

**BOARD OF REGENTS and its
ad hoc FISCAL SUSTAINABILITY COMMITTEE
NEVADA SYSTEM OF HIGHER EDUCATION**

System Administration, Las Vegas
4300 South Maryland Parkway, Board Room
Thursday, June 24, 2021

Video Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room

Members Present:

Regents' Committee

Dr. Patrick R. Carter, Chair

Ms. Amy J. Carvalho

Mrs. Cathy McAdoo

Ms. Laura E. Perkins

Other Regents Present:

Mrs. Carol Del Carlo, Board Vice Chair

Mr. Joseph C. Arrascada

Mr. Patrick J. Boylan

Dr. Jason Geddes

Mr. Donald Sylvantee McMichael Sr.

Members Present:

Advisory Members

Dr. Kumud Acharya, DRI President

Mr. Bart J. Patterson, NSC President

Mr. Rolando Mosqueda, CSN Associate VP for Purchasing
(Designee for CSN President Zaragoza)

Dr. Karin M. Hilgersom, TMCC President

Ms. Jean Vock, UNLV Chief Financial Officer
(Designee for UNLV President Whitfield)

Mr. Vic Redding, UNR VP for Administration & Finance
(Designee for UNR President Sandoval)

Dr. Maria Schellhase, CSN Faculty Senate Chair

Dr. Laura Naumann, NSC Faculty Senate Chair

Dr. Amy Pason, UNR Faculty Senate Chair

Dr. Robert Morin, WNC Faculty Senate, Past Chair

Mr. Zachary Johnigan, ASCSN President

Mr. John Tierney, GBC IAC Chair

Members Absent:

Advisory Members

Ms. Joyce M. Helens, GBC President

Dr. Vincent R. Solis, WNC President

Mr. Glenn Heath, SA Faculty Senate Chair

Ms. Julia Bledsoe, NSHE Classified Council, Ex-officio

Ms. Stacey L. Purcell, UNLV Alumni Association

Mr. Mike Benjamin, DRI Foundation

Members Absent: Advisory Members
Ms. Marilyn Jentzen, NSC Foundation
Mr. Randy Robison, CSN IAC Chair
Ms. BJ North, TMCC IAC Chair
Mr. Rob Hooper, WNC IAC Chair

Others Present: Dr. Melody Rose, Chancellor
Mr. Andrew Clinger, Chief Financial Officer
Ms. Yvonne Nevarez-Goodson, Deputy General Counsel
Mr. Joseph Sunbury, Chief Internal Auditor

Chair Patrick R. Carter called the meeting to order at 1:00 p.m. with all Regents' Committee members present.

1. Information Only-Public Comment – None.
2. Approved-Minutes – The Committee recommended approval of the May 27, 2021, meeting minutes (*Ref. FS-2 on file in the Board Office*).

Regent Carvalho moved approval of the minutes from the May 27, 2021, meeting.
Regent McAdoo seconded. Motion carried.

3. Information Only-Chair's Report – Chair Patrick R. Carter provided general remarks noting a summary of presentations the Committee has received and the various areas it has considered. He commented that at this meeting, given the Committee's finite lifespan of one year, the Committee will need to determine what areas should be referred back to the Board of Regents or any of its standing Committees or other bodies for further exploration.
4. Approved-Consideration of Chair Recommendations – Chair Patrick R. Carter led a discussion summarizing topics considered by the ad hoc Fiscal Sustainability Committee during its previous meetings. The Committee recommended approval of the "Summary of Chair's Recommendations" (*Ref. FS-4b*) which includes recommendations to the Board of Regents and/or its standing committees or other bodies for further study or action in the areas of: (1) centralization of systemwide business services; (2) creation of a systemwide database and interactive map of real estate holdings; (3) establishment of a guiding body for System Computing Services; (4) formation of a task force for online education; (5) review of out-of-state tuition and on-line tuition; and (6) exploration of efficiencies in library services, with the following additions/amendments based on input from the Committee and advisory members: (a) All references to "Centralized Services" should be noted as "Shared and Centralized Services"; (b) "Real Estate" shall be referred to the Business, Finance and Facilities Committee, in line with the Committee's duties; and (c) Chief Financial Officer Andrew Clinger will be a point of contact for updates regarding System Computing Services (SCS) (*Refs. FS-4a and FS-4b on file in the Board Office*).

4. Approved-Consideration of Chair Recommendations – (continued)

The Committee and advisory members discussed the “Summary of Chair’s Recommendations” and addressed topics and offered input regarding: assignment of some of the Chair’s recommendations to the appropriate Board Committees, such as the real estate recommendation to be assigned to the Business, Finance and Facilities Committee; the SCS governance structure; online learning and a member of the Chancellor’s Cabinet to lead standing meetings with the NSHE Online Education Directors; online non-resident tuition and ongoing discussions with the Chancellor and the presidents regarding appropriate pricing within the market; background information on DRI’s work in creating an interactive map of the NSHE’s real estate holdings; the timeline for SCS to report back to the Board (at the December 2021 quarterly meeting) regarding progress on the creation of its guiding body; plans to have the full Board follow up on the Committee Chair’s recommendations once the ad hoc Fiscal Sustainability Committee dissolves; establishment of a taskforce for online education and ensuring the inclusion of academic faculty in those discussions; centralized vs. de-centralized grant services; consideration of creating service-level agreements between a centralized service and various NSHE institutions; and the lack of resources as it relates to efficiency of service models among the NSHE campuses.

Regent McAdoo moved approval of the “Summary of Chair’s Recommendations” with the following additions/amendments: (a) All references to “Centralized Services” should be noted as “Shared and Centralized Services”; (b) “Real Estate” shall be referred to the Business, Finance and Facilities Committee, in line with the Committee’s duties; and (c) Chief Financial Officer Andrew Clinger will be a point of contact for updates regarding System Computing Services. Regent Perkins seconded. Motion carried.

5. Information Only-New Business – None.

6. Information Only-Public Comment – Regent McAdoo thanked Chair Carter for his work on the “Summary of Chair’s Recommendations” document.

Regent Del Carlo thanked Chair Carter, the Committee and advisory members for their time and commented that she is looking forward to hearing follow-up on the recommendations.

The meeting adjourned at 1:40 p.m.

Prepared by: Winter M.N. Lipson
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Keri D. Nikolajewski
Interim Chief of Staff to the Board of Regents

Approved by the Board of Regents at its September 9-10, 2021, meeting.