

Minutes approved by the Board of Regents at the August 23, 2024, meeting.

**SPECIAL MEETING**  
**BOARD OF REGENTS**  
**NEVADA SYSTEM OF HIGHER EDUCATION**

System Administration, Las Vegas  
4300 South Maryland Parkway, Board Room

Thursday, May 23, 2024

Video Conference Connection from the Meeting Site to:  
System Administration, Reno  
2601 Enterprise Road, Conference Room  
and  
Great Basin College, Elko  
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mrs. Amy J. Carvalho, Chair  
Dr. Jeffrey S. Downs, Vice Chair  
Mr. Joseph C. Arrascada  
Mr. Patrick J. Boylan  
Mrs. Susan Brager  
Mr. Byron Brooks  
Ms. Heather Brown  
Dr. Michelee Cruz-Crawford  
Mrs. Carol Del Carlo  
Ms. Stephanie Goodman  
Mr. Donald Sylvantee McMichael Sr.  
Ms. Laura E. Perkins  
Dr. Lois Tarkanian

Others Present:

Ms. Patricia Charlton, Interim Chancellor  
Dr. Daniel Archer, Vice Chancellor for Academic and Student Affairs  
Ms. Elizabeth Callahan, Public Information Officer  
Mr. Eric Gilliland, Chief Human Resources Officer  
Ms. Lynda P. King, Senior Associate General Counsel  
Mr. James J. Martines, Vice Chancellor and Chief General Counsel  
Mr. Christopher G. Nielsen, Special Counsel to the Board of Regents  
Ms. Keri D. Nikolajewski, Chief of Staff to the Board of Regents  
Mr. Alejandro Rodriguez, Director of Government Relations  
Mr. Chris Viton, Vice Chancellor, Budget and Finance and Chief Financial Officer  
Mr. Michael B. Wixom, Special Counsel to the Board of Regents  
Dr. Federico Zaragoza, President, CSN  
Dr. Kumud Acharya, President, DRI

Others Present: (Continued)

Ms. Joyce M. Helens, President, GBC  
Dr. DeRionne Pollard, President, NSU  
Dr. Jeffrey Alexander (*sitting in for Dr. Karin M. Hilgersom, President, TMCC*)  
Dr. Keith E. Whitfield, President, UNLV  
Mr. Brian Sandoval, President, UNR  
Dr. J. Kyle Dalpe, President, WNC

Faculty senate chairs in attendance included the following individuals: Mr. Patrick Villa, CSN; Dr. Molly Appel, NSU; Mr. Ed Boog, SA; Dr. Eric “Rick” Bullis, TMCC; Dr. Bill Robinson, UNLV; and Dr. Peter S. Reed, UNR (*Chair, Council of Faculty Senate Chairs*). Classified council chair in attendance included the following individual: Ms. Stacy Wallace, NSU, ex-officio.

*Land Acknowledgment*

*Before beginning, we take a moment to recognize that here in Nevada we stand on the land of the Wa She Shu – Washoe; Numu – Northern Paiute; Nuwe – Western Shoshone; and Nuwu – Southern Paiute. We take a moment to recognize and honor their stewardship that continues into today. With this recognition, we state an intention to rightfully include their voice and respect them as the 27 sovereign tribal nations of Nevada.*

Chair Carvalho called the meeting to order at 11:30 a.m. with all members present except Regents Arrascada and Goodman. Regent Brooks led the Pledge of Allegiance and Chair Carvalho provided the Land Acknowledgement.

Regent Goodman entered the meeting.

Chair Carvalho welcomed and introduced Special Counsel to the Board of Regents Chris Nielsen. Special Counsel Nielsen stated he looked forward to working with the Board of Regents.

1. Information Only – Public Comment

The following individual provided written public comment asking the Board to explain the circumstances related to the Engelstad Foundation withdrawing its support from the UNLV School of Medicine:

- Donald P. Steward (*Stewart.DonaldP05.23.24 on file in the Board Office.*)

The following individuals provided written public comment in support of Agenda Item 2, Appointment of Dr. William L. Kibler as Acting President, CSN:

- Sondra Cosgrove
- Patrick Villa

1. Information Only – Public Comment – (Continued)

The following individual provided written public comment on Agenda Item 2, Appointment of Dr. William L. Kibler as Acting President, CSN, and expressed concerns related to the total amount of fees and housing allowance for the appointment:

- Jon Carpineta (*Carpineta.Jon05.23.24 on file in the Board Office.*)

The following individual provided in-person public comment in support of Agenda Item 3, Code and *Procedures and Guidelines Manual* Revisions, Vacancy in the Office of President relating to competitive national searches for chief executives at all campuses, and requested that the Board initiate the TMCC President Search:

- Jim New

The following individual provided in-person public comment in support of Agenda Item 4, President Search, CSN:

- Patrick Villa

The following individual provided in-person public comment opposed to Agenda Item 6, Capital Improvement Fee Expenditure, Dreamscape Learn Pre-Construction and Site Preparations, UNLV because the intellectual property issues are potentially serious and should be resolved:

- Bill Robinson

The following individual provided in-person public comment in support of Agenda Item 8, Joint Grant Management Agreement and Long-Term Lease and Operating Agreement, Westside Education & Training Center, CSN:

- Cedric Crear

The following individuals provided in-person public comment requesting the Board postpone action on Agenda Item 10, Resolution Delegating Authority for Litigation Decisions until comments and revisions from the Nevada Faculty Alliance are reviewed:

- Jim New
- Doug Unger

The following individual provided in-person public comment on Agenda Item 13, Chancellor's Ad Hoc Committee on Public Safety, expressing deep gratitude to Director Adam Garcia and Interim Chancellor Patricia Charlton for a great deal of work that has been accomplished and requesting a permanent NSHE Committee on Public Safety:

- Doug Unger

1. Information Only – Public Comment – (Continued)

The following individuals provided in-person public comment stating that the University of Nevada, Las Vegas (UNLV) failed to recognize the rights of all to sit in a public graduation ceremony and feel represented, included, and safe. The recent graduation speech was undeniably antisemitic. The graduation speaker lied to the University by promising one speech and then providing another. UNLV's refusal to condemn the commencement speech and lack of response is disappointing.:

- Colleen Freedman
- Karin Saham
- Sara Silverberg

The following individuals provided in-person or telephonic public comment about the rise in antisemitism, pro-Palestinian protests, personal attacks on Jewish students, the hostile and harassing environment for UNLV Jewish students, and UNLV's lack of response:

- Seth Amram
- Moshe Borvick
- Gregory Brown
- Oded Cohen
- Marina Colacicchi
- Itay Dadon
- Chen Levanon
- Lilach Levaton
- Nadav Levaton
- Sam Schaul
- Shoham Segal
- Jennifer Sher
- Elaine Silverstone
- Stefanie Tuzman

The following individual provided in-person public comment related to UNLV's lack of commitment to safety and security of faculty, staff, and students:

- Bill Robinson

The following individual provided in-person public comment requesting meetings on campus safety and security of Jewish students:

- Patrick Boylan

Regents Brooks, Cruz-Crawford, and Goodman left the meeting.

1. Information Only – Public Comment – (Continued)

In response to a question from Regent Tarkanian related to the concerns that have been expressed, Chair Carvalho responded that the request would be better placed under New Business.

2. Approved – Appointment of Dr. William L. Kibler as Acting President, CSN – The Board approved the appointment of Dr. William L. Kibler to the position of Acting President of the College of Southern Nevada, effective July 1, 2024, and authorized the Interim Chancellor to execute an agreement with The Registry for the services of the Acting President, after review and approval by the Chief General Counsel. *(Ref. BOR-2 and Supplemental Material on file in the Board Office.)*

Interim Chancellor Patricia Charlton, in consultation with Board of Regents Chair Amy J. Carvalho, recommended the appointment of Dr. William L. Kibler to the position of Acting President of the College of Southern Nevada, effective July 1, 2024. This recommendation was brought forward based on engagement with The Registry, as presented at the February 16, 2024, special meeting of the Board of Regents. Interim Chancellor Charlton also requested authorization by the Board of Regents to execute an agreement with The Registry for the services of the Acting President, after review and approval by the Chief General Counsel.

Regent Cruz-Crawford entered the meeting.

Regent McMichael moved to approve the appointment of Dr. William L. Kibler to the position of Acting President of the College of Southern Nevada, effective July 1, 2024, and authorize the Interim Chancellor to execute an agreement with The Registry for the services of the Acting President, after review and approval by the Chief General Counsel. Vice Chair Downs seconded.

Regent Brown stated The Registry is a unique way for NSHE to find appointments and she looks forward to working with Dr. Kibler. As Chair of the Workforce Committee, she hopes that he is open to having conversations.

In response to a question from Regent Brown related to absence of overlap in the contracts of CSN President Zaragoza and Dr. Kibler, Interim Chancellor Charlton stated CSN President Zaragoza has extended his support to the Acting President. Should the Board approve the appointment, she will immediately set up introductions with stakeholder groups and conversations with CSN President Zaragoza.

Regent Goodman entered the meeting.

Regent Del Carlo stated she was happy with the process with The Registry. She looked forward to working with Dr. Kibler.

2. Approved – Appointment of Dr. William L. Kibler as Acting President, CSN – (Continued)

Regent Brooks entered the meeting.

Regent Cruz-Crawford thanked everyone involved in the process. Concerns from faculty and staff were to make sure searches are open and transparent. She stated she felt secure that the process was equitable and that NSHE has someone who will not be campaigning for the position. She thanked CSN President Zaragoza for all the work he has done in the community.

Chief General Counsel Martines clarified that this is a single motion to approve the appointment and authorize the Interim Chancellor to enter into an agreement with The Registry for the services of the Acting President, after review and approval by the Chief General Counsel.

Motion carried by unanimous roll call vote. Chair Carvalho, Vice Chair Downs, and Regents Boylan, Brager, Brooks, Brown, Cruz-Crawford, Del Carlo, Goodman, McMichael, Perkins, and Tarkanian voted yes. Regent Arrascada was absent.

Dr. William L. Kibler introduced himself and thanked the Board for the honor of representing the institution. He looks forward to the opportunity. There is excitement and enthusiasm, but most of all, he senses a lot of care and commitment to the best interests of the college.

3. Approved – Code and Procedures and Guidelines Manual Revisions, Vacancy in the Office of President – The Board approved revisions to the NSHE Code (*Title 2, Chapter 1, Section 1.5.5*) and the *Procedures and Guidelines Manual* (*Chapter 2, Section 1*) concerning a vacancy in the office of president at an NSHE institution and the procedures for recommending an acting president, interim president, or commencement of a search, provided that staff bring forward as soon as practicable an additional revision to the NSHE Code (*Title 2, Chapter 1, Section 1.5.5(g)*) to clarify the chair of the presidential search committee is responsible for determining candidates for consideration by the search committee following the initial screening. (*Ref. BOR-3 on file in the Board Office.*)

Special Counsel to the Board of Regents Michael B. Wixom presented proposed revisions to the NSHE Code and the *Procedures and Guidelines Manual*, related to the Presidential search process. In accordance with Board policy, the proposed Code revision was first presented for information at the April 19, 2024, special meeting of the Board of Regents. He summarized the revisions that the Board would vote on.

Regent Del Carlo asked what happens if there is an impasse between the Search Committee Chair and the Chancellor when determining candidates for the Committee's consideration (*Ref. BOR-3, page 7, section (g)*). Special Counsel Wixom believed the Search Committee Chair would have the ultimate responsibility. Chief General Counsel Martines added that it is not currently addressed in the policy. Regent Del Carlo stated that having been in the role, she knew it could be a rocky process, and she asked for an amendment to the policy.

3. Approved – Code and Procedures and Guidelines Manual Revisions, Vacancy in the Office of President – (Continued)

Special Counsel Wixom offered that the policy language be approved as presented and clarified at a later date to address Regent Del Carlo's concern so that searches could commence immediately. If language were changed at this meeting, it would then have to come back for two additional readings. Special Counsel Wixom again noted he believed the Search Committee Chair would make the ultimate decision.

Chief General Counsel Martines recommended the motion include direction to bring back amended language at a future meeting.

Regent Brooks stated he echoed the comments made by Regent Del Carlo. He would like to see the motion clearly state this is the direction the Board is moving in, but there must be additional language added at a future meeting.

Special Counsel Wixom suggested that the motion be to approve the language as presented with specific direction to staff to bring back a revision to Title 2, Chapter 1, Section 1.5.5(g) to clarify the search chair makes the decision.

Regent Perkins asked if they could proceed with the search under the old rules while the Board works on this policy. She voiced that she was uncomfortable with the language as it has been presented. Special Counsel Wixom stated the Board could certainly move forward under the old policy, but one of the directives they had was to change the policy so that the Search Committee could choose a Search Consultant. If the Board goes forward with the policy in its present form, the Search Committee will not participate in the selection of the Search Consultant.

Chief of Staff to the Board of Regents Keri D. Nikolajewski stated the current policy does not allow the Search Chair to participate in the screening and selection of candidates; it vests all of that responsibility with the Chancellor.

Vice Chair Downs moved to approve revisions to the NSHE Code (*Title 2, Chapter 1, Section 1.5.5*) and the *Procedures and Guidelines Manual* (*Chapter 2, Section 1*) concerning a vacancy in the office of president at an NSHE institution and the procedures for recommending an acting president, interim president, or commencement of a search, provided that staff bring forward as soon as practicable an additional revision to the NSHE Code (*Title 2, Chapter 1, Section 1.5.5(g)*) to clarify the chair of the presidential search committee is responsible for determining candidates for consideration by the search committee following the initial screening. Regent Brager seconded.

3. Approved – Code and Procedures and Guidelines Manual Revisions, Vacancy in the Office of President – (Continued)

Regent Brager was comfortable with the change because its purpose is to do more in the public eye and build confidence in the Board's procedures.

In response to a question from Regent Del Carlo about whether this could be added to the June Board of Regents meeting agenda, Chief General Counsel Martines stated that for a Code change to be effective, it must have 30 days' notice, and then 30 days after the notice is issued, it may come back to the Board for action.

Regent Perkins suggested a friendly amendment to provide a timeline within the motion. Special Counsel Wixom responded friendly amendments are not allowed under Robert's Rules of Order.

Special Counsel Wixom stated that Regent Perkins could ask the motion's maker and second to withdraw their motion and restate a new motion.

Vice Chair Downs asked what timeline Regent Perkins would like to add. Regent Perkins stated 30 days from the end of today's meeting. Special Counsel Wixom suggested that the language would still need to be crafted, which would take some time, and then it would be noticed. He stated that setting a timeframe could be problematic, but he believed that staff would do their best to bring this back to the July meeting.

Chair Carvalho noted that it has been clearly stated that this needs to move quickly. She appreciated the desire to put it on the record and added that she would make sure this was followed through.

Motion carried by unanimous roll call vote. Chair Carvalho, Vice Chair Downs, and Regents Boylan, Brager, Brooks, Brown, Cruz-Crawford, Del Carlo, Goodman, McMichael, Perkins, and Tarkanian voted yes. Regent Arrascada was absent.

4. Action Taken – President Search, CSN – The Board approved immediately commencing a national search for the permanent President of CSN and engaging the services of a search consultant to aid the search committee. (*Ref. BOR-4 on file in the Board Office.*)

Chair Carvalho stated that pursuant to Board of Regents policy, upon the appointment of an Acting President of the College of Southern Nevada, a search for a permanent President will be conducted. The Board discussed the general timing of the search, whether to conduct a national, regional, or in-state search, and whether the Presidential Search Committee shall be aided by a search consultant.

4. Action Taken – President Search, CSN – (Continued)

Regent Del Carlo moved to immediately commence a national search for the permanent President of CSN and engage the services of a search consultant to aid the search committee. Regent Perkins seconded. The motion carried by unanimous vote. Regent Arrascada was absent.

The meeting recessed at 1:00 p.m. and reconvened at 1:19 p.m. with all members present except Regent Arrascada.

5. Action Taken – Chancellor Search, NSHE – The Board approved to immediately commence a national search for the permanent Chancellor and engage the services of a search consultant to aid the search committee. (*Ref. BOR-5 on file in the Board Office.*)

At its August 29, 2023, special meeting, the Board of Regents took action to commence a search for a permanent Chancellor following a review of relevant Board policies. That work was completed on April 19, 2024, with the Board's approval of revisions to the NSHE Code and Procedures and Guidelines Manual.

Regent Brager stated this is an exciting time for the Board with the changes that have been put in place. The committee knows where they want to go and what they want to do with this search. She suggested the Committee do a national search with the services of a consultant. She would like to see criteria that would include a broader audience.

Regent Brooks stated the Chancellor role is a management position, so the candidate must understand management.

Regent Perkins moved to immediately commence a national search for the permanent Chancellor on the same timeline as the CSN President Search and engage the services of a search consultant to aid the search committee. Vice Chair Downs seconded.

Regent Del Carlo stated that it is important to use a national search consultant with expertise in higher education. She would welcome anyone to apply.

Special Counsel Wixom cautioned that the Chancellor profile falls under the duties of the search committee duties. The Board may talk about what it envisions, but the search committee creates the profile.

Chief of Staff Nikolajewski read the motion into the record.

Regent Boylan offered the search proceed as a national search with the help of the NSHE Human Resources department.

5. Action Taken – Chancellor Search, NSHE – (Continued)

Special Counsel Wixom clarified that the Committee has not been given directions to begin the search, which is why the agenda item is before the Board today.

Regent Del Carlo stated it is helpful to have a search consultant because they bring their network and expertise needed for a successful search.

Regent Brown likes the idea of looking at multiple consultants to find one that works well for NSHE.

Regent Boylan clarified that he would like to see the search open to everyone.

Regent Brooks stated he did not think that the Human Resources department has the capacity to support the Board with a national search.

Regent Arrascada entered the meeting.

In response to Regent Brooks' question about a timeline, Regent Brager responded that it is currently a tight timeline, with the hope that the national search will start immediately and be completed by April 2025.

Chief of Staff Nikolajewski noted that the RFQ has been drafted and can go out as early as June 1, 2024.

In response to a question from Regent Boylan related to the need for a search consultant, Regent Brooks responded that the Human Resources department does not have the capacity at this time to complete the search. Therefore, the best approach for the Board is to seek a search consultant to support the Chancellor Search.

Motion carried by unanimous roll call vote. Chair Carvalho, Vice Chair Downs, and Regents Arrascada Boylan, Brager, Brooks, Brown, Cruz-Crawford, Del Carlo, Goodman, McMichael, Perkins, and Tarkanian voted yes.

6. Approved – Capital Improvement Fee Expenditure, DreamScape Learn Pre-Construction and Site Preparation, UNLV – The Board approved the expenditure of the Capital Improvement Fee, up to \$3,000,000, for pre-construction and site preparation services related to the Immersive Learning Center at UNLV for DreamScape Learn. (Ref. BOR-6 on file in the Board Office.)

University of Nevada, Las Vegas President Keith E. Whitfield presented the item.

Regent Brager stated that campus safety concerns were shared during public comment, and she wanted to know UNLV's commitment toward addressing those concerns. UNLV President Whitfield stated UNLV is working on safety concerns.

6. Approved – Capital Improvement Fee Expenditure, DreamScape Learn Pre-Construction and Site Preparation, UNLV – (Continued)

He noted that Adam Garcia, Vice President of Public Safety and Director of University Police Services, Southern Command, will present specific details of what UNLV is working on. UNLV can lock the classroom doors, but they want to make sure they do it in a way that makes sense. UNLV is also looking at alternative locks and is looking at funding options to complete the work.

Special Counsel Wixom cautioned the Board that safety issues have not been agendized.

In response to a question from Regent Brooks on whether there had been discussions related to the distribution of these fees, UNLV President Whitfield clarified that UNLV has funding for security. The DreamScape project is an opportunity to be a 21st-century University and for student success. This will not impede UNLV's ability to improve safety on the campus.

Regent Brooks expressed concern about how things are getting done and whether UNLV had the opportunity to talk with the Regents about considerations. UNLV President Whitfield stated that this is a carryover item, but there were conversations when the item was first introduced.

Regent Brown asked how much money has been spent to date on the project. UNLV President Whitfield stated that for projects, an institution would begin with the design before moving on to the capital costs.

Regent Brown understood that UNLV had to put money toward securing the partnership. Vice President for Business Affairs and Chief Financial Officer Viton Officer Casey Wyman responded that UNLV has executed a contract to engage with DreamScape Learn to start the design process and work through the site preparation and preconstruction. There is a total cost of \$3.96 million. UNLV has spent \$1.1 million. UNLV is asking for an additional \$3 million but will continue to fundraise through the foundation for support of this project. UNLV Chief Financial Officer Wyman added that intellectual property is already included in the existing contract.

Regent Brown wanted to discuss the commercialization of this product. She asked if UNLV will need more money to fund commercialization efforts and what the timeline is for the first dollar. UNLV Chief Financial Officer Wyman stated that the product has been modeled after the structure of Arizona State University (ASU). ASU started out similarly, and they are about five years ahead of UNLV. ASU has not had to recapitalize any of its hardware, but they have expanded the existing hardware to take on additional capacity. UNLV Chief Financial Officer Wyman stated that UNLV's business plan is developed on what has been learned from ASU, but UNLV needs its own solution. UNLV wants to work with faculty to transition their processes.

Regent Brown asked if UNLV would need to hire additional staff to do the commercialization. UNLV Chief Financial Officer Wyman responded they are in the process of hiring one fulltime individual who will manage the initial setup and scheduling.

6. Approved – Capital Improvement Fee Expenditure, DreamScape Learn Pre-Construction and Site Preparation, UNLV – (Continued)

The workload will determine whether UNLV must offset that with self-supporting investment income. UNLV Chief Financial Officer Wyman clarified the initial resources with this approval will run through the end of 2027. He added that content creation will generate revenue through the DreamScape market.

In response to a question from Vice Chair Downs related to the use of technology fees, Interim Chancellor Charlton responded that today's request is a capital improvement item so technology fees would not be associated.

Vice Chair Downs asked how many students this would initially benefit. UNLV Chief Financial Officer Wyman believed it was up to 64 students in 15-minute increments per hour with the current model and construction base.

In response to a question from Vice Chair Downs related to the source of \$1.1 million, UNLV Chief Financial Officer Wyman responded that the funds came from the UNLV Foundation.

Regent Goodman was concerned that the Board was being asked to approve \$3 million, but \$1.1 million had already been spent. She did not know how to say no to this when part of the money had already been spent. UNLV President Whitfield appreciated the concern but stated this is one of many things UNLV is working on for its future.

Regent Arrascada asked about the return on investment. UNLV President Whitfield stated that this would increase student success, particularly in STEM fields. This innovative technology will engage students in learning objectives, problem-solving, and critical thinking.

Regent Cruz-Crawford left the meeting.

Regent Arrascada stated he would like to see the data evidence of the effectiveness of this technology.

Regent Arrascada asked how many other institutions are utilizing this learning experience. UNLV President Whitfield stated ASU is the only one at the time, but there are three others that are slightly behind UNLV.

Regent Cruz-Crawford entered the meeting.

Regent Arrascada clarified that there is only one other campus to compare this to that has only been utilizing the experience for three semesters. That does not provide confidence that there is secure data to support the effectiveness of the system.

6. Approved – Capital Improvement Fee Expenditure, DreamScape Learn Pre-Construction and Site Preparation, UNLV – (Continued)

In response to a question from Regent Arrascada related to differential fees, UNLV Chief Financial Officer Wyman stated the intent is to make it self-sustaining, but UNLV will be in constant review as it works through content development and intellectual property revenues. UNLV President Whitfield added that as more courses are developed, there will be courses that already have lab fees that can go toward this technology.

Regent Arrascada asked for the timeline for when it will be presented to the Academic, Research, and Student Affairs Committee. UNLV President Whitfield believed this tool would enhance the delivery of individual courses and thus would not be presented to the ARSA Committee. Provost Chris Heavey agreed that this is not the type of item to be presented to the ARSA Committee because it is just an element of already approved courses in already approved degree programs.

Regent Del Carlo stated she visited ASU and was amazed by this technology. This is access and equity for the students.

Regent Brooks appreciated the technology, the advancement of education, how it is delivered, and the student benefits. It was mentioned that this spend would be for the better experience of the students, and while that may be, he was not sure that at this time it is the best spend for the betterment of the student experience.

Regent Brooks did think it was a misstep for UNLV to spend \$1.1 million without a conversation with the Board, which is the University's purview, but without the foresight to recognize that it would have to come to the Board for an additional \$3 million.

Regent Boylan believed he would vote no today but thought it should come back to the Board for more information.

Regent Brooks left the meeting.

Regent Perkins stated that what stood out to her the most was that it would enhance the student experience. Regents are supposed to enhance the student experience. The statistics from ASU, which is an aspirational institution, say that this will increase students' ability to be successful. This is a fantastic way to enhance the student experience.

Regent Brooks entered the meeting.

Regent Goodman believed it was wrong to spend money and then come back and ask the Board to spend more. The Regents are fiscally responsible, and she asked the Presidents to give the Regents the respect of an informational item. Out of respect to the Foundation and the fact that they have raised money, she will vote for this.

Regent Cruz-Crawford stated the teacher and principal in her love this project. She believed that UNLV President Whitfield followed the normal process, but the Regents want to be more involved in a decision-making, collaborative process.

6. Approved – Capital Improvement Fee Expenditure, DreamScape Learn Pre-Construction and Site Preparation, UNLV – (Continued)

Chair Carvalho asked what UNLV's next step is if this item is not approved today. UNLV Chief Financial Officer Wyman stated that UNLV would need to talk with DreamScape to let them know that the process was unsuccessful and that they would have to raise capital somewhere else or use other resources.

In response to a question from Chair Carvalho related to intellectual property, UNLV Chief Financial Officer Wyman stated DreamScape will function as the overseer of UNLV's content. Anything UNLV creates will be in conjunction with DreamScape to ensure that it is compatible within the pod area, and then they will market it to the other universities. If someone wants to use what UNLV has created, they would pay DreamScape, and then, based on cost-sharing, a portion will come back to UNLV.

Regent Brager believed today was a lesson learned for the presidents.

In response to a question from Regent Brager related to what will happen in the next six months, UNLV Chief Financial Officer Wyman stated the \$3 million will get UNLV to the end of 2027. UNLV will continue to fundraise and refine the business model as UNLV develops content. UNLV's intent is to make this self-sustaining.

Regent Boylan asked if they could direct staff to bring this back on a different date to receive more information.

Special Counsel Wixom stated the Board's options are to approve, disapprove, table, or move to a certain date.

Regent Perkins moved to approve the expenditure of the Capital Improvement Fee, up to \$3,000,000, for pre-construction and site preparation services related to the Immersive Learning Center at UNLV for DreamScape Learn. Regent Del Carlo seconded. Motion carried by roll call vote. Chair Carvalho and Regents Brager, Brown, Cruz-Crawford, Del Carlo, Goodman, Perkins, and Tarkanian voted yes. Vice Chair Downs and Regents Arrascada, Boylan, Brooks, and McMichael voted no.

7. Information Only – Long-Term Ground Lease for the 42 Acre Property Generally Located at the Northeast Corner of Tropicana Avenue and Koval Lane in Clark County, NV, UNLV – University of Nevada, Las Vegas President Keith E. Whitfield and Associate Vice President of Planning, Construction, and Real Estate David Frommer presented background information on the 42-acre parcel owned by the University generally located at the northeast corner of Tropicana Avenue and Koval Lane in Clark County, Nevada (APNs 162-21-703-011 and 162-21-703-002, 162-21-802-001 thru -005, and 162-21-810-005), and an overview of a proposal to enter into a long-term ground lease that resulted from a competitive solicitation process. (Ref. BOR-7 on file in the Board Office.)

7. Information Only – Long-Term Ground Lease for the 42 Acre Property Generally Located at the Northeast Corner of Tropicana Avenue and Koval Lane in Clark County, NV, UNLV – (Continued)

Regent Brager believed it was the wrong time, given what was happening in the state. Land has much more value, and they would find a greater use for it in the future.

In response to Regent Brager's question about when a competitive solicitation was conducted, Associate Vice President of Planning, Construction, and Real Estate David Frommer responded that the solicitation was conducted in 2022-2023, and the negotiation occurred afterward.

Regent Perkins left the meeting.

Regent Boylan asked when the RFP was sent out. UNLV Associate Vice President Frommer stated the RFP went out in late October 2022. A Regents' Alert was issued before the RFP was sent.

Regent Boylan asked how this benefits UNLV. UNLV Associate Vice President Frommer stated that the premise of the RFP was that UNLV had purchased the land in 2015 as a strategic asset. It was one of the sites being considered for the stadium. UNLV's master plan had a few options for the land, including the stadium and another being a campus village, which would have monetized the asset. The RFP was written around the premise that UNLV was looking to monetize the asset to create revenue to invest in other campus priorities. The outcome to UNLV is that over a long-term lease, UNLV would, based on a fixed payment schedule, receive approximately \$1.25 billion of income over the 99-year period. The RFP and contract specify that UNLV would obtain ownership of the asset. UNLV would retain the land, generate lease income, and then, at the end of the term, improvements would become UNLV's property to do as it wished.

Regent Boylan believed the Regents should direct UNLV to start again and that the Regents be involved in any proposed plan. He would like to see this as a university village that would benefit students. Special Counsel Wixom believed Regent Boylan's comments were beyond the scope of the agenda item.

Regent Boylan stated that the Regents must be good stewards of taxpayer money to make the best use of the property. UNLV Associate Vice President Frommer stated that UNLV's intent as an informational item is to provide the Board with the opportunity to ask questions. He stated that the intent of the RFP was to monetize the asset. The University is looking to take an asset that it has and monetize it to generate revenue to invest in University priorities.

Chair Carvalho clarified that this was an action item on a previous agenda. Because of the number of questions and concerns, she decided to bring it back as an information item to provide an opportunity for Regents to ask questions.

UNLV Associate Vice President Frommer stated the development of the property is intended to generate revenue that will come back to UNLV to invest in other priorities.

7. Information Only – Long-Term Ground Lease for the 42 Acre Property Generally Located at the Northeast Corner of Tropicana Avenue and Koval Lane in Clark County, NV, UNLV – (Continued)

Special Counsel Wixom stated he was involved since the process inception. He noted that UNLV followed all NSHE policies and procedures in connection with the RFP. He again clarified that UNLV followed all NSHE policies and procedures in creating the RFP, presenting it, advertising it, evaluating the responses, and negotiating the documents.

Regent Brown stated the RFP went out before the A's move to Las Vegas and Formula 1 were finalized. Her concern is that there are no other large vacant parcels close to campus. She wondered if this truly is the best use of this land, given that UNLV is landlocked. She wanted to make sure there were no other academic possibilities before UNLV turned to a 99-year lease.

UNLV President Whitfield appreciated Regent Brown's comments but asked for broader thinking. UNLV believes it can expand on the other side of Maryland Parkway between Rebel Plaza and Gateway. He added that UNLV does have land available on the West side of campus to expand for future improvements. UNLV also has 2,000 acres in North Las Vegas. UNLV Associate Vice President Frommer added that the future of the Maryland campus in the Board-approved Master Plan is to build up the low-density areas of the Maryland campus. UNLV has opportunities in terms of land development on the core campus. Regent Brown asked to see a projective timeline of how many years along before the Maryland campus is all filled up.

Regent Goodman stated she had talked with UNLV Associate Vice President Frommer. She had an issue with UNLV talking about monetizing the property but would not wait to get an appraisal after the A's stadium is built. There is a 21-acre parcel close by that sold for \$159 million. Secondly, she finds it hard to believe that UNLV did not receive responses from major developers who would love to do something with the property. She did not believe this was a good deal.

Regent Brooks voiced his frustration with the lack of communication that comes to this Board for significant items that the campus is asking the Board to participate in oversight of. There must be a significant improvement in communications with this Board.

Regent McMichael understood that the Board is responsible for overseeing land acquisitions. He asked if there was an environmental impact statement on this land and whether the floodplain was under or next to it. UNLV Associate Vice President Frommer responded that an environmental impact statement is a board-required item, and he would be happy to share it with Regent McMichael. When UNLV engages in a ground lease, no warranties for the property are included.

Regent Del Carlo did not think several proposals were a lot to receive on a very choice piece of property. UNLV Associate Vice President Frommer noted that UNLV followed requirements for solicitations. UNLV does know that it is an attractive piece of land, but they did not receive more than ten responses.

7. Information Only – Long-Term Ground Lease for the 42 Acre Property Generally Located at the Northeast Corner of Tropicana Avenue and Koval Lane in Clark County, NV, UNLV – (Continued)

In response to a question from Regent Del Carlo about the 99-year lease, UNLV Associate Vice President Frommer stated that to maximize revenue, the longer a ground lease, the more the developer is willing to invest in the property for high-density uses.

Vice Chair Downs left the meeting.

Regent Del Carlo asked how UNLV produced the \$1.2 billion return over 99 years. UNLV Associate Vice President Frommer stated it was done through a competitive process that shows what the market will bear. The ground lease market return will be reinvested into UNLV over the lease, and at the end of that term, UNLV still owns the land and the improvements made to the land that the developer financed.

Regent Boylan left the meeting.

Special Counsel Wixom clarified that a 99-year lease is not atypical for this kind of project.

Vice Chair Downs and Regent Boylan entered the meeting.

In response to a question from Regent Brooks related to a 99-year lease, Special Counsel Wixom noted that it is a national standard. UNLV Associate Vice President Frommer added that as part of the monetization of the asset UNLV is looking for a reliable stream of increasing revenue over a prolonged period that provides financial benefits for the institution.

The meeting recessed at 3:40 p.m. and reconvened at 3:50 p.m. with all members present except Regents Brager and Perkins.

8. Approved – Joint Grant Management Agreement and Long-Term Lease and Operating Agreement, Westside Education & Training Center, CSN – The Board approved to: 1) enter into a Joint Grant Management Agreement (“Grant Agreement”); 2) enter into a long-term Lease and Operating Agreement (the “Lease”) for the Westside Education & Training Center (“WETC”) in conjunction with the City of Las Vegas (the “City”) for certain real property owned by the City, which is situated adjacent to the Historic Westside School, and legally identified as Clark County APNs 139-27-201-005 and 139-27-201-006 (the “Property”); and 3) grant authority to CSN President Federico Zaragoza and the Chancellor to execute the Grant Agreement and the Lease, and any ancillary documents, and any non-material amendments thereto, as needed to implement the terms and conditions associated with the Lease, as deemed necessary and appropriate by the NSHE Chief General Counsel and/or NSHE Special Real Estate Counsel. *(Ref. BOR-8 on file in the Board Office.)*

College of Southern Nevada President Federico Zaragoza presented the item and requested approval to enter into: 1) a Joint Grant Management Agreement (“Grant Agreement”) and 2) a long-term Lease and Operating Agreement (the “Lease”) for the Westside Education & Training Center (“WETC”) in conjunction with the City of Las Vegas (the “City”) for

8. Approved – Joint Grant Management Agreement and Long-Term Lease and Operating Agreement, Westside Education & Training Center, CSN – (Continued)

certain real property owned by the City, which is situated adjacent to the Historic Westside School, and legally identified as Clark County APNs 139-27-201-005 and 139-27-201-006 (the “Property”).

Regent Brager entered the meeting.

Regent Cruz Crawford stated that access is the core of mission differentiation by reaching the people where they are. At her fifth graders’ promotion ceremony, she spoke to the parents about access to higher education. After the ceremony, she had parents come to her to discuss what they could do to get their high school diplomas. This project is a huge investment in the community.

Regent Brown stated that this is a benefit to the community, and the fact that CSN received a \$6.9 million grant is unbelievable. She reiterated that there must be more communication with the Board on these projects. She wants to celebrate all the incredible things the institutions are doing.

Regent Brown moved to approve to: 1) enter into a Joint Grant Management Agreement (“Grant Agreement”); 2) enter into a long-term Lease and Operating Agreement (the “Lease”) for the Westside Education & Training Center (“WETC”) in conjunction with the City of Las Vegas (the “City”) for certain real property owned by the City, which is situated adjacent to the Historic Westside School, and legally identified as Clark County APNs 139-27-201-005 and 139-27-201-006 (the “Property”); and 3) grant authority to CSN President Federico Zaragoza and the Chancellor to execute the Grant Agreement and the Lease, and any ancillary documents, and any non-material amendments thereto, as needed to implement the terms and conditions associated with the Lease, as deemed necessary and appropriate by the NSHE Chief General Counsel and/or NSHE Special Real Estate Counsel. Regent Del Carlo seconded.

In response to a question from Regent Brager asking about daycare, CSN Interim Director for the Division of Workforce and Economic Development Stavan Corbett responded that there is an existing preschool on the site in collaboration with the city of Las Vegas. Regent Brager asked whether it could be expanded. CSN Interim Director Corbett noted they are in discussions with Councilman Cedric Crear about ways to expand existing resources.

Interim Chancellor Charlton noted for the record that the City of Las Vegas has put forward \$9.5 million over and above the grant.

8. Approved – Joint Grant Management Agreement and Long-Term Lease and Operating Agreement, Westside Education & Training Center, CSN – (Continued)

Regent Del Carlo stated President Zaragoza has done so much for CSN and the surrounding communities. This project is strategic and brings the classroom to the community where it belongs.

Regent Brooks hoped that today's conversations would immediately change the culture of communication between institution presidents, the system office, and board members. To move more effectively, there must be more precise and open communication with Board members.

Regent Goodman stated that this was a sparkle in former Councilman Lawrence Weekly's eye so many years ago. It is exciting to see it come to fruition. She also reiterated better communication is needed.

CSN Executive Director of Grants and Special Projects Frank Woodbeck stated the ribbon-cutting will be on May 28, 2024, at 9:00 a.m.

Motion carried by unanimous vote. Regent Perkins was absent.

9. Information Only – Student Success Programs and Activities, UNLV Rebel Ready Week and UNR NevadaFIT – Student success is a strategic goal of the Board of Regents that is intended to direct strategies across the NSHE that support student engagement and the successful accomplishment of every student's educational goal(s). The University of Nevada, Las Vegas's Rebel Ready Week, and the University of Nevada, Reno's NevadaFIT are two examples of programming that supports the engagement and success of both incoming freshman and transfer students. (Refs. BOR-9a and BOR-9b on file in the Board Office.)

UNLV President Keith E. Whitfield and UNLV Senior Vice Provost for Academic Affairs Kate Korgan provided an overview of Rebel Ready Week.

In response to a question from Regent Del Carlo related to whether it was mandatory, UNLV Senior Vice Provost Korgan stated that it is listed as required on the student's checklist of things to do, but there is no negative consequence for not participating.

Regent Boylan asked that a pillar be added for safety and emergency management on the campus. UNLV Senior Vice Provost Korgan stated managing crises is included in the wellness pillar.

Vice Chair Downs stated this is a great opportunity for the students and he hoped they would all embrace the program.

9. Information Only – Student Success Programs and Activities, UNLV Rebel Ready Week and UNR NevadaFIT – (Continued)

In response to a question from Regent Brooks related to the activity being mandatory, UNLV Senior Vice Provost Korgan clarified that the message to students is that this is a mandatory activity, but they are given options if they cannot participate. If they cannot participate, they are sent the online modules to complete, but there are students who do neither.

UNR President Brian Sandoval and UNR Vice Provost for Undergraduate Education David Shintani provided an overview of NevadaFIT.

Vice Chair Downs left the meeting.

Chair Carvalho thanked UNLV and UNR for their presentations.

10. Information Only – NSHE 2024 Space Report (Agenda Item 11) – Chief Financial Officer Chris Viton presented the NSHE 2024 Space Report to support future capital planning and budgeting cycles, specifically for the 2025-27 Capital Improvement Program. (Ref. BOR-11 on file in the Board Office.)

Regent Brooks left the meeting.

11. Approved – 2025-27 NSHE Institution Capital Construction, Planning and Deferred Maintenance Requests (Agenda Item 12) – The Board approved the recommended ranking of the 2025-27 capital improvement projects from the NSHE institutions for submission to the State Public Works Board. (Ref. BOR-12 on file in the Board Office.)

Chief Financial Officer Chris Viton presented the 2025-27 Capital Improvement requests.

Regent Brooks entered the meeting.

In response to a question from Regent Del Carlo related to unranked projects, Chief Financial Officer Viton clarified that the list was unranked by the Board on April 1<sup>st</sup>, which is why it is listed as unranked. Regent Del Carlo asked what three projects the state already has that will assume the bulk of the money. Chief Financial Officer Viton responded the Southern Nevada Forensics Facility, Carson City Public Safety Headquarters, and the North Las Vegas Veterans Home.

Regent Brager stated she is in support of item seven because nothing in that direction affords a person the ability to go to school unless they travel to the CSN West Charleston or North Las Vegas campuses.

In response to a question from Regent Brager related to whether the BLM land is secure, Interim Chancellor Charlton responded she was a part of the initial receipt of the land which was a negotiation of 20 years. The land had to go through a takedown process with the federal government which was then transferred over in 2018. However, a correction to the

11. Approved – 2025-27 NSHE Institution Capital Construction, Planning and Deferred Maintenance Requests (Agenda Item 12) – (Continued)

patent was needed. The city's development agreement required that construction begin within six years of the transfer, which would be approximately 2026 in the absence of any extension.

Regent Brown asked whether the CSN project had already received money from the Legislature in the last session and how the Board could weigh in on prioritizing the list. Chief Financial Officer Viton responded that the CSN project did receive planning funds outside of the capital bill in the last session. The Business Officers evaluated the list, and this is their recommended ranking. It is the Board's purview to approve the list. Regent Brown clarified whether there is a way in the future for the Board to weigh in on projects before it is presented for approval. Chief Financial Officer Viton offered that he would like to see the processes begin earlier so the information is available to Regents sooner. Regent Brown believed this was one of the most important processes and she would like to see the process begin earlier so Regents can participate.

In response to a question from Regent Goodman related to the value of the land associated with the CSN project, Interim Chancellor Charlton stated that in 2004, the 40-acre parcel was valued at approximately \$45 million. Regent Goodman stated this was a large parcel in an area that has grown significantly over the past 20 years, and the fact that it is number seven on the list is egregious. The project should be a priority. Interim Chancellor Charlton stated it is important to safeguard the parcel. Regent Goodman added that it makes a difference to the Legislature if the Board places an item as its top priority.

Regent Brooks reiterated that communication could begin sooner. Interim Chancellor Charlton pointed out that several years ago, the policy of the Business Officers ranking the list was changed. It is her inclination that the process must begin earlier, so the first round of capital is being presented as early as December to allow conversations on an ongoing basis.

In response to Regent Del Carlo's question about water infrastructure, NSU President Pollard stated that the project has been on the list for many years and that the cost has nearly doubled due to inflation and other factors. The list makes it more expensive for an institution over time. For example, to grow the institution, NSU will build individual water pumps into sections or buildings rather than coming up with a solution for the entire site, which will ultimately cost more and cause greater challenges as the institution looks at public-private partnerships. The project moving down the list is an area of concern.

Regent Cruz Crawford asked for the rubric used for the decision-making process. Chief Financial Officer Viton stated there were factors used during the evaluation of the projects. Regent Cruz Crawford stated that using a rubric makes the process more technical, taking away the personal feelings associated with a project.

11. Approved – 2025-27 NSHE Institution Capital Construction, Planning and Deferred Maintenance Requests (Agenda Item 12) – (Continued)

Chief Financial Officer Viton clarified that the Board would approve its priorities. That list will be given to State Public Works, who will then take all the state's projects and determine their list. The list will then advance to the Capital Improvement Bill, which goes to the Legislature.

Regent McMichael moved to approve the recommended ranking of the 2025-27 capital improvement projects from the NSHE institutions for submission to the State Public Works Board. Regent Brager seconded.

Regent Brown stated she did not like the list and would not support it. The first three projects are up north and the CSN project has been in the works for 20 years. She stated she would like to see projects three and seven switched to put CSN higher on the list.

In response to a question from Regent Arrascada related to the cost of construction for the Life Sciences Building, UNR President Sandoval responded that this is the third time the project has been before the Board of Regents and it has increased from \$80 million to \$140 million. Regent Arrascada felt it necessary to receive updated numbers on the first ten projects. Chief Financial Officer Viton clarified that the numbers were updated during this cycle for this submission.

Regent Brager asked if there should be a parallel ranking for BLM land projects versus projects that are on sites that have been secured. Interim Chancellor Charlton stated the state requires one list. The list has been iterated many times over the years. NSHE will advocate for all the projects.

Regent Goodman stated that infrastructure deferred maintenance should be a priority. Interim Chancellor Charlton stated that the Regents have talked about that since she has been involved in the System. There is a lot of investment that goes into bricks and mortar that represents NSHE. NSHE was fortunate to get \$50 million last session.

In response to a question from Regent Brown asking whether NSHE passed any capital improvement projects in the last session, Chief Financial Officer Viton responded that NSHE received three items funded through the capital bill and one outside the capital bill.

Regent Brooks stated that the Presidents and Business Officers have approved this list. There should be some consideration for that. He is frustrated, but it seems reasonable to ask that next time the process change.

Vice Chair Downs entered the meeting.

Regent Del Carlo liked the process and that the President and Business Officers have brought it forward. She defended the number three ranked project because the building UNR is replacing is 67 years old.

11. Approved – 2025-27 NSHE Institution Capital Construction, Planning and Deferred Maintenance Requests (Agenda Item 12) – (Continued)

Chair Carvalho believed this was a system approach, and she appreciated the Presidents and Business Officers. She recalled that in the past, the institutions were vying for their projects and placed the burden on the Board to make the right decisions.

Regent Downs disclosed he is an employee of the Nevada System of Higher Education and Western Nevada College. Because the independence of judgment of a reasonable person would not be materially affected, he will vote on this matter. He disclosed the relationship under NRS Chapter 281A.

CSN President Zaragoza clarified that the Council of Presidents accepted the report from the Business Officers.

Motion carried by roll call vote. Chair Carvalho, Vice Chair Downs, and Regents Arrascada, Boylan, Brager, Brooks, Cruz-Crawford, Del Carlo, McMichael, and Tarkanian voted yes. Regents Brown and Goodman voted no. Regent Perkins was absent.

12. Approved – Resolution Delegating Authority for Litigation Decisions (Agenda Item 10) – The Board approved a Resolution delegating authority to make litigation decisions to the Chancellor, after consultation with the Chair and Vice Chair of the Board of Regents and consistent with the advice of the Chief General Counsel. (Ref. BOR-10 on file in the Board Office.)

Vice Chancellor and Chief General Counsel James Martines presented the history of why this is an issue now and not in the past. He presented a Resolution delegating authority to make litigation decisions to the Chancellor after consultation with the Chair of the Board of Regents and consistent with the advice of the Chief General Counsel.

In response to a question from Regent Boylan asking why consultation is just with the Chair, Chief General Counsel Martines responded that they were tailoring it according to what other jurisdictions have done. He added that the Vice Chair could be added.

Regent McMichael moved to approve a Resolution delegating authority to make litigation decisions to the Chancellor after consultation with the Chair and Vice Chair of the Board of Regents and consistent with the advice of the Chief General Counsel. Regent Boylan seconded.

Regent Brooks clarified that this decision is specific to litigation. Chief General Counsel Martines responded yes that it was specific to litigation and would also apply to administrative hearings.

12. Approved – Resolution Delegating Authority for Litigation Decisions (Agenda Item 10) – (Continued)

Regent Tarkanian requested a current list of pending litigation. Chief General Counsel Martines stated that a pending litigation list is provided to Grant Thronton, and it certainly could be provided as a Regent request.

Regent Del Carlo remembered that any Regent could go into the office to review the list. Chief General Counsel Martines believed that currently, there are 17 active litigation cases going on throughout NSHE.

Motion carried by unanimous vote. Regent Perkins was absent.

The meeting recessed at 6:07 p.m. and reconvened at 6:12 p.m. with all members except Regent Perkins.

13. Information Only – Chancellor’s ad hoc Committee on Public Safety – Adam Garcia, Vice President of Public Safety and Director of University Police Services, Southern Command, and Chair of the Chancellor’s ad hoc Committee on Public Safety, provided an update on the activities of the Committee including its charge, membership, and progress. (Ref. BOR-13 on file in the Board Office.)

Regent Brooks stated the Board did not receive a list of recommendations and the costs associated with them. Vice President Garcia stated the Committee was taking the process in steps. The first step is to review recommendations provided for the Chancellor, and once those are approved, then they will begin the process of determining devices, training needed, and then the costs. Interim Chancellor Charlton added that there will be more information at the June meeting on those items that will be one-time, on-going, and recurring costs.

Regent Brooks stated that significant spending must be made to improve safety practices. He is interested in looking at the list. Interim Chancellor Charlton noted that it is part of the process and is one of the reasons this is a standing item at each meeting.

In response to a question from Regent Del Carlo related to training, Vice President Garcia responded that there is a plethora of paths that they can use for training.

Regent Boylan thanked Vice President Garcia for the presentation and asked if any of the locks shown were installed. Vice President Garcia stated that part of the process will include an across-the-board study of what locks are in use and where they are in use to create a list of recommended buildings and areas to receive the locks. Regent Boylan asked how the Board could help. Interim Chancellor Charlton stated the work that the Committee has done is extraordinary. The prioritization at the next meeting is going to be a heavy lift. All funding requests will be deployed throughout the system. NSHE will need to find new resources.

13. Information Only – Chancellor’s ad hoc Committee on Public Safety – (Continued)

Regent Cruz-Crawford asked if NSHE has looked into Centegix badges for rapid incident response. She also suggested that the NSHE grid and remap the institutions for emergency personnel.

14. Information Only – Chancellor’s ad hoc Committee on Higher Education Funding – Interim Chancellor Patricia Charlton provided an update on the work of the ad hoc Committee on Higher Education Funding. (Ref. BOR-14 on file in the Board Office.)

In response to a question from Regent Del Carlo asking what type 4 or advanced topology means in relation to the NSHE formula, Interim Chancellor Charlton responded that it means outcomes-based funding methodology. Chief Financial Officer Viton added that the consultants group funding models into categories based on their complexity and other various things in order to compare to peers.

Interim Chancellor Charlton recognized that the student leaders had presented, and the Committee will hear from the faculty at the next meeting.

15. Information Only – New Business – None.

16. Information Only – Public Comment

Ben Sagman provided written public comment refuting Yvette Machado’s graduation speech as false and antisemitic. (*Sagman.Ben05.23.24 on file in the Board Office.*)

Bill Robinson made in-person public comment that communication must improve. He added that on December 6<sup>th</sup> faculty were unable to lock their classroom doors. Because of today’s discussion, he was assured that safety will be funded.

Chair Carvalho appreciated the communications discussion but encouraged Regents to call the Presidents because communication is a two-way street.

The meeting adjourned at 6:58 p.m.

Prepared by:

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Submitted for approval by:

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