BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION

University of Nevada, Reno
Joe Crowley Student Union, Milt Glick Ballrooms B & C
87 West Stadium Way, Reno

Thursday, June 9, 2022
Friday, June 10, 2022

Video Conference Connection from the Meeting Site to:
System Administration, Las Vegas
4300 South Maryland Parkway, Board Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:
Mrs. Cathy McAdoo, Chair
Dr. Patrick R. Carter, Vice Chair
Mr. Joseph C. Arrascada
Mr. Patrick J. Boylan
Mr. Byron Brooks
Ms. Amy J. Carvalho
Mrs. Carol Del Carlo
Dr. Mark W. Doubrava
Dr. Jason Geddes
Mr. Donald Sylvantee McMichael Sr.
Mr. John T. Moran
Ms. Laura E. Perkins
Dr. Lois Tarkanian

Others Present:
Ms. Crystal Abba, Officer in Charge
Dr. Constance Brooks, Vice Chancellor, Public Affairs and Advancement
Mr. Andrew Clinger, Chief Financial Officer
Ms. Renee Davis, Acting Vice Chancellor, Academic and Student Affairs and Community Colleges
Mr. James J. Martines, Interim Chief General Counsel
Ms. Keri Nikolajewski, Interim Chief of Staff to the Board
Ms. Tina Russom, Deputy General Counsel
Mr. Joe Sunbury, Chief Internal Auditor
Mr. Michael B. Wixom, Special Counsel
Dr. Federico Zaragoza, President, CSN
Dr. Kumud Acharya, President, DRI
Ms. Joyce M. Helens, President, GBC
Dr. DeRionne Pollard, President, NSC
Dr. Karin M. Hilgersom, President, TMCC
Dr. Keith E. Whitfield, President, UNLV

Others Present: *(Continued)*
Mr. Brian Sandoval, President, UNR
Dr. J. Kyle Dalpe, Interim President, WNC

Faculty senate chairs in attendance were: Ms. Tracy Sherman, CSN; Dr. Dave Rhode, DRI; Mr. Kevin Seipp, GBC; Dr. Samantha Jewell, NSC; Dr. Christine Beaudry, NSC; Mr. Glenn Heath, SA; Dr. Virginia Irintcheva, TMCC; Ms. Shannon Sumpter, UNLV; Dr. Amy Pason, UNR; Dr. Eric Marchand, UNR; and Mr. Jim Strange, WNC. Student body presidents in attendance were: Ms. Yvette Machado, ASCSN President, CSN; Mr. Zachary Stamp, SGA President, GBC; Ms. Tessa Espinosa, NSSA President, NSC; Mr. John Fenton, SGA President, TMCC; Mr. Issac Hernandez, CSUN President, UNLV; Ms. Dionne Stanfill, ASUN President, UNR; and Mr. Matthew Hawn, GSA President, UNR. Classified council chairs in attendance were: Mr. Jon Carpineta, CSN; Ms. Tasha-Storla, GBC; Ms. Pamela Ball, NSC; Ms. Janet Bicker, TMCC; Ms. Deana Wilson, UNLV; Ms. Jill Short, UNR; and Ms. Amanda Godin, WNC.

Mr. Harry Ward, Deputy Attorney General, was also in attendance.

Chair McAdoo called the meeting to order at 11:30 a.m. with all members present. Ms. Roni Ellison sang the National Anthem. Regent Del Carlo led the Pledge of Allegiance and Chair McAdoo provided the Land Acknowledgement.

Chair McAdoo introduced Deputy Attorney General Harry Ward, who will serve as the Board's Open Meeting Law Counsel. She announced that Agenda Item 32 (Appointment, Acting Chancellor) would take place immediately following Agenda Item 10 (Consent Items).

1. Information Only – Introductions and Campus Updates

Western Nevada College (WNC) President J. Kyle Dalpe reported that WNC served 3,475 students in Spring 2022, a 6.7 percent increase over the previous year. In addition, weighted student credit hours (WSCH) increased by 9 percent. Since the March meeting, WNC was awarded $1.1 million in state and federal funding to support the commercial driver's license training program in Carson City and Fallon. By June, WNC will have held ten commencement events, including three commencement ceremonies with 581 graduates. In addition, 110 Jump Start students received their WNC college degrees before receiving their high school diplomas. WNC's fall-to-fall retention rate for first-time, full-time degree-seeking students improved by 12 percent. The Wildcat Reserve food pantry distributed 12,480 grab-and-go food items between April and May. WNC received a $1 million grant from the William N. Pennington Foundation for a new Chemistry Laboratory, and it will be ready for students in the Fall. WNC has hired 20 full-time employees since February. WNC President Dalpe introduced Interim Vice President of Academic and Student Affairs, Dr. Dana Ryan. WNC's Reach for the Stars Gala will be held on August 13, 2022.

Great Basin College (GBC) President Joyce M. Helens reported GBC graduated 535 students in Spring 2022. GBC Radiology students had a 100 percent pass rate this year through the Radiological Technology Credentialing. In addition, the Emergency Medical Service Paramedic, Advanced Emergency Medical Technician, and the high school Paramedic students all had a 100 percent pass rate at the skills testing event in May.

1. Information Only – Introductions and Campus Updates – *(Continued)*

GBC was the only Nevada institution and one of 70 nationally chosen to help incarcerated individuals receive college credentials through the Second Chance Pell Grant. GBC also graduated nine individuals at the Lovelock Correctional Center. In addition, GBC received $1 million for a Sonography Program to help educate rural health care providers to use sonography as a diagnostic tool. The Trucking Industry Partnership CDL Program also had a 100 percent pass rate. Industry partners with the Maintenance Training Cooperative awarded 70 scholarships, $5,000 each, for GBC mining-related CTE programs and paid internships in the sponsoring companies. GBC Phi Theta Kappa Honor Society Chapter received regional and international recognition for the Share the Bounty Food Drive amid the pandemic. Finally, GBC will have its ribbon cutting tomorrow at the William N. Pennington Health Sciences and Technology Building at the Winnemucca Campus.

University of Nevada, Las Vegas (UNLV) President Keith E. Whitfield reported that UNLV graduated 3,300 students. President Whitfield welcomed Vice President for Diversity Initiatives and Chief Diversity Officer Seval Yildirim. He announced that Dr. Juanita Fain will transition to a Special Liaison to the President before her retirement in 2023. Keith Rogers will step in as Vice President for Student Affairs. He welcomed the following to UNLV: Leah Chan Grinvald, Dean of the William S. Boyd School of Law; Alyssa Crittenden, Dean of the Graduate College and Vice Provost for Graduate Education; and Kate Korgan, Senior Vice Provost for Academic Affairs. UNLV joined an alliance of the nation's 20 largest Hispanic Serving Institutions (HSI) to double the number of doctoral students and increase the number of Hispanic professors by 20 percent by 2030. Sports Management Professor Nancy Lough recently co-authored DisruptHERS: A New Model for Equity in Women's Sport. The report explores how people of different generations, genders, and genres can tap into their platforms to power change. In June, more than a dozen area schoolteachers will visit UNLV for a week-long crash course on the Geology of Southern Nevada, supported by a grant from the National Science Foundation and in partnership with Clark County School District.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom introduced incoming SGA President John Fenton. TMCC enjoyed successful walk-through commencement ceremonies, awarding 1,649 degrees and certificates. Of those were 172 Nevada Promise Scholars, 20 student-athletes, 95 veterans, and a 69-year-old degree earner who completed a degree in HVAC. In addition, TMCC has been returning to live events and activities, holding TMCC's 50th Birthday Party on April 1, 2022, which raised $50,000. The TMCC Counseling Center, Crisis Support Services of Nevada and Saving Grace had an impactful Take Back the Night walk with more than 100 participants to increase sexual assault awareness. The campus police department, in collaboration with the Faculty of Color Coalition, hosted the May the Force Be With You! event at the Meadowood Center Campus. TMCC Veteran's Services and Truckee Meadows Veteran's Club hosted their annual Operation Battle Born Trek during the Memorial Day Weekend in honor of service members who lost their lives on September 11, 2001. Estella Gutierrez was awarded the 2022 American Association of Hispanics of Higher Education Community College Award. TMCC was chosen as an NC3 School on Rise by the National Coalition of Certification Centers for its Workforce Training Program.

1. Information Only – Introductions and Campus Updates – *(Continued)*

Desert Research Institute (DRI) President Kumud Acharya thanked outgoing Faculty Senate Chair Dave Rhode. President Acharya reported that congressionally directed spending requests (earmarks) are back after ten years. DRI was approved for a $2 million project for Geoengineering and a $975,000 project for DRI's Science Alive program along with the UNLV College of Education. In May, DRI's Dr. Erick Bandala published a paper in the *International Journal of Environmental Science and Technology* on the danger extreme heat poses for outdoor workers. In addition, a study authored by DRI's Dr. Christine Albano and published in the *Journal of Hydrometeorology* found increases in atmospheric thirst across much of the Western U.S. during the past 40 years, with the most significant, robust increases around the Rio Grande and Lower Colorado rivers. Finally, DRI's Dr. Joe McConnell and the ice core team of researchers are currently in Tunu, Greenland, on their second drilling expedition. President Acharya provided the following highlights on recent contracts and grants: A five-year contract with the DOE and National Nuclear Security Administration, called TREDS, which stands for Technical Research, Engineering, and Development Services; Dr. Kristin VanderMolen an early career female scientist, was awarded nearly $300,000 from NOAA to research "Increasing the Reach and Effectiveness of Heat Risk Education and Warning Messaging in Historically Underserved and Socially Vulnerable Communities;" and Western Regional Climate Center Director Dr. Tim Brown received nearly $800,000 (for Option Period 1) from NOAA for "Regional Climate Services Support in the Western Region." DRI hosted a family-friendly Science Distilled in Reno titled, Step into a Scientists' Shoes. DRI's Ted Hartwell shared his adventures in archaeology, comets and asteroids, and community environmental monitoring. On May 4, DRI partnered with the National Atomic Testing Museum on the return of May the Science Be with You! Families enjoyed hands-on activities, including science demonstrations by DRI researchers and Nevada Robotics activities.

Nevada State College (NSC) President DeRionne Pollard recognized outgoing Faculty Senate Chair Samantha Jewell, incoming Faculty Senate Chair Christine Beaudry, NSSA President Tessa Espinosa, and returning Classified Council Chair Phoebe McKnight. NSC continues to thrive, focused on four major movements: 1. Concluding a year of actively listening and learning; 2. NSC is looking at and will benefit from an educational philosophy statement; 3. NSC is working on a revision to the 2025 Strategic Plan on how it will respond in a post-COVID reality; and 4. NSC is watching enrollment trends to respond.

College of Southern Nevada (CSN) President Federico Zaragoza thanked outgoing Faculty Senate Chair Julian Smit and ASCSN President Zachary Johnigan. In addition, he welcomed incoming Faculty Senate Chair Tracy Sherman and ASCSN President Yvette Machado. President Zaragoza reported that CSN awarded 4,300 degrees and certificates, with 1,800 graduates participating in the 50th commencement ceremony. In addition, CSN students Akeem and Marquee Anifowoshe won the prestigious Blackstone LaunchPad Annual Pitch Competition. As a result, they were awarded $25,000 to expand their sneaker restoration and sneaker care business, NuLife Kicks. Finally, CSN partnered with the Asian Community Development Council to recognize a large cohort of Asian students graduating.

1. Information Only – Introductions and Campus Updates – *(Continued)*

University of Nevada, Reno (UNR) President Brian Sandoval thanked Aubrey Flores, Janelle Garcia, and Patricia Richard for their time and effort in putting this meeting together. In addition, president Sandoval welcomed ASUN President Dionne Stanfill, Director of Indigenous Community Relations Daphne Hooper, Vice Provost of Graduate Education and Dean Markus Kemmelmeier, Interim Dean of College of Liberal Arts Cassilde Isabelli, Interim Dean of the Orvis School of Nursing Cameron Duncan, Interim Dean of the School of Social Work Lillian Wichinsky, and Director of Extension and Associate Dean of Engagement Jacob DeDecker.

2. Information Only – Institutional Student and Faculty Presentations – UNR President Sandoval introduced Ms. Celeste Robles Chavez, student presenter, and Dr. Mandi Collins, faculty presenter. They presented on the Digital WolfPack Initiative from a student and faculty perspective. *(PowerPoint on file in the Board Office.)*

Ms. Celeste Robles Chavez is a UNR student from Las Vegas, Nevada. Born to Mexican immigrants, she is a first-generation student. She is a dual major in Biotechnology alongside Microbiology and Immunology with a Minor in Community Health Sciences. Her career goal is to be an Epidemiologist in the focus area of pharmacy and medicine, with a lifelong dream to improve current medicines and help develop affordable medication for low-income families. Ms. Robles Chavez is entering her second year at UNR and participating in multiple organizations. She is part of the Honors College, a student ambassador for CABNR, and an active member of the MedLife organization. This upcoming academic year, she will serve as a Mobil Clinic Officer. She hopes to graduate with her bachelor's degree in 2025 and continue to graduate school.

Dr. Mandi Collins is an associate professor for the College of Education and Human Development. As a Master Teacher in the NevadaTeach program, she instructs and supervises the clinical experiences of undergraduate, dual majoring, mathematics, and science secondary education majors. In addition to her teaching role, Dr. Collins was named the new Director of the Raggio Research Center for STEM Education. Having earned all her undergraduate and graduate degrees from UNR, Dr. Collins proudly bleeds silver and blue.

In response to a question from Regent Del Carlo related to mentoring advice, Ms. Robles Chavez stated as a first-generation student, the most help she received was learning what college is, the processes, and an understanding of where she needed to focus.

The meeting recessed at 12:21 p.m. and reconvened at 1:02 p.m. with all members present.

3. Information Only – Regents' Welcome, Introductions and Reports *(Agenda Item 4)*

Regent Del Carlo reported that she had met Ms. Nevada, who came onto the stage and in her opening statement said she was a proud student at the College of Southern Nevada. The Ms. America competition is the nation's leading advocate for women's education and the largest provider of scholarships and assistance to young women in the United States.

4. Information Only – Chair of the Nevada Student Alliance Report *(Agenda Item 5)* – Chair of the Nevada Student Alliance and UNR GSA President Matthew Hawn introduced the 2022-2023 Nevada Student Alliance and institutional Student Body Presidents. The following is what each institution would like to accomplish over the next year:
   - CSN ASCSN – Revise Code of Conduct and member handbook and facilitate a revision of Bylaws and Constitution.
   - CSN ASCSN – Prepare for Welcome Week, highlighting available student resources offered on campus.
   - NSC NSSA – Student government will comprise events and activities that interest student populations and are diverse and inclusive.
   - NSC NSSA – Collaborate more with the academic staff and faculty to help provide additional resources and support on campus.
   - UNLV CSUN – Advocate for legislation initiatives and non-profit organizations that seek to prioritize resolving Nevada's mental health crisis.
   - UNLV CSUN – Support legislation that seeks to ease students' struggles due to high inflation and rising gas prices.
   - UNLV CSUN – Educate and lobby for the interests of combating the drought in Nevada to prevent environmental catastrophes.
   - UNLV GPSA – Highlight the funding discrepancies for graduate assistants, specifically in comparison to similarly situated institutions, while highlighting research and teaching productivity.
   - UNLV GPSA – Collaborate with UNR GSA to advocate for graduate assistants across Nevada.
   - UNLV GPSA – Create new leadership positions for graduate students that involve community service projects and legislative affairs.
   - UNR ASUN – UNR students will travel to the new UNR at Lake Tahoe campus on July 1 to welcome new Wolf Pack family members into the Pack.
   - UNR ASUN – Support a Resolution to commemorate the 50th birthday of the Pell Grant.
   - UNR GSA – Create a new summer task force whose primary responsibility is to help through administrative processes under the GSA.
   - UNR GSA – Collaborate with UNLV GPSA to advocate for graduate assistants across Nevada.
   - UNR GSA – The GSA had several students speak at the Nevada Legislature in support of Governor Steve Sisolak's Home Means Nevada Initiative for affordable housing.
   - UNR GSA – Continue its work with upper administration to focus on graduate student housing.
   - UNR GSA – Work with UNR ASUN to help create awareness of all the different services available to students on and off campus.
   - GBC SGA – Focus on inclusion and fostering a community to include all students in rural Nevada and online.
   - GBC SGA – Ensure students are given a student identification that includes numbers for mental health support.
   - GBC SGA – Utilize their budget to plan and execute in-person and online events enriching a student's college experience and allowing them to explore their interests and passions in a communal setting.

4. Information Only – Chair of the Nevada Student Alliance Report *(Agenda Item 5)* – *(Continued)*

UNR GSA President Hawn said that all student government organizations look forward to collaborating closely with one another, institutional Presidents, NSHE, and the Board of Regents in the upcoming year.

5. Information Only – NSHE Classified Council Report *(Agenda Item 6)* – WNC Classified Council Chair and President of the NSHE Classified Council Natasha Anderson thanked the Regents for all their work to help the institutions and their communities. Compensation and the equality study remain concerns. Every classified council member works hard, and all should be treated the same. The NSHE Classified Council looks forward to working with the Board in the future.

6. Information Only – Chair of the Faculty Senate Chairs Report *(Agenda Item 7)* – Chair of the Faculty Senate Chairs and UNR Faculty Senate Chair Dr. Amy Pason recognized and thanked the 2021-22 Council of Senate Chairs. In addition, she has had an opportunity to meet with the incoming Senate Chairs and announced that CSN Faculty Senate Chair Tracy Sherman would lead as the new Chair of Chairs. In her past two years as Senate Chair, there have been numerous leadership changes, a pandemic, budget cuts, furloughs, changes to how we teach and work generally, and strategic and future planning for NSHE and its institutions.

With all these changes, including leadership transitions, she challenged her faculty in a Spring Welcome letter to ask themselves: *Who will we be?* And she believed this was an appropriate call to ask ourselves as a System now. In this meeting, Regents have the critical task of choosing new Board leadership and affirming the choice of an acting Chancellor that will lead NSHE through the legislative session and hopefully guide the System towards stable ground for the next permanent Chancellor.

Who are we going to be? is also an important question because of the retention issues and turnover seen with faculty and staff across the institutions. What were clearly defined roles and job expectations are no more. Instead, faculty and staff are taking over work previously done by others and adjusting their work to account for all vacant positions to address continued budget shortfalls. In response, the institutions will make decisions about reorganization, efficiencies, and how to "make do" to make lasting impacts and fulfill missions. Reasons for NSHE faculty and staff retention issues are varied, but most resonate with what many have written about over the past year related to worker burnout and disengagement. As Kevin McClure recently wrote in *The Chronicle of Higher Education,* we can't feel fully invested in our work when there is no investment in us.

Today's biennial budget presentation includes the need to advocate for restoring PEBP health care benefits and cost of living increases for all state employees. Resignation and retention issues are not just an NSHE problem, they are happening to all state agencies. For example, staffing shortages necessitated extending open enrollment for benefits; the call center assisting employees with their benefits saw their normal call wait times jump from 2 minutes to 70 minutes. I

6. Information Only – Chair of the Faculty Senate Chairs Report *(Agenda Item 7)* – *(Continued)*

note this example specifically because we must recognize that we are interdependent with other state agencies, and cuts to PEBP staff and benefits are additional cuts and hardship to NSHE employees.

Who we have to be are advocates not only for the institutions but leaders in advocating for all state workers who serve our public. She hoped that all the Regents, as well as NSHE and institution leaders, are reaching out to elected officials who will ultimately make budget priorities and amplify, in the words of President Pollard*, that we are all trying to tread water when the state needs - and asks of us - to be Olympic swimmers*. Nevada must commit to higher education long-term, with an eye toward future growth and expansion of services to students and the state. NSHE must make five- or ten-year commitments just for software licensing contracts, and indeed the Legislature can think beyond one biennium when funding higher education.

In closing, she offered that NSHE should respond to the question of *Who are we going to be?* with:

- a willingness to collaborate and cooperate on problem-solving the challenges ahead;
- a willingness to listen and understand one another as we work through the tensions of the challenges ahead; and
- importantly, a willingness to challenge ourselves to be the leaders needed at this moment - ready to engage in the work at hand.

This means leveraging our "superpower" as a unified system and building on the strengths and expertise at the institutions. This means open communication and committing to shared governance to collectively make decisions on NSHE's shared future.

7. Information Only – Officer in Charge Report *(Agenda Item 8)* – Officer in Charge Crystal Abba stated that she had three essential items that needed to occur during her brief period in the position.

1. Prioritize the capital improvement projects, completed under a new process that significantly improved the process.
2. Prioritize the biennial request; the process is a little behind schedule, but she is confident that they are now on schedule and will meet the statutory deadline for submittal.
3. A directive that the AB450 Committee expand free college opportunities for more Nevadans; in her new role as co-chair of the AB450 Committee, they proposed a Workforce Investment Grant (WIG) Program.

The AB450 Committee endorsed the pilot proposal to expand free college opportunities for low-income students. It will provide a sizable grant contingent on the Interim Finance Committee's (IFC) approval and allocation of ARP funds which will occur in August. The second item approved by the AB450 Committee is a letter of support for the ARP funding to support the WIG program. If the funding is approved, the pilot program

7. Information Only – Officer in Charge Report *(Agenda Item 8)* – *(Continued)*

will begin in Spring 2023. The third item approved by the AB450 Committee relates directly to the work of the Board, which is a letter of support for the Workforce and Economic Development Investment Fund. The WIG Program will tax the institutions and programs as more students are incentivized to go into the critical areas to meet workforce needs. NSHE must ensure funding to expand capacity in the appropriate programs. In the Biennial Budget Request, there is an item for special consideration for a Workforce Development Investment Fund that can be accessed by the community colleges and the state college to support the programs included in the WIG Program. The fourth item is the NSHE Funding Formula. The AB450 Committee spoke extensively about the state of the current Funding Formula, noting it has worked for a decade, not without flaws. The Committee recommends that the Legislature consider legislation to allow for the study. The Governor's Office is supportive of moving in that direction. The final recommendation will revamp the Institutional Advisory Committees and acknowledge the Workforce Advisory Boards currently in place at the community colleges. The AB450 Committee adopted a letter of support urging the Board to vote and approve the revisions presented today.

Officer in Charge Abba stated this was her last meeting in the role, and she thanked the Board for its confidence in her during this brief time.

8. Information Only – Board Chairman's Report *(Agenda Item 9)* – Chair McAdoo thanked the campuses for inviting the Regents to the end-of-year festivities. Since the March Board meeting, there have been three special meetings. She has spent much time having conversations and interviews with many people about the expectations of an interim or acting chancellor. In addition, Chair McAdoo stated employee appreciation luncheons were held at both System Administration Offices. Finally, she said Officer in Charge Abba addressed the critical issues that needed to be completed. It has been a busy time, and she appreciated the hard work.

9. Information Only – NSHE Student Success Target Metrics *(Agenda Item 12)* – At the January 2019 special meeting, the Board approved target metrics for its student success goal. Targets were established for undergraduate graduation rates, number of students conferred an award, and persistence rates for each NSHE institution. Officer in Charge Crystal Abba presented updated target metrics with actual figures through 2021 for the student success goals. *(Ref. BOR-12 on file in the Board Office.)*

Regent Carvalho asked if the institution that a student comes from gets the benefit of the persistence rate, with Officer in Charge Abba stating it is where the student begins.

In response to a question from Vice Chair Carter related to using the information during a president's evaluation process, Officer in Charge Abba stated policy generically defines the metrics. The general direction they are headed is tying presidential performance to the metrics and goals of the institution's strategic plan.

TMCC President Hilgersom stated she has concerns with IPEDS full-time, first-time data. Seventy percent of students at TMCC are not full-time, first-time students. She

9. Information Only – NSHE Student Success Target Metrics *(Agenda Item 12)* – *(Continued)*

applauds the improvements, but the graduation rates are for a small cohort. TMCC also has an anomaly in the numbers because a couple of years ago the number of applied baccalaureate degrees TMCC offered put them into a different IPEDS category resulting in five years of repeat numbers based on the reporting. She stated she is not opposed to looking at metrics, but there must be a better way of counting the successes of part-time students.

The meeting recessed at 1:43 p.m. and reconvened at 1:45 p.m. with all members present.

10. Information Only – Public Comment *(Agenda Item 3)*

The following individuals provided written Public Comment or spoke in support of increasing graduate student stipends:

- Casey Adkins *(Adkins.Casey06.22 on file in the Board Office.)*
- Ria Anand *(Anand.Ria06.22 on file in the Board Office.)*
- Fatema Azmee
- Allison Bartlett *(Bartlett.Allison06.22 on file in the Board Office.)*
- Emer Ni Bhraonain
- Arnab Biswas *(Biswas.Arnab06.22 on file in the Board Office.)*
- Elizabeth Blackard
- Michael Blane *(Blane.Michael06.22 on file in the Board Office.)*
- Julia Brockman
- Tara Christensen *(Christensen.Tara06.22 on file in the Board Office.)*
- Tapadhir Das *(Das.Tapadhir06.22 on file in the Board Office.)*
- Dr. Robert Del Carlo
- Aramee Diethelm *(Diethelm.Aramee06.22 on file in the Board Office.)*
- Caryn Dreibelbis *(Dreibelbis.Caryn06.22 on file in the Board Office.)*
- Lauren Frick *(Frick.Lauren06.22 on file in the Board Office.)*
- Osama Abu Hamdan
- Sahara Harrington *(Harrington.Sahara06.22 on file in the Board Office.)*
- Matthew Hawn
- Sanipada Karandikar
- Afsana Mim Khandaker *(Khandaker.AfasanaMim06.22 on file in the Board Office.)*
- Christopher Knight *(Knight.Christopher06.22 on file in the Board Office.)*
- Morgan Long *(Long.Morgan06.22 on file in the Board Office.)*
- Taissa Lytchenko
- Elham Maleki
- Ashley Martinez, on behalf of Trace Wolfgang
- Corina Mathew-Sanchez, on behalf of Maddie Lowman
- Alex Milham
- Brian M. Morra *(Morra.BrianM06.22 on file in the Board Office.)*
- Roxana Morton
- Nagmat Nazarov
- Noemi Ortiz *(Ortiz.Noemi06.22 on file in the Board Office.)*
- Megan Osterhout, on behalf of Morgan Long
- Leah Prescott *(Prescott.Leah06.22 on file in the Board Office.)*

10. Information Only – Public Comment *(Agenda Item 3)* – *(Continued)*

- Dana Rider *(Rider.Dana06.22 on file in the Board Office.)*
- Chandra Sarkar *(Sarkar.Chandra06.22 on file in the Board Office.)*
- Jillian Schuyler
- Randy Smith *(Smith.Randy06.22 on file in the Board Office.)*
- Lynn Stanfield
- Yu Zhao *(Zhao.Yu06.22 on file in the Board Office.)*

The following individuals provided written Public Comment or spoke in support of the appointment of Dale A.R. Erquiaga as acting Chancellor:

- Jan Jones Blackhurst *(Blackhurst.JanJones06.22 on file in the Board Office.)*
- Alex Bybee *(Bybee.Alex06.22 on file in the Board Office.)*
- Glenn Christenson *(Christenson.Glenn06.22 on file in the Board Office.)*
- Jaime Cruz *(Cruz.Jaime06.22 on file in the Board Office.)*
- Dr. Jeffrey Geihs *(Geihs.Jeffrey06.22 on file in the Board Office.)*
- Michael Hillerby
- Sylvia Lazos *(Lazos.Sylvia06.22 on file in the Board Office.)*
- Punam Mathur *(Mathur.Punam06.22 on file in the Board Office.)*
- Denice Miller *(Miller.Denice06.22 on file in the Board Office.)*
- Teresa Murphy *(Murphy.Teresa06.22 on file in the Board Office.)*
- Lori Nelson-Kraft *(NelsonKraft.Lori06.22 on file in the Board Office.)*
- Lesley Pittman *(Lesley.Pittman06.22 on file in the Board Office.)*
- Keith Weaver *(Weaver.Keith06.22 on file in the Board Office.)*
- Elaine Wynn *(Wynn.Elaine06.22 on file in the Board Office.)*

The following individual provided written Public Comment in opposition to the appointment of an acting Chancellor:

- Molly Appel *(Appel.Molly06.22 on file in the Board Office.)*

The following individuals provided written Public Comment in support of rescinding the vaccine mandate:

- Daphne Lee on behalf of Health Freedom Nevada *(Lee.Daphne06.22 on file in the Board Office.)*
- Jason Leimer *(Leimer.Jason06.22 on file in the Board Office.)*

The following individuals provided written Public Comment or spoke in support of programs to fight food insecurity:

- Claire Holden
- Jakob Schein *(Schein.Jakob06.22 on file in the Board Office.)*
- Brayden Taeubel on behalf of Amanda Vaskov

The following individuals recognized and thanked Vice Chancellor Constance Brooks for her six years of service and dedication to NSHE:

- Yevonne Allen
- Dr. Edith Fernandez
- Dr. Eloisa Gordon-Mora

10. Information Only – Public Comment *(Agenda Item 3)* – *(Continued)*

The following individual provided thoughts on the UNR Workforce Development Teacher Pathways Initiative, Pups to Pack:

- Luis Galvez

The following individuals provided thoughts on the UNR Dean's Future Scholar Program:

- Boris Carpio Guerra
- Yeshu Cano Sanchez

The following individual spoke in support of ADA updates at UNR:

- Olivia Ngo on behalf of Lizzy Ramirez

The following individual spoke in support of affordable housing for students:

- Nathan Noble

Regent Brooks thanked UNR GSA President Hawn for a fantastic job of getting students together for Public Comment. It demonstrates his leadership and advocacy for his peers. Regent Brooks thanked the students that shared their stories. From these stories, the importance of graduate student stipend increases and mental health stood out. It is clear to see that a financial strain on individuals will be a process of self-induced stress which, if not addressed, may lead to severe mental health concerns. Regent Brooks wanted the students to know they were not being ignored. He will advocate for support but understands that it may not be enough.

Deputy Attorney General Ward suggested that the discussion on these issues happen under Agenda Item 15 (2023-25 Biennial Operating Budget).

11. Approved – Consent Items *(Agenda Item 10)* – The Board approved the consent items, except for Item 10d (*Handbook* Revision NSHE Financial Committees) which was withdrawn from the agenda, including a friendly amendment to the April 1, 2022, Board meeting minutes to reflect that Regent Boylan stated he was not in favor of the $610,000 payout for former Chancellor Melody Rose.

11a. Approved – Minutes *(Agenda Item 10a)* – The Board approved the following minutes:

- January 24, 2022, ad hoc Strategic Planning Committee *(Ref. BOR-10a1 on file in the Board Office.)*
- March 3-4, 2022, Board of Regents meeting *(Ref. BOR-10a2 on file in the Board Office.)*
- April 1, 2022, Board of Regents special meeting *(Ref. BOR-10a3 on file in the Board Office.)*

11b Approved – Nomination, Nevada State Board of Education *(Agenda Item 10b)* – The Board approved the nomination of Regent Joseph C. Arrascada for consideration and selection by the Governor for appointment to the Nevada State Board of Education as a non-voting member representing the Nevada System of Higher Education for a term of one year.

11. Approved – Consent Items *(Agenda Item 10)* – *(Continued)*

11c. Approved – Allocations of Grants-In-Aid, 2022-2023 *(Agenda Item 10c)* – The Board approved the allocated grants-in-aid.

	IN-STATE	OUT-OF-STATE
UNR	604	604
UNLV	917	917
NSC	217	217
CSN	933	933
GBC	107	107
TMCC	298	298
WNC	113	113

11e. Approved – *Procedures and Guidelines Manual* Revision, Student Health Insurance Fees *(Agenda Item 10e)* – The Board approved a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 11) concerning student health insurance rates for academic year 2022-23 for UNR, UNLV and NSC international students. *(Ref. BOR-10e on file in the Board Office.)*

Regent Del Carlo moved approval of the Consent Items, except for Item 10d (*Handbook* Revision NSHE Financial Committees), which was withdrawn. Regent Tarkanian seconded.

Regent Boylan requested a correction to the April 1, 2022, Board meeting minutes to reflect that he had stated on the record that he was not in favor of the $610,000 payout for former Chancellor Melody Rose.

Interim Chief of Staff Keri D. Nikolajewski recommended a friendly amendment to include the correction in the April 1, 2022, Board meeting minutes.

Regents Del Carlo and Tarkanian accepted the friendly amendment.

Motion carried.

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – The Board approved the appointment of Dale A.R. Erquiaga to serve as acting Chancellor of the NSHE and his Employment Agreement as acting Chancellor. *(Refs. BOR-32a and BOR-32b on file in the Board Office.)*

Chair McAdoo stated she understands that a number of people are concerned about the process that was followed for selecting the candidate that will be considered for acting Chancellor. Therefore, she has asked Interim Chief General Counsel James J. Martines to review the provisions of the Code that govern the process that she was required to follow. Chair McAdoo stated she followed the criteria in the Code and is presenting a candidate that she believes is best prepared to lead NSHE.

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – *(Continued)*

Interim Chief General Counsel Martines provided an objective review of the process to assure the Board that the process was followed and provided an overview of the difference between an interim and acting Chancellor and the requirements.

Chair McAdoo provided an overview of the meetings and conversations held to receive input and suggestions concerning the appointment of an acting or interim Chancellor. In addition, she sought feedback on the qualifications of the individual who is ideally suited to lead the NSHE in the next 12-18 months, which will include a legislative session to determine funding for the 2023-2025 biennium. Understanding what NSHE faces in the next year, specific skills and knowledge were noted as critical for success and were commonly repeated in many conversations, including legislative experience, the ability to manage and adhere to a budget, a Nevadan who understands Nevada and the unique challenges that education faces, a track record of policy development, and a consensus builder and unifier.

Chair McAdoo believes Dale A.R. Erquiaga is an individual who is best suited to lead NSHE at this point and that he possesses many of the critical skills that the Board is seeking. In addition, given his prior experience in state government, he knows the process and protocols for the legislative budget process. Further, he knows policy development in the Nevada Legislature. He is uniquely experienced and qualified to address the many policy issues likely during the 2023 Legislative Session. His K12 experience at Clark County School District and as State Superintendent qualifies him to address the many educational pipeline issues that NSHE faces post-pandemic. Beyond all his expertise in Cabinet-level positions, he has the added advantage of working with boards.

Chair McAdoo stated this is a difficult decision given all the Board has experienced in the past year. However, she understands the concerns that many have. The Board is here to deliberate the recommendation. The Board can spend time discussing the far from perfect process, but she urged the Board to consider Mr. Erquiaga. He exemplifies the skills, knowledge, and experience critical to the NSHE at this time.

Regent Brooks moved approval to appoint Dale A.R. Erquiaga to serve as acting Chancellor of the NSHE. Regent Geddes seconded.

Regent Geddes stated the process was followed as it has been in the past. If the Board wants to change the Code, it can do that at a separate meeting. Mr. Erquiaga knows Nevada and how to get a budget through the legislative process. Unique to the upcoming session are the AB450 recommendations, and Regent Geddes believes Mr. Erquiaga is the best person to lead NSHE through it.

Regent Boylan stated the process is flawed and must be changed. He asked if this was the time to ask Mr. Erquiaga questions. Deputy Attorney General Ward responded that the Board was considering a different matter. Interim Chief General Counsel Martines stated the process does not call for an interactive interview. Instead, the agenda item is for a recommendation and appointment.

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – *(Continued)*

Regent Boylan stated he would have liked to hear from Mr. Erquiaga about how he will deal with the legislative session and if he understands today's students.

In response to a question from Regent Doubrava related to scenarios in which the Board could transition an acting Chancellor to permanent Chancellor, Interim Chief General Counsel Martines responded Title 2 revisions require a 30-day notice to the public between the proposal and the action of the Board.

Regent Doubrava stated there is a motion to approve the recommendation and asked if the Employment Agreement requires a separate motion. Interim Chief General Counsel Martines believed the motion on the table did not include the Employment Agreement, so that would require another motion.

Regent Tarkanian was concerned that the agenda item was on the meeting schedule for tomorrow. People in the Las Vegas community want to comment but will not be able to since the agenda item was moved.

Regent Carvalho agreed with Regent Tarkanian that this agenda item is of high interest and concern to many in the community. She understood the Board's time constraints, but it must answer to its constituents related to transparency.

Regent Carvalho stated she interpreted the Code to say that some of the processes could have been done in a more public setting. However, she understands that specific people cannot be discussed publicly. She wished that the process was more transparent.

In response to a question from Regent Carvalho related to the contract, Deputy Attorney General Ward suggested that discussion of the contract proceed after the motion on the table is addressed. Interim Chief General Counsel Martines stated the motion on the table does not include the contract, but a friendly amendment could be made to include the contract.

Regent Brooks stated it was his understanding that the appointment and the contract were separate.

Regent Arrascada noted he had met with the candidate, and his opinion is that he is the right person for the position with outstanding qualifications. This is the leadership that NSHE needs.

In response to a question from Vice Chair Carter related to the item being moved to today and the opportunity for Public Comment, Deputy Attorney General Ward stated the public had a chance to speak earlier today under the agenda item for Public Comment.

Regent Geddes followed up that the posted agenda states that items may be taken out of order, including moving an item to a different day.

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – *(Continued)*

Chair McAdoo stated she did confirm before moving the agenda item to today.

Regent Perkins asked about the succession of the Officer in Charge. Deputy Attorney General Ward stated the matter was not on the agenda. He suggested that discussion be limited to the motion on the floor.

Chair McAdoo requested a roll call vote.

Motion carried via a roll call vote. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Boylan, Brooks, Carvalho, Del Carlo, Doubrava, Geddes, McMichael, and Perkins voted yes. Regents Moran and Tarkanian voted no.

Regent Geddes moved approval of Dale A.R. Erquiaga's Employment Agreement as acting Chancellor. Regent McMichael seconded.

Regent Geddes noted that the legislative session could run over, and to provide consistency, the 18-month term of this contract is critical.

Regent Carvalho asked where the acting Chancellor would be based, with Chair McAdoo responding that Mr. Erquiaga understands that he will spend time in Las Vegas, Reno, and rural Nevada.

In response to a question from Regent Boylan about the base salary, Chair McAdoo stated she reviewed former contracts for acting Chancellors, and this salary is within the salary range.

Regent Boylan asked why the salary was not the same as the previous Chancellor if he was going to do the same job. Chair McAdoo reiterated that she reviewed former contracts for acting Chancellors, and this salary is within the salary range.

In response to a question from Regent Brooks about termination provisions, Interim Chief General Counsel Martines responded that the most significant consideration is the contract term of 18 months. There is rarely a termination without cause within the first year of a contract.

Regent Moran asked what criteria Chair McAdoo used when she began considering candidates. Deputy Attorney General Ward stated the discussion should be limited to the contract.

Regent Moran asked whether the proposed Chancellor's duties and responsibilities are outlined in the contract. Interim Chief General Counsel Martines responded yes.

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – *(Continued)*

Regent Moran stated he was trying to understand whether the Chair used any of the duties and responsibilities outlined in the contract to determine the best candidate for the position. Chair McAdoo stated she received preferred qualifications from every person that she interviewed.

Interim Chief General Counsel Martines asked for clarification on whether Regent Moran's question related to the appointment of an individual or the specific contract.

Regent Moran stated the contract provides a specific list of roles and responsibilities, and he wanted to understand what the Chair utilized in determining who to hire for this particular contract.

Deputy Attorney General Ward reiterated this is outside the scope of the motion on the table.

Regent Moran asked what the Chair considered when going through the process. Chair McAdoo stated that she told each candidate that, given the upcoming year, specific skills and knowledge were noted as critical for NSHE's success and were repeated in many conversations with people interviewed. Skills and knowledge noted were legislative experience, ability to manage and adhere to a budget, a Nevadan that understands Nevada and the unique challenges faced in education, a history of policy development, and a consensus builder and unifier.

Regent Moran asked Chair McAdoo if she understood her responsibilities related to Section 5.6 of the contract.

Regent Brooks called the question.

Regent Moran stated this was his opportunity to ask questions about the contract for himself and his constituents.

Deputy Attorney General Ward suggested that Regent Moran direct his questions to Interim Chief General Counsel Martines.

Interim Chief General Counsel Martines stated Section 5.6 of the contract relates to outside activities, conflict of interest, and competing organizations. The Section is a contract requirement, and as with all contracts, an effort is made to enforce the Section.

Regent Moran again asked if Chair McAdoo understood what she was required to do concerning Section 5.6 of the contract. Chair McAdoo stated she is not an attorney and does not interpret the law or contract. Interim Chief General Counsel Martines noted the Section is required, and the Chair does change over time.

Regent Doubrava stated he supported the appointment but could not support the contract because of the 18-month term.

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – *(Continued)*

Regent Perkins left the meeting.

Regent Brooks called the question. Regent Boylan seconded.

Motion to end debate.
Motion carried via a roll call vote. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Boylan, Brooks, Carvalho, Del Carlo, Doubrava, Geddes, McMichael, and Tarkanian voted yes. Regent Moran voted no. Regent Perkins was absent.

Motion to approve Dale A.R. Erquiaga's Employment Agreement as acting Chancellor.
Motion carried via a roll call vote. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Boylan, Brooks, Carvalho, Del Carlo, Geddes, McMichael, and Moran voted yes. Regents Doubrava and Tarkanian voted no. Regent Perkins was absent.

Chair McAdoo was appreciative of the robust discussion. She is only trying to do the right thing and make the right decisions.

The meeting recessed at 4:13 p.m. and reconvened at 4:25 p.m. with all members present.

Mr. Erquiaga stated it had been 41 years since he stepped foot on the UNR campus as a freshman. Someone said to him today that his life has come full circle. He has worked most of his life to improve the lives of others. Mr. Erquiaga addressed the students and told them they deserve every opportunity NSHE can provide. To the faculty and staff, he recognizes good instruction, and he respects hard work and expertise. He promised to listen to all faculty and staff. To System and Board staff, he hopes to learn from you daily and to have fun. He knows there is a lot of work to do, and he looks forward to it. To the Presidents, he knows some better than others, but each has his commitment to work as a team and hold each other accountable. To the communities, he looks forward to finding more ways to connect with the diversity and depth of the state. Finally, to the Regents, he will work for and with all just the same.

Mr. Erquiaga said he chose to be acting Chancellor. He has no desire to apply for or serve longer than the contract. He is ready to help for the contract period or shorter if a new Chancellor is found. He is committed to living in Reno and Las Vegas. He is committed to fiscal responsibility and, if necessary, austerity. He will supply truthful information to the Legislature, but NSHE will need allies. He wants everyone to know he is okay with votes that are not unanimous, but he asks that everyone pull together once the debate is done and get back to work. He understands that the Board of Regents is the head of the NSHE. His job is to help craft policy, design strategies, run a tight ship, make tough decisions, give advice if asked, and speak the truth even when some may not like it. Everyone will not always agree, but everyone can have mutual respect and

12. Approved – Appointment, Acting Chancellor *(Agenda Item 32)* – *(Continued)*

collaborate as NSHE focuses on student outcomes; a safe, respectful, and fair work environment for the teams; and deliverables that the people of Nevada expect.

Mr. Erquiaga thanked the Board for its confidence and candor.

Regent Moran congratulated Mr. Erquiaga.

13. Approved – Election of Officers *(Agenda Item 11)* – The Board elected Regent Cathy McAdoo as Chair and Regent Amy Carvalho as Vice Chair. These officers will serve a one-year term, commencing July 1, 2022.

1. Chair

Regent Brooks nominated Regent McAdoo.

Regent Brooks offered that the Regents need to look at the amount of time that the Chair and Vice Chair have been able to be active in their role to support policy, the Regents, and the NSHE. It is important to allow them the opportunity to continue and finish the work they have started.

Regent Del Carlo nominated Regent Carvalho.

Regent Del Carlo offered that the agenda item reads election of officers to a one-year term, commencing July 1, 2022. Regent McAdoo chose not to run for reelection, so she will be unable to serve a one-year term. The Board is in desperate need of stability and continuity.

Regent Geddes said the Board had elected officers that termed out in December, so there is a precedent.

Regent Moran agreed with Regent Del Carlo's comments. He asked for Deputy Attorney General Ward's opinion. Deputy Attorney General Ward said the agenda must be followed.

Regent Moran clarified there would be people disqualified from being considered due to tenure and time frames associated with their terms.

Interim Chief General Counsel Martines clarified he confirmed Regent Geddes' comments. In his research back to 2006, there was precedent in allowing Regents with less than one year left to be nominated for the position. The Bylaws set the term to one year but do not restrict the nomination process. There are many reasons why a Regent may not be able to fulfill the one year. The Bylaws expressly set forth a process for dealing with vacancies in the office. He believed that the wording of the Bylaws and the precedent since 2006 of not restricting the nomination process, the most logical interpretation is that no one is precluded from being nominated.

13. Approved – Election of Officers *(Agenda Item 11)* – *(Continued)*

Regent Moran said the Board just heard the recommendation from the Deputy Attorney General. Since the Board is looking at a term of one year and nothing less, it would not be fair and would not satisfy the Open Meeting Law to allow someone to run for the position if they are not there for the one-year term.

Regent Doubrava agreed with Regent Geddes. He recalled that elected officer's terms may have ended in December, and the vacancy was filled in January.

Interim Chief General Counsel Martines stated in an abundance of caution that he would give an explanation and ask Deputy General Counsel Ward if he agrees with his interpretation that this would not violate the Open Meeting Law. This is an interpretation of the Bylaws. The agenda language says the Board shall elect someone for a one-year term. If a Regent's term ends early, the appropriate process to fill the vacancy will move forward. His interpretation is that an Open Meeting Law violation will not occur because they are being elected to a one-year term.

Deputy Attorney General Ward said he is not able to interpret the Bylaws. He is present as the Open Meeting Law person to make suggestions. If the item has been agendized, it can be voted on.

Interim Chief General Counsel Martines stated the agenda language is the exact language of the Bylaws.

Regent Moran moved to postpone Agenda Item 11, Election of Officers.

Regent Brooks asked Interim Chief General Counsel Martines if there was anything in this motion that is counterproductive to how the Bylaws are written or how the Deputy Attorney General has provided advice.

Regent Moran clarified there are two nominations and one motion to postpone on the floor.

Deputy Attorney General Ward said there are two nominations and one motion on the floor without a second. Therefore, he recommended the Board continue with the motion.

Chair McAdoo seconded.

Chair McAdoo offered a friendly amendment to postpone Agenda Item 11, Election of Officers, to the special Board meeting June 30, 2022.

Regent Moran and Chair McAdoo accepted the friendly amendment.

13. Approved – Election of Officers *(Agenda Item 11)* – *(Continued)*

Regent Del Carlo reminded the Board that there is an upcoming legislative session. In addition, the Board just hired an acting Chancellor, and she believes Board leadership should be in place for a one-year term.

Motion failed via a roll call vote. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Boylan, Brooks, Carvalho, Del Carlo, Doubrava, Geddes, McMichael, Perkins, and Tarkanian voted no. Regent Moran voted yes.

Regent Moran asked whether Chair McAdoo had seconded the motion that she just voted no on. Chair McAdoo responded yes.

Deputy Attorney General Ward said the nominations would stand.

Regent McAdoo was elected Chair. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Brooks, Doubrava, Geddes, and Perkins voted for Regent McAdoo. Regents Boylan, Carvalho, Del Carlo, McMichael, Moran, and Tarkanian voted for Regent Carvalho.

2. Vice Chair

Regent Moran nominated Regent Carvalho.

Regent Brooks nominated Regent Carter.

Regent Moran believed this provided an opportunity for Chair McAdoo and Regent Carvalho to work together and for Chair McAdoo to help Regent Carvalho get acquainted with projects she would not be able to finish.

Regent Doubrava appreciated Regent Moran's comments.

Regent Geddes said that having Regent Carvalho as Vice Chair would provide continuity and would be beneficial when Chair McAdoo's term is done.

Regent Brooks believed many positive things were happening on the Board at the beginning, with Chair McAdoo and Vice Chair Carter working together. The two personalities working in conjunction with one another will lead to positive outcomes.

Regent Del Carlo respectfully disagreed with Regent Brooks. Regent Carvalho, as Vice Chair, will provide continuity.

13. Approved – Election of Officers *(Agenda Item 11)* – *(Continued)*

Vice Chair Carter withdrew his name from consideration.

Vice Chair Carter nominated Regent Brooks.

Regent Carvalho was elected Vice Chair. Regents Carvalho, Del Carlo, Doubrava, Geddes, McMichael, Moran, and Tarkanian voted for Regent Carvalho. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Boylan, Brooks, and Perkins voted for Regent Brooks.

14. Information Only – Institutional Metrics, DRI *(Agenda Item 13)* – DRI President Kumud Acharya presented data and metrics on DRI's progress in achieving the strategic goals adopted by the Board, including those identified by the Board designed to compare the performance of NSHE and its institutions to other states or respective peers in five key areas: 1) Access; 2) Success; 3) Closing the Achievement Gap; 4) Workforce; and 5) Research. *(Ref. BOR-13 on file in the Board Office.)*

Regents Arrascada, Moran, and Perkins left the meeting.

Vice Chair Carter was pleased with DRI's progress and commended the staff.

15. Approved – *Handbook* Revision, Community College Institutional Advisory Councils and Workforce Advisory Boards *(Agenda Item 14)* – The Board approved to establish Board policy (Title 4, Chapter 14, new Sections 30 and 31) requiring each community college president to establish an institutional advisory council. *(Ref. BOR-14 on file in the Board Office.)*

Acting Vice Chancellor for Academic and Student Affairs and Community Colleges Renée Davis presented a revision to Board policy (Title 4, Chapter 14, new Sections 30 and 31) requiring each community college president to establish an institutional advisory council. In addition, the proposed amendments formally recognize the current practice of establishing workforce advisory boards. The recommended *Handbook* provisions will effectively replace the current provisions of the *Procedures and Guidelines Manual*, Chapter 15, Sections 1 and 2, that originally established and govern the general operations of the community college IACs. The redesigned IACs will provide advice, and assist in community relations and institutional development, among other benefits, as requested by the president to enhance and strategically support the implementation of institutional goals.

Regent Arrascada entered the meeting.

15. Approved – *Handbook* Revision, Community College Institutional Advisory Councils and Workforce Advisory Boards *(Agenda Item 14)* – *(Continued)*

Regent Geddes moved approval to establish Board policy (Title 4, Chapter 14, new Sections 30 and 31) requiring each community college president to establish an institutional advisory council. Regent McMichael seconded. Motion carried. Regents Moran and Perkins were absent.

16. Approved – 2023-25 Biennial Operating Budget *(Agenda Item 15)* – The Board approved the 2023-25 Biennial Operating Budget priorities as presented. *(Ref. BOR-15 on file in the Board Office.)*

Chief Financial Officer Clinger discussed developing the NSHE's 2023-25 biennial operating budget request for the 2023 Legislative Session, including establishing System budget priorities and possible enhancements to the base formula funded operating budgets, as well as other state-funded budgets.

Regent Del Carlo left the meeting.

In response to a question from Regent Boylan related to Slide 15, Items for Special Consideration, #5, Chief Financial Officer Clinger stated it was a request for FY24 and FY25 to increase the stipends and the number of graduate assistants. If approved by the Governor and Legislature, the $13.2 million funding would become available on July 1, 2023, increasing the number of graduate assistant positions and the stipends.

Vice Chair Carter asked if NSHE is asking for the same base budget, why would it be an additional $25 million to hold harmless. Chief Financial Officer Clinger responded that NSHE anticipates that some institutions may have negative WSCHs between FY22 and FY20. So instead of a positive caseload request, it will be a negative one, reducing the base budget. This funding would replace that number to stay at the base budget level.

In response to a question from Regent Geddes about Items for Special Consideration, Chief Financial Officer Clinger responded that the list totals $215 million before caseload growth calculations. Initially, the list contained 49 items, and the top nine made the list.

Regent Geddes asked for the timeline of when the medical school will make it to a class of 90 students. UNLV Kirk Kerkorian School of Medicine Dean Marc J. Kahn stated that as soon as the Medical Education Building opens, the School of Medicine will request classes of 90 to the accrediting body.

Vice Chair Carter appreciated the list but was concerned that it was unrealistic to present to the Legislature. Chief Financial Officer Clinger clarified that NSHE can ask for $11.6 million, which is not a part of the Items for Special Consideration. The Business Officers agreed to request $11.6 million to restore the budget cuts.

16. Approved – 2023-25 Biennial Operating Budget *(Agenda Item 15)* – *(Continued)*

Regent Brooks asked if there is a contingency plan if the legislative body cannot support an increase in graduate stipends. UNR GSA President Hawn stated they are working with the administration to determine the pain points for the graduate students. Housing was another concern, so they are looking for public-private partnerships to find a way to lessen the burden of housing so the stipend goes further. The increase in stipends would go a long way for graduate students.

Regent Brooks asked what the administration has offered to support an increase in graduate stipends. UNR GSA President Hawn stated the UNR Provost's Office had added a slight increase for graduate students receiving their Ph.D. in STEM Education. But the larger ask is for all in graduate studies.

Regent Brooks stated this is an immediate need, and he did not think they could wait for a legislative session to determine what the outcome may be for financial resources for graduate students. He asked UNR and UNLV if some immediate relief could be provided to the students so their welfare conditions are vastly improved.

UNR President Sandoval stated that UNR has been in constant conversation with the Graduate Student Association and local developers. As a result, progress has been made in offering graduate students housing below the market rate. UNR will continue in those negotiations and is hopeful for a positive outcome. In addition, as reported, the Provost's Office has made a modest increase for some graduate students. UNR is exploring what it can do to increase them more.

UNLV President Whitfield stated that UNLV is acutely aware of this and has been trying to figure out ways to do it with the federal money, but it is one-time money and they do not want to create a part-time solution to a long-term problem. UNLV is also trying to look at ways to manage faculty positions and think of ways to use the revenue to support the graduate students more sustainably. UNLV added $2 million to help with graduate student insurance costs. The proposal to increase stipends is necessary.

Regent Boylan stated he thought the students received free medical and dental assistance at the Universities. UNLV President Whitfield said students do receive medical, but dental is limited. UNR President Sandoval stated graduate students do have access to standard clinical care.

UNR ASUN President Dionne Stanfill advocated for undergraduate students and provided her support for the budget proposal. The budget proposal contains funding to improve student life and experiences. Nevada ranks third in the country for food insecure children. Pack Provisions is operated by the ASUN Center for Student Engagement, addresses food and basic need necessities on campus, and has seen a 5,000 percent increase in visits since 2016. As UNR strives to be a more inclusive and accessible University to all that step foot on campus, the improvement of ADA adherence is a top priority for many students and will improve student life. The Dean's Future Scholars Program provides long-term mentoring and tutoring, employment opportunities,

16. Approved – 2023-25 Biennial Operating Budget *(Agenda Item 15)* – *(Continued)*

assistance with college entrance, financial aid, and pathways and opportunities for the students and their families. Every dollar of this budget is an investment into the campus and the future. Finally, she encouraged the Regents to listen to the student constituents.

Regent McMichael moved approval of the 2023-25 Biennial Operating Budget priorities as presented. Regent Brooks seconded.

Regent Geddes felt it was premature to act until the WSCH figures were received. Chair McAdoo clarified that the budget had to be submitted by September 1, 2022. Chief Financial Officer Clinger stated Chair McAdoo was correct. The Board will meet in August, and the budget is due five days later. He hoped to have the priorities approved today, and then in August, the WSCH adjustments could be made.

Officer in Charge Abba stated it is unlikely that the WSCHs will be received in sufficient time for Chief Financial Officer Clinger to run the formula and post for the June special Board meeting. Therefore, she urged the Board to consider approval so that Chief Financial Officer Clinger could prepare for August.

Chair McAdoo asked if once the WSCHs were received, and the Regents wanted to make changes, that those changes could happen at the August meeting, with Officer in Charge Abba stating they would make it work. Chief Financial Officer Clinger said it was NSHE's goal to have everything posted for the Governor's Office by August 26, 2022. Any changes would then have to be entered into the electronic submission.

In response to a question from Vice Chair Carter related to Cooperative Extension, Chief Financial Officer Clinger stated Cooperative Extension was on the 49-item list, but it did not make the 9-item list.

Chief Financial Officer Clinger clarified that adding an item to the list in August would be easy but removing an item would be difficult.

Motion carried via a roll call vote. Chair McAdoo, Vice Chair Carter, and Regents Arrascada, Boylan, Brooks, Carvalho, Doubrava, McMichael, and Tarkanian voted yes. Regent Geddes voted no. Regents Del Carlo, Moran, and Perkins were absent.

17. Approved – *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, University of Nevada, Reno School of Medicine *(Agenda Item 16)* – The Board approved the proposed tuition and fee structure for the 2023-25 biennium for the University of Nevada, Reno School of Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 3 and 18). *(Ref. BOR-16 on file in the Board Office.)*

UNR President Brian Sandoval presented the proposed tuition and fee structure for the 2023-25 biennium for the University of Nevada, Reno School of Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 3 and 18). The proposal reflects an increase

17. Approved – *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, University of Nevada, Reno School of Medicine *(Agenda Item 16)* – *(Continued)*

in resident tuition and fees of 2.26% per year for each year of the 2023-25 biennium. This item was presented for initial discussion at the March 3-4, 2022, meeting.

Regent Geddes moved approval of the proposed tuition and fee structure for the 2023-25 biennium for the University of Nevada, Reno School of Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 3 and 18). Regent Brooks seconded. Motion carried. Regents Del Carlo, Moran, and Perkins were absent.

Chair McAdoo Carlo stated that Agenda Items 17-19 *(Agenda Item 17, Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, Kirk Kerkorian School of Medicine, UNLV*; Agenda Item 18, Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, School of Dental Medicine, UNLV*; Agenda Item 19, Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, William S. Boyd School of Law, UNLV*)* listed in the minutes as 18-20 would be taken together as one item.

18. Approved – *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, Kirk Kerkorian School of Medicine, UNLV *(Agenda Item 17)* – The Board approved the proposed 2023-25 biennium tuition and fees for the UNLV Kirk Kerkorian School of Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 4 and 19). *(Ref. BOR-17 on file in the Board Office.)*

The proposed 2023-25 biennium tuition and fees for the UNLV Kirk Kerkorian School of Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 4 and 19) reflect an increase in registration fees of 3% for each fiscal year of the 2023-25 biennium. This item was presented for initial discussion at the March 3-4, 2022, meeting.

19. Approved – *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, School of Dental Medicine, UNLV *(Agenda Item 18)* – The Board approved the proposed 2023-25 biennium tuition and fees for the UNLV School of Dental Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 6 and 21). *(Ref. BOR-18 on file in the Board Office.)*

The proposed 2023-25 biennium tuition and fees for the UNLV School of Dental Medicine (*Procedures and Guidelines Manual,* Chapter 7, Sections 6 and 21) reflect an increase in tuition and fees for the 2023-25 biennium of 2.5% in registration fees and non-resident tuition, including the summer term tuition and fees. This item was presented for initial discussion at the March 3-4, 2022, meeting.

20. Approved – *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, William S. Boyd School of Law, UNLV *(Agenda Item 19)* – The Board approved the proposed 2023-25 biennium tuition and fees for the UNLV William S. Boyd School of Law (*Procedures and Guidelines Manual,* Chapter 7, Sections 5 and 20). *(Ref. BOR-19 on file in the Board Office.)*

Agenda Items 17-19 *(Agenda Item 17, Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, Kirk Kerkorian School of Medicine, UNLV*; Agenda Item 18, Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, School of Dental Medicine, UNLV*; Agenda Item 19, Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, William S. Boyd School of Law, UNLV*)* listed in the minutes as 18-20 – *(Continued)*

The proposed 2023-25 biennium tuition and fees for the UNLV William S. Boyd School of Law (*Procedures and Guidelines Manual,* Chapter 7, Sections 5 and 20) reflect an increase in tuition and fees for the 2023-25 biennium of 0% in FY24 and approximately 2% in FY25. The proposal also includes a correction to the Summer 2022 and Summer 2023 Distribution of Fees and Tuition originally approved at the June 11-12, 2020, meeting. This item was presented for initial discussion at the March 3-4, 2022, meeting.

Regent McMichael moved approval of the *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, Kirk Kerkorian School of Medicine, UNLV*; Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, School of Dental Medicine, UNLV*;* and *Procedures and Guidelines Manual* Revision, 2023-25 Tuition and Fees, William S. Boyd School of Law, UNLV. Regent Tarkanian seconded.

In response to Regent Arrascada's question about the specific increases, Officer in Charge Abba noted that the items were presented for initial discussion and vetted at the March Board meeting.

Motion carried. Regents Del Carlo, Moran, and Perkins were absent.

The meeting recessed at 6:52 p.m. and reconvened on Friday, June 10, 2022, at 10:30 a.m. with all members present except Regent Perkins.

21. Information Only – Public Comment *(Agenda Item 20)*

The following individual provided Public Comment in support of a part-time faculty pay increase:

- Edwin Lyngar

22. Approved – Basketball Building Naming, UNR – The Board approved the naming of the new Basketball Building as the Eric and Linda Lannes Basketball Building. *(Ref. BOR-22 and Supplemental Material on file in the Board Office.)*

UNR President Brian Sandoval presented the naming proposal of the new Basketball Building as the Eric and Linda Lannes Basketball Building.

UNR Men's Basketball Coach Steve Alford stated this is needed for recruitment efforts and the current student-athletes. He thanked Eric and Linda Lannes for helping get this project going.

22. Approved – Basketball Building Naming, UNR – *(Continued)*

UNR Women's Basketball Coach Amanda Levens stated she and Coach Alford are proud to represent the University and recruit student-athletes to come to Nevada. This is a fantastic community in a high academic institution. This project will be another layer to help attract high-level student-athletes.

UNR President Sandoval introduced Mr. Lannes and thanked him and his family for providing this generous gift.

Mr. Lannes stated the school really needs this and he looks forward to completing it quickly.

Regent Geddes moved approval of the naming of the new Basketball Building as the Eric and Linda Lannes Basketball Building. Regent Del Carlo seconded. Motion carried. Regent Perkins was absent.

23. Approved – Strategic Plan, UNR *(Agenda Item 21)* – The Board approved the UNR 2023-2027 Strategic Plan. *(Refs. BOR-21a and BOR-21b on file in the Board Office.)*

UNR President Brian Sandoval presented the UNR 2023-2027 Strategic Plan, Wolf Pack Rising.

Regent Geddes moved approval of the UNR 2023-2027 Strategic Plan. Regent McMichael seconded.

Regent Moran thanked UNR President Sandoval for his dedication, creativity, professionalism, and commitment to NSHE. UNR's Strategic Plan is consistent and preserves and maintains the integrity of the Bylaws. He urged Board members to approve the UNR 2023-2027 Strategic Plan.

Regent Del Carlo thanked UNR President Sandoval for the presentation.

In response to Regent Del Carlo's question about establishing partnerships and transfer processes with other institutions, UNR President Sandoval responded it would be partnerships with fellow institutions in Nevada.

Regent Del Carlo asked what a sentiment score is. UNR President Sandoval stated it is a collaboration with faculty and staff that they are satisfied with what is being accomplished on campus.

Motion carried. Regent Perkins was absent.

24. Information Only – Institutional Metrics, TMCC *(Agenda Item 23)* – TMCC President Karin M. Hilgersom presented data and metrics on TMCC's progress in achieving the strategic goals adopted by the Board to include those identified by the Board designed to compare the performance of NSHE and its institutions to other states or respective peers in five key areas: 1) Access; 2) Success; 3) Closing the Achievement Gap; 4) Workforce; and 5) Research. *(Ref. BOR-23 on file in the Board Office.)*

Regent Moran stated TMCC is in great stead with President Hilgersom at the helm. President Hilgersom has been making her luck at TMCC since she started in 2016.

Regent Del Carlo agreed with Regent Moran's comments. It has been a challenging year, but TMCC has had remarkable success.

Regent Del Carlo requested that all institutions show where the institution started and where they are now so the Regents know what the metrics are being compared to and if there is continual improvement.

25. Approved – Project Development Agreement with G2 Capital Devco LLC, a Nevada Limited Liability Company, DBA G2 Capital Development, UNLV Shadow Lane Campus and Associated Property Development, UNLV *(Agenda Item 24)* – The Board: 1) approved UNLV's request to enter into a Project Development Agreement with G2 Capital Development for a UNLV Shadow Lane Campus and adjacent property redevelopment project; and 2) authorized the Chancellor, as outlined and requested in the briefing paper, to implement, perform, carry out and/or execute the terms of the Project Development Agreement, if approved by the Board. *(Ref. BOR-24 on file in the Board Office.)*

UNLV President Keith E. Whitfield requested approval of the Project Development Agreement with G2 Capital Development for a UNLV Shadow Lane Campus and adjacent property redevelopment project.

UNLV Associate Vice President for Planning, Construction and Real Estate Dave Frommer stated this project is a part of a long-term effort to see how UNLV can leverage its real estate assets for the betterment of UNLV and the community.

Regent Moran disclosed that his current employer Clark Hill represented UNLV during the preliminary stages of this process. It will not interfere with any private commitment he has with another person or business. He disclosed the relationship under NRS Chapter 281A. He will abstain from the vote.

In response to Regent Boylan's question about the contract's responsible party, Associate Vice President Frommer stated this Agreement is independent of any development being completed between UNLV, NSHE, and the Board of Regents associated with the non-profit organization. The terms and implementation of the Agreement remain with UNLV and NSHE.

Regents Brooks and Moran left the meeting.

25. Approved – Project Development Agreement with G2 Capital Devco LLC, a Nevada Limited Liability Company, DBA G2 Capital Development, UNLV Shadow Lane Campus and Associated Property Development, UNLV *(Agenda Item 24)* – *(Continued)*

Regent Boylan asked for clarification of Regent Moran's disclosure and abstention. Frank Marretti, G2 Capital Development, stated the national firm of Clark Hill, which Regent Moran is a part of, represented UNLV in the preliminary stages of the process.

Regent Tarkanian stated a lot of hard work has gone into the project.

Regent Geddes asked if there is an option within the Agreement to buy back early. Associate Vice President Frommer responded that UNLV does have a First Right of Refusal for purchase.

Regent Del Carlo thanked Mr. Marretti for his partnership. Mr. Marretti thanked NSHE for allowing them to continue their work. This is the hardest and most rewarding work of their lives.

Regent McMichael moved 1) approval of UNLV's request to enter into a Project Development Agreement with G2 Capital Development for a UNLV Shadow Lane Campus and adjacent property redevelopment project; and 2) authorized the Chancellor, as outlined and requested in the briefing paper, to implement, perform, carry out and/or execute the terms of the Project Development Agreement, if approved by the Board. Regent Del Carlo seconded. Motion carried. Regent Moran abstained. Regent Perkins was absent.

26. Information Only – System Administration Budgets Update *(Agenda Item 25)* – Chief Financial Officer Andrew Clinger provided an update on the NSHE System Administration budgets, including the state and non-state support for the Chancellor's Office, Board of Regents, and Internal Audit. *(Supplemental Material on file in the Board Office.)*

Regent Geddes requested that the quarterly report continue. Chief Financial Officer Clinger stated that fall and spring quarterly reports were sent and he will continue to do so.

Chair McAdoo stated that Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 would be taken together as one item.

27. Approved – Investment Committee Report *(Agenda Item 26)* – The Board accepted the Investment Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

27. Approved – Investment Committee Report *(Agenda Item 26)* – *(Continued)*

The Investment Committee met on March 25, 2022, and heard the following:

Information items

- Chair's Report. Committee Chair Doubrava discussed the importance of the Investment Committee, especially due to the worldwide conflicts. *(Ref. INV-3 on file in the Board Office.)*
- Endowment Pool Performances – Cambridge Associates. Ijeh Ogbechie with Cambridge Associates presented a report on asset allocations and investment returns for the Pooled Endowment Fund as of January 31, 2022, with additional information as of February 28, 2022. Wendy Walker with Cambridge Associates provided an update on the transition of accounts from Russell Investments to Cambridge Associates. *(Ref. INV-5 on file in the Board Office.)*
- Management of Investment Portfolios. NSHE Chief Financial Officer Andrew Clinger presented an update on the management of the NSHE investment portfolios following approved actions recommended from the September 30, 2021, Investment Committee meeting. *(Ref. INV-7 on file in the Board Office.)*
- Public Comment. Advisory Member Randy Garcia requested additional information in response to agenda item 6.

New business items

- Committee Vice Chair Geddes requested an update on any investments with Russia.
- Regent Perkins requested a follow-up on benchmarks.

Action items

The Board approved the following recommendations of the Investment Committee:

- The minutes from the September 30, 2021, meeting of the Investment Committee. *(Ref. INV-2 on file in the Board Office.)*
- Operating Pool Performance Discussion and Recommendations. Wendy Walker with Cambridge Associates presented a report on the operating fund portfolio as of January 31, 2022, with additional information as of February 28, 2022. *(Ref. INV-4 on file in the Board Office.)*

  The Committee recommended approval of the following actions:
  - Rebalancing Global ex U.S. Equity closer to policy target:
    - $10 million addition to Vanguard Developed Markets Index
  - Trim U.S. Equity to rebalance toward policy targets:
    - $5 million trim from Vanguard Institutional Index

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

27. Approved – Investment Committee Report *(Agenda Item 26)* – *(Continued)*

- Trim Long-Term Bonds to support the rebalancing of Global ex U.S. Equity:
  - $2.5 million trim from PIMCO Total Return
  - $2.5 million trim from Wells Capital Montgomery

- Annual Review of Investment Pools. The Committee heard an update on the status of the investment pools and recommended approval to reallocate up to $150 million from the short-term and intermediate-term pools into the long-term pool. *(Ref. INV-6 on file in the Board Office.)*
- *Handbook* Revision, Statement of Investment Objectives and Policies for the Operating Funds. The Committee recommended approval of the revisions to the *Handbook* (Title 4, Chapter 10, Section 6). Revisions included certain responsibilities moving from the Committee to system staff and the timing of certain action items. *(Ref. INV-8 on file in the Board Office.)*
- *Handbook* Revision, Statement of Investment Objectives and Policies for the Endowment Fund. The Committee recommended approval of the revision to the *Handbook* (Title 4, Chapter 10, Section 5). Revisions included removing the references to a second OCIO (Russell Investments). *(Ref. INV-9 on file in the Board Office.)*

28. Approved – Academic, Research and Student Affairs Committee Report *(Agenda Item 27)* – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

The Academic, Research and Student Affairs Committee met on June 9, 2022, and heard the following:

Information items

- Director of Nevada System Sponsored Programs and EPSCoR Marcie Jackson presented highlights from the 2020-21 NSHE Sponsored Funding Annual Report. The presentation included information on sponsored program awards and expenditures for all NSHE institutions. *(Refs. ARSA-7a and ARSA-7b on file in the Board Office.)*
- NSHE EPSCoR Project Director Fred Harris presented on the recently awarded National Science Foundation (NSF) Track 1 infrastructure improvement grant, *Harnessing the Data Revolution for Fire Science* (HDRFS). The awarded program aims to increase the capacity of Nevada for wildland fire research and demonstrate increased capacity through fire research in the regionally significant sagebrush ecosystem. The presentation provided information on the NSF grant awarded and the background of the HDRFS structure and interaction, management, team members, and capacity goals. *(Ref. ARSA-8 on file in the Board Office.)*

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

28. Approved – Academic, Research and Student Affairs Committee Report *(Agenda Item 27)* – *(Continued)*

- UNLV Vice President for Research Edmund Synakowski and UNR Vice President for Research and Innovation Mridul Gautam presented information on the classification of their respective institutions as Research Universities/Very High Research Activity by the Carnegie Foundation for the Advancement of Teaching. The presentation reviewed the Carnegie classification system, benchmarks, and metrics for doctoral student enrollment, research doctorates, postdoctoral support, and research expenditures. *(Ref. ARSA-9 on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the March 3, 2022, meeting of the Academic, Research and Student Affairs Committee. *(Ref. ARSA-2a on file in the Board Office.)*
- The elimination of the Bachelor of Arts (B.A.) in Dance at UNLV was due to low enrollment. During the last several years, students have preferred to complete UNLV's Bachelor of Fine Arts in Dance. *(Ref. ARSA-2b on file in the Board Office.)*
- The deactivation of UNLV programs: Bachelor of Arts (B.A.) in Elementary Education; Bachelor of Arts (B.A.) in Secondary Education; and Bachelor of Arts (B.A.) in Special Education. Each program has a significant overlap with its corresponding Bachelor of Science counterpart. During the five-year deactivation period, the institution will consult with faculty to review the plan for a possible reactivation of each. *(Refs. ARSA-2c1, ARSA-2c2, and ARSA-2c3 on file in the Board Office.)*
- The deactivation of the Master of Arts (M.A.) in Theatre at UNLV due to low enrollment and low faculty numbers to support the program at this time. *(Ref. ARSA-2d on file in the Board Office.)*
- The elimination of the Associate of Applied Science in Computer Office Technology at CSN due to lack of enrollment, changing landscape of technology, and the decline of community workforce needs. *(Ref. ARSA-2e on file in the Board Office.)*
- An Associate of Applied Science in Advanced Manufacturing at CSN designed to teach the specific skills needed for local industry, streamline nomenclature, and enhance the marketability of the program. *(Ref. ARSA-3 on file in the Board Office.)*

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

28. Approved – Academic, Research and Student Affairs Committee Report *(Agenda Item 27)* – *(Continued)*

- A revision to Board policy Title 4, Chapter 17, Section 13 to standardize eligibility requirements of the NSHE Foster Youth Fee Waiver for foster youth under the care of a Nevada child welfare agency, regardless of the state in which they graduated from high school. Further, the revision updates the age at which a student must have been in custody of a Nevada child welfare agency to qualify for the waiver from 14 to 13, consistent with similar requirements for filers of the Free Application for Federal Student Aid. *(Ref. ARSA-4 on file in the Board Office.)*
- A revision to Board policy Title 4, Chapter 15, Section 4, providing a student who has Temporary Protected Status (TPS) eligibility for residency for tuition purposes, providing they meet all other requirements, including but not limited to residing in the state for at least 12 months. The TPS designation is an immigration status provided to nationals of specifically designated countries that are confronting an ongoing conflict, environmental disaster, or extraordinary and temporary conditions. *(Ref. ARSA-5 on file in the Board Office.)*
- A revision to Board policy Title 4, Chapter 17, Section 21, resolving a discrepancy between the *Handbook's* defined credit limit threshold for participation in a student association and the fee structure provided in the *Procedures and Guidelines Manual*, Chapter 7. The revision eliminates the defined credit threshold for a student to be a recognized member of their respective student government association, ensuring all enrolled students the opportunity to participate. *(Ref. ARSA-6 on file in the Board Office.)*

29. Approved – Business, Finance and Facilities Committee Report *(Agenda Item 28)* – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

The Business, Finance and Facilities Committee met on June 9, 2022, and heard the following:

Information items

- Third Quarter Fiscal Year 2021-2022 Fiscal Exceptions. The Third Quarter Fiscal Year 2021-2022 Report of Fiscal Exceptions of Self-Supporting Accounts was presented. *(Refs. BFF-3a and BFF-3b on file in the Board Office.)*
- Third Quarter Fiscal Year 2021-2022 Budget Transfers, State Supported or Self-Supporting Operating Budgets. NSHE institutions indicated no transfers between functional areas greater than $500,000 during the third quarter of Fiscal Year 2021-2022.

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

29. Approved – Business, Finance and Facilities Committee Report *(Agenda Item 28)* – *(Continued)*

- Proposed Revisions to the Student Fee Balance Report. Proposed revisions to the Student Fee Balance Report were presented. *(Ref. BFF-5 on file in the Board Office.)*
- Memorandum of Understanding between the University of Nevada, Reno, and Washoe County School District for a First Option to Purchase Real Property – UNR. The Committee heard information on the strategic opportunity of the MOU that will provide for future property acquisition and in recognition of the collaboration between the Washoe County School District and the University. *(Ref. BFF-8 on file in the Board Office.)*
- University of Nevada, Reno Southern Nevada 4-H Youth Development Camp in Lincoln County Update – UNR. An update was presented on the opportunity for the University of Nevada, Reno Cooperative Extension to partner with Clark and Lincoln counties. *(Ref. BFF-9 on file in the Board Office.)*

New business items

- Committee Vice Chair Carter requested an inventory and map of property owned by NSHE.

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the March 3, 2022, meeting of the Business, Finance and Facilities Committee. *(Ref. BFF-2 on file in the Board Office.)*
- Purchase of Property Located within the UNLV Harry Reid Research and Technology Park at 8350 Briova Drive – UNLV. The Committee recommended approval to purchase the property (including the building and the assignment of the underlying ground lease to UNLV) located at 8350 Briova Drive, Las Vegas, Nevada, and bearing Clark County Assessor Parcel Number 163-33-401-020. The Committee also recommended approval to authorize the Chancellor to finalize, approve, and execute a purchase and sale agreement, along with any other ancillary agreements, as required to implement the purchase of the property, including but not limited to conveyances, easements, and right of ways. *(Ref. BFF-6 on file in the Board Office.)*
- Transfer of DRI's Storm Peak Laboratory to the University of Utah – DRI. The Committee recommended approval to transfer DRI's Storm Peak Laboratory to the University of Utah. *(Ref. BFF-7 on file in the Board Office.)*

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

29. Approved – Business, Finance and Facilities Committee Report *(Agenda Item 28)* – *(Continued)*

- Lease Agreement between College of Southern Nevada and City of Las Vegas – CSN. The Committee recommended approval of the Interlocal Contract for the Lease of real property located at 350 West Washington Avenue, Suite #118, Las Vegas, Nevada (also known as the Historic Westside School). The Committee also recommended approval granting the Chancellor authorization to execute the Lease. *(Ref. BFF-10 on file in the Board Office.)*

30. Approved – Audit, Compliance and Title IX Committee Report *(Agenda Item 29)* – The Board accepted the Audit, Compliance and Title IX Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

The Audit, Compliance and Title IX Committee met on June 9, 2022, and heard the following:

Information items

- Chief Internal Auditor Joe Sunbury provided general remarks regarding NSHE Internal Audit Departmental updates, including NSHE Internal Audit being selected to speak at an upcoming national ACUA conference and updates on the incident management metrics (aka hotline) and benchmarking information. *(Ref. A-7 on file in the Board Office.)*
- Kim McCormick, Partner, Grant Thornton, LLP, presented a report on Communications with Those Charged with Governance for the UNLV Medicine, Inc. for the year ended June 30, 2021, in line with requirements for compliance with the professional standards for CPA firms. *(Ref. A-8 on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendations of the Audit, Compliance and Title IX Committee:

- The minutes from the March 3, 2022, meeting of the Audit, Compliance and Title IX Committee. *(Ref. A-2a on file in the Board Office.)*
- The following Internal Audit follow-up reports: *(Audit Summary on file in the Board Office.)*
  - Internal Audit Department Quality Review, NSHE *(Ref. A-2b on file in the Board Office.)*
  - Change in Leadership, UNR *(Ref. A-22 on file in the Board Office.)*
  - Hosting, WNC *(Ref. A-2d on file in the Board Office.)*

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

30. Approved – Audit, Compliance and Title IX Committee Report *(Agenda Item 29)* – *(Continued)*

- The following Internal Audit Reports:
  - Grants and Contracts, TMCC *(Ref. A-4 on file in the Board Office.)*
  - Disability Resource Center, NSC *(Ref. A-5 on file in the Board Office.)*
  - Social Media, NSHE System Office *(Ref. A-6 on file in the Board Office.)*
- The following External Audit Reports for the year ended June 30, 2021:
  - UNLV Medicine, Inc. Uniform Guidance Single Audit Report for the year ended June 30, 2021 *(Ref. A-9 on file in the Board Office.)*

31. Approved – Workforce Committee Report *(Agenda Item 30)* – The Board accepted the Workforce Committee report and approved the Committee recommendation. *(Committee report on file in the Board Office.)*

The Workforce Committee met on June 10, 2022, and heard the following:

Information items

- Committee Chair Del Carlo presented an update of current workforce events and her activities as Committee Chair. Committee Chair Del Carlo recognized the meeting as the first of the new Workforce Committee, formerly the Community College Committee. She spoke of a continuing focus on supporting the work of the community colleges, specifically in the areas of workforce development and training but also hearing from the four-year institutions from time to time. Committee Chair Del Carlo recognized the Governor's heightened sense of awareness around the State's workforce needs, including but not limited to the work of the AB 450 Community College Workforce Training and Programs Committee and the proposal for the Workforce Incentive Grant (WIG) pilot program.
- TMCC President Hilgersom presented on behalf of the community college presidents on critical issues regarding workforce training and credential programs. The presentation included community college contributions to economic prosperity; how state funds for capacity have been utilized; the need for a non-formula Workforce Investment Fund; and examples of high demand, low interest/low enrollment programs, and high interest/high expense programs. *(Ref. WF-4 on file in the Board Office.)*
- UNLV Executive Vice President and Provost Chris Heavey, UNR Executive Vice President and Provost Jeff Thompson, and NSC Executive Vice President and Provost Vickie Shields provided the Committee with updates on workforce development initiatives and outcomes at their respective institutions. The presentations included examples of workforce

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

31. Approved – Workforce Committee Report *(Agenda Item 30)* – *(Continued)*

programs, development, and outcomes; promotion of career planning; recent developments; and future programming. *(Ref. WF-5 on file in the Board Office.)*

- NSHE Acting Vice Chancellor for Academic and Student Affairs and Community Colleges Renée Davis made introductory remarks, and Research Analyst José Quiroga presented an overview of the Workforce Incentive Grant (WIG) pilot proposal, which establishes a Nevada student financial assistance program in response to Governor Steve Sisolak's March 22, 2022, announcement that he set aside up to $5 million in American Rescue Plan Act dollars to explore ways to make community college free for more Nevadans by 2025. The presentation provided an overview of the proposal, including, but not limited to, information regarding the design, participant eligibility, targeted training programs, award amounts, and the pilot program timeline. In addition, Acting Vice Chancellor Davis reported that the AB 450 Community College Workforce Training and Programs Committee endorsed the WIG pilot proposal and a letter of support for submission to Nevada's Interim Finance Committee at its August 2022 meeting, when NSHE will be requesting ARP funding for the pilot program. *(Ref. WF-6 on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendation of the Workforce Committee:

- The minutes from the December 3, 2021, meeting of the Community College Committee. *(Ref. WF-2 on file in the Board Office.)*

32. Approved – Inclusion, Diversity, Equity and Access Committee Report *(Agenda Item 31)* – The Board accepted the Inclusion, Diversity, Equity and Access Committee report and approved the Committee recommendation. *(Committee report on file in the Board Office.)*

The Inclusion, Diversity, Equity and Access Committee met on June 10, 2022, and heard the following:

Information items

- Chair's Report – Committee Vice Chair Arrascada noted Committee Chair Perkins would be joining via phone, but he would be facilitating the meeting. He said the NSHE Anti-Discrimination Resolution would be addressed collaboratively with students, faculty, staff, and the entire external community to have total input from all stakeholders and will be

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

32. Approved – Inclusion, Diversity, Equity and Access Committee Report *(Agenda Item 31) – (Continued)*

addressed at a future meeting. He added the Anti-Discrimination statement is imperative to the well-being and stature of the System, as well as to the entire NSHE staff.

- Americans with Disabilities Act Plan Review Committee – UNR President Sandoval and UNR Associate Vice President for Facilities Services Denise Baclawski provided an informational presentation regarding the University's Americans with Disabilities Act Plan Review Committee. President Sandoval emphasized that addressing the physical accessibility needs on campus is one of the primary capital priorities of his administration, and accessibility remains his top and only priority for the prospective additional deferred maintenance funds that NSHE is requesting from the State. The presentation was designed to answer the Regents' questions about the mechanics UNR will use in deploying those funds to be most impactful. Associate Vice President Baclawski shared the University's efforts toward improving its designs in constructing facilities accessible for all. Her presentation overviewed the UNR ADA Plan Review Committee's efforts to provide an additional plan review for each design. She gave an overview of the history of the Committee, which was formed in 2018, its purpose and charge, current membership, the plan review process followed, and transition plan priorities. There was a discussion regarding the timeline and funding. Associate Vice President Baclawski noted there is limited funding, so they are focusing efforts on items that are clearly out of compliance and are not accessible. They ensure all new construction and renovations meet ADA standards, but there is much that was constructed before ADA standards were implemented and addressed in the transition plan. President Sandoval congratulated Associate Vice President Baclawski on her 23 years of service and upcoming retirement. *(Ref. IDEA-4 on file in the Board Office.)*
- NSHE Northern Nevada Diversity Summit Highlights – UNR University Diversity and Inclusion Officer Eloisa Gordon-Mora provided a summary and highlights from the Northern Nevada Diversity Summit held virtually on April 6, 2022. Hosted by UNR, this year's theme was "Work, Study, Family, and Life Balances in Higher Education: Advancing Best Practices in a Pandemic World." She reported the Summit broke all records for registration for all summits held north and south since its inception in 2014. She noted the collaborative efforts that went into this year's Summit and thanked all who worked to make it successful. *(Ref. IDEA-5 on file in the Board Office.)*

Agenda Items 26-31 *(Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee)* listed in the minutes as 27-32 – *(Continued)*

32. Approved – Inclusion, Diversity, Equity and Access Committee Report *(Agenda Item 31) – (Continued)*

- Award Presentation – NSC Vice President of College and Community Engagement Edith Fernandez presented an award on behalf of the NSHE IDEA Council to TMCC Vice President of Student Services and Diversity Estela Gutierrez. The award recognizes Vice President Gutierrez for 30 years of service to TMCC and her tireless efforts in promoting inclusion, diversity, equity, and access. In March 2022, her efforts brought national recognition to Nevada when she was awarded the prestigious National AAHHE Community College Award. Ms. Gutierrez thanked the IDEA Council and reminded the IDEA Committee members of their vital and critical work, especially in this challenging age. She also thanked Vice Chancellor Brooks for her hard work over the years, modeling integrity and hope for all.

New business items

- None.

Action items

The Board approved the following recommendation of the Inclusion, Diversity, Equity and Access Committee:

- The minutes from the December 3, 2021, Cultural Diversity Committee meeting. *(Ref. IDEA-2 on file in the Board Office.)*

Regent McMichael moved approval of the Committee Reports *(Agenda Items 26-31 – Agenda Item 26, Investment Committee; Agenda Item 27, Academic, Research and Student Affairs Committee; Agenda Item 28, Business, Finance and Facilities Committee; Agenda Item 29, Audit, Compliance and Title IX Committee; Agenda Item 30, Workforce Committee; Agenda Item 31, Inclusion, Diversity, Equity and Access Committee, listed in the minutes as 27-32)*. Regent Tarkanian seconded. Motion carried. Regents Moran and Perkins were absent.

33. Information Only – New Business

Chair McAdoo thanked UNR President Sandoval and his team for hosting the meeting and all others that worked hard to make this a successful meeting.

Chair McAdoo requested a review of the Code, policy, and process that outlines appointing an acting or interim Chancellor to address Regent concerns.

33. Information Only – New Business – *(Continued)*

Chair McAdoo requested a review of the Bylaw provisions that govern Board Officer elections to consider a revision to the term of office to better align the policy with the constitutionally defined term of office for elected Regents.

Regent Geddes requested that the Health Sciences System Committee investigate current mental health issues that students are experiencing.

Regent Boylan requested the Board review salaries for part-time adjunct instructors.

Regent Boylan thanked all students for attending and requested the Board address student housing issues.

Regent Boylan requested leadership review meeting efficiency related to PowerPoint presentations.

34. Information Only – Public Comment

The following individuals provided written Public Comment in support of increasing graduate student stipends:

- Helen Kesting *(Kesting.Helen06.22 on file in the Board Office.)*
- Anjana Parandhaman *(Parandhaman.Anjana06.22 on file in the Board Office.)*
- Anna Tatarko *(Tatarko.Anna06.22 on file in the Board Office.)*

The following individual provided written Public Comment in opposition to increasing graduate student stipends while excluding part-time faculty from the increase:

- Heather Haddox *(Haddox.Heather06.22 on file in the Board Office.)*

The following individuals provided written Public Comment in support of the appointment of Dale A.R. Erquiaga as acting Chancellor:

- Sheila R. Moulton *(Moulton.SheilaR06.22 on file in the Board Office.)*
- Yvette Williams *(Williams.Yvette06.22 on file in the Board Office.)*

The following individual provided written Public Comment in support of amendments to the Foster Youth Fee Waiver policy:

- Judy Tudor *(Tudor.Judy06.22 on file in the Board Office.)*

The meeting adjourned at 12:03 p.m.

Prepared by: Angela R. Palmer
Special Assistant and Coordinator
to the Board of Regents

Submitted for approval by: Keri D. Nikolajewski
Interim Chief of Staff
to the Board of Regents

Approved by the Board of Regents at its September 9 & 10, 2022, meeting.