ACTION**

CSN President Michael D. Richards, GBC President Carl Diekhans, TMCC President Maria C. Sheehan and WNC President Carol A. Lucey request the Board's approval of a revision to its current policy governing community college admission (*Title 4, Chapter 16, Section 18*). Specifically, the proposed revision requires that to be admitted to a community college a student must be a high school graduate or its equivalent, effective Fall 2012. Students who have not graduated from high school may be admitted under alternate criteria that demonstrate college readiness. ([Ref. BOR-12](#))

ESTIMATED TIME: 10 mins.

13. UPDATE ON THE REGENTS' EFFICIENCY AND EFFECTIVENESS INITIATIVE FOR THE NEVADA SYSTEM OF HIGHER EDUCATION **FOR POSSIBLE ACTION**

Vice Chancellor Bart Patterson will report on the progress of the NSHE business operations review pursuant to the Board's Efficiency and Effectiveness (*E&E*) initiative. The report and recommendations will ask for approval of a number of actions pertaining to NSHE and Board policies and the structure of NSHE business operations. The Board may approve the proposed recommendations and provide further direction to staff in regard to next steps to be taken. ([Ref. BOR-13](#))

ESTIMATED TIME: 50 mins.

14. FAREWELL TO OUTGOING REGENT **INFORMATION ONLY**

The Board members will express their gratitude to outgoing Regent William G. Cobb for his service to the Nevada System of Higher Education.

ESTIMATED TIME: 10 mins.

15. PUBLIC COMMENT **INFORMATION ONLY**

Additional public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to three minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

ESTIMATED TIME: 30 mins.

16. STRATEGIC PLANNING FOR THE FUTURE OF HIGHER EDUCATION **FOR POSSIBLE ACTION**

Board Chair Jason Geddes and Vice Chair Kevin J. Page will begin a discussion of an update to the Board's Master Plan with a goal of the Board producing a new Blueprint for the Future of Nevada's colleges and universities. The discussion is intended to outline a process for defining the Board's vision of where higher education in Nevada should be headed in the future and its relationship to the goals and strategic vision for the State of Nevada and the role of the institutions. The discussion will include presentations from (a) Dr. Sandra Elman, President of the Northwest Commission on Colleges and Universities focusing on the five standards for accreditation and their relationship to the strategic planning process; and (b) Dr. David Longanecker, President of the Western Interstate Commission for Higher Education focusing on planning efforts in other states and how their experience can inform and expedite the planning process in Nevada.

Based on the Board's input and discussion, staff will be directed to prepare a report for future Board consideration and action.

- NSHE Strategic Planning Principles; ([Ref. BOR-16a](#))
- NSHE State of the System 2011; ([Ref. BOR-16b](#))
- UCCSN Master Plan 2005; ([Ref. BOR-16c](#))
- NWCCU Standards of Accreditation; ([Ref. BOR-16d](#))
- Arizona University System Strategic Plan 2008-2020; ([Ref. BOR-16e](#))
- Kentucky Council on Postsecondary Education 2005-2010; ([Ref. BOR-16f](#))

ESTIMATED TIME: 3 hrs.

17. TEMPORARY SUSPENSION OF TUITION AND FEE POLICY **FOR POSSIBLE ACTION**

Chancellor Daniel J. Klaich requests the Board suspend its policy concerning the biennial recommendation for tuition and fee increases for undergraduate and graduate students only as is required in Board policy (*Title 4, Chapter 17, Section 1*) in light of the work to be done by the Chancellor's ad hoc Access and Affordability Committee. ([Ref. BOR-17](#))

ESTIMATED TIME: 5 mins.

18. DISTINGUISHED NEVADAN AWARD **FOR POSSIBLE ACTION**

Regent Mark Alden will present Mr. Richard H. Bryan for the Board of Regent's consideration as a 2011 Distinguished Nevadan recipient (*Handbook, Title 4, Chapter 1, Section 14*). ([Ref. BOR-18](#))

ESTIMATED TIME: 5 mins.

19. DRI EQUITY ADJUSTMENT FOR RESEARCH FACULTY **FOR POSSIBLE ACTION**

DRI President Stephen G. Wells presents for information and approval that DRI may establish up to a 12.6% equity adjustment for DRI's research professorial and research associates in order to remain market competitive. No state funds are required to fund the equity adjustment. ([Ref. BOR-19](#))

***FISCAL IMPACT:** The cost of the equity adjustment will be funded through external grants and contracts from funds that could not be used for general DRI administrative expense so there is no "cost" to DRI and the adjustments will increase revenue to DRI through increased research productivity and additional ICR funds.*

***ESTIMATED TIME:** 30 mins.*

20. PROCEDURES & GUIDELINES MANUAL REVISION, AMENDMENT TO UNPAID LEAVE REQUIREMENTS **FOR POSSIBLE ACTION**

Vice Chancellor Bart Patterson requests approval of an amendment to the NSHE *Procedures & Guidelines Manual*, Chapter 3, Section 8 as follows: 1) to reduce the external funding requirement for an exemption from 100% to 90% in order to account for institution paid time to write grants or perform other requested services for the institution; 2) to exempt UNSOM clinical salaries from unpaid leave due to impairment of contracts and to increase productivity; and 3) subject to discussions with legislative counsel regarding the intent of the furlough section of the pay bill, to exempt grant funded faculty from the requirements of unpaid leave. ([Ref. BOR-20](#))

***FISCAL IMPACT:** It is anticipated that further unpaid leave exemptions will not cost any money and may actually increase revenue based on grant funding and clinical revenues.*

***ESTIMATED TIME:** 25 mins.*

21. HANDBOOK REVISION, EXPEDITED PROCESS FOR TENURE DECISIONS **INFORMATION ONLY**

At the March 2011 meeting of the Board, the Regents requested that a proposal be brought forward to establish an expedited process for tenure of faculty with an exemplary record in their field but who do not have tenure at another higher education institution and are not eligible for tenure on hire under current Board policy. This proposal includes revision to the NSHE Code that would allow such eligible faculty to be awarded tenure in a shorter period of time. Final action on this item will occur at the December meeting. ([Ref. BOR-21](#))

***ESTIMATED TIME:** 30 mins.*

22. UPDATE ON IMPACT OF PEBP CHANGES AND NSHE RESPONSE **INFORMATION ONLY**

Vice Chancellor Bart Patterson will update the Board of Regents on the significant and negative impact that changes to the Public Employee Benefits Program (*PEBP*) are having on NSHE employees. The update will include how NSHE is responding to the changes which includes, among other things, continuing the work of the Chancellor's PEBP Task Force to examine the changes and to consider options, to monitor and provide input to PEBP on modified plan designs or other PEBP proposals impacting participants, and the intended selection of an NSHE health plan consultant to provide expert advice to NSHE in addressing health plan issues, including advice on alternative plans that may better address employee needs.

ESTIMATED TIME: 25 mins.

23. HANDBOOK REVISION, STANDING COMMITTEES OF THE BOARD **FOR POSSIBLE ACTION**

Chair Jason Geddes and Vice Chair Kevin J. Page request the Board's approval of a revision to the Bylaws of the Board of Regents providing for the reorganization of the standing committees of the Board (*Title 1, Article VI, Section 3*). The proposal provides for the consolidation of the Audit Committee into the Business and Finance Committee and establishes a new Workforce, Research and Economic Development Committee. ([Ref. BOR-23](#))

ESTIMATED TIME: 10 mins.

24. PUBLIC/PRIVATE PARTNERSHIPS LEASEBACK TRANSACTIONS **FOR POSSIBLE ACTION**

At the request of Regents Schofield, Crear, Doubrava and Melcher, Jan Petrenko of National Standard Finance, LLC, will make a presentation regarding the potential for public-private partnerships with NSHE to develop sale-leaseback transactions of NSHE facilities and/or land. Mr. Petrenko will provide examples of recent transactions involving other major universities and K-12 school districts which have adopted this form of financing during current economic conditions. The discussion may include a preliminary outlining of the general terms of similar transactions such as annual base rent, lease terms, and asset reversion provisions. Based on the presentation and discussion, the Board may direct inquiries to and may provide direction to the Chancellor and/or General Counsel with regard to these types of transactions and potential future agenda items addressing these types of partnerships. ([Ref. BOR-24](#))

ESTIMATED TIME: 10 mins.

COMMITTEE REPORTS

ESTIMATED TIME: 20 mins.

NOTE: Please refer to the specific committee agenda for complete reference materials and/or reports.

25. AUDIT COMMITTEE

FOR POSSIBLE ACTION

Chair Kevin C. Melcher will present for Board approval a report on the Audit Committee meeting held on September 8, 2011, and Board action may be requested on the following:

- Minutes – The Committee considered for approval the minutes from the June 16, 2011, meeting. ([Ref. A-2a](#))
- Internal Audit Follow-up Reports – The Committee considered for approval acceptance of the following internal audit follow-up reports:
 - A. Department of Police Services Follow-up Audit, UNR. ([Ref. A-2b](#))
 - B. Hosting, UNLV. ([Ref. A-2c](#))
 - C. Risk Management/Worker's Compensation, UNLV. ([Ref. A-2d](#))
 - D. Hosting, DRI. ([Ref. A-2e](#))
 - E. Grants and Contracts, DRI. ([Ref. A-2f](#))
- University of Nevada School of Medicine Clinical Practice Plan Salary Reductions - The Committee considered for approval acceptance of the information on the current status of salary reductions, plans for salary reductions or reasons for no salary reductions within the University of Nevada School of Medicine's Practice Plan for faculty members with clinical productivity below expectations. ([Ref. A-2g](#))
- Internal Audit Reports – The Committee considered for approval the following internal audit reports:
([Ref. Audit Summary](#))
 - Applied Technology Center. TMCC. ([Ref. A-3](#))
 - Distance Education, TMCC. ([Ref. A-4](#))
 - Controller's Office, CSN. ([Ref. A-5](#))
 - Theater Department, WNC. ([Ref. A-6](#))
 - Risk Management/Workers Compensation, GBC. ([Ref. A-7](#))
- Internal Audit Department Work Plan, NSHE – The Committee considered for approval the Internal Audit Department Work Plan for the year ending June 30, 2012. ([Ref. A-8](#))
- Audit Exception Report – The Committee considered for approval of the Audit Exception Report for the six months ended June 30, 2011. ([Ref. A-9](#))

26. INVESTMENT & FACILITIES COMMITTEE FOR POSSIBLE ACTION

Chair Michael B. Wixom will present for Board approval a report on the Investment & Facilities Committee meetings held on July 21, 2011, and September 8, 2011, and Board action may be requested on the following:

- Minutes – The Committee considered for approval the minutes from the June 16, 2011, and July 21, 2011, meetings. ([Ref. IF-2a\(1\)](#) and [Ref. IF-2a\(2\)](#))
- Grant of Airport Directional Signage Easement, UNLV – The Committee considered approval of a directional signage easement for the Clark County Department of Aviation. ([Ref. IF-2b](#))
- Grant of Easement to the City of Henderson, NSC – The Committee considered approval of a grant of easement of 125 square feet to the City of Henderson for the installation of a bus pad and covered bus stop structure. ([Ref. IF-2c](#))
- Red Mountain Building HVAC Renovation, TMCC - The Committee considered approval for TMCC to use capital improvement fees in the amount of \$960,000 for HVAC renovations to the Red Mountain Building. ([Ref. IF-2d](#))
- Asset Allocation and Investment Returns - The Committee heard a report on the asset allocation and investment returns for the pooled endowment and pooled operating funds for the quarter ended June 30, 2011, and may make specific recommendations to the Board, including, but not limited to changing the asset allocation and strategic ranges for the pooled funds.
- Operating Pool Reserve Update – The Committee heard a report on the most current balance of the reserve account of the operating pool fund and may make recommendations based on the report, including, but not limited to, continuing or suspending disbursements, and actions to preserve the principal of the operating pool fund, including possible revision of Investment & Facilities Committee, Board of Regents or NSHE policy.
- Proposal Regarding Distributions From Operating Pool – The Committee considered a proposal that distributions from the operating pool be utilized to provide a source of funds for institutions to match grant and contract activities. Based on the discussion, the Committee may make recommendations including that the funds first be used to provide matching funds for grants and contracts and/or that unused funds be rolled over to build a pool of resources for when additional grants and contracts are approved or that the funds be used to finance other priorities.

26. INVESTMENT & FACILITIES COMMITTEE - (Cont'd.)

- Commonfund International Equity and Real Return Portfolios –The Committee considered and may make recommendations regarding the retention or termination of fund managers Commonfund International Equity Portfolio and Commonfund Real Return portfolio, and the complete liquidation of NSHE's Commonfund International Equity and Real Return portfolios. The Committee may make recommendation on how funds should be reinvested if the operating pool's investment in Commonfund International Equity and/or the Commonfund Real Return portfolios should be terminated. ([Ref. IF-7](#))
- Delegation to Select Investment Consultant - The Committee developed a Request for Proposal (RFP) and solicited bids to provide investment consultant services to the NSHE effective October 1, 2011. The Committee will review whether to recommend that the Board delegate authority to the Committee to make a final decision on which firm should be selected to provide investment consultant services to the System effective October 1, 2011.
- Interlocal Agreement for Lease of Real Property for the Transit Center, UNLV – The Committee considered for approval the Interlocal Agreement with the Regional Transportation Commission of Southern Nevada for Lease of Real Property for the UNLV Transit Center. ([Ref. IF-9](#))
- Purchase of Residence in Clark County, UNR/UNSOM – The Committee considered approval for the University of Nevada, Reno and/or the University of Nevada School of Medicine to purchase and maintain a residence in Clark County for use by the Vice President for Health Sciences and Dean of the School of Medicine. ([Ref. IF-10](#))
- Acquisition of Real Property Located at 3008-3016 W. Charleston, Las Vegas, NV, UNR/UNSOM – The Committee considered approval for NSHE to issue up to \$20.0 million in 30-year fixed rate, tax-exempt and taxable revenue bonds to purchase and renovate real property located at 3008-3016 W. Charleston, Las Vegas NV, also known as Westbay Office Park, including final approval of the transaction, or other approvals relating to the purchase of the property being delegated to the Chancellor, subject to consultation with the Chair of the Board of Regents, upon completion of all appropriate due diligence. ([Ref. IF-11](#))

27. BUSINESS & FINANCE COMMITTEE

FOR POSSIBLE ACTION

Chair Mark Alden will present for Board approval a report on the Business & Finance Committee meeting held on September 8, 2011, and Board action may be requested on the following:

- Minutes – The Committee considered for approval the minutes from the June 16, 2011, meeting. ([Ref. BF-2a](#))
- Fiscal Year 2010-11 Self Supporting Budget Revisions - The Committee considered for approval acceptance of the report of revenue and expenditure revisions to self-supporting budgets for fiscal year 2010-2011. ([Ref. BF-2b\(1\)](#) & [Ref. BF-2b\(2\)](#))
- Fourth Quarter Fiscal Year 2010-2011 Budget Transfers, State Supported Operating Budgets - The Committee considered for approval acceptance of the report of fourth quarter fiscal year 2010-2011 budget transfers of state appropriated funds. ([Ref. BF-2c\(1\)](#) & [Ref. BF-2c\(2\)](#))
- Fiscal Year 2010-2011 Report of Transfers of Non-State Budget Expenditures to State Funds After May 1, 2011 - The Committee considered for approval acceptance of the report of transfers of expenses from non-state budgets that occurred after May 1, 2011, for fiscal year 2010-2011. ([Ref. BF-2d\(1\)](#) & [Ref. BF-2d\(2\)](#))
- Fiscal Year 2011-2012 NSHE Self-Supporting Budget – The Committee considered for approval the fiscal year 2011-2012 NSHE Self-Supporting Budget. ([Ref. BF-4a](#) & [Ref. BF-4b](#))
- Fiscal Year 2011-2012 NSHE State Supported Operating Budget – The Committee considered for approval the fiscal year 2011-2012 NSHE State Operating Budget ([Ref. BF-5a](#) & [Ref. BF-5b](#))
- Fiscal Year 2011-2012 NSHE State Accountability Report – The Committee considered for approval the fiscal year 2011-2012 State Accountability Report. ([Ref. BF-6a](#) & [Ref. BF-6b](#))
- NSHE Sale of Bonds – The Committee considered approval for the NSHE, on behalf of the University of Nevada, Reno and the University of Nevada, Las Vegas, to issue up to \$75 million in long-term fixed rate, tax exempt revenue refunding bonds to refinance outstanding debt for interest savings. ([Ref. BF-7](#))
- Sale of Bonds for Acquisition and Renovation of Real Property Located at 3008-3016 W. Charleston, Las Vegas, NV, UNR/UNSOM – The Committee considered approval for the NSHE to issue up to \$20.0 million in 30-year fixed rate, tax-exempt and taxable revenue bonds to purchase and renovate real property located at 3008-3016 W. Charleston, Las Vegas, NV, also known as Westbay Office Park, including final approval of the transaction, or other approvals relating to the purchase of the property, being delegated to the Chancellor, subject to consultation with the Chair of the Board of Regents, upon completion of all appropriate due diligence. ([Ref. BF-8](#))

**28. ACADEMIC, RESEARCH & STUDENT
AFFAIRS COMMITTEE**

FOR POSSIBLE ACTION

Chair Andrea Anderson will present for Board approval a report on the Academic, Research & Student Affairs Committee meeting held on September 8, 2011, and Board action may be requested on the following:

- Minutes – The Committee considered for approval the minutes from the June 16, 2011, meeting. ([Ref. ARSA-2a](#))
- UNLV - Organizational Unit Eliminations, Miscellaneous Research Centers – The Committee considered for approval the elimination of the following seven research centers: ([Ref. ARSA-2b](#))
 - Center for Advanced Study of Algorithms
 - Center for Cybersecurity Research
 - Center for Disability and Applied Biomechanics
 - Center for Sports Education
 - Cognitive Interference Lab
 - Identity Theft and Financial Fraud Research Center
 - Nevada Manufacturing Research Center
- UNLV - Academic Program Eliminations, EdS and EdD in Educational Leadership – The Committee considered for approval the elimination of the EdS and EdD in Educational Leadership. ([Ref. ARSA-2c](#))
- UNLV – Academic Program Elimination, MS in Sport and Leisure Services Management – The Committee considered for approval the elimination of the MS in Sport and Leisure Services Management. ([Ref. ARSA-2d](#))
- UNLV – Academic Program Eliminations within the William F. Harrah College of Hotel Administration – The Committee considered for approval the elimination of the following degrees within the William F. Harrah College of Hotel Administration: ([Ref. ARSA-2e.1](#), [ARSA-2e.2](#), [ARSA-2e.3](#) and [ARSA-2e.4](#))
 - Hotel Administration – Hospitality Management, BSHA
 - Hotel Administration – Food Service Management, BSHA
 - Hotel Administration – Lodging and Resort Management, BSHA
 - Hotel Administration – Meetings and Events Management, BSHA
 - Culinary Arts Management, BS
 - Culinary Arts Management – Beverage Management, BS
 - Gaming Management, BSGM
 - Recreation, BS
- GBC - Academic Program Deactivation, BAS in Agricultural Management - The Committee considered for approval the deactivation of the BAS in Agricultural Management. ([Ref. ARSA-2f](#))

28. ACADEMIC, RESEARCH & STUDENT AFFAIRS COMMITTEE – (Cont'd.)

- GBC - Academic Program Deactivation, AAS in Fire Science Management - The Committee considered for approval the deactivation of the AAS in Fire Science Management. ([Ref. ARSA-2g](#))
- GBC – Academic Program Elimination, AAS in Broadcast Technology – The Committee considered for approval the elimination of the AAS in Broadcast Technology. ([Ref. ARSA-2h](#))
- TMCC – Academic Program Elimination, AAS in Mental Health Services – The Committee considered for approval the elimination of the AAS in Mental Health Services. ([Ref. ARSA-2i](#))
- TMCC – Academic Program Elimination, AAS in Military Occupations – The Committee considered for approval the elimination of the AAS in Military Occupations. ([Ref. ARSA-2j](#))
- UNLV – Academic Program Change, PK-12 Educational Leadership – The Committee considered for approval the redesign of the existing course of study in PK-12 Leadership (*under the M.Ed. in Educational Leadership*) to a Master of Arts in Urban Leadership that will be housed in the Greenspun College of Urban Affairs. ([Ref. ARSA-3](#))
- *Handbook* Revision, Reverse Transfer – The Committee considered for approval a revision to the *Handbook* regarding Reverse Transfer (*Title 4, Chapter 14, Section 15*). ([Ref. ARSA-4](#))
- *Handbook* Revision, Faculty Workload – The Committee considered for approval a revision to the *Handbook* regarding Faculty Workload (*Title 4, Chapter 3, Section 3*). ([Ref. ARSA-5](#))

29. CULTURAL DIVERSITY COMMITTEE

FOR POSSIBLE ACTION

Chair Cedric Crear will present for Board approval a report on the Cultural Diversity Committee meeting held on September 9, 2011, and Board action may be requested on the following:

- Minutes – The Committee considered for approval the minutes from the June 17, 2011, meeting. ([Ref. CD-2](#))
- Equity, Diversity and Inclusion Council Report - The Committee heard a presentation that summarizes current EDIC work and recommendations to the Committee based on the Council's charge to promote issues of diversity and best practices System-wide. Based on the presentation, the Committee may approve the recommendations or provide direction to the Chancellor and presidents on next steps to be taken to promote diversity and best practices System-wide. ([Ref. CD-4](#))

30. HEALTH SCIENCES SYSTEM COMMITTEE FOR POSSIBLE ACTION

Chair James Dean Leavitt will present for Board approval a report on the Health Sciences System Committee meeting held on September 9, 2011, and Board action may be requested on the following:

- Minutes – The Committee considered for approval the minutes from the June 17, 2011, meeting. ([Ref. HSS-2](#))
- Update on Health Sciences System Programmatic Focus and Proposed Health Sciences System Council – The Committee heard an update on recent Health Sciences System administrative changes and was presented a programmatic focus plan as well as a draft proposal for the creation of the Health Sciences System Council. The Committee may take action on these recommendations or provide direction to staff related to these issues. ([Ref. HSS-4](#))
- Restructuring of Governance and Development of an Academic Health Center, UNSOM - In response to direction from the Board at its June 2011 meeting, representatives from the Nevada System of Higher Education, University of Nevada School of Medicine and FTI Consulting will provide the Committee with an update and recommendations regarding activities relating to restructuring the governance of the UNSOM and the development of an Academic Health Center with the University Medical Center of Southern Nevada. The Committee may take action on these recommendations, or provide direction to staff related to the development of an Academic Health Center or regarding the next steps in the review of governance to be discussed at the next Committee meeting. ([Ref. HSS-6](#))

31. NEW BUSINESS INFORMATION ONLY

Items for consideration at future meetings may be suggested. Any discussion of an item under “New Business” is limited to description and clarification of the subject matter of the item, which may include the reasons for the request.

ESTIMATED TIME: 5 mins.

32. PUBLIC COMMENT INFORMATION ONLY

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to three minutes per person. Persons making comment will be asked to begin by stating their name for the record and to spell their last name. The Board Chair may elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

ESTIMATED TIME: 30 mins.

POSTED ON THE NEVADA SYSTEM OF HIGHER EDUCATION WEBSITE (at <http://system.nevada.edu/>), AT THE SYSTEM ADMINISTRATION BUILDINGS AND E-MAILED FOR POSTING AT THE EIGHT NSHE INSTITUTIONS:

CSN, Building D, 1st floor, 6375 W. Charleston Blvd., Las Vegas, NV 89146-1124

DRI, Maxey Building, 2215 Raggio Parkway, Reno, NV 89512-1095

DRI, Southern Nevada Science Center, 755 East Flamingo Road, Las Vegas, NV 89119-7363

GBC, Berg Hall, 1500 College Parkway, Elko, NV 89801

NSC, Great Hall, 1125 Nevada State Drive, Henderson, NV 89015

TMCC, Red Mountain Building (RDMT 200), 7000 Dandini Blvd., Reno, NV 89512

UNLV, Flora Dungan Humanities (FDH), 1st & 7th floors, 4505 Maryland Pkwy, Las Vegas, NV 89154-1001

UNR, Clark Administration, University of Nevada, Reno, Reno, NV 89557

WNC, Bristlecone Building Lobby, 2201 W. College Parkway, Carson City, NV 89703

System Administration, 5550 W. Flamingo, Suite A-5, Las Vegas, NV 89103

System Administration, 2601 Enterprise Road, Reno, NV 89512