

UCCSN Board of Regents' Meeting Minutes
Truckee Meadows Community College
Room B-206, Vista Building
7000 Dandini Blvd., Reno
April 29-30, 1999

Members Present: Dr. Jill Derby, Chair

Mr. Mark Alden

Mrs. Thalia Dondero

Mrs. Dorothy S. Gallagher

Mr. Douglas Roman Hill

Dr. Tom Kirkpatrick

Mr. David Phillips

Mr. Howard Rosenberg

Mr. Doug Seastrand

Mr. Steve Sisolak

Mr. Tom Wiesner

Others Present: Chancellor Richard Jarvis

Vice Chancellor Tom Anderes

Vice Chancellor Jane Nichols

General Counsel Tom Ray

President Stephen Wells, DRI

President Richard Moore, CCSN

President Ronald Remington, GBC

President John Richardson, TMCC

Interim President Michelle Dondero, WNCC

President Carol Harter, UNLV

President Joseph Crowley, UNR

Secretary Mary Lou Moser

Also present were Faculty Senate Chairs Dr. William Culbreth, UNLV; Mr. J. Scott Wiley, System Administration; Dr. Maria Teirumniks, TMCC; Dr. Jack Smith, GBC; TMCC; Mr. Ron Martin, WNCC; Dr. Ken McGwire, DRI; Dr. Diane Barone, UNR; and Dr. Al Balboni, CCSN. Student government leaders present were and Ms. Liza Micheli, GBC; Mr. John St. Clair, TMCC; Ms. Amber Joiner, UNR; Mr. Dave Abramson, CCSN; Mr. Otto MacLin, GSA-UNR; Mr. Richard Thomas and Ms. Cheryl Radeloff, GSA-UNLV; Ms. Damita Jo Halcromb, WNCC, and Mr. Will Price and Ms. Jen Peck, UNLV.

Chair Jill Derby called the meeting of the Board of Regents to order at 8:15 a.m. on Thursday, April 29, 1999, in Room B-206 of Truckee Meadows Community College with all members present except Regent Phillips.

1. Introductions – President Carol Harter introduced Dr. Kathleen Robins, Associate Professor of Chemistry and the new faculty senate chair. President Stephen Wells introduced Dr. Glenn Wilson, the incoming faculty senate chair for DRI. President Richard Moore introduced student body president, Mr. Dave Abramson. Interim President Michelle Dondero introduced new faculty senate chair, Mr. Ron Martin.

Mr. Phillips entered the meeting.

2. Approved Funding Equity Study Report -

2.1 Regent Thalia Dondero, Chair of the Funding Equity Study Committee, reported on the committee meetings held on March 4th and March 11th, 1999. Mrs. Dondero related that MGT of America was the firm chosen to conduct the study, that it would be undertaken in two parts, and that DRI would be excluded from the study. Mr. Dan Layzell, MGT of America, presented the scope of the study at the March 11th meeting. All questions were sent through Vice Chancellor for Finance, Dr. Tom Anderes. Mr. Layzell was present to provide his report and Chair Dondero requested that all questions be held until the end of the presentation.

2.2 Mr. Dan Layzell, a partner with MGT of America, a Tallahassee, Florida firm specializing in higher education studies, provided a summary of the study and explained the methodology employed.

Purpose/Objectives:

- Evaluate funding patterns among UCCSN institutions and similar national counterparts
- Determine differences
- Strategies

Mr. Layzell provided a history of funding equity since the formation of the System in 1968. A major study was undertaken in 1986 that resulted in changes to the funding formulas. The Board commissioned a funding equity study in 1999. The study process consisted of five phases:

- Phase 1 – Finalize study plan and timeline with Board committee
- Phase 2 – Review relevant past studies and other documents in order to develop understanding of the context and issues.
- Phase 3 – Develop and submit detailed information request to System office
- Phase 4a – Conduct thorough analysis of data based on study objectives and questions
- Phase 4b – Conduct on-site visits to all six UCCSN institutions
- Phase 5 – Develop and present final report and recommendations to full Board

The study methodology employed both quantitative and qualitative approaches that included:

- Benchmark comparison
- Analysis of funding trends
- Questions on institution funding concerns
- Campus visits and interviews

Overall System headcount grew from 53,375 in fall 1988 to 82,666 in fall 1998; an increase of 54.9%. Percentage change in FTE enrollment during that period were as follows:

- UNR 25.6% increase
- UNLV 59.2% increase

- CCSN 192% increase
- GBC 110.4% increase
- TMCC 58.2% increase
- WNCC 46.7% increase

The study noted that while some UCCSN institutions are growing more rapidly than others, it is important to remember that overall System enrollment is stronger than that in most other states.

In considering demographic trends impacting enrollment, MGT focused on the 18-44 year old population. The change in that population by county between 1990-1997 was as follows:

- Clark 35%
- Elko 23%
- Douglas 21%
- Washoe 10%

This strong enrollment growth is expected to continue into the future, fueled by continued population growth as well as significant growth in high school graduates. Nevada is projected to have a 134% increase in high school graduates between 1995-96 and 2011-12.

Formula and non-formula components were also considered. In 1986, A legislative study committee established the current funding model used for developing the UCCSN's biennial funding request to the Legislature. The formula is composed of six individual "sub-formulas":

- Instruction
- Student Services
- Academic Support
- Library Acquisitions
- Institutional Support
- Plant Operation and Maintenance (O&M)

Each biennium, there is also a portion of funding for the UCCSN that is requested and provided outside of the formula. This funding is for program areas that are recognized to have special funding needs outside of the formula guidelines, and/or are statewide in nature:

- UCCSN System Administration
- UNR Medical School
- UNLV Law School

- UNR Cooperative Extension and Agricultural Experiment Station
- Intercollegiate Athletics (UNLV & UNR)
- Scholarships
- Special Equipment Allocation
- UNLV/UNR Statewide Programs
- System-wide Functions (System Computing Services, Radiation Safety, University Press)
- Special Projects Funding
- Business Centers North & South

Mr. Layzell explained the difference between Horizontal Equity (equal funding of equals) and Vertical Equity (unequal funding of unequals), adding that the most equitable method is providing comparable money for comparable programs. A variety of factors can cause per student funding differences including:

- Program/Instruction Mix
- Institutional Mission
- Special Programs
- Faculty Mix
- Institutional Size
- Student Population
- Instructional Workload and Productivity
- Enrollment Growth
- Facilities Maintenance
- Inequitable Funding Policies

In summary, Mr. Layzell concluded UNLV's funding method failed to keep pace with enrollment growth, while UNR's funding method failed to recognize its costly program mix. Both institutions agree there is a need for full funding of support programs. The community colleges have funded new instructional positions on a 60/40 basis, lack funds for teaching assistants, and require higher base ratios for CCSN and TMCC.

Mr. Layzell related that benchmark-funding comparisons provide an independent assessment of significant intra-system funding differences. IPEDS data was used in the scope of comparisons. A summary of the findings revealed:

- In general, Nevada provides a relatively high level of core funding for higher education when compared to other states.
- UNR, GBC, and WNCC are all relatively well funded when compared to other public institutions nationally of similar type and size.
- UNLV, CCSN, and TMCC receive less funding on average when compared to other public institutions nationally of similar type and size.

Mr. Layzell provided an overview of the methodology employed, noting that the revenue domain for this analysis includes only budgeted state appropriations (general fund revenue, estate tax proceeds, tuition and fee revenue, and other miscellaneous appropriations) not final expenditures. Excluded from the equity analysis were the following areas:

- UNR Medical School
- UNLV Law School
- UNR Cooperative Extension Service
- UNR Agricultural Experiment Station
- UNLV/UNR Intercollegiate Athletics Funding

A review of total support per FTE student at UNLV and UNR for fiscal years 1989-1999 revealed that UNLV grew 57% while UNR grew 68% and that while the gap narrowed, UNLV still receives slightly less than UNR.

Mr. Layzell presented an evaluation of instructional cost ratios by level, cost differences by discipline, the distribution of UNLV and UNR annual credit hours by discipline cost and instructional level. UNLV's total instructional faculty decreased slightly, while UNR's grew slightly during the 1989-1999 time period studied. UNR has consistently offered a larger proportion of higher cost programs and has a larger proportion of faculty in senior ranks. In discussing support services funding, Mr. Layzell related that most economies of scale in administrative costs have been realized by the 4000 FTE level. UNLV has a higher support services staffing ratio than UNR. A review of space utilization revealed that in 1991 UNLV had less space per FTE than UNR. In 1999 there is less space per FTE for both institutions. Plant maintenance funding per maintained square footage has increased since 1991 for both institutions, although UNR's funding has lagged behind UNLV's throughout this period (UNR=\$5.03 vs. UNLV=\$6.16).

Mr. Layzell presented an analysis of the community college funding equity. Factors influencing instructional funding needs include institutional size, rural/non-rural mix, and program mix. The largest portion of any size-related economies for educational and general expenditures at two-year colleges is typically realized by the time institutional enrollment is in the range of 1000-1500 FTE students. A comparison of rural FTE served by the community colleges as a percentage of total FTE was presented. GBC and WNCC serve large relatively unpopulated areas, which adds to the cost burden of an institution. Support services staffing per FTE student at the community colleges has declined between FY89 and FY99. In 1989 there was less variance between institutions for equalized support services funding than is seen in 1999. A comparison of space utilization by institution revealed that more space is devoted to classrooms at the community college level than at the university level. A comparison of plant maintenance funding revealed a decline in \$/sq. ft. for all institutions.

A summary of the UCCSN intra-system analysis revealed the following:

- UNLV-under funded in support services, scholarships, and statewide programs
- UNR-under funded in instruction and physical plant maintenance
- CCSN-under funded in all areas reviewed
- GBC-under funded in instruction, physical plant maintenance, and scholarships
- TMCC-under funded in instruction, support services, and scholarships
- WNCC-under funded in support services and physical plant maintenance

\$24 million would be required to bring UNLV, CCSN, TMCC, and WNCC up to more equitable funding levels using the composite results of the two equity analyses:

- UNLV - \$7,601,100
- CCSN - \$15,224,700
- TMCC - \$722,200
- WNCC - \$447,600

Mr. Layzell presented the following recommendations:

- Seek funding of \$24 million to address funding inequities.
- Board of Regents should work with the legislature and the governor to develop a funding mechanism prior to next session.
- Revise funding methodology:
- Move away from use of "actual" salary averages and toward target rates of funding based on peers or other external averages.
- Devise instructional formula component that incorporates greater differentiation by institutional mission, program area and instructional level.
- Different instructional formulas for universities and community colleges; eliminate the 60/40 policy.
- Recognize the increased use of technology in delivering educational services and related support costs.
- Establish guidelines for allocation research, public service funding, and support for statewide programs.
- Develop an enrollment funding policy that does not penalize institutions in a high growth mode nor reward institutions that consistently fall short of projected enrollment targets.
- Conduct a more detailed analysis of space requirements.

The meeting recessed at 10:30 and reconvened at 10:45 with all members present except Regent Sisolak.

Dr. Derby thanked Mr. Layzell for an excellent report. Regent Hill asked what concerns MGT had regarding space utilization, with Mr. Layzell responding that it would be prudent to study how space is currently utilized, how it could be enhanced, and to project future space requirements based on enrollments.

Mr. Sisolak entered the meeting.

A round of discussion yielded the following:

- There may be other economies of scale, but all take effect at 4000 FTE.
- Most states use discretionary funding to fund higher education. It is not statutory and usually the budget balancer. Some southern states are federally mandated to fund black institutions.
- Different rates are allocated for different programs in recognition of higher cost programs.
- Comparing UNLV to a Research II institution would not have been a proper comparison.
- The study revealed a difference in funding between UNLV and UNR at \$534 per student.
- Only state money for scholarships was considered in the study.

Mr. Sisolak commented that he was satisfied with MGT's performance and happy to see an unjustified disparity revealed. Regents Rosenberg and Phillips thanked Mr. Sisolak for pushing for the study. Mr. Phillips expressed concern for the need to move the \$24 million to the proper inequities. Mr. Hill expressed concern that part of funding is related to lower tuition fees and that Nevada already has the lowest college continuation rate in the nation. Dr. Kirkpatrick stated the Board needs to convince the State to help with the \$24 million shortfall. Dr. Jarvis related that the \$17 million in "Add Backs" were in addition to the \$24 million inequity.

President Moore expressed his appreciation to the community college employees for their hard work. Dr. Moore reminded the Board that CCSN is opening two large new buildings without sufficient funds for personnel and requested their help.

Mr. Alden moved acceptance of the consultants' report and to direct the Chancellor to prepare responses. Mr. Rosenberg seconded.

Mr. Sisolak offered a friendly

amendment to include entering into consultation and negotiation with MGT to undertake a square foot analysis of the various institutions as a follow-up to this report. Mr. Alden seconded.

Dr. Anderes reported that the facilities master planning process is underway and will lead into the next biennial budget request. He added that an independent review of square footage usage is required for proper long range planning. Mr. Layzell stated he had conducted a significant number of space utilization studies, but would need to know the scope of the work prior to estimating a timeline.

Mr. Hill offered a friendly amendment to suggest the Board request a proposal from MGT and any others for consideration, adding that someone with knowledge of facilities would need to determine the parameters of the study. Mr. Rosenberg had no problem with the amendment.

Mr. Alden suggested that the amendment changes the parameters of methodology and time. Mr. Ray suggested separating the motions.

Motion carried to accept consultants' report and charge the Chancellor to prepare responses.

Mr. Sisolak restated his motion to enter into negotiations and retain MGT to begin a study as soon as possible to address the needs as it relates to square footage and potential inequities between institutions. Mr. Phillips seconded.

Mr. Layzell suggested that a decision be made on the scope of work prior to MGT accepting any offers. Regent Hill suggested the chair appoint a committee to determine the parameters of the study and report back at the next meeting. Mr. Wiesner suggested the committee operate under the office of the Chancellor or discuss the matter at the next Council of Presidents meeting. Mr. Rosenberg expressed his concern for the cost. Mr. Phillips expressed his preference for moving forward with MGT unencumbered by committees. Mrs. Gallagher asked whether MGT could submit a proposal at the May 5th meeting after having discussion with the

System office and the Council of Presidents. Mr. Layzell felt the proposal would take more time to prepare. He added that he would attempt to have something for the Board by the June meeting. Mr. Seastrand stated that he thought MGT had done a great job with the study, but expressed his concerns for awarding a contract for further study prior to determining the parameters. He asked General Counsel whether a "yes" vote on this issue would select MGT, with Mr. Ray responding that it would. Mr. Layzell stated that the space utilization study is a related but separate issue and felt it would be good for the Board to entertain proposals from others as well.

Mr. Seastrand offered a friendly amendment to Mr. Sisolak's motion to consider more than one proposal to be brought before the Board at their June meeting. Mr. Sisolak expressed his desire to move forward with no attempt to delay and accepted the friendly amendment. Mr. Phillips seconded.

General Counsel Tom Ray clarified that the Board can hire consultants without an RFP process.

Mr. Sisolak restated the amended motion for the Board to seek at least two proposals, one being MGT, to be presented at the Board's June meeting to address the potential square foot inequities or differences that might exist between the six campuses (DRI excluded), with the Board taking immediate action in June to retain one of the companies.

Dr. Kirkpatrick stated he agreed with Regent Hill that an RFP needed to be developed with established parameters and cost factors to be submitted to the marketplace. Mr. Hill suggested the Board accept proposals on facilities studies at the June meeting from anyone interested in bidding, and direct the Chancellor and his staff to contact interested companies. Dr. Anderes stated the System office will develop parameters to confirm existing inventories and expected future needs.

Board Secretary Mary Lou Moser re-read the motion:

Mr. Sisolak moved to seek at least two proposals, one being

MGT, to report back at June meeting addressing the square footage differences at the seven campuses with action being taken in June. Mr. Phillips seconded.

Mr. Sisolak withdrew the motion.
Mr. Phillips withdrew the second.

Mr. Sisolak moved to open RFP's to hire a firm to conduct a study regarding the square foot allocation and potential disparity between the six institutions in Nevada, with proposals submitted no later than the June meeting.
Mr. Rosenberg seconded.

Regent Wiesner stated he felt that most of this work could be performed in-house and that a June deadline was rushing the process more than necessary. Mr. Wiesner felt a report from the presidents and System officers was required prior to determining the need for an RFP. President Harter stated the timing is important for preparation of the Capital Budget next fall. President Crowley asked whether the motion as stated contemplates the scope of the study as explained by Vice Chancellor Anderes. Dr. Anderes stated there is a need to confirm the existing square footage (the existing inventory), compare the information with national standards based on enrollments, and consider enrollment growth. Mr. Sisolak agreed with Dr. Anderes statement.

Mrs. Gallagher stated that a great deal of the work had already been completed and questioned the need for a full study instead of an independent audit. She felt that existing planning measures already address enrollment growth concerns. Dr. Anderes stated the System has a comprehensive inventory of space, but there is a need to look at the existing gross and net square footage and determine the accuracy (partial audit). Mr. Rosenberg expressed his desire to expedite the process.

President Wells expressed his preference for including DRI in the facility planning process due to the research components involved.

Mr. Layzell suggested that separate from the operational component already studied is a facilities portion that needs to be assessed based on the enrollment projections.

Mr. Hill suggested Regents Sisolak, Kirkpatrick, and Gallagher meet to work out a motion and table action until 2:00 p.m.

Mr. Hill moved to table the motion

until 2:00 p.m. Dr. Kirkpatrick seconded. Motion carried.

Mr. Sisolak asked how to include DRI with no students, with Mr. Layzell responding that space standards exist for research institutions as well. Dr. Harter suggested adding "and future needs related to enrollment and research growth" to MGT's recommendation on page 6-5 (on file in the Board office.)

Mr. Alden established that MGT has performed studies of funding higher education. Mrs. Gallagher asked whether the Legislature would decide who performs that study, with Chancellor Jarvis responding that he presumed since legislation was driving the study that the Legislature would form a committee to decide.

President Moore expressed his gratitude to Regent Dondero for her efforts as chair of the Funding Equity Study Committee. Dr. Derby thanked Mr. Layzell and MGT for an excellent study and report as well as Mrs. Dondero for her leadership, and the Equity Committee for their fine work. Dr. Derby expressed her appreciation to Vice Chancellor Anderes for his contributions.

Mr. Seastrand asked the presidents when they required the study results to implement their capital planning. Dr. Anderes commented that it is fall 1999. A more comprehensive facilities planning process is now implemented. Ideally this information would be available mid-summer. A major component of the institutions' planning is projecting enrollment growth over the next 5-10 years and making judgements about the kind of additional facilities they will need beyond what they currently have. A review of existing space and disparities would facilitate the planning process. Mr. Seastrand complimented MGT's performance on the equity study and requested the space study be expedited.

Mrs. Dondero asked about delivering the study results to the Legislature and the Governor, with Dr. Derby responding that copies of the report were delivered to the Legislature that morning.

The meeting recessed at 11:00 and reconvened at 11:15 with all members present except Regents Alden, Phillips, and Sisolak.

Mr. Alden entered the meeting.

Regents Phillips and Sisolak entered the meeting.

3. Chair's Report – Dr. Derby asked for feedback from those Regents who attended the AGB meeting in Seattle. Mr. Rosenberg related that it was a pleasure meeting people from all over the country and that the New Regent Orientation was very informative. Other states are interested in Nevada's System-approach to higher education, and Mr. Rosenberg met another elected faculty member. He found the session on the hiring of presidents and chancellors very interesting. Dr. Kirkpatrick related he found the experience valuable to him as a new Regent and provided him the opportunity to meet with his former

advisor. Dr. Rhodes, President Emeritus of Cornell University, gave an interesting presentation that is available on tape. Regent Gallagher and Chancellor Jarvis also gave excellent presentations. Dr. Derby reported that attendees were encouraged to think about what lies ahead of Regents in the long-range planning process. She thanked the attendees for their participation.

The ACCT Regional meeting will be held June 2-5 at Lake Tahoe, with the Board co-hosting the event, all Regents were encouraged to attend. President Moore will lead a roundtable discussion and Dr. Kirkpatrick has been designated as the Nevada State liaison to ACCT for the Board.

Dr. Derby felt good about the process of the funding study, adding the information was critical to the Board. The Board is committed to funding fairness and equity and can now correct the inequities. Dr. Derby expressed her appreciation to the Board for pulling through a tough time.

There is a proposal to modify the Chancellor Evaluation process. The Board invests a great deal of authority in its CEO (the Chancellor) and periodic evaluations are performed based on feedback from the community. It provides an opportunity for the Board to review how the Board and Chancellor work together. The performance review of the CEO should be closely linked with the performance review of the Board. As the Board consists of many new members, Dr. Derby proposed the Board should have the opportunity to revisit and review the Board/Chancellor relationship. She asked members of the Board Development Committee to assist, plan, and facilitate conversations over the summer. Dr. Derby requested the presidents be included in those conversations.

Board Secretary Mary Lou Moser has announced her retirement effective June 30, 1999. Dr. Derby stated the announcement reflects an impending change with enormous impact to the UCCSN. Ms. Moser has given 30 years of dedicated and committed service to the State. She provided historical background for the Board and her leadership, commitment, and competence have allowed the Board to function smoothly. Dr. Derby acknowledged the extra efforts and hours Ms. Moser has devoted to commencement exercises, receptions, and meetings. Dr. Derby stated the Board is sorry to see her go and wishes her well. Dr. Derby read Ms. Moser's retirement letter (on file with the permanent minutes.) Mr. Hill commented that he depended upon Ms. Moser for historical perspective during the WNCC presidential search. Dr. Derby declared the month of June, "Mary Lou Moser Month" and asked Regent Gallagher to lead the Board's retirement celebration effort.

4. Chancellor's Report – Chancellor Jarvis requested the presidents' reports:

President Joe Crowley, UNR –

- Dr. Crowley acknowledged his pride for Mr. Jason Frierson, a former UNR student body president and employee, who was accepted into UNLV Law School and is now president of the Student Bar Association.
- The 100-year-old UNR debate team/forensics squad, coached by Director Ronna Liggett, finished in the top 20 in recent national competition. Student body president, Ms. Amber Joiner, and her colleague finished 14th in the nation.
- Dr. Kenton Sanders leads an outstanding group of scientists in the field of gastroenterology. Since 1989, Dr. Sanders and his team from Physiology & Cell Biology have brought \$19 million in federal grants into the School of Medicine, resulting in 200 scientific papers, lectures, and scholarly presentations worldwide. The grant has been renewed for 5 years.
- April 7th UNR turned on 2 trillion watts of electrical power heated by a tiny titanium wire the thickness of a human hair in the Nevada Terawatt Facility, a high energy physics facility in

Stead. The power is equal to the entire electrical generating capacity of the United States. The "z-pinch" device, acquired from Los Alamos National Laboratory in New Mexico, will help researchers study fundamental questions in plasma, atomic and radiation physics, eventually yielding knowledge that can be applied in fields from medicine to security to the handling of hazardous waste.

President Carol Harter, UNLV –

- Credit was given to outgoing student body president, Mr. Will Price, for restoring credibility to student government leaders. Ms. Jen Peck is the incoming student body president. Ms. Cheryl Radeloff is the incoming president of the grad student association and Mr. David Fisk is the new student senate president. Also present were Ms. Amy Canapa, student body vice president; Mr. Rich Daly, outgoing Nevada Student Alliance director; and Mr. Aaron Clemmons, student senate.
- Last week UNLV celebrated graduate education week in which many graduate students assembled an array of posters representing projects on which they are working. An exploration day reviewed tandem projects undertaken by the graduate programs of UNR and UNLV.
- The National Residence Hall Honor Society at UNLV won a special award for leadership training, which allowed them to make a presentation before the American College Student Personnel Association and to attend a student conference at the National Association of College & University Residence Halls to make a second presentation. There are slightly more than 1000 residence hall students at UNLV.

President Stephen Wells, DRI –

- Appreciation was expressed to Dr. Ken McGwire, the outgoing faculty senate chair. His communication skills proved helpful to the new president.
- The new Northern Nevada Science Center is the site of the Regents' Outstanding Reception.
- Accomplishments in DRI's 40-year history include:
 - The first grant was from the Fleischmann Foundation in 1960 for \$47,000. Today DRI has a DOE contract worth \$4.6 million.
 - 1967 DRI constructed the first Nevada greenhouses designed to recreate summer, winter and alpine conditions. Twenty-five years later DRI has the most advanced control environmental facility in the world (the Great Basin Environmental Research Laboratory).
 - Sponsors include the Environmental Protection Agency, Department of Energy, NOAA, National Science Foundation, Department of Defense, Department of Interior, NASA and private sponsors including Egypt, the Western Governor's Association, American Petroleum Institute, and Ford Motor Company.
 - \$2 million in National Science Foundation funding.
 - Operating budget has grown from \$2.5 million to \$23 million.
 - Dr. John Hallett, DRI's longest serving faculty member, has been at DRI since 1966 and was recognized last year as the Regents' Researcher of the year. Dr. Hallett has published nearly 100 articles in scientific journals and brought in millions in research funding. He has been faculty advisor to 18 masters students and 10 Ph.D. students.
 - DRI has been awarded an NSF grant to establish the Nevada Science Teacher Enhancement

Program (Instep) that combines faculty from DRI, UNR and UNLV to enhance the high school science teaching experience.

President Ron Remington, GBC –

- GBC hosted Mr. Craig Willis from the Reynolds Foundation and held meetings with architects to look at the campus enhancement project. Within two years the entire campus will be refaced.
- The college was visited for their 5-year interim review by Northwest Accreditation. One of the general recommendations speaks to the need for a regular, systematic method of funding equipment. The colleges will need to work hard to ensure that is included in their base budgets.
- Dr. Remington chaired a full-scale visit to a college in Washington where Nevada was well represented by Dr. Bob Silverman, CCSN; and Dr. Elsie Doser, TMCC.
- The U.S. Department of Education has identified GBC as one of nineteen finalists for an award for outstanding delivery of adult literacy and ADD programs.

President Richard Moore, CCSN –

- Henderson is opening a new 90,000-sq.ft. building this fall to be used extensively by the high school in the morning. Simultaneously, Foothill High School is being built which will also open in the fall. This is the first example in Nevada of a high school adjacent to a community college sharing facilities. It will be the largest high tech center in Nevada offering specialized training programs for Sprint and animated graphics. A baseball program is scheduled to begin in August with a fine coach. There is no staff for the science and computer labs in the new building. CCSN is short \$15 million.
- On the Charleston campus the Summerlin High Tech Center is complete. Dual credit courses will be taught, a curriculum of health sciences is offered, and the dental hygiene program is being expanded. The dental residency program will launch this fall with no staff. \$52 million worth of buildings are ready ahead of schedule and under budgeted cost.
- The Cheyenne campus offers two outreach programs; one at Western High School and one at the A.D. Guy Center. Clark County teachers are using the centers to upgrade their computer skills. A transportation academy is starting, a motorcycle safety course is offered, and they are exploring the possibility of offering a truck driving course way.
- Dr. Moore expressed his regret in the passing of Mr. Joe Williams, a friend of the college. Mr. Williams requested in lieu of flowers that all money be given to CCSN for a scholarship in his name for future musicians.
- An effort is being made to attain zero audit exceptions thanks to the efforts of Mr. Allen Ruter and Ms. Patty Charlton.
- CCSN's Academic Leadership Team co-chaired by faculty senate chair Dr. Alan Balboni and Sr. Vice President of Academic Affairs Dr. Bob Silverman is a college-wide coordinating council that reviews all important decisions for the college. The senate and administrative representatives work together in making recommendations for the college. Dr. Silverman is currently serving as Vice President for both Academic Affairs and Student Services.
- The commencement speaker scheduled for this year is Mayor Jim Gibson.

President John Richardson, TMCC –

- The Capital priority list includes the first phase of the student center at TMCC.
- Professor of English, Dr. Joe Aimone has been selected by the National Endowment for the Humanities to be a visiting scholar this summer at Cornell University. He will participate with 12

scholars in a seminar entitled "Psychoanalysis, Object Relations, and Aesthetics in Literature."

- The Access program is a privately funded program to support student efforts. Amanda Nikki Gayden, an Access program student, single mother, nursing major, and outstanding student was recently selected as the state winner of the Nevada Boys and Girls Club Youth of the Year, for which she received a \$25,000 scholarship from the Oprah Winfrey Foundation.

Interim President Michelle Dondero, WNCC –

- WNCC toured the tech center at Carson High School, the shared facility WNCC and CHS will be using in the fall. Appreciation was expressed to those who attended.
- Three WNCC students recently won awards in VICA competition. Three students will advance to the national competition vocational awards competing in cabinet making and photography.
- Results of the latest graduates' study have been received with 97% of the graduates recommending WNCC to others and feeling their time was well spent.

Mr. Alden commented on the collaborative effort between UNR and UNLV with the Cancer Research and Cardiovascular proposals. Dr. Harter related that it is a fine collaboration involving specialized work in cancer research and diagnosis. It is believed there is extraordinary potential to develop an institute that would combine resources and make an enormous difference in the future of cancer research in Nevada. Dr. Crowley stated that the proposal involved people from both institutions and that it has the potential to extend beyond the medical school to encompass other units of the two institutions. They are hoping for funding assistance.

Chancellor Richard Jarvis –

- The University Press is widely acknowledged for its high quality work. The quality depends on the editorial board staff. Dr. Jarvis thanked outgoing faculty members Dr. Peter Brussard, Professor of Biology-UNR and Dr. Hart Wegner, Professor of Film Studies-UNLV. Succeeding them are Dr. Peter Goin, Professor of Art-UNR and Dr. Martha Knack, Professor of Anthropology-UNLV.
- Gratitude was expressed to Board members who attended the recent AGB meeting.
- Appreciation was expressed to President Harter for allowing the Chancellor to serve one day as an adjunct member of the UNLV campus mounted police.

The meeting recessed at 12:20 p.m. and reconvened at 1:35 p.m. with all members present.

Dr. Derby expressed her gratitude to TMCC for hosting the meeting.

5. Approved Academic, Research and Student Affairs Committee Report - Chair Thalia Dondero reported the Academic, Research & Student Affairs Committee met jointly with the Campus Environment Committee on April 28, 1999 to discuss the proposed computing resources policy. This policy outlines the appropriate and legal use of system computing services, data, and facilities, as well as privacy issues, software management responsibilities and security guidelines. A system-wide policy to prohibit hazing, developed in partnership with students on each campus, was also discussed. SB 297, which prohibits hazing at colleges and universities, was reviewed.

Mrs. Dondero moved acceptance of the report. Mr. Hill seconded. Motion carried.

5.1 Approved Transfer and Articulation Report - The Committee reviewed the current practice of articulation and transfer issues and recommended approval.

Mrs. Dondero moved acceptance of the report. Mrs. Gallagher seconded. Motion carried.

5.2 Approved Handbook Revisions, Financial Aid Policies - The Committee reviewed the Handbook revisions, Title 4, Chapter 18, Section 11, which specifies that eligibility requirements for college and departmental awards apply only to the universities. The Committee recommended approval. Ref. A on file in the Board office.

Mrs. Dondero moved approval of the Handbook revisions. Mr. Rosenberg seconded. Motion carried.

5.3 Approved Master Plan Updates & Revisions, CCSN & WNCC - The Committee reviewed the updates and revisions to current CCSN and WNCC academic master plans and recommended approval.

Mrs. Dondero moved approval of the updates and revisions to the CCSN and WNCC Academic Master Plans. Mrs. Gallagher seconded. Motion carried.

5.4 Approved Annual Program Review Report - The Committee reviewed the report of the annual review of academic programs and recommended approval.

Mrs. Dondero moved approval of the report. Mr. Rosenberg seconded. Motion carried.

5.5 Approved New Program Proposals - The Committee reviewed the Master of Education in Health Promotion at UNLV and recommended approval.

Mrs. Dondero moved approval of the program. Mrs. Gallagher seconded. Motion carried.

5.6 Approved New Organizational Units - The Committee reviewed the following new organizational units and recommended approval:

Women's Research Institute of Nevada, UNLV

Mrs. Dondero moved approval of the new organizational units. Dr. Kirkpatrick seconded. Motion carried.

6. Approved Audit Committee Report - Chair Tom Wiesner reported the Audit Committee met on April 28, 1999 and received follow-up reports for the following:

Consolidated Students, UNLV

Intercollegiate Athletics, UNLV

System Computing Services, UCCSN

Scholarship Program, TMCC

Bursar's Office, CCSN

Family Services Center, WNCC

Mrs. Sandi Cardinal, Director of Internal Audit, reported that the institution bank reconciliations are up to date.

Mr. Wiesner moved approval of the report. Mr. Alden seconded. Motion carried.

6.1 Approved Internal Audits - The Committee reviewed the following Internal Audit reports and recommended approval. Ref. B on file in the Board office.

Child and Family Research Center, UNR

Special Course Fees, UNR

Graduate Student Association, UNLV

Special Course Fees, TMCC

Special Course Fees, CCSN

Scholarship Office and the disposition of funds from the increase in student fees and Estate Tax for the Financial Aid Department, CCSN

Special Course Fees, WNCC

Mr. Wiesner moved approval of the Internal Audits as presented. Mr. Alden seconded. Motion carried.

7. Approved Campus Environment Committee Report - Chair Howard Rosenberg reported the Campus Environment Committee met jointly with the Academic, Research and Student Affairs Committee on April 28, 1999 to discuss the proposed computing resources policy. Childcare will be discussed at the June meeting of the committee.

Mr. Rosenberg moved acceptance of the report. Dr. Kirkpatrick seconded. Motion carried.

8. Approved Finance & Planning Committee Report - Chair Mark Alden reported the Committee met on April 28, 1999 and heard an update report of the Continuous Quality Improvement (CQI) committee on activities over the last year. An update report on the School of Medicine Practice Plans concerning the financial status was also given.

Mr. Alden moved approval of the report. Dr. Kirkpatrick seconded.

Dr. Derby asked whether CQI activities were system-wide or institutional, with Dr. Anderes responding they were system-wide. Dr. Kirkpatrick noted that the School of Medicine practice plan was now ahead of schedule, with Dr. Crowley agreeing that they were on target for \$0 in arrears prior to December 31, 1999.

Motion carried.

8.1 Approved Budget Augmentations, 1999 - The Committee reviewed the institutional budget augmentation requests and recommended approval.

In response to a question from Regent Alden, Dr. Anderes related that 60-90% of the additional funds go back into instruction and that it varies at each institution. There was a question of how much student-paid registration and tuition funds should go back into instruction for a budget augmentation. Mr. Alden requested that Dr. Anderes provide the information to the Board prior to the next meeting.

Mr. Alden moved approval of the budget augmentations and to authorize institutions to seek Interim Finance Committee approval for expenditure of the funds. Dr. Kirkpatrick seconded. Motion carried.

9. Approved Investment Committee Report - Chair Mark Alden reported the Investment Committee met on April 28, 1999. Director Tim Ortez presented an overview of the UCCSN's investment function to

familiarize members with the responsibilities of the Investment Committee and the System's investment and cash management processes.

Mr. Lindsay Van Voorhis, Cambridge Associates, reviewed investment performance for the pooled endowment and operating funds for the quarters ended December 31, 1998 and March 31, 1999. Endowment investments earned net returns of 11.6% and 1.1% for the quarters ended December 31, 1998 and March 31, 1999 respectively.

Operating fund investments earned returns of .7% and .5% for the quarters ended December 31, 1998 and March 31, 1999 respectively.

Mr. Alden moved acceptance of the report. Mr. Rosenberg seconded. Motion carried.

9.1 Approved Gifts - The Committee reviewed the report of new gifts and additions to the pooled endowment funds for the quarters ended December 31, 1998 and March 31, 1999 and recommended approval. Ref. C on file in the Board office.

Mr. Alden moved approval of new gifts and additions to the pooled endowment funds as presented. Mrs. Gallagher seconded. Motion carried.

Mr. Alden reported the committee discussed the Estate Tax and long range planning. A joint meeting with the Finance & Planning and Estate Tax committees is planned.

10. Approved Health Care Education Committee - Chair Thalia Dondero reported the Health Care Education Committee met on March 22, 1999. General Counsel Tom Ray reported that he had been reviewing the use of practice plans that other university medical schools have as well as possible consultants the System might use. He and Mrs. Dondero were scheduled to visit New Mexico the following week to discuss their practice plans. Also, he is working with UNR on a consultant. Committee members recommended delaying the selection and hiring of a consultant until the new School of Medicine dean is hired. This matter will be an item for discussion at the next meeting.

A report on the Allied Health Distance Education Project was given. The Project is funded by a grant from the Schools-to-Careers program and has been a collaboration of the four UCCSN community colleges, the Rural Hospital Project and participating school districts. There has been a great deal of collaboration among the community colleges in the preparation and implementation of this project.

Dr. John Packham, UCCSN Health Care Planning and Research Coordinator, related that the *Health Care Education in Nevada* report had been presented to the Nevada State Legislature. Campuses have begun discussions and will use this report in planning health care education for the future.

Dr. Packham provided an overview of the mental health care education study being undertaken by the System office. This study will provide current data on mental health service issues in Nevada, mental health workforce trends in the state and nation, and UCCSN programs that prepare students for mental and behavioral health occupations.

Mrs. Dondero moved acceptance of the report. Mr. Rosenberg seconded. Motion carried.

In response to a question, President Crowley related the new dean should be selected by the end of the academic year and on board within a few months thereafter. Mr. Rosenberg asked about the use of an interim dean, with Dr. Crowley responding one might be used for 1-2 months. Mr. Rosenberg asked if the present dean were to be retained as the interim dean, with Dr. Crowley responding only for 1-2 months. Mr. Rosenberg stated that more discussion was necessary.

11. Approved WNCC Presidential Search Committee - Chair Douglas Roman Hill reported the Regents' WNCC Presidential Search Committee and the Institutional Advisory Committee have held joint meetings to interview twelve semi-finalist candidates. The finalist candidates have been selected from this group and have been invited to return to Nevada with their spouses for meetings with faculty and community leaders on the Carson City, Fallon and Douglas campuses. They will also meet with other Regents, the Chancellor and selected members of his staff, and presidents. These visits will take place in May. At the completion of the visits the two committees will meet again to determine the recommendation to bring to the Board for the presidency. The Committee will probably request a special meeting of the Board in late May to consider the recommendation. The finalists are:

Dr. Patricia Miltenberger, Professor, Educational Leadership, College of Education

Former Vice President, Student Services, UNR

Dr. Vera Martinez, Vice Chancellor for Instructional Services

North Orange County Community College District, California

Dr. Diana Van Der Ploeg, Owner, The Gerico Group, Greeley, Colorado

Former President, Gateway Community-Technical College, New Haven, Connecticut

Dr. Carol Lucey, Vice President for Academic Affairs

College of Technology of SUNY, Alfred, New York

Dr. Deborah L. Floyd, President, Prestonsburg Community College, Kentucky

Mr. Hill commended the Institutional Advisory Committee and Regents Sisolak, Phillips, Derby, and Rosenberg for their efforts.

Mr. Hill moved acceptance of the report. Mrs. Gallagher seconded. Motion carried.

2. Approved Funding Equity Study Report – (Continued)

Mr. Sisolak moved the UCCSN Board of Regents request

proposals to conduct a detailed analysis of space needs that takes into account the quality and quantity of existing space, current utilization and program mix, and current and future needs related to both enrollment and research growth. Dr. Kirkpatrick seconded. Motion carried.

Dr. Derby suggested Vice Chancellor Tom Anderes assemble a proposed RFP, review it with the Council of Presidents, and bring it to the May 5th Board meeting for approval. Dr. Derby suggested a teleconference between the May 5th and June 17th meetings to decide on a firm from the proposals submitted. The Board members agreed.

Mr. Hill moved to continue the item to the May 5th meeting. Dr. Kirkpatrick seconded. Motion carried.

Dr. Derby felt the funding equity study went well adding the importance of establishing a base from which to move forward.

12. Approved Consent Agenda - Approved the Consent Agenda.

(1) Approved Minutes - Approved the minutes of the meeting held February 25-26, 1999.

(2) Approved Emeritus, UNLV & UNR - Approved emeritus status as recommended by the presidents:

UNLV

Dr. Harold Bowman, Associate Professor of Mathematics, Emeritus, effective May 31, 1999

Dr. Martha McBride, Professor of Counseling, Emerita, effective May 31, 1999

Dr. Donald Schmiedel, Associate Professor of Spanish, Emeritus, effective May 31, 1999

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(2) Approved Emeritus, UNLV & UNR – (Continued)

UNR

Bruce M. Douglas, Professor of Civil Engineering, Emeritus, effective June 30, 1999

(3) Approved Tenure, TMCC - President Richardson requested approval of the following faculty

members for tenure, effective July 1, 1999. Ref. C-3 on file in the Board office.

Mr. James P. Cotter

Dr. Lars Jensen

(4) Approved Promotion, UNR - President Crowley requested approval of the following faculty members for promotion, effective July 1, 1999. Ref. C-4 on file in the Board office.

Beekun, Rafik to Professor of Managerial Sciences, College of Business Administration

Cleveland, Michael to Professor of Music, College of Arts and Sciences

Ragains, Patrick to Associate Professor, Librarian III, University Libraries

(5) Approved Tenure on Hire, UNLV & UNR - Approved tenure on hire as recommended by the presidents.

UNLV

Dr. Gerald Weeks, Professor of Counseling (*Incoming Chair of the Department of Counseling*)

Dr. Douglas Robertson, Professor of Educational Leadership (*Incoming Director of Teaching and Learning Center*)

Dr. Richard Papenfuss, Associate Professor of Health Education

UNR

Dr. Ian Buckle, Professor, Department of Civil Engineering

Dr. William T. Slater, Journalism, effective July 1, 1999

(Dean of the Reynolds School of Journalism)

(6) Approved Handbook Revision, ASUN Constitution, UNR - Approved Handbook revisions, Title 5, Chapter 16, ASUN Constitution, as follows:

(Material to be deleted is in brackets; new material is underlined)

Section 140.0 All elected members of this government shall at the time of election and throughout their term be enrolled in at least seven (7) undergraduate credits and have at least a 2.50 grade point average. All [elected and] appointed members of this government shall at the time of [election or] appointment and throughout their term be enrolled in at least seven (7) undergraduate credits and have at least a 2.20 grade point average.

(7) Approved Handbook Revision, UNLV Bylaws - Approved a Handbook revision, Title 5, Chapter II, Section 5.2 and Chapter III, Section 8.5, UNLV Bylaws, as contained in Ref. C-7 on file in the Board office.

(8) Approved Handbook Revision, DRI Bylaws - Approved a Handbook revision, Title 5, Chapter 2, Section 2.2.8, DRI Bylaws, as contained in Ref. C-8 on file in the Board office.

(9) Approved Handbook Revision, Resident Physicians, UNR - Approved a Handbook revision, Title 4, Chapter 7, Sections 1, 2, 3 and 4, Resident Physicians and Resident Dentists, as contained in Ref. C-9 on file in the Board office.

(10) Approved Capital Improvement Funds, GBC - Approved GBC to use Capital Improvement Fee Funds for the following:

Infrastructure for modular building \$20,000

Infrastructure for geothermal connectors 30,000

Furnishings for McMullen remodel 50,000

Science prep room 20,000

TOTAL: \$120,000

(11) Approved Naming of Auditorium, UNLV - Approved the naming of the small auditorium facility that is part of the Classroom Building Complex at UNLV the "Frank Koch Auditorium Building" in recognition of a gift of \$1.3 million from Mr. Frank Koch of Las Vegas. The gift is to be used at the discretion of the President toward the construction costs of campus buildings previously approved by the Board of Regents.

(12) Approved Allocation of Grants-In-Aid, 1999-2000 - NRS 396.540 provides for tuition waivers for "students from other states and foreign countries, not to exceed a number equal to three percent of the total matriculated enrollment of students for the past preceding fall semester." Board policy provides for grants-in-aid for the same number of students for the payment of in-state registration fees. It should be noted that the allocations are amounts that institutions could award. In all cases funding is not sufficient to support the statutory and Board maximums.

Based upon enrollment figures for Fall 1998, the officers have requested the following allocation of Grants-in-Aid for Fall 1999-2000:

IN-STATE OUT-OF-STATE

CCSN 913 913

GBC 87 87

TMCC 304 304

WNCC 167 167

UNLV 639 639

UNR 369 369

(13) Approved Handbook Revision, Associate Degrees - The Academic, Research and Student Affairs Committee reviewed the proposed revisions for Handbook, Title 4, Chapter 14, Section 12, Associate Degrees, and recommended approval. Ref. C-13 on file in the Board office.

(14) Approved Budget Revisions - Approved the Budget Revisions Report for the period July 1, 1998 to April 1, 1999 as contained in Ref. C-14 on file in the Board office.

(15) Approved Board of Regents' Meeting Calendar, 2000-2001 - Approved the Board of Regents' meeting calendar for 2000-2001.

September 7-8, 2000 DRI-Reno

October 19-20, 2000 GBC

November 30-December 1, 2000 UNLV

January 11-12, 2001 UNR

February 22-23, 2001 CCSN

April 26-27, 2001 TMCC

June 14-15, 2001 WNCC-Carson City

(16) Approved Capital Improvement Funds, CCSN - Approved CCSN to use Capital Improvement Fee Funds of \$720,000 for the following projects:

Remodel Bldg. B, Sahara West \$200,000

Portables, Child Care, Charleston 120,000

Remodel Buildings A & B, Henderson 150,000

Organic Science Lab, Cheyenne 100,000

Baseball Field, Henderson* 150,000

TOTAL: \$720,000

*Pledge of funds to be used to reimburse CIF Account.

Needed to meet August date for 1999-2000 season.

(17) Approved Consent to Assignment of Lease – Approved the following assignment of lease:

A. Parties: Board of Regents/UNR and Universal Broadcasting Inc.

Effective Upon approval to the year 2013.

\$\$: \$1,042 per month adjusted by CPI on an annual basis.

Purpose: Universal Broadcasting Inc. to assign their lease to St. Thomas Aquinas Catholic School. Universal Broadcasting Inc. dba KQLO Radio has been leasing a 5-acre parcel of land at the Main Station Field lab as a radio transmission site.

(18) Approved (2) Grants of Easement – Approved the following grants of easement:

A. Parties: Board of Regents/UNLV and Clark County.

Effective Upon approval.

\$\$: \$1.00 to Board.

Purpose: (1) Grant of Easement: Tropicana Wash and Flamingo Road Bus Turnout, 57,540 total square feet and

(2) Grant of Easement for Curb Return Driveway on Flamingo, 911 total square feet.

In connection with construction of the International Gaming Institute building on the UNLV campus.

(19) Approved Interlocal Agreements – Approved the following Interlocal Agreements:

A. Parties: Board of Regents/UNR and the Clark County Health District.

Effective: January 9, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

B. Parties: Board of Regents/UNR and the Nevada Division of Mental Hygiene and Mental Retardation.

Effective: July 1, 1999 to June 30, 2000.

\$\$: \$11,640 to UNR.

Purpose: UNR to provide one Psychology Doctoral Candidate Intern to MHMR Rural Clinics.

C. Parties: Board of Regents/UNR and Las Vegas Valley Water District.

Effective: April 1, 1999 to December 31, 2000.

\$\$: \$103,570 to UNR.

Purpose: Field scale utilization of the shallow saline aquifer in Clark County as an urban irrigation source.

D. Parties: Board of Regents/UNR and Clark County.

Effective: March 1, 1999 to December 31, 1999.

\$\$: \$142,798 to UNR.

Purpose: Child Care Rating System.

E. Parties: Board of Regents/UNR and the Special Children's Clinic (Reno).

Effective: January 1, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

F. Parties: Board of Regents/UNR and the Special Children's Clinic (Las Vegas).

Effective: January 10, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

G. Parties: Board of Regents/UNR and the Nevada Department of Motor Vehicles and Public Safety.

Effective: Upon approval to September 30, 1999.

\$\$: \$5,184 to UNR.

Purpose: Alcohol Enforcement and Education Program.

H. Parties: Board of Regents/UNR and the Nevada Department of Transportation.

Effective: February 8, 1999 to December 31, 1999.

\$\$: \$2,000 to UNR.

Purpose: Develop an economic impact analysis for selected Nevada airports.

(19) Approved Interlocal Agreements – (Continued)

I. Parties: Board of Regents/UNR and the Nevada Mental Health Institute.

Effective: January 1, 1999 to January 1, 2002.

\$\$: None.

Purpose: Field Instruction Program for social work students.

J. Parties: Board of Regents/UNR and the Washoe Nutrition Counseling Program.

Effective: November 30, 1998, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

K. Parties: Board of Regents/UNR and the University Medical Center, Las Vegas.

Effective: January 11, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

L. Parties: Board of Regents/UNR and Washoe Regional Medical Center.

Effective: January 11, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

M. Parties: Board of Regents/UNR and the Women's, Infants and Children's Program, Las Vegas.

Effective: January 16, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

N. Parties: Board of Regents/UNR and the Veterans Affairs Medical Center, Reno.

Effective: January 11, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

O. Parties: Board of Regents/UNR and the Nevada State Library and Archives.

Effective: July 1, 1999 to June 30, 2001.

\$\$: None.

Purpose: Mutual use of one classroom, one office room, educational furniture and video equipment.

(19) Approved Interlocal Agreements – (Continued)

P. Parties: Board of Regents/UNR and (1) Elko County, (2) Jiggs Conservation District, (3) Nevada Department of Transportation, (4) Nevada Division of Agriculture, (5) Nevada Division of Wildlife, (6) Nevada Division of Forestry, (7) Natural Resources Conservation Service, (8) U.S. Fish and Wildlife Service, (9) U.S. Forest Service, (10) Bureau of Indian Affairs and (11) Bureau of Land Management.

Effective: July 1, 1999 to June 30, 2000.

\$\$: None.

Purpose: Noxious Weed Eradication , Elko County.

Q. Parties: Board of Regents/UNR and the Washoe County School District Wellness Program.

Effective: November 6, 1998, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

R. Parties: Board of Regents/UNR and the Nevada Department of Education.

Effective: January 19, 1999, until revoked.

\$\$: None.

Purpose: University Dietetic Internship Program.

S. Parties: Board of Regents/UNR and the Washoe

County School District/Agnes Risley Elementary School.

Effective: September 24, 1998 to April 29, 1999.

\$\$: \$2,000 to UNR.

Purpose: Reading Buddies After School Program.

T. Parties: Board of Regents/UNR and the Nevada Rural School District Alliance.

Effective: July 1, 1999 to June 30, 2000.

\$\$: \$75,000 to UNR.

Purpose: Rural Alliance.

U. Parties: Board of Regents/UNR and Clark County.

Effective: Date of approval, to June 30, 1999.

\$\$: \$50,000 to UNR.

Purpose: Long Term Desert Conservation Plan for the Desert Tortoise in Clark County.

V. Parties: Board of Regents/UNR and the Nevada Division of Child and Family Services.

Effective: July 1, 1999 to June 30, 2001.

\$\$: \$42,000 to UNR.

Purpose: Child Intervention Program.

(19) Approved Interlocal Agreements – (Continued)

W. Parties: Board of Regents/UNR and the Las Vegas Valley Water District.

Effective: May 1, 1999 to May 1, 2000.

\$\$: \$69,912 to UNR.

Purpose: Investigation of selected land subsidence features in the Las Vegas Valley.

X. Parties: Board of Regents/UNR and the Nevada Division of Mental Hygiene & Mental

Retardation/Sierra Regional Center.

Effective: July 1, 1999 to June 30, 2001.

\$\$: \$800,000 to UNR.

Purpose: Progressive Community Integration and Prevocational Assessment and Training Habilitations Programs.

Y. Parties: Board of Regents/UNR and the Nevada Department of Education.

Effective: March 19, 1999 to June 30, 1999.

\$\$: \$2,000 to UNR.

Purpose: Individualized Educational Program.

Z. Parties: Board of Regents/UNR and Sierra Regional Center.

Effective: July 1, 1999 to June 30, 2001.

\$\$: \$27,940 to UNR.

Purpose: UNR to provide one UNR psychology doctoral candidate student to perform full range of appropriate psychological services.

AA. Parties: Board of Regents/UNR and the City and County of Carson.

Effective: April 15, 1999 to October 31, 1999.

\$\$: \$13,000 to UNR.

Purpose: Carson City Metro Business Activity (MBA) Report.

BB. Parties: Board of Regents/UNR and the Nevada Division of Minerals.

Effective: Date of approval, to December 31, 2000.

\$\$: \$13,921 to UNR.

Purpose: Economic impacts of proposed changes in U.S. mining laws and public lands regulations on Nevada.

CC. Parties: Board of Regents/UNR and the Board of

Lincoln County Commissioners.

Effective: February 5, 1999 to August 31, 1999.

\$\$: \$15,000 to UNR.

Purpose: Research services in connection with the development of information and training regarding economic and fiscal linkages between the City of Caliente and the rest of Lincoln County.

DD. Parties: Board of Regents/UNR and Lake's Crossing Center.

Effective: August 1, 1999 to August 1, 2001.

\$\$: None.

Purpose: Field Education Program in social work education.

(19) Approved Interlocal Agreements – (Continued)

EE. Parties: Board of Regents/UNR and Sierra Regional Center.

Effective: July 1, 1999 to June 30, 2000.

\$\$: \$13,670 to UNR.

Purpose: UNR to provide one psychology doctoral student to Sierra Developmental Center to perform full range of appropriate psychological services.

FF. Parties: Board of Regents/UNR and the Nevada Division of Wildlife.

Effective: January 1, 1999 to June 30, 1999.

\$\$: \$30,000 to UNR.

Purpose: Trapping, transplanting and monitoring sharp-tail grouse in Nevada.

GG. Parties: Board of Regents/UNR and the Nevada Department of Transportation.

Effective: Date of approval, to December 31, 1999.

\$\$: \$19,104.76 to UNR.

Purpose: Disadvantaged Business Enterprise Analysis.

HH. Parties: Board of Regents/UNLV and the Nevada Division of Child and Family Services.

Effective: March 1, 1999 to June 30, 2004.

\$\$: None.

Purpose: First Step into Preschool Program.

II. Parties: Board of Regents/TMCC and the Nevada Division of Mental Hygiene & Mental Retardation.

Effective: July 1, 1999 to June 30, 2000.

\$\$: None.

Purpose: Associate Science Degree/Nursing Program – Clinical Practice and Certificate of Achievement – Paramedic (EMT-P).

JJ. Parties: Board of Regents/TMCC and the City of Reno.

Effective: September 7, 1999 to October 12, 1999.

\$\$: None.

Purpose: Basic Home Repairs Class.

KK. Parties: Board of Regents/TMCC and the Nevada Department of Employment, Training and Rehabilitation.

Effective: March 17, 1999 to June 30, 1999.

\$\$: \$10,000 to TMCC.

Purpose: Claimant Employment Program.

LL. Parties: Board of Regents/GBC and the Nevada Department of Employment, Training and Rehabilitation.

Effective: March 29, 1999 to June 30, 1999.

\$\$: \$16,875 to GBC.

Purpose: Claimant Employment Program.

(19) Approved Interlocal Agreements – (Continued)

MM. Parties: Board of Regents/WNCC and the Department of the Navy/Human Resources Service Center, Southwest.

Effective: Upon approval.

\$\$: None.

Purpose: Student Career Experience Program.

NN. Parties: Board of Regents/CCSN and the Nevada Welfare Division – Amendment.

Effective: Upon approval, to June 30, 1999.

\$\$: Increase total to \$1,050,184 (from \$940,184) to CCSN.

Purpose: Customized educational and vocational training programs.

Dr. Kirkpatrick moved approval of the Consent Agenda. Mrs. Gallagher seconded.

Dr. Kirkpatrick requested a brief explanation of Consent Agenda item #12, Allocation of Grants-In-Aid. Dr. Anderes responded that by statute the System must identify a ceiling that is 3% of headcount enrollment for the prior fall semester. Those figures are then defined as the number of non-resident grants-in-aid that could be offered to students. Board policy is the same for resident students. This is an attempt to define the maximum number of grants-in-aid that can be offered in any given year. As an example, in fiscal 1998 2,371 grants-in-aid could have been offered. However, the number actually funded was approximately 1,200. There is not sufficient funding for the institutions to meet the thresholds set. Mr. Sisolak asked whether this item addressed the same issue raised by Regent Wiesner in a prior meeting regarding athletic fee waivers, with Dr. Anderes responding that it was part of this process. Mr. Rosenberg established that the allocation is different from having the money to fund the allocation. Mr. Sisolak asked whether this item accomplished Regent Wiesner's desire for athletic fee waivers, with Dr. Anderes responding that grants-in-aid is the vehicle by which the fee waivers could be accomplished. President Harter stated that it would require new money to accomplish. Chancellor Jarvis clarified that this item just sets the maximum numbers but does not fund anything, so it does not address Regent Wiesner's desire for athletic fee waivers. Dr. Anderes stated the number of grants-in-aid move up and down based on headcount enrollment. Athletic fee waivers, graduate assistance, etc. are based upon institutional decisions using the total number.

Regent Seastrand asked for clarification of the budget revisions in Consent Agenda item #14. Dr. Anderes responded that self-supporting budgets are approved by the Regents in June. Any changes in excess of \$25,000 are brought before the Board for approval. Inconsistencies in the workload of the School of Medicine drove fairly significant changes. Dr. Anderes related that it would take 1-1½ years to stabilize the workload and number of doctors. New self-supporting budgets are brought before the

Board to raise Regent awareness of changes since the previous June approval. Increases can occur when initial revenue projections were too conservative, which is not unusual for self-supporting budgets. Mr. Seastrand asked who provided follow-up, with Dr. Anderes responding that deficits are reported in quarterly fiscal exception reports and that his office provides individual follow-up. The Board is notified with quarterly fiscal exception reports of problems and corrective action.

Regent Seastrand asked about the intent of the Handbook change in Consent Agenda item #7. President Harter responded that the faculty senate was requesting changes to two items in their bylaws. The first change reflects the desire for the department offering course work for a 2+2 program have the opportunity to approve the course work provided. The second change reflects the desire for a reasonable timeframe to be provided for improvement following a faculty member's first warning in the post tenure review process. Dr. William Culbreth related that the faculty senate requested requiring a course of action and a timeframe for faculty members to improve.

Mr. Sisolak asked, with regard to Consent Agenda item #6, whether elected and appointed student body representatives must maintain different GPA's. Dr. Crowley stated that appointed members typically fill a vacancy for a short period of time. UNR student body president, Ms. Amber Joiner, stated that the elected members were intentionally holding themselves to a higher standard. Mr. Sisolak asked who appoints students, with Ms. Joiner responding that elected representatives create the committees to appoint individuals. Mr. Sisolak asked whether 2.2 was too low, with Ms. Joiner responding that the intent was to provide the opportunity for students to join student government. They must raise their GPA prior to running for an elected position. Mr. Rosenberg cautioned that grade points are not the only indicator and that students can often feel disenfranchised when blocked by their GPA.

Motion carried.

13. Information Only-Handbook Revision, Policy Governing Charitable Solicitations - In response to a request from a charitable organization to solicit contributions on the UCCSN campuses, General Counsel has reviewed current policy and recommends the exiting policy be rewritten and expanded. A draft policy is contained in Ref. M and White Packet #25 (on file in the Board office) and has been discussed with the Council of Presidents (COP). The COP and the Chancellor recommend that the Board review and discuss this draft policy and delay action until the next meeting in order to consider all implications of the policy.

Assistant General Counsel Brook Nielsen reported that in 1998 a federation of 19 non-profit health agencies in Nevada, known as the Combined Health Appeal (CHA) or Combined Health Charities (CHC), sought access to UNLV and UNR campuses for purposes of soliciting charitable contributions. Currently the United Way conducts charitable campaigns at these institutions. The CHA or any other charity/cause can be designated by an employee to receive a contribution on the United Way pledge form. CHA was not permitted to conduct its own campaign or allowed access to payroll deductions for contributions. CHA feels this is a violation of their First Amendment rights. The Supreme Court recognizes that charitable solicitation is speech protected by the First Amendment and that governments may impose some restrictions on access to property for purposes of charitable solicitation. If a government entity allows one organization to solicit in the workplace, it must establish and disclose the standards and procedures by which other organizations may also attempt to gain access, or by which they are denied access. As a result, the General Counsel's office is recommending the Board adopt a policy governing charitable solicitations at System institutions and facilities. A round of discussion revealed the following:

- The policy guidelines can minimize intrusion and disruption of the workplace.
- The guidelines could exclude certain activities.
- A limit may be set on administrative costs.
- An RFP approach can be used to select umbrella charitable organizations to manage the campaigns allowed to be conducted.
- It would be difficult to deny access to all charitable organizations now as they have been allowed in the past.
- The cost of administrating is expensive.
- Institutions could adopt their own policy with the Board providing guidelines.
- Staggered campaigns could create an undue burden on the employees.
- An umbrella organization could manage one annual campaign for many organizations.
- This policy should not affect fraternity and sorority fund raising efforts.

Mr. Phillips expressed concern with limiting access to public institutions.

Mr. Edgar Vovsi, chair of the Community Health Charities of Nevada pleaded with the Board for equity and fairness for employees to select their own charities. Mr. Vovsi advocated one campaign with more than one federation of charities, using one pledge form. He felt the RFP process made sense and that the standards presented by Ms. Nielsen were good. Mr. Phillips established that Mr. Vovsi's group included 19 agencies, Mr. Vovsi agreed with the RFP process, and that his organization was not currently involved with the System institutions. Mr. Vovsi stated that defining a campaign manager could assist in the setting of fair standards. Mr. Vovsi added that administrative costs are 6% of the contributions, 94% of the contributions go directly to the organizations, and all member agencies operate in Nevada.

CCSN student body president, Mr. Dave Abramson, asked whether the ACLU had reviewed the draft policy, with Ms. Nielsen responding they had not but that her research had included ACLU cases. The standards take into consideration case law from all across the country.

President Harter asked how the institutions could select different agencies with a single employer identification number, adding that she hoped the Board would make it a System policy.

Chair Derby suggested delaying action to the next meeting.

Mr. Gary Davis, National Kidney Foundation, stated the policy recommends a federation of at least 10 agencies. Mr. Phillips stated he was leery of infringing on the rights of people having access to public institutions. He added the Board should either let all agencies in or none.

Mr. Seastrand asked who would select the manager and evaluate the proposals, with Ms. Nielsen responding that either the System office or the Board. A federation (such as United Way or CHC) represents many agencies and thereby increases access. Mr. Seastrand asked about the impact to the presidents, with Dr. Crowley responding there was bound to be an expansion in workload and that he suspected it would take a lot of time. Dr. Crowley stated he would like to know more about the implications prior to the Board adopting a policy. Ms. Carla Henson, Associate Director Human Resources-UNLV, stated the current payroll system allows some deductions. Multiple charities at multiple institutions could present a problem with the current system. There is also a burden to the payroll department in checking and balancing the deductions.

UNLV student body president, Ms. Jen Peck, suggested that selecting the manager could be perceived as an endorsement by the employer. Regent Hill expressed his concern for the bookkeeping problems, but added he would like to see the process opened up to more, if not all agencies. Dr. Crowley stated that with the adoption of the policy it was likely several groups would want to participate on campus and that would translate to a substantial increase in workload. Dr. Crowley asked General Counsel's office to seriously examine the possibility of allowing no campaigns. Dr. Kirkpatrick agreed with Dr. Crowley. General Counsel Tom Ray stated the document was intended as a draft and starting point. He agreed the Board and System officers need more time to evaluate the concerns expressed. Mr. Ray stated there was no deadline for action by the Board.

The meeting recessed at 3:15 p.m. and reconvened at 3:40 p.m. with all members present except Regent Phillips.

14. Approved Amendment, UCCSN Defined Contribution Retirement Plan Alternative - Chancellor Jarvis recommended amending the UCCSN Defined Contribution Retirement Plan Alternative to allow access to all retirement funds accumulated by all options offered by the authorized providers, including lump sum cash withdrawal upon separation from service and upon attainment of age 55. He also recommended that the plan be further amended to allow in-service cash withdrawals in the case of terminal illness.

The UCCSN Defined Contribution Retirement Plan Alternative, established January 1, 1970 and restated January 1999, currently is written to require that those funds accumulated as a result of the employer's contribution to the plan can only be accessed at retirement by the purchase of an annuity contract from a plan sponsor. UNR Faculty Senate proposed a revision to the plan document to permit retirees to access all retirement funds via any option offered by the authorized providers, including full cashability. The Chancellor has consulted with all UCCSN Faculty Senates and with the System Retirement Plan Advisory Committee.

Chancellor Jarvis related that the proposed amendment applied to retirement contributions. Employee contributions can be taken in cash, but state contributions can only be taken as an annuity. The amendment should be in place by July 1st.

Mrs. Gallagher moved approval of the amendment as stated above.

Dr. Kirkpatrick seconded.

Mr. Seastrand asked about the financial impact to the UCCSN for lump sum cash withdrawals. Ms. Henson replied that there was no cost to the UCCSN, but that it could have an impact on the employee.

Mr. Phillips entered the meeting.

Regent Hill asked whether there were any arguments against approving the measure. None were stated.

Mrs. Dondero asked whether there was a limit to the number of people who could withdraw in one year, with Ms. Henson responding there was not. Ms. Henson added that the number of people opting for a full cash withdrawal is very low.

UNR faculty senate chair, Dr. Diane Barone, asked whether the effective date could be made June 30, 1999 so that employees retiring this year could take advantage of the change. Ms. Henson stated it

would not be a problem.

Mr. Phillips requested clarification of the issue, with Ms. Henson responding that the item allows flexibility for the employee upon retirement.

Motion carried.

Dr. Jarvis extended his thanks to Ms. Carla Henson and Ms. Donna DuBois for their efforts.

15. Approved Code Revision, Personnel Policy for Faculty - During the January 13, 1999 meeting of the Campus Environment Committee, the committee discussed the Nevada nepotism law and how it affects campus-hiring policies. The Committee recommended that the UCCSN Code be modified to allow for the employment of certain individuals in conformity with the Nevada nepotism law. At its February meeting, the Board considered an amendment to Code 5.2.2, Ref. E (on file in the Board office) and that amendment is before the Board for action.

Mr. Alden moved approval of the amendment to Code 5.2.2. Dr. Kirkpatrick seconded. Motion carried.

16. Approved Delegation of Campus Personnel Issues to Presidents - Chancellor Jarvis presented a proposal for the Board to delegate the authority to approve the following personnel actions to the campus presidents: promotion of university faculty to ranks III (associate professor) and IV (professor); sabbatical leave recipients; and appointment of emeritus/emerita faculty. Ref. E on file in the Board office.

Mr. Alden moved approval of the concept and directed Chancellor to amend Handbook language accordingly. Mrs. Gallagher seconded.

Mr. Sisolak asked for feedback from the faculty senate representatives, with Dr. Teirumniks responding that the TMCC faculty supports this and that it had been an item of discussion for two years. Dr. Culbreth stated the UNLV faculty also supported this as it would speed up the approval process. Dr. Jarvis assured the Board he had discussed this with the faculty senate representatives.

Mrs. Gallagher stated that it was good to return this authority to the presidents. Mr. Rosenberg expressed his dislike for the matter, stating that it is a responsibility of the Board to know what is happening on every campus and that it does not take a significant amount of time to approve. Mr. Rosenberg added that he felt it important for the Board to be aware of its responsibilities. Mr. Seastrand asked whether the presidents were in favor of the measure and about the impact of waiting for Board approval. The presidents nodded their approval. President Crowley stated that waiting for Board approval delays the decision for those waiting for a promotion or sabbatical leave. Mr. Seastrand commented he believed in putting responsibility and authority together.

Motion carried. Mr. Rosenberg voted no.

17. Information Only: Code Revision, Disciplinary Sanctions - The first reading of a Code revision proposed by the UCCSN faculty senate chairs was presented. The revision, Title 2, Chapter 6.6, Disciplinary Sanctions for Professional Employees, would clarify current policies and procedures as well as allow for mediation as one option in choice of response to disciplinary action. Ref. G is on file in the Regents' office. Action will be taken at the June meeting.

18. Approved Code Revision, Faculty Personnel Policy – Approved Code changes, Title 2, Chapters 3.2, 3.3, and 4.2 and 4.3., which address interruption and extension of the probationary period for tenure for faculty. Additionally, under these changes, university faculty whose initial appointments are in at least a .5 FTE state-funded position may be eligible for tenure. This was the second reading of the proposed changes. Ref. H is on file with the permanent minutes.

Mrs. Gallagher moved approval of the Code changes as proposed. Mrs. Dondero seconded. Motion carried.

19. Approved Enrollment Report - Associate Vice Chancellor Sherwin Iverson presented a report on Spring 1999 enrollments and the 1998-99 annual average FTE. Total UCCSN enrollment increased by 3.7%, or 2,858 students, for Spring 1999 over Fall 1998. The largest increases were at UNLV – 4.3%, CCSN – 5.3% and WNCC – 4.9%. Over the last ten-year period (1990-1999), the UCCSN spring enrollments have increased by 42%. The universities tend to have fewer students in the spring than in the fall, while the community colleges tend to have more students in the spring.

Comparing Fall 1990 – Fall 1999, the Nevada community colleges increased 58% with the national average being 10%. The Nevada universities increased by 23%, while the national averaged decreased by 1%. Nevada campuses are growing at a phenomenal rate and way above the national averages.

The annualized FTE trends over the ten-year period shows a 60% growth for UCCSN, or 16,000 FTE. Nevada's community colleges have increased by 101% as compared to the national average of 14%. The universities have increased by 35% while the national average has been 4%. The total for the System was 59% compared to an 8% increase nationally. Mrs. Gallagher remarked that while the growth is commendable it is also frightening. If Nevada is 8% ahead of the national and is under funded, then nationally it's an even larger problem. Dr. Moore related that the population growth has doubled in ten years in Nevada.

Dr. Iverson commended Ms. Tamela Gorden and Mrs. Sally Jackson of his staff for their efforts in this presentation, and the campus institutional studies personnel for their assistance. Ref. I is filed in the Board's office.

Mr. Seastrand moved approval of the report. Mrs. Dondero seconded. Motion carried.

The meeting recessed at 4:30 p.m. and reconvened on Friday, April 30, 1999 at 8:10 a.m. with all Regents present except Mr. Phillips.

Chair Derby thanked the staff for the wonderful reception held on Thursday evening. The Board of Regents and Chancellor honored the Outstanding Employees and Students from the northern institutions at a reception held at the new Northern Nevada Science Center at DRI.

Mr. Phillips entered the meeting.

20. Workshop: Strategic Planning – Chair Derby explained that the workshop is a continuation of the Growth and Access portion of Strategic Planning. Presidents would be presenting information on expected future growth. However, because of the interest in AB 220 before the Nevada State Legislature which calls for a study for a state college to be located in Henderson, Nevada, and because a number of individuals were present for the discussion, consideration would be given to a Regent response to that bill. Chair Derby read the following:

"The Board welcomes the resources provided through AB220 to assist in part of its strategic planning during the 2000-01 biennium.

"The language of AB220 refers to a "needs assessment and implementation plan for a 4-year state college in Henderson, Nevada."

"The Board proposes to incorporate the following activities within its planning and to utilize the appropriation provided through AB220 in the following ways:

"*Step 1:* The Board will charge and execute a study to determine whether the UCCSN should be expanded to include a state college type of institution (masters/comprehensive in the Carnegie classification). The study will be conducted by a consultant external to the state of Nevada and will lead to a recommendation to the Board. If the Board approves a motion to add a state college, then it will proceed to Step 2; if not, the Board will revert to the state all unexpended funds from the AB220 appropriation.

"*Step 2:* The Board will charge and execute a study to determine whether a state college should be sited in Henderson, Nevada. The study will be conducted by a consultant external to the state of Nevada and will lead to a recommendation to the Board. If the Board approves a motion to site a state college in Henderson, Nevada, then it will proceed to Step 3; if not, the Board will revert to the state all unexpended funds from the AB220 appropriation.

"*Step 3:* The Board will charge and execute a study to develop an implementation plan for a state college in Henderson, Nevada. This will complete the requirements under AB220 and will lead to a report on or before September 1, 2000."

Mr. Alden moved to approve the Resolution. Mrs. Gallagher seconded.

Mr. Alden stated he would vote against the resolution because he believed that higher education has not been delivered to Henderson well in the past because of funding. However, both CCSN and UNLV are beginning now to offer classes there. He related that Henderson is in his and Dr. Kirkpatrick's districts.

Dr. Derby related that in conversations with Mr. Perkins, sponsor of the bill, he was in agreement with this resolution. Dr. Kirkpatrick asked that other locations than Henderson be looked at. Mr. Ray stated that Step 2 addresses this issue. Mr. Sisolak offered that Mr. Perkins understands that the System must look at other locations.

Motion carried.

Continuing with the Strategic Planning Workshop, Chancellor Jarvis reviewed the draft action options presented in January: Option #1 – Capacity, Option #2 - Diversity, Option #3 – Educational Attainment, Option #4 – Distance Education & Virtual College/University, Option#5 – Adopt Planning Options to retain for further analysis and evaluation.

Chancellor Jarvis related that the Nevada high school graduating classes are the fastest growing in the West and the U.S. at 99% which poses a capacity question for UCCSN. Nevada high school graduates are most rapidly diversifying in the West which provide a different student population in the future. UCCSN access has decreased in the 90's by 3.5% and less students are being enrolled in higher education.

UNR and UNLV need to be moved from the Doctoral I and II Carnegie classification to Research II category. The Board needs to face structural changes to resemble Utah and New Mexico populations where there are two research universities and one or more state college.

The presidents each presented detailed vision plans for the next ten-year period. Chancellor Jarvis presented an overview of the System vision for that same period. Detailed reports are on file in the Regents' office.

33. Public Comment – The following individuals presented information:

Ms. Betsy Fretwell, representing Henderson Mayor James Gibson, stated that the City of Henderson has a strong commitment to higher education and is anxious to have a state college in their city. The city has several sites in mind on which the college could be located.

Mr. Pat McCormick, Kerr-Magee; Mr. Rod Davis, St. Rose Dominican; Ms. Cami Dempsey, Las Vegas Chamber of Commerce; Mr. Doug Rifedick, Henderson, Plant Manager of Ocean Spray, all spoke in favor of a college in Henderson, pledging support and community resources.

20. Workshop: Strategic Planning – (Continued)

Action Option #1: Capacity

Adoption of the 2010 Initiative:

- Increase the college participation rate statewide from 43/1,000 to 55/1,000
- Increase the college continuation rate from 39% to 60%; and
- Increase retention in-state of college-bound high school graduates from 64% to 70%.

Mr. Hill moved approval of Action Option #1. Mr. Rosenberg seconded. Motion carried.

Action Option #2: Diversity

Re-affirmation of commitments by the Board of Regents:

- Recruit and retain recent Nevada high-school graduates whose diversity matches that of the high-school graduating classes statewide;
- Recruit and retain a student body whose diversity matches that of Nevada's populations statewide; and
- Continue to work with K-12 to improve high-school graduation rates and retention throughout K-16.

Mr. Rosenberg moved to approve Action Option #2. Mrs. Gallagher seconded. Motion carried.

Action Option #3: Educational Attainment

The Board of Regents encourages a structure and capacity within the System that will prepare graduates to:

- Help reduce the current disparities between Nevada and the western states' average in educational attainment at bachelor's degrees and beyond; and
- Help meet Nevada's projected needs for a skilled and education workforce.

Mr. Rosenberg moved approval of Action Option #3. Mr. Alden seconded. Motion carried.

Action Option #4: Distance Education & Virtual College/University

- Begin planning a virtual university or electronic community college in Nevada, or
- Continue to support current initiatives and evaluate all possibilities.

Mr. Seastrand moved to table until June. Dr. Kirkpatrick seconded. Motion carried.

Action Option #5: Adopt Planning Options to Retain for Further Analysis and Evaluation

- Continue to build-out existing campuses and maximize space utilization (scheduling & calendar)
- Continue to develop Distance Education where cost-effective and/or access-imperative
- Continue to establish High-Tech Centers (anticipated by 2010): CCSN- 10, WNCC – 3, TMCC – 2, GBC – 3
- Continue to develop UNR/TMCC/WNCC – Redfield
- Consider planning for new campuses
- Regional campus UNLV – Summerlin (with CCSN)

Mrs. Dondero moved to table until June. Mr. Sisolak seconded.
Motion carried.

21. Approved Student Fees – Approved the student fees as contained in Ref J filed in the Regents' Office. These fees will be included in the FY 2000 institutional budgets. They do not include student registration and tuition fees approved in the biennial budget process.

Mrs. Gallagher moved approval of the student fees as presented.
Dr. Kirkpatrick seconded. Motion carried.

22. Approved Handbook Revision, Special Fees – Approved the Handbook Revision, Title 4, Chapter 17, Section 5.4, Special Reduced Tuition and Fees as contained in Ref. K filed in Regents' office. The revision extends the \$25 registration fee for Nevada high school students enrolling in distance learning, college-credit courses at off-campus sites.

Mr. Alden moved approval of the Handbook revision. Mr. Seastrand seconded. Motion carried.

23. Tabled Handbook Revision, Interlocal Agreements – Tabled the request for approval of a Handbook revision, Title 4, Chapter 10, Section 8(III), which addresses contracts and sponsored programs. The language contained in Ref. L would amend the policy to provide for the approval of Interlocal cooperative agreements and Interlocal contracts in the same manner as other contracts are approved. After a lengthy discussion on signing of contracts and the implications to the campuses, the item was tabled.

Mr. Rosenberg moved to table the Handbook revision. Dr. Kirkpatrick seconded. Motion carried.

Further discussion ensued with President Harter stating that there are serious financial implications to researchers to postpone the signing of contracts until a Board meeting. Mr. Hill asked whether it would be helpful for the revision to pass with President Crowley stating that it would.

Mr. Hill moved to adopt the revision until the next meeting.
Dr. Kirkpatrick seconded. Motion failed.

24. Approved Amendment to Procedures on Chancellor Evaluation and Appointment of Chancellor Evaluation Committee –

a. Proposed Policy Amendment Regarding Procedures – Approved amendment to the Board's "Principles for Evaluation of the Chancellor," to expand the evaluation committee

up to five members, including the Chair, Vice Chair, and immediate past Chair. Additional members will be nominated by the Chair and approved by the Board.

Mr. Alden moved approval of the amendment to the policy. Mr. Rosenberg seconded. Motion carried.

- Appointment of Chancellor Evaluation Committee – Chair Derby appointed the following members to the Committee:

Chair Jill Derby

Vice Chair Tom Wiesner

Douglas Seastrand

Steve Sisolak

Howard Rosenberg

Mr. Alden moved approval of the appointment of the committee. Mr. Seastrand seconded. Motion carried.

Mr. Wiesner and Mr. Alden left the meeting.

25. Information Only: Bylaw Amendment: Secretary of the Board, Selection Procedure - Received the first reading of a proposed amendment to the Regents' Bylaws, Article IV, Section 5, to establish a Board of Regents' search committee to select nominees for the position of Secretary of the Board as contained in Ref. N on file in the Board office. Action will be taken at the Board's June meeting.

Mr. Hill suggested suspending the Bylaws in order to start the procedure. Mrs. Gallagher stated the Board had several options and needed to determine the scope of the search prior to the appointment of an advisory committee.

Mr. Sisolak moved approval for the Chair to appoint three members of an advisory committee to begin procedures for a search for the Secretary of the Board position. Mr. Phillips seconded. Motion carried.

26. Information Only: Tuition and Fee Proposal, Upper Division Courses, GBC – President Remington requested approval to establish tuition and registration fees for upper division (300 and 400 level courses) offered at GBC during the 1999-2000 and 2000–2001 academic years. GBC will seek approval to offer upper division courses at the June Boar meeting. Board policy requires that tuition and fee proposals will be reviewed over two meetings. Therefore, this proposal was for information only with action to be taken at the June meeting. These fees have been developed in accordance with Board

policy (Title 4, Chapter 17, Section 1). Comparisons will be provided with the Board-approved fees for the community colleges and universities for the next biennium. Ref. O is on file in the Board office. President Remington also presented allocation of the proposed upper division course fees.

27. Approved Loan, UNLV - Approved UNLV to seek a loan of \$7.0 million toward a \$10.5 million construction project for the Cox Pavilion. The pavilion will be located adjacent to the Thomas and Mack Center and will provide much needed competition facilities for UNLV women's athletics. Additionally, this facility will provide practice facilities, locker rooms for both men's and women's athletics, and supplemental performance and conference space for university and externally promoted events.

The financial model indicates that with a \$7.0 million note and current funding sources, the project will be completed in March 2000. Revenue stream from naming rights, sponsorship, and events will retire the debt.

Mr. Phillips moved approval for UNLV to seek a loan. Mr. Sisolak seconded. Motion carried.

- o Approved Purchase of Property, UNR – The owner of property at 75 Anelli Lane, located at the north end of the University of Nevada, Reno campus, has offered the property to the university for \$200,000. The property is within the campus master plan for land acquisition. A recent appraisal placed the market value of the property at \$200,000. President Crowley requested approval to purchase said property for \$200,000.

Mrs. Gallagher moved approval. Dr. Kirkpatrick seconded. Motion carried.

29. Approved Sale of Property at CCSN - Approved the request to sell 13.038 acres of undeveloped property located adjacent to the I-15 freeway at the Smiley Road alignment, in North Las Vegas, to the City of North Las Vegas to construct a portion of the Vandenberg Flood Control Detention. The City of North Las Vegas has offered to purchase the 13.038 acres for \$563,500.

Mr. Rosenberg moved approval of the sale of property at CCSN. Dr. Kirkpatrick seconded. Motion carried.

30. Approved Legislation Revision, UNR – Approved President Crowley to seek a revision to existing (1995) legislation to provide additional capacity to issue revenue bonds to build residence halls and dining services. The university will seek an authorization of \$25 million to accommodate the anticipated impact of the Millennium Scholarships on UNR's student population. It is expected that these scholarships will increase the enrollment of first time full-time freshmen who reside on campus resulting in the need for additional campus residences and dining services.

Mr. Phillips moved approval. Mr. Rosenberg seconded. Motion carried.

- Approved Bookstore Contract, UNLV – Approved a contract for Barnes and Noble to operate the UNLV Bookstore for ten years. Vice President Bob Ackerman stated that Barnes and Nobel would provide \$200,000 in renovations of the bookstore area.

Mrs. Gallagher moved approval of the contract. Mr. Hill seconded. Motion carried. Mr. Phillips voted no.

- Approved Bank Loan, TMCC – Approved TMCC to seek a bank loan in the amount of \$150,000 to establish a revolving fund for faculty and staff to purchase personal computers. The fund will be reimbursed by those who purchase the computers.

Mr. Hill moved approval for TMCC to seek a bank loan. Mrs. Gallagher seconded.

Discussion ensued on the item.

Mr. Hill called for the question. Mrs. Gallagher seconded. Motion carried. Mr. Seastrand voted no.

Motion carried. Mr. Sisolak voted no.

Regents Dondero, Sisolak and Kirkpatrick left the meeting.

- Public Comment - (Continued) – Mr. William Price, CSUN president at UNLV thanked the Regents for the experience of the past year representing the CSUN at the Board meetings. He commended the Regents for their concern for the UCCSN students.

Ms. Leslie Porter expressed her concerns about the Marilyn Manson concert that had been slated for the Lawlor Events Center. (Note: The concert had already been cancelled.)

Mr. Richard Dailey, Director of Student Affairs, stated he was immensely proud to be a part of UCCSN and commended President Harter and the UNLV administration.

Mr. Tom Holliday, Sparks, stated his concern for non-traditional marriages, and for an April 21 appearance of Professor Joanna Frueth on the UNR campus.

Ms. June Wisnewski reported on a contractual agreement between UNR and the National Judicial College, and was concerned because the Judicial College had banned her from their library.

- New Business – None.

The meeting adjourned at 3:20 p.m.

Mary Lou Moser