

UCCSN Board of Regents' Meeting Minutes January 7-8, 1983

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BOARD OF REGENTS

UNIVERSITY OF NEVADA SYSTEM

January 7-8, 1983

The Board of Regents met on the above dates in the Carlson Education building, University of Nevada, Las Vegas.

Members present: Mr. John R. Mc Bride, Chairman

Ms. Frankie Sue Del Papa

Mrs. Lilly Fong

Mrs. Dorothy S. Gallagher

Mr. Chris Karamanos

Mrs. Joan Kenney

Mr. Rollan Melton

Mrs. Jo Ann Sheerin

Mrs. June F. Whitley

Others present: Chancellor Robert M. Bersi

President William Berg, NNCC

President Joseph Crowley, UNR

President Jack Davis, WNCC

President V. James Eardley, TMCC

President Judith Eaton, CCCC

President Leonard Goodall, UNLV

President Clifford Murino, DRI

Mr. Donald Klasic, General Counsel

Ms. Mary Lou Moser, Secretary

Also present were Faculty Senate Chairs Curry (UNR), Warburton (DRI), Jones (UNLV), Heise (CCCC), Horton (NNCC), Lambert (TMCC), Dwyer (WNCC) and Du Bois (Unit), and Student Association Officers.

The meeting was called to order by Chairman Mc Bride at 3:30 P.M.

1. Oath of Office

The Honorable John Mowbray, Justice of the Supreme Court, administered the Oath of Office to newly elected Regents Joan Kenney and Jo Ann Sheerin, newly appointed Regent Rollan Melton, and to re-elected Regent June F. Whitley.

Mc Bride read the following letter from Mr. Bob Cashell:

As you know, on Friday, December 31, 1982, I resigned my elected position as Regent from District 1A.

As I told Governor List at that time, my Chairmanship of the University of Nevada System Board of Regents during the past 4 years has been a tremendous and challenging experience.

In 1979, at the start of the Legislative Session, we went to Carson City with little experience or organization and only a vague sense of direction, but with a determination and desire. Throughout the 1979 and 1981 sessions of the Nevada State Legislature we did a lot of talking and explaining, but more importantly, we did a lot of listening. We listened to the various elected Legislators voice the concerns of their constituents. We listened and we reacted. We worked to build a University System that was responsive to community needs and concerns. We worked to build the system of accountability that was desired by many Legislators. We worked to establish direction through a master plan of higher

education in Nevada. In all these projects our overriding concern has been to provide Nevada with an educational system it could be proud of. We owe a debt of gratitude to our University and Community College faculty whose outstanding cooperation and leadership transformed ideas into reality.

We have successfully reached many goals, yet we stand at a critical point in the history of the University System. Financial crisis in State Government threatens higher education as never before. The University System has been a responsible partner in State Government throughout the crisis. We have cooperated with fiscal management decisions to the fullest extent possible.

Throughout the past 4 years we have eliminated waste and reacted to the concerns of the people of this State and their elected representatives. We have an innovative group of elected Regents and University Administrators who are successfully anticipating and correcting problems in our educational system.

We go into the 1983 session of the Legislature with new direction, a positive approach, and a record of coopera-

tion. Yet we face a challenge as never before. We can rest assured knowing that we have made great strides in improving our system of higher education, yet we must resolve to make certain that we continue to work together for the betterment of our Universities and Community Colleges. I speak as if I am still a part of this effort, because I am. I am proud of Nevada's educational system. I am proud of the graduates it has produced and the direction in which it is moving.

I give the success for our accomplishments to my fellow Board members with whom I have served. When I was elected Chairman of the Board I had a goal of establishing a sense of cohesiveness among Regents, Administration, faculty and the entire University community. When we got to work, I found that same desire within the other Board members. I believe we have forged a working coalition of responsible individuals dedicated to a common goal. I saw Board members give tirelessly of themselves for a purpose that was greater than any of us individually.

To the new Board members: Jo Ann Sheerin, Joan Kenney, and, I am very pleased to say, Rollan Melton. I have

tremendous confidence in your abilities and I look forward to working with you.

To the Board members with whom I have served, to the University and Community College Presidents, to Chancellor Bersi, to the faculty and students; it has been my honor and pleasure to work with you. Although it is with extreme regret that I leave the Board, it is with great anticipation that I look forward to serving the people of Nevada as Lieutenant Governor.

Sincerely,

/s/ Robert A. Cashell

Lt. Governor

State of Nevada

Mc Bride congratulated Mr. Cashell on his inauguration earlier this week as Lt. Governor. Mr. Mc Bride also acknowledged former Regent Mr. John Tom Ross.

2. Election of Officers

In accordance with the provisions contained in the Board of

Regents Bylaws, Article IV, Section 2, an election of officers was held.

Mr. Melton nominated Mr. Mc Bride for Chairman. Mrs. Whitley seconded.

Ms. Del Papa moved to close nominations. Mrs. Fong seconded. Motion carried.

Chancellor Bersi presented a pair of bullets to Chairman Mc Bride, with an appropriate quip about "biting the bullet" during the upcoming Legislative Session.

Mrs. Sheerin nominated Mrs. Dorothy S. Gallagher for Vice Chairman. Mrs. Kenney seconded.

Motion carried.

3. Appointment of Regent Committees

Audit Committee

June F. Whitley, Chair

Chris Karamanos

Rollan Melton

Jo Ann Sheerin

Academic Affairs Committee

Dorothy S. Gallagher, Chair

Lilly Fong

Joan Kenney

Jo Ann Sheerin

Chairman Mc Bride and Mrs. Whitley will serve on the Committee until the University of Nevada System Code is completed.

Budget Committee

Frankie Sue Del Papa, Chair

Dorothy S. Gallagher

Rollan Melton

June F. Whitley

Investment Advisory Committee

Lilly Fong, Chair

Frankie Sue Del Papa

Chris Karamanos

Joan Kenney

Chairman Mc Bride recessed the meeting until 4:00 P.M.

4. Report of UNLV Long-Range Planning Committee on Athletics

Dr. Kenny Guinn, Chairman, introduced the Committee members:

Ms. Elaina Blake

Mrs. Eileen Brookman

Mr. Jack Cason

Mr. Bill Flangas

Mr. Harley Harmon, Sr.

Mrs. Lois Ice

Mr. William Morris

Mr. Ben Winslow

Dr. Guinn reviewed the report, identified as Ref. K and filed with the permanent minutes, stating that they had met with University officials and others during their 14 meetings. He stated that the Committee believes the orderly development of the athletic program at UNLV can be accomplished, that they feel UNLV should remain in Division I-A

status in men's basketball and football, and that a major athletic program can be developed at UNLV in all areas within the budget they now have, providing there is proper management.

The report cited 6 areas of concern which they felt should be addressed in detail by the Board:

Over the past several weeks the Commission, charged by the Board of Regents with reviewing the athletic program at the University of Nevada, Las Vegas, has met regularly in public and private sessions, gathering testimony, analyzing in detail the budgets supplied by UNLV officials, and formulating recommendations based on the data presented.

Throughout its deliberations the Commission has been dedicated to making recommendations which ensure the integrity of the entire athletic program. The Commission believes that an orderly development of the athletic program at UNLV can be accomplished and a major program of which the community and the University can be proud to support can be achieved.

In order for this to occur, however, it is important that

the Board of Regents affirm the principle, shared unanimously by the Commission, that the maintenance of Division 1-A status in men's basketball and football is necessary in order that the entire athletic program continue to develop. Furthermore, it will take the continued development of these two major sports to expand and provide a funding base which can benefit all of the athletic programs.

While the Commission was mindful of the various areas suggested for review by the Board of Regents, it became evident during the Commission's deliberations that the immediate problems facing the athletic program are so severe, that unless drastic corrective action is taken immediately, the entire athletic program may be in jeopardy. Consequently, the Commission did not ignore the other issues, but focused upon the fiscal crisis, analyzed the problems and formulated recommendations.

Related major, though isolated, problems that have a fiscal impact on the athletic program were recognized by the Commission, and it is recommended that the Board of Regents address these issues in more detail:

(1) The Nevada Legislature has not kept pace with State

appropriations for tuition for student athletes, neither as to the amount of money nor the total number.

The Nevada Legislature should treat tuition waivers as "in-kind" contributions (as was done until 1973), rather than as State appropriated funds and increase the number to the maximum allowed by the NCAA in each sport. Therefore, the Board of Regents and the Administration should develop in their 1983 legislative package a formula for presentation to the Legislature for reallocation of funds to accommodate this modified tuition waiver program.

(2) The Regents should consider the financial effect of the basketball coach's lawsuit against UNLV and the NCAA.

As long as the litigation continues the NCAA may be reluctant to select the new Thomas-Mack Pavilion as a site for sub-regional, regional or national basketball tournaments, thereby reducing a potential source of revenue for the new arena.

(3) The Administration informed the Commission that UNLV's athletic program was in compliance with Title IX. A review team from San Francisco is currently reviewing the current status of Title IX compliance. Also, a

recent U. S. Supreme Court decision has seriously curtailed application of Title IX to athletics, particularly since Title IX does not apply to specific programs which are not receiving federal funds. However, since the Commission at no time entertained the elimination or reduction of women's sports, it refrained from making specific recommendations in this area.

Nevertheless, the Commission has noted the discrepancies in student stipends between women's and men's athletics, and strongly urges corrective action.

(4) In the future, the Regents should refrain from directing specific actions, such as scheduling, re-instatement or the addition of programs, or cutting programs, without a full recommendation by those groups who have the responsibility for planning and overseeing the budget and without a full consideration of the fiscal impact that the decision might have.

(5) Traditionally, the paramount goals of Booster Club activities has been enriching the University's athletic programs. Subsidizing coaches' and Intercollegiate Athletic Department personnel's salaries to the extent

that the primary purpose is thwarted should not be permitted. Further, the Board of Regents should review, and perhaps modify, its policy on supplemental employment and business venture of University personnel as to the possible adverse effect on the University's reputation and image in the community.

(6) The Board of Regents and the University should accurately represent in public statements the actual amount of money generated through fund raising. By way of clarification of money raised from athletic contributions, the Commission was informed of the following:

(a) The University's Athletic Fundraising Office is responsible for collecting approximately from donors, \$1,200,000.

(b) For his donation each donor receives season football and basketball tickets. The total value of tickets to donors is worth approximately \$600,000, which is in effect gate receipt money.

(c) After deducting the costs of operating the Athletic Fundraising Office, the net contribution

from athletic donations is approximately \$500,000.

(d) The 1982-83 budget contemplates an additional \$742,000 to be raised from donors in order to balance the 1982-83 budget. (This figure does not include Exhibit A, column 7.)

(e) The annual celebrity extravaganza sponsored by the Rebels Club does not raise \$1,200,000, as publicized, but in fact only produces revenue from tickets sold that evening, which goes back to the Rebels Club.

The Committee felt that the fiscal management of the program was the most pressing and dealt with that issue in detail, and listed in the report what they believed to be some of the causes for the present crisis.

The Committee submitted a formula by which future expenditures should be made and recommended procedures to achieve the necessary balanced budget and provide a plan whereby each program can expand as revenues increase.

Mrs. Eileen Brookman submitted information she had gathered

concerning women's athletics and the discrepancies between scholarships given to men and to women.

The Committee also suggested the Regents consider appointing an ongoing committee in order to assist in obtaining fiscal integrity through a balanced budget and to consider the other areas as suggested.

Chairman Mc Bride thanked the Committee for its invaluable service to the System and for its dedication and long hours of voluntary service to the University.

Mrs. Whitley moved to accept the report. Mr. Karamanos seconded. Motion carried.

Chairman Mc Bride appointed two ad hoc committees, instructing them to comment on the Long-Range Planning Committee report for the respective Campuses, work with the Administration, and to bring back to the Board recommendations for discussion and adoption which will ensure strong Athletic Departments at both Universities. He further stated the ad hoc committee for UNLV should report back to the Board at its February meeting.

(Note: The Long-Range Planning Committee for UNR will make its report to the Board in February, after which the Regent ad hoc committee will commence its deliberations.)

Ad Hoc Committee on Athletics, UNLV

Mr. Chris Karamanos, Chair

Mrs. Dorothy Gallagher

Mr. Jack Mc Bride

Mrs. Jo Ann Sheering

Ad Hoc Committee on Athletics, UNR

Ms. Frankie Sue Del Papa, Chair

Mr. Chris Karamanos

Mr. Rollan Melton

Mr. Jack Mc Bride

Chairman Mc Bride recessed the meeting until 12:00 noon, Saturday January 8, 1983.

The meeting reconvened at noon on Saturday, January 8, 1983, with Chairman Mc Bride presiding, and with all Regents and Officers present.

Chairman Mc Bride stated that since the first Board of Regents in 1874, this was the first time there has been a majority of women members. He called on Regents, Administrators and faculty to work together in facing the challenges of making the UNS the best possible.

5. Mrs. Fong moved that the Board recess for a closed personnel session for the express purpose of discussing the competency of a University of Nevada System employee. Seconded by Mrs. Gallagher. Motion carried unanimously.

The Board reconvened at 2:30 P.M. with all members present.

6. Adoption of the Consent Agenda

Adoption of the Consent Agenda (identified as Ref. A, and filed with permanent minutes) containing the following items was recommended:

(1) Approved the minutes of the regular meetings of November 5, 1982 and December 3, 1982.

(2) Accepted gifts and grants as contained in Ref. C-1

and filed with the permanent minutes.

(3) Approved a salary adjustment in the amount of \$159.66

per month, effective December 1, 1982, through the

current fiscal year for Mary Lou Moser, who has recent-

ly been appointed to the permanent position of Secre-

tary to the Board of Regents.

(4) Approved an extension of sick leave benefits until

January 10, 1983, for Diana Mc Coy, an instructor in

Economics at TMCC. Ms. Mc Coy had had to undergo

vertebral disc surgery and, as a result, has used up

her initial 30-day allotment of sick leave benefits.

(5) Approved the enlargement of an existing easement locat-

ed immediately west and across the street from the

Museum of Natural History, UNLV. The easement, re-

quested by Nevada Power Company, is 18 feet by 35 feet

and will be used for a transformer and underground

equipment to service the new Beam Hall.

Mrs. Fong moved for adoption of the Consent Agenda. Ms. Del

Papa seconded. Motion carried.

7. Report of the Investment Advisory Committee

The Investment Advisory Committee met on January 8, 1983, and Mrs. Fong, Chair, submitted the following report and recommendations:

(1) Received reports from Mr. Monte Miller, Valley Bank of Nevada; Mr. Bob Lee, First Interstate Bank; Mr. Peter Burns, Nevada National Bank; and Mr. Tom Josephsen, Security Bank of Nevada.

Requested that reports be submitted on different colors for each bank and that they use the format of the report from Valley Bank of Nevada.

Ms. Del Papa moved that an emergency item be accepted for the agenda, allowing for the development of an Investment Commission. Seconded by Ms. Kenney, passed unanimously.

Chancellor Bersi asked for clarification of the purpose of the Investment Advisory Committee and the Board of Regents in establishing new policies and procedures in light of the present economy, and continuing advice on investments.

The Chair of the Investment Advisory Committee and the Chairman of the Board of Regents will appoint an Investment Commission to review policies and procedures and develop new policies and guidelines on investments.

(2) At the January, 1982 meeting of the Board, Regents accepted 16,100 shares of International Gaming Technology common stock as a donation from Mr. and Mrs. Sy Redd. It was learned that since the donors of the gift were under the regulations of the Securities Exchange Commission, "an insider", the stock cannot be sold until 2 years after the gift, which means that UNLV cannot sell the stock on the open market until January, 1984. The funds from the stock were given for the purpose of furnishing the Club Room in the Thomas and Mack Center. Because this building is expected to be completed in the next several months, these funds are needed fairly soon (July, 1983), in order to accomplish the purpose for which the gift was accepted.

Approved the acceptance of the stock as part of the investment portfolio, thereby releasing the cash proceeds to UNLV for expenditure on the purposes for

which the gift has been designated. (No sale would be involved since the Regents are obviously already the owners of the stock as well as the Thomas and Mack Center. It is merely an exchange of stock for cash.) The current value of the stock at 9 3/4 per share is \$156,975.

(3) Request that:

A. Mark Dawson, Vice Chancellor for Finance and Administration, add his recommendations to the agenda items.

B. Reports similar to the Revenue Report from the Valley Bank of Nevada be received on all other portfolios; i. e., how much goes to scholarships, how much is restricted funds and how much is non-restricted.

C. Reports be received on a continuing basis on each Foundation Fund and the UNS Endowment Fund, and that the President's Council establish the reporting format.

Ms. Del Papa moved approval. Seconded by Mrs. Gallagher.

Motion carried.

8. Report of the Budget Committee

The Budget Committee met on January 8, 1983 and Ms. Del Papa, Chair, submitted the following report and recommendations:

(1) Approved the following changes in UNLV dormitory charges:

1. The present amount paid by the student would remain the same (\$1,257.50); however, \$25 instead of \$50 would be the amount of refundable damage deposit. The other \$25 would be applied to the room and board rate, thereby making the actual cost for room and board per semester \$1,232.50.

Experience has shown that the \$25 is an adequate damage deposit in most cases. Students incurring damage charges in excess of that amount, would be required to pay the actual costs of the damages involved.

2. The overnight rate of \$5 per night would be increased to \$8 per night, to cover the rising costs of linen rentals, utilities, etc.

3. At present there is no charge for residing in the residence hall during the January mini-term. Beginning in January, 1984 a fee of \$168 for mini-term is recommended, based on a rate of \$6 per night for a 4-week period.

4. The charge for Summer Sessions would go from \$110 per session to \$186 per session, the average Summer Session being about 4 1/2 weeks. This would go into effect for the Summer Session of 1983.

(2) Accepted the report from Vice Chancellor Mark Dawson on the gift for the construction of a Medical School building on the UNLV Campus by Mr. Claude Howard, which consists of a First Deed of Trust on a shopping center in North Las Vegas. The University of Nevada System now owns the shopping center because the previous proposal was not accepted. The date on the foreclosure notice has been extended to January 20, 1983. Attempts to hire management for the shopping

center and also attempts in selling the property are underway. Vice Chancellor Dawson was given permission to hire a Real Estate firm to handle the selling of this property.

(3) Approved expenditures up to \$20,000 from the Capital Improvement Account to fund the necessary structural repairs to Lincoln Hall, UNR's oldest dormitory.

(4) Approved the following estimative budgets for UNR for 1982-83 as shown in Ref. B-4:

Summer Session Basketball Camp

1983-84 Overseas Theatre Experience (London)

Coaching Clinic

Summer Session - Ireland

M. S. M. Indirect Cost Recovery

UNR Times

Scarlett Estate

Space Request - Facility Scheduling

(5) Approved the following addition to Title 4, Chapter 13, Section 8.1.a, TMCC Refund Policy:

(5) No refund shall be given for the application

for admission fee.

(6) Approved that no further block grants be made from

the Regents Special Projects Funds, based on the re-

port from Vice Chancellor Dawson, who stated that with

current interest rates and the expenditures from that

fund for the remainder of the fiscal year, the fund

will be depleted. Authorized that the remainder of

the funds be dispersed as outlined by Vice Chancellor

Dawson.

(7) Approved the Summer Session Budgets from UNLV, UNR,

CCCC, NNCC and TMCC as contained in Ref. B-7 with the

understanding that the UNLV Budget will increase fees

from \$33 to \$36 and UNR's Budget will increase from

\$35 to \$37.

(8) Approved TMCC to write off \$514 of uncollectable stu-

dent accounts with holds placed on student records.

(9) Approved the following additional lab fees at WNCC:

ACC 155B - Computer Accounting

\$ 5.00

AG 110B - Home and Farm Repair	10.00
AG 180B - Farm Equipment Maintenance	10.00
ART 113 - Beginning Clay Sculpture	15.00
BIOL 201 - Animal Biology	10.00
BIOL 280 - General Ecology	10.00
CHEM 102 - General Chemistry II	10.00
GEOL 101 - Physical Geology	15.00
OA 210B - CRT Word Processing	5.00 - 10.00
PED 137B - Intermediate Racquetball	15.00
All Swimming Courses	10.00

(10) Approved the following revision to WNCC's deferred payment policy as stated in the Handbook, Chapter 13, Section 7.4:

During Fall and Spring semesters, a student enrolling for 7 or more credits may enter into a contract with the College to defer payment of 50% of his/her registration fees and out-of-state tuition. The unpaid balance is due and payable no later than Friday of the 4th week of instruction. Application for admission fees, laboratory fees and costs of Community Service credits may not be deferred.

If payment for deferred fees has not been made by the prescribed date, the account will be considered to be delinquent and the student will be placed on financial hold for future registration, transcript, diploma or certificate privileges. A penalty fee of \$10 per \$100 (or fraction thereof) will be charged on all delinquent accounts.

(11) Approved UNR and WNCC to utilize Capital Improvement Funds to compensate for anticipated deficits in telephone budgets because of rate increases.

New Business

In receiving the report from the UNLV Long-Range Planning Commission, it was recommended that each Regent be certain there is no deficit spending.

Recommended that the Board consider Budget procedures at the Regent Workshop, or refer questions to Vice Chancellor Dawson or Budget Planning Director Ron Sparks.

Ms. Del Papa moved approval. Seconded by Mrs. Gallagher.

Motion carried.

9. Report of the Academic Affairs Committee

The Academic Affairs Committee met on January 8, 1983 and

Mrs. Gallagher, Chair, submitted the following report and recommendations:

(1) Received status reports from each President on contingency plans, and/or Campus program review. A priority has been set in completing such reviews.

(2) Accepted the report on High Technology Issues in the University of Nevada System, and directed the staff to work with the Governor's Office to plan a Statewide program. This report will be discussed at the February meeting.

(3) Accepted the Planning Report on Public Higher Education in Nevada for submission to the Nevada Legislature by February 1, 1983, as required by NRS 396.505.

Any questions regarding this report are to be directed to Vice Chancellor Fox, in order for the report to be disseminated within the next week.

(4) Received a status report on the final revision of the UNS Code stating that the amendments to the University of Nevada System Code will not be considered by the Board of Regents until its February 18, 1983 meeting in order to allow additional time for consideration of the amendments by the faculty and faculty representatives. Comments are to be sent in writing no later than January 27, 1983, to the Chancellor's Office.

(5) Approved the temporary repeal of Section 5.7 of the UNS Code under the emergency amendment provision of the Code until July 1, 1983, which will allow Campuses time to rewrite their Bylaws to accommodate the new Code sections concerning grievance procedures.

(6) Dr. Fox reported that a site visit from the National Academy of Engineering for the purpose of studying engineering education in Nevada would take place in late January and early February. The Committee has requested a report on the visit be submitted at the March meeting.

Mrs. Gallagher moved approval. Seconded by Ms. Del Papa.

Motion carried.

10. President Goodall requested approval of an emergency item.

Mrs. Gallagher moved to accept the emergency item. Seconded by Mrs. Fong. Motion carried.

President Goodall requested approval of a 1-year lease of 4 vacant lots owned by UNLV to Solari and Sons Construction Company. The construction company will use this area for storage of materials while constructing a building for Clark County.

The action is necessary at this meeting in order for the construction to begin on schedule and in order that UNLV does not lose the income derived from the lease.

Mrs. Gallagher moved approval. Seconded by Mrs. Fong. Motion carried.

11. Report of the Audit Committee

The Audit Committee met on January 8, 1983 and Mrs. Whitley, Chair, submitted the following report and recommendations:

(1) Accepted the report on review of information systems presented by Stephen H. Terry, Assistant to the Vice President for Finance, Michigan State University, East Lansing, and immediate Past President of the NACUBO Audit Committee, who submitted the following:

The fiduciary duties of individual members of the Board of Regents are delegated to Vice Chancellor Mark Dawson, who does not have the tools required to assure UNS accountability.

The current Board has inherited systems which are 10 to 15 years old. Budgetary control records in the accounting system are not uniformly current. Existing position control procedures are entirely manual with payroll accounting for 70% to 80% of current fund expenditures. The accounting system has been programmed to reject expenditure transactions other than payroll charges when there is insufficient spending authority. The net effect of this practice is that there are always unrecorded commitments outside the accounting system and total expenditures recorded in the system are always un-

derstated. Also, the system may be rejecting transactions unnecessarily due to the untimely budget transactions.

Monthly account status reports prepared by the Business Centers are not viewed as reliable indicators of actual financial conditions by Administrators and in order to assure fiscal responsibility, many Administrators have resorted to manually keeping financial records, which are redundant and inefficient. The Controller's ultimate means of assuring financial integrity is to monitor overdrawn accounts. However, due to the system's problems previously noted, many of the overdrawn accounts are not really overcommitted. Adequate followup is not possible in this environment. Despite these apparent shortcomings and controls, there is little evidence to suggest that the system is out of control; the problems of UNS are not all that uncommon in higher education.

The managers of the UNS institutions expressed confidence in their own areas of responsibility and past history would demonstrate that this confidence

appears to be well placed; however, Mr. Terry concluded that he would be uncomfortable in Vice Chancellor Dawson's position with the magnitude of the system's problems. He recommended that the Board should not delay action. The financial position of UNS can be determined only on an interim basis. Financial statements for the year ending June 30, 1982 were published just this month, 7 months after year's end.

When questioned, Mr. Terry stated that lead times for installing a Management Information System (MIS) for UNS are such that a commitment now would lead to results no sooner than July 1, 1984. Staff for new developments within the System are extremely limited as indicated by the fact that there are 8.5 FTE's whose current work assignments, primarily maintenance, will carry them through the first quarter of 1984. Development of a new system with existing resources could not begin until 1984, assuming no new maintenance is required between now and then. Also, imperfections in controls tend to be magnified during periods of declining resources and it is during such times when institutions can least

afford to deal with control breakdowns.

(2) Accepted a report and recommendations for procedures to be followed to develop a Management Information System (MIS), and its costs, which were presented by Dr. Lloyd Case of the UNS Computing Center; and re-confirmed the Board's commitment to the development of a MIS; approved an estimated minimum of \$4,000,000 over the next 5-year period for the project, with the first priority being the development of the financial data base portion; and authorized Dr. Case and his staff the flexibility necessary in determining the software packages required for implementation.

Dr. Case report follows:

Dr. Case stated that there are 3 distinct parts to a good MIS (See Ref. L).

Financial Data Base, which contains Budget Preparation, Cost Accounting, Purchasing/Accounts Payable, Accounts Receivable and Financial Accounting.

Student Records Data Base, containing Faculty

Assignment, Grades, Schedule/Catalog, Registration, Transcripts/Academic History, Institutional Research, Financial Aid, Fee Assessment and Collection and Admissions.

Personnel-Payroll Data Base, containing Position Control, Personnel and Payroll.

These 3 areas are all interrelated and correlate with one another, and that interrelation is what UNS lacks at this point with their current system.

Presently, there is a series of individual systems each requiring maintenance.

Dr. Case proposed a 5-year development cycle giving an estimated budget with a lower range of costs, stating that a system could be put into place with the lower figure of \$4,000,000, and an upper range of \$8,000,000. He then outlined some examples for the upper range; i. e., a supplemental power supply so that when there is interruption in power, the system does not have to shut down and then deal with the associated problems.

Further, Dr. Case stressed that the budget ranges on personnel and application of software packages as stated would allow for the identification of which packages are available and whether they will require some modifications to be individualized for our particular needs within the System.

Mr. Thorne offered comments on areas for consideration during the planning period and determinations of software packages and the kinds of staff necessary for the MIS. Dr. Case assured the Committee that his current staff is most capable and that they would be willing to put in that "extra mile" for the fruition of the project. He further stressed the need for a basic commitment from the Regents at this time so that designing and planning could begin.

Presidents Crowley and Eaton asked for clarification on Regents priority and commitment to instruction, and were assured that the instruction is still the first priority of the System and that funding for instruction would not be harmed. Regents also pointed out that the MIS was for the System and is needed by Administrators in order to make the kinds of budget

and program decisions facing them, and particularly so in this time of economic crisis.

Mrs. Gallagher stated that this MIS is needed in order that Regents can carry out their fiduciary responsibilities as mandated by the State Constitution; that proper fiscal management is the key, and the MIS will greatly aid decisions in the future.

In answer to a question, Dr. Case stated that without the \$2,000,000 worth of equipment installed this Summer, that the minimum budget figures would have been \$6,000,000 rather than the \$4,000,000 proposed. (The equipment installed in the Summer was for the academic area and has greatly improved the situation, but the fiscal management area now needs to be addressed.)

Dr. Case asked for the commitment at this meeting to go ahead with the planning and that he be allowed to return in 3 or 4 months with such a plan, after conferring with the Presidents and others directly involved, and after a thorough examination of staff and equipment within the System.

When asked if further gifts might not be made to the System in this area, Dr. Bersi explained that that, of course, is a possibility, but without Board commitment to begin planning it would not be feasible to explore that avenue.

He also stressed that these recommendations have come from one who has had a good deal of experience in this area inasmuch as Dr. Case has supervised the installation of two such systems in other states.

The current UNS Computing Center budget is \$3.5 million and the estimated \$4 million would be in addition to this budget.

(3) Accepted the report on Scholarship Guidelines for UNR and UNLV from Presidents Crowley and Goodall. Further, the Committee requested quarterly reports be made to the Board on the progress of the guidelines.

(4) Accepted a report from President Goodall on guidelines on the University-Rebels Club relationships.

Mr. Chris Karamanos announced his sub-committee would

be meeting this week and would request information and questions from members of the Board of Regents, the Boosters Club, and Alumni Club, and University Administrators concerning these relationships and financial control.

Ms. Del Papa moved approval. Seconded by Mrs. Gallagher.

Motion carried.

12. Request for Alumni Building, UNLV

President Goodall received a request from the UNLV Alumni Association for permission to build an Alumni building on University property between Maude Frazier Hall and Archie Grant Hall with a lease for 75 years at \$10 per year. The building will be approximately 4000 square feet and would house the Alumni offices. Space is available for the UNLV Development Office and the UNLV Foundation, and the Association further asks that that space be traded for University Services to include maintenance, janitorial work and utilities (Ref. B). Mr. Bill Terry, President of the Alumni Association, stated that the house would be built entirely with private funds. Mr. Scott Johnson, Committee Chair, presented an architectural plan to the Board.

Mrs. Fong moved approval, with the understanding that the Regents have to approve the building plans, etc., as with any University facility. Seconded by Mrs. Kenney. Motion carried.

13. Approved a Request for Legislation to Establish State Arboreta

President Crowley and President Goodall requested authorization to draft legislation establishing UNR and UNLV as State Arboreta. This recommendation is in keeping with the practice in other states, where State Arboreta are commonly established on University Campuses.

The establishment of the two Campuses as State Arboreta would facilitate research in this area, as well as provide for improved planning and record keeping. It is also expected to increase the level of private donations of plants, trees, shrubs and related contributions. No additional expenses will be required should the proposed legislation be approved, although, over the long term, consideration would be given to adding limited staff to develop and supervise the arboreta.

Ms. Del Papa moved approval. Seconded by Mrs. Fong. Motion carried.

14. Medical School Emergency Item

Chairman Mc Bride requested an emergency item.

Mrs. Gallagher moved approval. Seconded by Mr. Melton.

Motion carried.

Chairman Mc Bride submitted the following resolution for approval:

RESOLUTION #83-1

The University of Nevada School of Medicine has an 1982-83 State appropriation of \$5.1 million which it has augmented with an additional \$5 million raised internally (including \$600,000 in research grants, \$582,000 in training grants, \$400,000 in private gifts, and \$1.9 million in Veterans Administration support). All of the School's buildings have been constructed exclusively with private and federal dollars, for a total of \$7.7

million in 4 buildings on the UNR Campus.

The School has trained 341 students since its inception in 1971 and this year has a 15% increase in applicants for the Class of 1987. 70% of the School's 4-year graduates are taking residency training in primary care specialties. 20% of the graduates of the School who are practicing in Nevada are practicing in rural Nevada.

The School has 387 community physicians who are committed to the philosophy of the School and who volunteer their time as faculty members.

The School's office of rural health provides help in the recruitment and retention of physicians in rural areas and technical assistance and consultation to rural communities.

The School's major affiliated hospital is the Reno Veterans Administration Medical Center and the continued provision of quality medical care to veterans and continued funding for the VAMC is contingent upon this affiliation. The Veterans Administration contributes \$1.9 million annually to the School of Medicine in support of faculty, staff and residents' salaries. The

School's Community Health Center served 4000 indigent patients in 1982.

The School has assisted in accreditation for residency training programs at Southern Nevada Memorial Hospital, thereby involving itself in medical programming State-wide.

The School is integral to University undergraduate programs in providing teachers for pharmacology, physiology, anatomy and nursing courses. It has been instrumental in establishing and coordinating a Center for geriatric education and research with the UNR Schools of Nursing, Home Economics and Arts and Science.

It is involved with the UNR Colleges of Agriculture and Engineering in development of high-tech bio-engineering programs.

In light of this substantial record of accomplishment and recognizing that the State has a moral and legal responsibility both to the students who have enrolled expecting a 4-year education and to the many donors and friends who have invested in good faith in the School's future, the University of Nevada Board of

Regents expresses its full and continuing support of
the School of Medicine.

Mrs. Gallagher moved approval. Seconded by Mr. Melton.

Motion carried.

Chairman Mc Bride stated that in meeting with Legislators,
Regents would discuss the fact that they are also elected
-- by the same constituents -- and do have constitutional
responsibility for managing higher education in the State.

Further, they will respectfully request that Legislators
refrain from attacking the Medical School every 2 years.

These continual attacks are not good for the System or the
State, and certainly adversely affect students and faculty
morale.

President Goodall stated that UNLV wholeheartedly supports
the Medical School.

15. Approved TMCC Foundation Board Members

President Eardley requested approval of the following mem-
bers to be added to the TMCC Foundation Board:

Mr. Robert A. Cashell

Mr. William Hull

Mr. Max Johnson

Mrs. Sue Broadbent Siri

Ms. Del Papa moved approval. Seconded by Mrs. Gallagher.

Motion carried.

16. UNS Legislative Program for 1983 Session

The System Legislative Program for the 1983 Session, as outlined in Ref. C and filed with the permanent minutes, was discussed.

Mrs. Gallagher moved approval. Seconded by Mrs. Whitley.

Motion carried.

17. Approval of Sabbatical Leaves, 1983-84

Nevada Revised Statutes and Board of Regents policy provide for the total number of sabbatical leaves which may be awarded each year (Ref. D filed with the permanent minutes).

Utilizing the criteria which have been followed in previous

years, the maximum available leaves for 1983-84 are:

UNLV - 8

UNR - 11

CCCC - 4

NNCC - 1

TMCC - 2

WNCC - 1

Unit - 1

A. University of Nevada, Las Vegas - President Goodall

recommended the 8 sabbatical leaves available to UNLV

to be awarded to the following:

Frank Borsenik, Hotel - Fall 1983

Jerry Crawford, Theatre Art - Spring 1984

Stanley Hillyard, Biology - Spring 1984

Terry Knapp, Psychology - Academic Year 1983-84

John Nixon, Management - Academic Year 1983-84

Mark Weinstein, English - Fall 1983

Paul Aizley, Math - Academic Year 1983-84

A. Dina Titus, Political Science - Spring 1984

Alternates

Christopher Hudgins, English - Academic Year 1983-84

See Ref. E for summary of proposed projects.

B. University of Nevada, Reno - President Crowley recommended the 11 sabbatical leaves available to UNR be awarded to the following:

Stephen J. Jenkins, Biology - Academic Year 1983-84

Bruce T. Moran, History - Academic Year 1983-84

Leonard Weinberg, Political Science - Spring 1984

James W. Hulse, History - Academic Year 1983-84

Beatrix Gardner, Psychology - Academic Year 1983-84

Robert F. Peterson, Psychology - Academic Year 1983-84

J. Nelson Rojas, Foreign Languages & Literatures -

Fall 1983

George R. Twardokens, Recreation & Physical Education -

Academic Year 1983-84

Richard L. Siegal, Political Science - Fall 1983

Anne B. Howard, English - Fall 1983

Alternates

James K. Mikawa, Psychology - Academic Year 1983-84

John H. Trent, Curriculum & Instruction - Spring 1984

See Ref. F for summary of proposed projects.

C. Clark County Community College - President Eaton recommended the 4 sabbatical leaves available to CCCC be awarded to the following:

Robin Nelson, Business Division - 6 months

Richard Steadman, Science and Health - full year

Ernest Searles, Business Division - 6 months

Ed Horn, Business Division - full year

See Ref. G for summary of proposed projects.

D. Truckee Meadows Community College - President Eardley recommended the 2 sabbatical leaves available to TMCC be awarded to the following:

Betty Elliott, Science - Spring 1984

Deloris Middlebrooks, Nursing - Fall 1983

Alternates

William Baines, English - Fall 1983

Paul Davis, Social Science - Spring 1984

See Ref. H for summary of proposed projects.

E. Western Nevada Community College - President Davis recommended the 1 sabbatical leave available to WNCC be awarded to the following:

Donald Carlson, Liberal Arts - Spring 1984

See Ref. I for summary of proposed projects.

F. Desert Research Institute - President Murino recommended the 1 sabbatical leave available to DRI be awarded to the following:

Joy Leland, Social Sciences Center - Academic Year
1983-84

See Ref. J for summary of proposed projects.

Ms. Del Papa moved approval. Seconded by Mrs. Fong.

Motion carried.

18. Approval of Policy for Chancellor to Accept Gifts and Grants

Approved the following policy which will allow the Chancellor to accept gifts and grants:

In those instances when it would be inexpedient to wait for the next regular meeting of the Board of Regents for the purpose of accepting pledges, gifts and grants, the Chancellor of the University of Nevada System is authorized in the name of the Regents to accept pledges, gifts and grants for the benefit of the University of Nevada or any of its member institutions, under the following conditions:

(1) The purpose of the gift or grant shall not constitute an exception to an approved University program, policies and construction projects;

(2) Acceptance of a gift or grant shall not involve a commitment for more than 5 years;

(3) Acceptance of the gift shall not obligate the

institution or the University of Nevada System to expenditures or costs for which there are no established fund sources;

(4) Expenditure of the gift funds does not involve the construction of facilities not previously approved by the Board of Regents.

Authority to accept pledges, gifts and grants not meeting the above conditions shall be expressly retained by the Board of Regents.

Pledges, gifts or grants which have been accepted by the Chancellor under the above delegation of authority shall be reported to the Board of Regents at its first regular meeting following acceptance.

Public announcement of pledges, gifts and grants shall not be made until accepted by the Chancellor or the Board of Regents.

Procedures for the receipt and acknowledgement of gifts shall be developed by the Vice Chancellor for Finance, in consultation with the appropriate business and de-

velopment officers of the member institution.

Ms. Del Papa moved approval. Seconded by Mrs. Fong. Motion carried.

President Davis introduced Le Roy Silver, President of USA, WNCC's Student Association.

President Judith Eaton distributed copies of the UNLV/CCCC Transfer Guide.

The meeting adjourned at 3:25 P.M.

Mary Lou Moser

Secretary of the Board

01-07-1983