

**BOARD OF REGENTS and its  
ad hoc FISCAL SUSTAINABILITY COMMITTEE  
NEVADA SYSTEM OF HIGHER EDUCATION**

Videoconference/Teleconference  
Thursday, May 27, 2021

Members Present:

Regents' Committee

Dr. Patrick R. Carter, Chair  
Ms. Amy J. Carvalho  
Mrs. Cathy McAdoo  
Ms. Laura E. Perkins

Other Regents Present:

Mrs. Carol Del Carlo, Board Vice Chair  
Mr. Joseph C. Arrascada  
Mr. Patrick J. Boylan  
Dr. Jason Geddes  
Mr. Donald Sylvantee McMichael Sr.

Members Present:

Advisory Members

Dr. Kumud Acharya, DRI President  
Dr. Karin M. Hilgersom, TMCC President  
Dr. Vincent R. Solis, WNC President  
Ms. Mary Kaye Bailey, CSN VP for Finance & Administration  
(Designee for CSN President Zaragoza)  
Ms. Jean Vock, UNLV Chief Financial Officer  
(Designee for UNLV President Whitfield)  
Mr. Vic Redding, UNR VP for Administration & Finance  
(Designee for UNR President Sandoval)  
Dr. Maria Schellhase, CSN Faculty Senate Chair  
Dr. Laura Naumann, NSC Faculty Senate Chair  
Dr. Vicki Rosser, UNLV Faculty Senate Chair  
Dr. Robert Morin, WNC Faculty Senate Chair  
Ms. Julia Bledsoe, NSHE Classified Council, Ex officio  
Ms. Marilyn Jentzen, NSC Foundation  
Mr. John Tierney, GBC IAC Chair

Members Absent:

Advisory Members

Ms. Joyce M. Helens, GBC President  
Mr. Bart J. Patterson, NSC President  
Mr. Glenn Heath, SA Faculty Senate Chair  
Mr. Joshua Padilla, UNLV-CSUN President  
Ms. Gabrielle Clark, WNC-ASWN President/NSA Chair  
Ms. Stacey L. Purcell, UNLV Alumni Association

Members Absent:

Advisory Members

Mr. Mike Benjamin, DRI Foundation  
Mr. Randy Robison, CSN IAC Chair  
Ms. BJ North, TMCC IAC Chair  
Mr. Rob Hooper, WNC IAC Chair

Others Present:

Dr. Melody Rose, Chancellor  
Ms. Keri D. Nikolajewski, Interim Chief of Staff to the Board  
Mr. Joe Reynolds, Chief General Counsel  
Mr. Joseph Sunbury, Chief Internal Auditor

Chair Patrick R. Carter called the meeting to order at 1:00 p.m. with all members present.

1. Information Only-Public Comment – Special Assistant and Coordinator Winter Lipson read into the record public comment submitted by Charlotte Stewart regarding her concerns about the NSHE mandating COVID-19 vaccinations for students. Ms. Lipson also read into the record public comment submitted by Luis Ortega, CSN-NFA; and Adrian Havas, CSN, regarding the NSHE libraries.
2. Approved-Minutes – The Committee recommended approval of the March 18, 2021, meeting minutes (*Ref. FS-2 on file in the Board Office*).

Regent Carvalho moved approval of the minutes from the March 18, 2021, meeting.  
Regent McAdoo seconded. Motion carried.
3. Information Only-Chair's Report – Chair Patrick R. Carter provided general remarks including a summary of presentations the Committee has received and the various areas it has considered. He noted that after today's meeting, the Committee will need to determine what areas may require a deeper look for potential referral back to the Board of Regents.
4. Information Only-Distance Education, NSHE – Ed Huffman, Director, Teaching and Learning Technology, UNR, led a discussion providing background and overview of NSHE distance and online education, including collaborative support efforts and opportunities (*Ref. FS-4 on file in the Board Office*).

The report included: introductions of the NSHE Distance and Online Education Directors; background information; online enrollment data: Fall 2019 (pre-COVID) for CSN, GBC, NSC, TMCC, UNLV, UNR and WNC; institution uniqueness – how distance learning/online education is conducted at the different NSHE institutions; NSHE opportunities for collaboration and coordination; NSHE Online Learning/Distance Education Committee; accessibility; centralized faculty development opportunities; course modality definitions; student identity verification; and areas for possible future consideration.

The Committee, Chancellor and advisory members discussed the presentation, and Mr. Huffman along with other NSHE Distance and Online Education

4. Information Only-Distance Education, NSHE – *(continued)*

Directors addressed topics and questions regarding: future planning with the Chancellor and the NSHE presidents for online learning, in addition to an upcoming trip to ASU to explore new ideas regarding distance education; support of the development of a taskforce for distance education with a dedicated staff person in the System Office; measures that each NSHE campus has in place to manage quality control with online learning; overview of Quality Matters (QM); distance education cost and expansion of online programs; an overview of the reporting structures at each institution for the distance education departments; online education for in-state versus out-of-state students; and the demand for online course offerings before the pandemic and how that demand may increase/decrease as students begin to return to the campuses.

Regent Perkins exited the meeting.

5. Information Only-NSHE Libraries – Maggie Farrell, UNLV Dean of Libraries, and Emily King, CSN Interim Library Director, led a discussion providing background and overview of NSHE academic libraries and the role of the modern academic library, including examination of pricing models, opportunities for collaboration, and examination of centralized service examples (*Ref. FS-5 on file in the Board Office*).

The report included: overview of the NSHE libraries and its directors and deans; FTE summary by institution; role of a modern academic library – collections: universities, state colleges and community colleges; library collections purchase overview; negotiations and types of consortiums; shared access; interlibrary loan usage, interlibrary loan costs at UNLV, CSN; current cost savings: LSTA, NCAL, SCELC, research specific and special price breaks; cost constraints: FTE and licensing, and legal; centralization models - sample centralized systems: GWLA, Alliance, Orbis Cascade, CARLI, FALSC; and future considerations – taking NSHE to the next level.

Chair Carter asked for more information on the Nevada Consortia of Academic Libraries (NCAL). Dean Farrell answered that it is an informal association that works across the NSHE institutions. The lead for NCAL negotiates discounts on behalf of the NSHE libraries for database purchases.

6. Information Only-New Business – None.

7. Information Only-Public Comment – Zachary Johnigan, ASCSN, shared his concern about the NSHE mandating COVID-19 vaccinations for students.

The meeting adjourned at 3:03 p.m.

Prepared by: Winter M.N. Lipson  
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Keri D. Nikolajewski  
Interim Chief of Staff to the Board of Regents

**Approved by the Board of Regents at its July 23, 2021, meeting.**