

BOARD OF REGENTS

UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF NEVADA
Building C, Room 133
Community College of Southern Nevada
January 13-14, 2000

Members Present:

Dr. Jill Derby, Chair
Mr. Mark Alden
Mrs. Thalia Dondero
Mrs. Dorothy S. Gallagher
Mr. Douglas Roman Hill
Dr. Tom Kirkpatrick
Mr. Howard Rosenberg
Mr. Doug Seastrand
Mr. Steve Sisolak
Mr. Tom Wiesner

Members Absent:

Mr. David Phillips

Others Present:

Interim Chancellor Tom Anderes
Vice Chancellor Jane Nichols
General Counsel Tom Ray
Board Secretary Suzanne Ernst
President Richard Moore, CCSN
President John Richardson, TMCC
President Carol Lucey, WNCC
President Stephen Wells, DRI
President Ron Remington, GBC
President Joe Crowley, UNR
President Carol Harter, UNLV

Chair Derby called the meeting to order at 1:18 p.m. with all members present except Regent Phillips.

Also present were faculty senate representatives Ms. Susan Bunyan, UCCSN; Mr. Eric Bateman, GBC, Dr. Kathleen Robins, UNLV, Mr. Ron Martin, WNCC; Mr. Bill Newhall, TMCC; Dr. Jannet Vreeland, UNR; Dr. Candace Kant, CCSN; and Dr. Glenn Wilson, DRI. Student body representatives present included Ms. Cheryl Radeloff, UNLV-GSA; Ms. Jen Peck, UNLV; Mr. Trenton Johnson, UNR; Ms. Ginger Davidson, UNR-GSA, and Mr. Ben Hann, TMCC.

1. Introductions – Dr. Derby stated that the System had lost a valued member with the passing of Interim Vice Chancellor Jim Randolph. Trinity United Methodist Church Sr. Pastor Michael Downing spoke in honor of Dr. Randolph. Rev. Downing recalled Dr. Randolph as a man of great integrity, adding that Dr. Randolph had the gift of being able to lead people into their moment of shining. A silent prayer was offered in his honor.

2.Chancellor's Report – Dr. Anderes provided an update on the charitable solicitations issue. He reported that the entities had not been working together in the past, but that through the RFP process, a positive resolution had resulted in a unified approach.

President Richard Moore, CCSN – Dr. Moore outlined plans for future growth at the CCSN campus, including a \$7 million, 6-story planetarium/IMAX theater/museum, conformed as a replica of the planet. As no state money was available for these plans, private donations were secured for the buildings. Dr. Moore reported that the \$30 million science wing is now funded for the Charleston campus. Dr. Moore stated he was honored and proud to have been a member of the CCSN team and thanked the Board for appointing him to the new state college.

President John Richardson, TMCC – Dr. Richardson reported that TMCC sustained an 8-acre fire that substantially burned the Dandini Gardens, adding that plans were underway to restore the area. Recently the Economic Development Authority of Western Nevada awarded TMCC a leadership award for economic development efforts in bringing diversified manufacturing companies to the area. Dedication of the Dental Hygiene Program facility was scheduled for January 26th, and all were encouraged to attend. Dr. Richardson mentioned that \$175,000 in private donations was obtained for the building and that Senator Rawson had been instrumental in obtaining a \$220,000 legislative appropriation.

President Carol Lucey, WNCC – Dr. Lucey reported that the Nevada Gaming Foundation provided funding to build an observatory on the Carson City campus. The facility will include a wide bandwidth Internet connection for K-12 use during the day. The WNCC Foundation received an anonymous gift from the Hawthorne community to provide a computer lab for students at the Hawthorne Teaching Center. The facility recently moved from a public school to a dedicated building, due to the efforts of former President Jim Randolph, and many local citizens turned out for the dedication. WNCC has moved a mobile unit to Fernley High School allowing programs to be offered to the Fernley community, including a manufacturing curriculum. Dr. Lucey related that WNCC would hold a memorial service for Dr. Randolph on the Carson City and Fallon campuses.

President Stephen Wells, DRI – Dr. Wells announced that two key people at his institution were leaving. Dr. Marilou Jarvis will become the Vice President for Administration & Finance at Colorado State College System in Denver. Mr. John Case will assume the position of Executive Director of the Office of Contracts & Grants at the University of North Carolina, Chapel Hill. Dr. Wells related that the DRI Medal Dinners would be held on March 29th in Reno and March 30th in Las Vegas. The Governor and Mrs. Guinn will sponsor the events. This year's medallist is Dr. Harold Mooney from Stanford University. Dr. Wells reported that NASA has given \$2½-3 million in equipment, formally used for NASA's 'Back to the Moon' project. DRI has raised \$250,000 to dismantle and transport the equipment, which will be dedicated for use by at-risk youth in collaboration with TMCC and WNCC.

President Ron Remington, GBC – Dr. Remington related that Northeastern Nevada is dependent upon the mining and ranching industries. Significant planning efforts have been devoted to identifying trends and new directions for the college. Vice President Stan Aiazzi has developed short-term employment opportunities for unemployed mining employees. GBC is now an authorized academic training provider for a Microsoft program. GBC Foundation efforts have been very effective, due to the efforts of Director Jeanne Blach.

President Joe Crowley, UNR – Dr. Crowley reported that Professor Cindy Brock, College of Education, was recently honored by the National Reading Conference for the most promising research work. The National Association of State Universities and Land Grant Colleges has awarded Professor Dale Holcombe, College of Agriculture, (a former Outstanding & Distinguished Teacher recipient) its annual excellence award. UNR is in discussions with the City of Reno regarding the relocation of the planetarium and the creation of a natural history museum. The Manufacturing Assistance Program is now a federally funded agent, with Mr. Ron Zurek substantially involved in the creation and

administration of the program.

President Carol Harter, UNLV – Dr. Harter announced that Director of Distance Education Charlotte Farr has been selected to receive the 1999 Richard Johnson award for service to the educational telecommunications community. The award is given by the Western Cooperative for Educational Telecommunications, a division of WICHE. She is being recognized as an outstanding advocate for distance education and for making vast improvements in the field. The UNLV inter-mural fields are being lit for use after dark and drainage on the turf is being improved. The UNLV student union, built in the 1960's for 5,000 students, is now under renovation to accommodate the current 23,000. They are replacing the carpet with tile, recovering furniture, and adding other improvements.

3.Approved Fire Science Academy, UNR - The University of Nevada, Reno presented the issues surrounding the Fire Science Academy with particular emphasis on the specific fiscal problems and possible alternative solutions. The Chancellor was authorized to engage the services of a knowledgeable professional consultant to review the status of the Fire Science Academy, report back to the Regents on the facility, and provide advice to UNR and the Board for future steps. Expenses were not to exceed \$10,000 prior to the next meeting. (Verbatim minutes concerning the Fire Science Academy are attached.)

The meeting recessed at 3:30 p.m. and reconvened at 3:44 p.m. with all members present except Regent Phillips.

4.Information Only-Presentation: Northwest Town Center, UNLV - Mayor Oscar Goodman and City Councilmen Larry Brown and Michael Mack provided a presentation on the Northwest Town Center project, relative to UNLV's discussions with the City of Las Vegas to site a satellite campus in the newly developing area of the city. Mayor Goodman stated that, in order to increase economic diversity, plans had been initiated to address areas of the city that could be devoted to UNLV operations on a partnership basis. Councilman Brown stated that the Town Center concept fit well with the System's master plan. The town center concept was developed where beltways will meet at the north end of town. More than 2,000 acres of land have been dedicated for specific development including use by UNLV. Councilman Mack reported on three proposed sites:

- 60-acre site near Elkhorn and U.S. 95
- Buffalo/Elkhorn site-BLM property under city control with an educational requirement
- Kyle Canyon and US 95-could accommodate a larger facility

Presentation: Northwest Town Center, UNLV – (Cont'd.)

President Moore expressed his support of the mayor's plan, adding that CCSN had also reserved land for CCSN expansion in the same area. Mr. Orlando Sandoval stated that CCSN had submitted a request for use of BLM land near Elkhorn and U.S. 95. Mr. Sisolak expressed his thanks to the mayor and councilmen for their recognition of the need to develop partnerships with higher education. Mr. Rosenberg cautioned against land locking with the proposed sites. Mrs. Teresa Malone, a resident of Las Vegas and CCSN student, spoke in favor of the mayor's proposed plan. As a representative of her community residents' organization, she was charged with pursuing the possibility of UNLV locating a research facility in their neighborhood. Mrs. Malone noted that when the community expresses interest in higher education it makes the Regent's job easier. She believed this might be the first opportunity for the Regents to hear that there is community support for this proposal.

5.Information Only-Building Dedication - The meeting recessed at 4:30 p.m. on Thursday, January 13, 2000 for the dedication of the new Caesar Caviglia building on the CCSN Henderson campus.

The meeting recessed at 4:30 p.m. for the building dedication and reconvened at 5:55 p.m. with all members present

except Regents Alden, Phillips and Wiesner.

The meeting recessed at 6:30 p.m. and reconvened at 9:00 a.m. on January 14, 2000 with all members present except Regents Phillips and Wiesner. Mr. Alden noted that, had he been present for the vote on the Fire Science Academy, he would have voted no.

6.Chair's Report – Dr. Derby acknowledged Dr. Moore and CCSN for hosting the meeting, noting that it was his last as president of CCSN. She expressed her confidence in his success with the Henderson state college.

7.Postponed Handbook Change, New Policy, Letters of Appointment for Part-Time Faculty Members - The second reading of a proposed new policy regarding Letters of Appointment (LOA) for part-time faculty members was postponed. Ref. B on file in the Board office.

Mrs. Dondero moved approval of postponing action on the item. Mrs. Gallagher seconded. Motion carried. Regents Phillips and Wiesner were absent.

8.Approved Handbook Change, New Refund Policy, WNCC - This was the second reading of a proposed new refund policy for Western Nevada Community College, Title 4, Chapter 17, Section 8.6.a. The new policy provides for a 100% refund if the withdrawal is initiated by the end of the eighth (8th) calendar day of the semester, and a 50% refund if the withdrawal is initiated after the eighth (8th) calendar day, through the Friday of the third week of the semester.

Mr. Rosenberg moved approval of the Handbook change, Title 4, Chapter 17, Section 8.6.a. Mr. Alden seconded.

Dr. Lucey related that the change had been made so students would not be penalized for a refund by the Labor Day holiday.

Motion carried. Regents Phillips and Wiesner were absent.

9.Approved Handbook Change, New Code Language, Tenure on Hire - This was the second reading of Code changes that clarify the role of faculty in the President's decision to recommend to the Board of Regents that tenure be granted to a faculty member without the customary probationary period. Changes were required in Title 2, Chapter 3, Section 3.3.1(a) and Title 2, Chapter 4, Section 4.3.1(a). Ref. A on file in the Board office.

Mr. Alden moved approval of the Code change, Title 2, Chapter 3, Section 3.3.1(a) and Title 2, Chapter 4, Section 4.3.1(a). Mrs. Dondero seconded. Motion carried. Mr. Rosenberg voted no. Regents Phillips and Wiesner were absent.

10.Approved Appointment, Interim President, CCSN – The Board approved the appointment of Dr. Robert Silverman as Interim President for CCSN, with a salary of \$140,000 and the normal host and auto allowance. Dr. Anderes stated that Dr. Silverman could seek the position if he chose to apply.

Mr. Hill moved approval of the appointment. Mrs. Gallagher seconded.

Mr. Alden indicated that, while he respected Dr. Silverman, he would be voting no as he was philosophically opposed to interim appointees applying for a position.

Motion carried. Mr. Alden voted no. Regents Phillips and Wiesner were absent.

11.Approved Promotion to Vice President, UNLV – The Board approved the promotion of Dr. John Gallagher from Executive Director of the UNLV Foundation to Vice President for Development. The title change carries no additional compensation. Dr. Harter reported that Mr. Gallagher had been with UNLV since May 1995 and had managed the Foundation and its funds with great fiduciary care.

Mrs. Dondero moved approval of the promotion. Mr. Sisolak seconded. Motion carried. Regents Phillips and Wiesner were absent.

12.Approved Appointment of Vice President for Research and Business Development, DRI – The Board approved the appointment of Dr. James Coleman as Vice President for Research and Business Development. Dr. Coleman has been serving as the Interim Vice President at an annual salary of \$140,004. The appointment carries no additional compensation.

Mrs. Gallagher moved approval of the appointment. Mr. Hill seconded. Motion carried. Regents Phillips and Wiesner were absent.

13.Approved Board Secretary Title - The Board approved the title of 'Chief Administrative Officer to the Board of Regents' (CAO) for Ms. Suzanne Ernst. Dr. Derby reported that the Board had struggled with the proper title to describe her combined duties and justifying her salary.

Mrs. Dondero moved approval of the title. Mrs. Gallagher seconded.

Mr. Seastrand requested clarification for the Board Secretary position. General Counsel Ray explained that the position would be maintained should the Board determine to fill it in the future, and that the CAO position would include the duties and the role of Board Secretary. Mr. Hill expressed his dislike of the title, adding that it was common knowledge that Ms. Ernst fulfilled a wide variety of executive functions for the Board.

Motion carried. Mr. Hill voted no. Regents Phillips and Wiesner were absent.

14.Approved Reapportionment Process - The Board discussed its role in the upcoming reapportionment process. Action was taken to identify the appropriate expertise to guide the Board's future actions.

General Counsel Ray reported that, following the release of the new census results, the Board would need to redraw their district lines and determine the number of Regents comprising the Board, while fulfilling the constitutional requirement of 'one person one vote.' Mr. Ray stated that the primary principle to keep in mind is that districts cannot be drawn with the intent to manipulate or represent a specific group of constituents. Once the census is complete, a short time span will be available for the Regents to present their reapportionment request to the legislature. The hope is for county/district projections to be available by early March 2001. Mr. Ray proposed a two-step process:

1) Determine the number of Regents the Board desires.

2) Determine which districts would be represented by whom.

- Preliminary projections indicate the state population at approximately 2 million, or 180,000 per district with 11 Regents (8 in Clark County and 3 in the remainder of the state).
- Should the Board determine to add two Regents, it would result in 150,000 per district with 13 Regents (9 in Clark County and 4 in the remainder of the state).

Mr. Ray reminded the Board that they can make recommendations, but the legislature ultimately determines the number of Regents and district lines. Mr. Ray suggested it could be proposed in one bill at the end of the session, or with two separate bills (one for the number of Regents and one for the district lines). Mr. Ray recommended the two-bill approach.

- Considerations:
 - Should a consultant be hired to assist with drawing the districts' Dr. Tim Haller-WNCC (hired previously) proposed an estimated cost of \$25-30,000.
 - Computer programs available (approx. \$10,000); would require significant support staff.

Mr. Ray recommended the hiring of a consultant to coincide with the reapportionment meeting. Mrs. Gallagher clarified that Dr. Eleanor Bushnell did it the first time with Dr. Haller's assistance, and that Dr. Haller performed it alone the second time. She expressed hesitancy with trying to accomplish the task with the reduced System staff, and strongly suggested the Board hire a consultant. Mr. Ray agreed. Mr. Hill asked about the impact if it resulted in an eliminated northern seat, with Mr. Ray replying that when lines are redrawn to accommodate the incumbents it could result in a district that encompasses northern and southern Nevada. Mr. Ray did not believe that an existing term could be reduced. He felt that each Regent would be allowed to complete their term while representing their new district. Mrs. Dondero suggested partnering with the Nevada Association of Counties, adding that she was not in favor of adding more Regents. Mr. Ray stated that he would contact the Nevada Association of Counties, but still felt the Board should make use of their own consultant. Mrs. Gallagher stated that reforming her district would make campaigning very difficult since it already encompassed such a large area. She suggested the Board also consider the appointment of Regents (rather than election). Regents Dondero and Rosenberg disagreed. Dr. Derby recalled that previous reapportionment considerations would have changed her district to stretch from northern to southern Nevada and that was why the Board had increased from 9 to 11 members. Mr. Alden commented on the large size of his district, adding that he supported the appointment of Regents and keeping the Board at its present size. Mr. Rosenberg stated that he felt the mission of the Board was to do what is best for the students, adding that the current Board structure was already stretched thinly with its committee requirements. Mrs. Gallagher suggested that reviewing the districts would help determine the number of Regents required, adding she was also not in favor of increasing the size of the Board. Dr. Derby asked whether the consultant could provide proposed district lines. General Counsel Ray said that the consultant could propose district lines.

Mrs. Gallagher moved approval of authorizing General Counsel Ray to hire a consultant. Mr. Alden seconded.

A discussion ensued regarding the use of the previous consultant vs. providing the Board with a choice. There was a general consensus that a choice of consultants should be provided.

Mr. Rosenberg offered a friendly amendment for General Counsel Ray to provide a list of at least two possible consultants.

Motion carried. Regents Phillips and Wiesner were absent.

The meeting recessed at 9:50 a.m. and reconvened at 10:10 a.m. with all members present except Regents Alden, Phillips and Wiesner.

15.Approved Meeting State Needs-Final Strategic Planning Presentations - The Board received brief presentations from UNR, UNLV and DRI regarding their objectives in working more closely with the state. This was the final strategic planning presentation with Chancellor Anderes summarizing the Board actions taken in the overall planning review. Ref. C on file in the Board office.

Dr. Anderes reported that CCSN would provide their strategic planning presentation at the February meeting due to the presidential transition.

President Joe Crowley, UNR – UNR has viewed itself as a statewide institution since its move to Reno in 1885-86. A summary of statewide sites, research areas, and statewide programs was provided, including interdisciplinary organizations and collaborations with other UCCSN institutions.

- The Cooperative Extension's mission is to discover, develop, disseminate, preserve, and use knowledge to strengthen the social, economic, and environmental well being of people, and includes 17 offices statewide. Its major programming areas include Health & Nutrition, Agriculture, Community Development, Human & Family Development and Horticulture & Natural Resources. Extension themes for the 21st century include:
 - Quality programs fulfill lifelong learning needs
 - Flexible, multidisciplinary university teams respond to local issues
 - Technology provides seamless programming to all corners of Nevada
 - University students work on community outreach projects
- The School of Medicine (SOM) includes outreach programs servicing Elko, Las Vegas, and Reno. Funded primarily via grants and statewide contracts, the programs include:
 - Nevada Area Health Education Center (AHEC) in northeastern and southern Nevada
 - Nevada Geriatric Education Center
 - Nevada Office of Rural Health
 - SOM Telemedicine Network
 - Telemedicine Consultations
 - Savitt Medical Library Outreach
 - Department of Speech Pathology & Audiology
- Arts – The university's contribution includes involvement with:
 - The Reno Jazz Festival
 - Band festivals
 - Casual Classics – Argenta Quartet
 - Reno Philharmonic and Reno Chamber Orchestras.
 - Nevada Museum of Art - Kids and the Arts
 - Uptown Downtown Artown
 - Nevada Repertory Company

Mr. Alden entered the meeting.

President Carol Harter – UNLV views itself as a premier urban university in addressing state needs. The university projects 40,000 students on multiple campus sites by 2010. To accommodate its role as a major teaching and research university and as an active partner

in economic diversification and large provider of continuing and professional education, the institution plans to pursue four broad initiatives:

- Access – UNLV will plan for regional campus sites in order to meet students' needs for convenient access to classes. Together with a focus on the Millennium Scholarship, UNLV will target scholarships and recruiting efforts to maximize enrollment of Nevadans in higher education.
- Economic Diversification – UNLV's research activities will have direct relation to economic development and

diversification of Nevada's economy. Graduate programs will support the employment needs of new and existing businesses in Nevada.

- Research and Development – Partnerships offering relevant academic programs; cooperative research projects with other UCCSN institutions, government and business; and pursuing entrepreneurial ventures with cutting-edge businesses.
- Community Outreach - UNLV will meet local community needs through academic programs in high-need areas such as teacher education; extended education and lifelong learning; professional certificate/executive education; and adding selected statewide programs.

Mr. Alden asked about use of high schools, with Dr. Harter replying that course work would only be provided in areas of demonstrated need. Mr. Alden asked whether programs were being delivered in the Summerlin area, with Dr. Harter responding they were not, but were in discussions regarding location and lease of classroom space. Mr. Alden suggested the use of Clark County high schools in the areas of intended development, adding that he was a strong believer that a university needs to be a supporter of the arts. Mr. Seastrand encouraged UNLV not to forget the areas of town whose taxes supported the initial growth of the institution and it was established that the courses offered at Nellis were not just for air force personnel. Mr. Sisolak stated that President Harter and UNLV had been very proactive in their attempts to locate new sites and contributions. Mr. Hill suggested that attainment of property was key to the future development and growth of the institution.

President Stephen Wells, DRI – State Impacts 2000-2010. DRI will attempt to innovate through integrated research programs and the creation of a new division; diversify Nevada's economy through a Stellar Scholars Initiative and other programs; and enhance K-12 education.

- Quality of Life – Lead scientific and technological innovation to improve the quality of life for all Nevadans. Population growth, natural events, and human activities put pressure on quality of life indicators such as the clarity of Lake Tahoe water and the health of urban air.
 - Solve society-driven problems using integrated science programs and partnerships.
 - Serve as a knowledge resource for the Governor and Legislature.
 - Create a Division of Environmental Technologies.
 - Improve weather forecasting, climate modification, and understanding of climate trends.
 - Improve land management in Nevada through a cooperative program involving UCCSN students and DRI scientists.
- Economic Diversification – Lead science and technological alliances to fuel and shape Nevada's economy.
 - Implement a Stellar Scholars Initiative in Nevada.
 - Develop a business incubator in the Dandini Research Park.
 - Capitalize on programs such as the Applied Research Initiative and EPSCoR.
 - Create a Visiting Scientist Program to attract leading researchers to Nevada.
- K-12 Education - Enhance K-12 education by increasing opportunities to explore science and technology. An early interest in science can grow into a long-term career in research and technology, will lead to responsible decision-making for Nevada's environment, and will keep the brightest minds in Nevada.
 - Create two K-12 'Science in Action' programs at DRI.
 - Expand the Nevada Science Teacher Enhancement Program to include laboratory sciences.
 - Expand existing programs, including traveling exhibits and a distance education series.

Mr. Sisolak left the meeting.

Mr. Alden moved approval of the institutional strategic planning objectives. Mrs. Dondero seconded. Motion carried. Regents Phillips, Sisolak and Wiesner were absent

16. Information Only-Connecting Strategic Planning With Biennial Budget Priority Setting - Chancellor Anderes provided a brief review of how the strategic planning recommendations will be considered in the upcoming meetings in conjunction with the Board establishing biennial strategic directions, biennial budget priorities, and related funding requests, both capital and operating. Ref. D on file in the Board office.

Mr. Sisolak entered the meeting.

Dr. Anderes related that, in conjunction with the development of the budget, budget requests and priorities would also be established. He is planning early to mid-March meetings with the institutions to determine priorities and requests, as well as to discuss enrollments. A broad structure of institution plans will be presented to the Board as information with which to begin development of the next biennial budget. Dr. Anderes outlined the timeline proposed to accomplish institutional planning and hearings, Board review of institutional/System plans and priorities, tuition and fees, and Estate Tax allocations. Dr. Anderes mentioned the governor's strategic plan of evaluating state agencies for efficiency (operational audits). The governor will be trying to determine a statewide budget perspective and formulate it with his priorities. One benchmark (different from past) is the May 1st submission of decision units (ultimate goals/enhancements to base budget). Dr. Anderes suggested that the Board may wish to consider having a meeting between the April and June meetings should the need arise for consensus on what is to be submitted. The February meeting will include discussion of the budget and priorities.

17. Approved Increased Loan Authorization, UNLV – The Board approved granting the authority to increase the loan authorization from \$7.0 million to \$13.5 million toward the construction of the Cox Pavilion located adjacent to the Thomas and Mack Center. This request increased the level of debt only. All original terms and conditions as approved by the Board at its April 1999 meeting will remain in full force and effect. Dr. Harter reported that the project was intended to provide a venue for mid-sized events. The original plan was for a \$10.5 million project, which was bid at \$15.5 million. The Cox Pavilion (Cox Communications) was then re-engineered to a \$13.5 million project with downsizing and restructuring, which led to a higher level of debt. The debt payment will be repaid with annual revenues from the Cox naming rights, events, and expired loans.

Mr. Alden moved approval of granting authority to increase loan authorization. Mr. Seastrand. seconded.

Dr. Kirkpatrick asked what caused the change resulting in less space for more money. Mr. Pat Christiansen stated that the bid climate changed, adding that it was very competitive now and the original projection of \$10.5 million was unrealistic. He reported the pavilion would lose one floor and one practice court, but that plans did provide for the future addition of a mezzanine level. Dr. Kirkpatrick clarified that the capacity was scaled down from 3,500 to 2,600. Mr. Christiansen agreed that with the elimination of the balcony a significant amount of money was saved. Mr. Seastrand asked what would make the pavilion attractive for convention space. Mr. Christiansen replied that the complex accommodated flexible venues including Olympic sporting events and concerts with seating for 1,800-2,600 spectators. The National Finals Rodeo will also use space in the new pavilion, which will help pay for the cost. Mr. Christiansen reported there was potential for 150 events per year in the pavilion. Mr. Sisolak asked about the projected revenues, with Mr. Christiansen stating he had no doubts that the pavilion would meet the projections. Dr. Kirkpatrick asked about the positive impact to women's sports, with Dr. Harter replying that the pavilion provided a perfect venue for women's basketball and volleyball, which currently play in older and/or larger facilities.

Motion carried.

The meeting recessed at 12:00 noon and reconvened at 1:35 p.m. with all members present except Regents Phillips and Wiesner.

Dr. Jane Nichols introduced Ms. Lori Tiede, Sr. Research Analyst in the Las Vegas Academic Affairs office. Dr. Derby appointed the Regents' Search Committee for the CCSN President: Mr. Douglas Seastrand-chair and Regents Sisolak, Rosenberg, Wiesner, and Phillips. She added that she had not yet conferred with Regents Phillips and Wiesner and that she would sit on the committee in an ex-officio basis.

18. Information Only-Use of Resources in Support of New College in Henderson – The Board examined the proposed process for identification and use of possible System resources. Dr. Anderes encouraged Board discussion regarding the monitoring of shared resources between System entities to ensure that one institution is not unfairly burdened by helping another. He stated that the System was attempting to determine how to best support the Henderson campus with existing resources and requested Board feedback for the level of assistance to provide. Dr. Anderes suggested that if two institutions were able to agree on a level of assistance it would not require System intervention.

Mrs. Gallagher asked whether the System office would monitor all situations in which the Henderson president and any other president might collaborate, with Dr. Anderes responding that for normal situations they would not. He added that for situations involving a long-term commitment of resources to the Henderson mission, the two presidents would need to reach an agreement. He asked whether the Board felt the System should monitor such scenarios. Mrs. Gallagher was uncomfortable with employing different restraints on one institution and felt it was unnecessary to monitor presidential agreements. Mr. Alden felt the presidents were capable of reaching their own agreements and did not see the need for Board monitoring. Mr. Alden implored the City of Henderson to come forward with the promised funding assistance for the new state college. Mr. Hill did not feel the existing presidents were shy about sharing their feelings, adding that he wanted to encourage them to work together. He felt that, should a problem arise, he expected the Chancellor to be notified and then to notify the Board if he deemed it necessary. Dr. Kirkpatrick indicated that he had requested the item on the agenda due to 15-20 phone calls he received from CCSN personnel. He related that many were upset by President Moore's departure and were concerned about what would happen to them. Dr. Kirkpatrick felt it possible that Dr. Moore could use CCSN personnel and manipulate Dr. Silverman. He warned Dr. Moore that all requests for assistance must be sent to Dr. Silverman, adding that CCSN already had inequitable funding and could not afford further erosion. Dr. Kirkpatrick wanted all CCSN employees to know that all requests from the new college required the approval of Dr. Silverman. Mr. Sisolak asked whether Dr. Silverman was uncomfortable with the arrangement. Dr. Silverman stated that he would protect CCSN as much as possible, adding that he viewed the development of a state college as good for the entire System. Dr. Silverman realized there were questions yet to be answered, but encouraged CCSN employees not to be afraid as change provides more opportunity and choice for the students. He stated that it was difficult to say what he would do without a proposal in front of him, adding that if CCSN could help they would as a partner of the System. President Harter stated that the mentoring institution would incur significant costs as part of the accreditation process. Dr. Moore noted that the City of Henderson had provided an office and intended to hire an additional employee to assist him. He indicated that he would take one CCSN employee with him. As the City of Henderson has never run a college, Dr. Moore acknowledged that he would need the assistance of Dr. Jane Nichols for determining the college title, enrollment forecasts, etc. Dr. Moore added that he would require help from the institution business managers with budget preparation. He has also sought assistance from UNLV's College of Architecture for designs for the new college. He stated that he would like to be able to contact the presidents and business managers so as not to plan in isolation. He felt it important for the college to obtain outside funding for the planning and implementation of first stage plans, (Personnel, Business, and Academic offices). He indicated he would work on raising those funds and that he realized there were risks ahead. He reported that the City of Henderson has assigned 10 people to work full-time on this project and has provided an office and phone. Dr. Moore stated that he intended to assemble a team

that would only remain employed if the effort were funded by the legislature. Mrs. Dondero acknowledged that Dr. Moore was still part of the UCCSN family. Mr. Rosenberg observed that everyone must buy into the process. He indicated that he and Regent Alden had discussed approaching the IFC for additional funding for the sponsoring institution and that it would be discussed again at the February 4th meeting. He acknowledged that it appeared that Henderson had taken its role seriously. He reminded CCSN that Dr. Moore had not been stolen, but had made the choice to leave. He acknowledged that there would likely be members of the faculty and staff who would make the same choice. He felt the Board should not interfere with those choices. He wanted all of the institutions to realize it would have an impact on everyone, but in the long run, it would likely be one of the best things for the students. Mr. Rosenberg encouraged everyone to cooperate with one another. Mrs. Gallagher stated that she felt that CCSN is in wonderful shape and that Dr. Silverman was more than capable of filling the interim position. She noted that as hard as Dr. Moore worked to make CCSN the success that it is, she could not envision him tearing it down. She acknowledged that change often makes people feel uncomfortable and that the new college would offer new opportunities for the students, the institutions and everyone. Dr. Derby felt proud to welcome the new college into the System family. Dr. Kirkpatrick stated that the new president of CCSN has the support of the Board and that he need not worry about his staff, programs or resources being pilfered. Dr. Moore commented that he would always be an ally of CCSN and that he intended to form close relationships with all of the community colleges. Mr. Alden suggested that no motion was necessary.

19. Approved Sale of Stead Property, UNR – The Board approved the sale of approximately 30 acres of Stead property to Derek L. Brown and Associates and A.C. Avery. On October 12, 1998 a Request for Proposal (RFP) was issued, with Board approval, for the purchase, lease or development of approximately 238 acres known as the UNR Stead Properties. At the September 9-10, 1999 Board meeting, approval was given to sell approximately 45 acres of this property to the federal Department of Labor. This sale has been placed into escrow. Subsequently, another offer from a private developer was received to purchase approximately 30 acres of mostly vacant land in the same area for a cash price of approximately \$1,800,000. The buyers are extremely anxious to close this deal in order to begin construction next summer. They have stated that any delay will jeopardize their project and cause them to rescind their offer. The value of the water rights is still being explored and could reduce the value of the property. Two payments will be made with the first of \$800,000-900,000 being made in the summer and the final payment being made at the conclusion of the proposal. Dr. Crowley reported that the university had not made a decision on what would be done with the money, but that it was not intended for the Fire Science Academy (FSA). UNR will return to the Board upon completion of the sale with plans for the proceeds of the sale.

Mrs. Gallagher moved approval of the sale of property. Mr. Hill seconded.

Mr. Alden requested a commitment for the proceeds of the sale to be held by UNR and brought back to the Board for approval. Dr. Crowley responded that the proceeds would likely be devoted to the area with the greatest need, adding there was no proposal for the use of those funds in the present motion. Mr. Sisolak stated that he had no problem with the sale of the land, adding that he agreed with Regent Alden that disposing of assets to bail out the FSA would be improper. He noted that an Audit Committee report had indicated that \$750,000 was planned for the FSA from the sale of this land. Dr. Crowley stated that, if that were determined to be the area, they would bring the matter back to the Board for approval. He indicated that all plans for the FSA were tentative and not dependent upon the sale of this property. Mr. Sisolak expressed concern as the proceeds were identified in documents presented to the Audit Committee.

Mrs. Gallagher reminded the Board that the motion was simply to sell the property and not for determination of the use of the funds. Mr. Seastrand asked whether the offer was in line with the appraisal. Dr. Crowley replied that the bid was for significantly more than its appraised value.

Motion carried.

20. Accepted Academic, Research and Student Affairs Committee Report - Chair Steve Sisolak reported the Academic Research & Student Affairs Committee met January 13, 2000. The Council of Academic Library directors presented a report on UCCSN libraries. Of particular importance is the current focus on joint purchase of electronic resources. Considerable savings were identified in the collaborative purchases by System libraries. However, the staff needs and operating costs of libraries are not decreasing in light of new technology. The committee also reviewed the current funding formula for libraries and the relationship between the state allocation and the actual budget for each campus for libraries. The committee also discussed cost information related to creation of a doctoral program and agreed that a report on doctoral programs will be reviewed at the February meeting.

Mr. Sisolak moved acceptance of the report. Mr. Alden seconded. Motion carried.

20.1 Approved Handbook Change, Residency Requirements - The committee reviewed a recommendation for proposed Handbook changes to address inclusion in Millennium Scholarship eligibility for students whose parents are Nevada residents and recommended approval. Ref. E on file in the Board office.

Mr. Sisolak moved approval of the Handbook change, Title 4, Chapter 15, Section 4 and Chapter 18, Section 18. Mr. Alden seconded. Motion carried.

20.2 Approved New Program, UNR, Ph.D. Geo-Engineering - The committee reviewed a recommendation for a Ph.D. in Geo-Engineering at UNR and recommended approval. Ref. F on file in the Board office.

Mr. Sisolak moved approval of the Ph.D. in Geo-Engineering at UNR. Mrs. Gallagher seconded. Motion carried.

21. Accepted Audit Committee Report - Chair Mark Alden reported the Audit Committee met January 13, 2000 and received a report on the results of the Internal Revenue Service audit of the University and Community College System of Nevada for the two years ended June 30, 1997 and 1996. Director of Internal Audit Mrs. Sandi Cardinal reported that the institution bank reconciliations were up to date.

Mr. Alden moved acceptance of the report. Mrs. Gallagher seconded. Motion carried.

Mrs. Cardinal reported the IRS had audited unrelated business income and that the System had agreed to a settlement payment. The IRS determined that UNLV should not have an unfair advantage when competing with free enterprise. The penalty is \$500,000 total for the two years under review. Mrs. Cardinal noted that subsequent tax returns would be adjusted as necessary. Mr. Alden expressed dismay that the facility was not dedicating more of the profits to academic initiatives. Dr. Harter replied academic scholarships were already supported from this operation, adding her belief that the Thomas & Mack Center's academic contributions were sufficient.

21.1 Approved Internal Audit Reports - The committee reviewed the following Internal Audit reports as reported by Director Sandi Cardinal and recommended approval. Ref. G on file in the Board office.

Hospitality Research & Development Center, UNLV
Purchasing Department, CCSN
Public Safety Human Services, CCSN

Mr. Alden moved approval of the Internal Audits. Mrs. Gallagher seconded.

Dr. Kirkpatrick asked about the equipment addressed in Ref. G. Mrs. Cardinal stated that CCSN had agreed to update the system in a timely manner.

Motion carried.

21.2 Approved Audit Exception Report - The committee reviewed the Audit Exception Report for the six months ended December 31, 1999 as presented by Director Sandi Cardinal and recommended approval.

Mr. Alden moved approval of the Audit Exception Report. Mrs. Gallagher seconded. Motion carried.

22. Accepted Campus Environment Committee Report – Acting Chair Howard Rosenberg reported the Campus Environment Committee met January 13, 2000. All teaching campuses made presentations reviewing programs addressing the needs of campus-based childcare. Presentations ranged over a wide variety of achievements, problems and objectives relating to childcare planning, financing and programming. Among the issues discussed were funding needs; expanding needs for services as enrollments increase; childcare as a critical element in student access; clientele served; facility and equipment needs; unique needs in large rural areas with a widely dispersed student population; needs of non-traditional students; and the importance of continuing commitment from parents, students, faculty, administrators and Regents. Dr. Helen Jones invited the Regents to visit the childcare facilities at CCSN during their February meeting. The committee noted that all campuses have made significant progress since their last report in June 1999, and requested that staff and campus personnel draft a statement of principles and support for childcare services, and select a single campus spokesperson to present an overview of childcare programs and issues to the full Board.

Mr. Rosenberg moved acceptance of the report. Mr. Sisolak seconded. Motion carried.

23. Accepted Finance & Planning Committee Report - Chair Doug Hill reported the Finance & Planning Committee met January 13, 2000 and received a report on the fiscal exceptions for the first quarter fiscal year 1999-2000.

Mr. Hill moved acceptance of the report. Dr. Kirkpatrick seconded. Motion carried.

23.1 Approved Mid-Year FY-00 Self-Supporting Budgets - The committee reviewed the mid-year FY-00 Self-Supporting budgets; including calendar year 2000 Summer School budgets and recommended approval.

Mr. Hill moved approval of the mid-year FY-00 Self-Supporting Budgets. Dr. Kirkpatrick seconded. Motion carried.

23.2 Approved Establishing Blue Ribbon Committee - The committee discussed establishing a blue ribbon committee to study all community college salaries and make recommendations to the Board pertaining to the faculty salary schedule with an emphasis on technical and professional salaries, and recommended approval.

Mr. Hill moved approval of establishing the committee. Dr. Kirkpatrick seconded. Motion carried.

24. Accepted ad hoc Equity Space Study Committee - Chair Thalia Dondero reported on the ad hoc Equity Space Study Committee meetings held October 19, December 2, 1999 and January 14, 2000. Mr. Denis Curry of MGT of America led the committee in a discussion of the remaining new standards and procedures to be adopted to report space and space utilization within the UCCSN. Mr. Curry reported on the progress in developing a strategy for building the next capital budget request, including the establishment of new categories within the request to separately identify needs for major repairs and renovations, new space and new campuses. A discussion was also held on the formulas and criteria to be used in establishing the initial priority list for capital projects.

Mrs. Dondero moved acceptance of the report. Mrs. Gallagher seconded. Motion carried.

24.1 Approved Space Standards & Procedures - The committee discussed six new space standards and procedures for reporting space and space utilization within the UCCSN and recommended approval.

Mrs. Dondero moved approval of the space standards and procedures as recommended by the committee. Mr. Seastrand seconded. Motion carried.

Dr. Anderes related that no action was taken on the Capital Request Priority List.

25. Accepted Board Development Committee Report - Chair Howard Rosenberg reported the Board Development Committee met January 13, 2000. New Business included a general discussion regarding Board management, course numbering and minimum office hours for faculty members. It was agreed to refer those discussions to the full Board or the appropriate committee.

Mr. Rosenberg moved acceptance of the report. Mr. Alden seconded. Motion carried.

25.1 Approved Communication Presentation - The committee discussed a proposal submitted by Ruth Pearson Urban and Patricia Tuecke of The Urban Group to conduct a two-hour presentation at the February meeting. During the presentation the Regents will discuss Board interactions and processes as well as recommend possible improvements. The cost of the interviews and presentation is \$2,000. At the request of Regent Alden, if the scope of the proposal is expanded to include interviews with other key UCCSN personnel, the fee could be adjusted to a maximum of \$4,000 at the discretion of the Chair and Vice Chair. The committee recommended approval.

Mr. Rosenberg moved approval of the proposed communication presentation. Mr. Alden seconded.

Regents Sisolak and Derby encouraged all Board members to make themselves available for one-on-one interviews being conducted by the consultants over the next four weeks

Motion carried.

25.2 Approved Former Regent Follow-Up - The committee discussed various methods of involving former Regents in discussions relating to Board development. Chief Administrative Officer Ms. Suzanne Ernst provided the committee with a list of available Regents. It was agreed to develop a questionnaire, which will be brought to the committee for review. Regents Rosenberg and Alden will continue the planning process and recommended approval.

Mr. Rosenberg moved approval to continue planning methods of involving former Regents in future Board development discussions. Mr. Alden seconded. Motion carried.

26. Accepted Health Care Education Committee Report - Chair Doug Seastrand reported the Health Care Education Committee met January 14, 2000 and received a report from UNR on the practice plan and from UNR Vice President David Westfall on preliminary plans for a School of Pharmacy. The pharmacy program is planned as a joint program offered by UNR, UNLV, and the community colleges. The committee applauded the joint nature of the program and asked for it to become part of the budget discussion and to be returned to the committee for review as final decisions are made about the budget and curriculum.

Mr. Seastrand moved acceptance of the report. Dr. Kirkpatrick seconded. Motion carried.

26.1 Approved Health Education Coordinator Update - The committee discussed plans to proceed with the creation of a position that will be .5 FTE System Administration as Health Education Coordinator and .5 School of Medicine as Associate Dean for Planning. A job description and plan for proceeding with the hire was approved by the committee. The committee raised issues about joint reporting lines, but applauded the planning aspect of this position and recommended approval.

Mr. Seastrand moved approval of the plan for hire. Dr. Kirkpatrick seconded. Motion carried.

26.2 Approved Update on Practice Plan - The committee reviewed an update on the current status of the School of Medicine practice plan. As of December 31, 1999, the salary reimbursement account balances are in the black. The plan continues to carry an interest-bearing line of credit of approximately \$416,000. There was a request that more precise numbers on the losses of the practice plan be provided to the Regents and that there be an ongoing reporting relationship to the Finance & Planning committee until the debt of the practice plan is cleared. There will be a report back to the Health Care Education committee on the Dean's recommendations for the future of the practice plan before the end of this fiscal year. The committee recommended approval.

Mr. Seastrand moved approval of the update on the practice plan. Mrs. Dondero seconded. Motion carried.

27. Dr. Derby asked Mrs. Dondero to update the Board on the Chancellor search process. Mrs. Dondero reported that the committee would be meeting in February.

28. Approved Consent Agenda – The Board approved the Consent Agenda:

Mr. Rosenberg stated that item #4 might be construed as being an area of conflict so he would refrain from voting on the entire Consent Agenda. Mr. Sisolak complimented the presidents, General Counsel Ray and Interim Chancellor Anderes on the collaborative efforts with item #5. Dr. Derby noted a misprint in item #3, the .65 fee reference in parenthesis was removed.

(1) Approved Minutes – The Board approved the minutes from the Special Board Workshop held November 19, 1999, the regular meeting held December 1-2, 1999, the ad hoc Founding President Search Committee meeting held December 10, and the Special Board meeting held December 17, 1999.

(2) Approved Honorary Doctorate, UNR – The Board approved granting an honorary doctorate to Bishop Desmond Tutu of South Africa, who will be speaking at UNR on March 11th as part of the Wiegand Millennium Series.

3) Approved Handbook Change, USA Constitution, WNCC – The Board approved various proposed amendment changes to the United Student Association constitution. The proposed amendment changes are identified in Ref. C-3 (on file in the Board office), Handbook Title 5, Chapter 19.

(4) Approved Handbook Change, Summer Term 2000 Salary Schedules, UNLV and UNR – The Board approved the salary schedules for classes taught on- or off-campus during the inclusive dates of Summer Session as recommended by the institution presidents and included in the Handbook Title 4, Chapter 3, Sections 26 and 26.2. Ref. C-5A & C-5B on file in the Board office.

(5) Approved Contract for Charitable Payroll Deduction Campaign - In response to UCCSN Request for Proposal No. 6738, a joint proposal was received from United Way of Southern Nevada, United Way of Northern Nevada and the Sierra United Way of the Great Basin and Community Health Charities of Nevada to provide UCCSN institutions and employees a unified campaign for voluntary charitable contributions via payroll deduction. The contract was

submitted for Board approval in accordance with Board of Regents Policy, Title 4, Chapter 10, Section 20(7).

(6)Approved Grant of Easement, UNR – The Board approved UNR's request of an easement across UNR-owned property in Pleasant Valley, which is between Reno and Carson City. Washoe County Department of Public Works requires an access and waterline easement to construct a new water tank and waterline to supply water to the Sunrise Estates subdivision in Pleasant Valley. The subject property consists of an 11-acre parcel of land acquired in 1979 commonly known as the Commonwealth/Imperial Lead Mine. Up until a few years ago, the Mackay School of Mines had used the mine site as a working classroom and Laboratory.

(7)Approved Agreements – The Board approved the following agreements:

A.Parties:Board of Regents/UNR and Washoe County.

Effective:Upon approval.

\$\$:\$1.00 to UNR.

Purpose:Permanent easement and right-of-way for waterline facilities.

B.Parties:Board of Regents/UNR and Caton properties.

Effective:Upon approval.

\$\$:\$1.00 to UNR.

Purpose:Provide access easement for Caton property.

C.Parties:Board of Regents/UNR and Washoe County.

Effective:Upon approval.

\$\$:\$1.00 to UNR.

Purpose:Provide access easement for south side of Wedge Parkway.

D.Parties:Board of Regents/WNCC and Carson City.

Effective:Upon approval.

\$\$:\$1.00 to WNCC.

Purpose:Provide access, drainage and utility easement of WNCC property.

Mrs. Dondero moved approval of the Consent Agenda with the change to item #3. Mr. Sisolak seconded. Motion carried. Mr. Rosenberg abstained. Regents Phillips and Wiesner were absent.

29. Approved Acceptance of Gift of land, CCSN – The Board approved accepting a gift of land donated by Leslie and Joan Dunn, valued at approximately \$1 million, for the future site of the Green Valley High Tech Center, adjacent to Green Valley High School in Henderson, Nevada. Dr. Moore assured Regent Kirkpatrick that ample parking would be provided. Mr. Seastrand established that the land must be used for a high tech center.

Mr. Sisolak moved approval of accepting the gift of land. Mr. Rosenberg seconded. Motion carried.

30. Approved Naming of Building, CCSN – The Board approved naming the future Green Valley High Tech Center, adjacent to Green Valley High School in Henderson, Nevada, the 'Leslie and Joan Dunn High Tech Center'. Mr. And Mrs. Dunn donated the land for this facility valued at \$1 million.

Mr. Sisolak moved approval of the naming of the building. Mr. Rosenberg seconded. Motion carried.

31. Approved Naming of Building, UNR – The Board approved naming the new facility now under construction on

the School of Medicine's UNR campus the 'William and Myriam Pennington Medical Education Building'. This building is funded by a combination of private dollars (approximately 60%) and legislative appropriation. Mr. and Mrs. Pennington donated \$1 million at the outset of the fund-raising campaign and an additional \$1 million following the legislative approval of a \$4 million appropriation. They have contributed generously to other university programs.

Mr. Alden moved approval of the naming of the building. Mr. Hill seconded. Motion carried.

Dr. Derby appointed Regents Gallagher and Kirkpatrick to serve on the GBC Presidential Evaluation Committee and Regents Hill and Alden to serve on the TMCC Presidential Evaluation Committee.

32. Public Comment – Dr. Moore acknowledged the exceptional leadership efforts of Dr. Robert Silverman, Mr. Allen Ruter, and Mr. Orlando Sandoval.

33. New Business – None.

The meeting adjourned at 3:00 p.m.

Suzanne Ernst
Chief Administrative Officer to the Board of Regents