

**BOARD OF REGENTS and its  
ad hoc FISCAL SUSTAINABILITY COMMITTEE  
NEVADA SYSTEM OF HIGHER EDUCATION**

Videoconference/Teleconference  
Thursday, March 18, 2021

Members Present:

Regents' Committee

Dr. Patrick R. Carter, Chair

Ms. Amy J. Carvalho

Mrs. Cathy McAdoo

Ms. Laura E. Perkins

Other Regents Present:

Mrs. Carol Del Carlo, Board Vice Chair

Mr. Joseph C. Arrascada

Mr. Patrick J. Boylan

Dr. Jason Geddes

Mr. Donald Sylvantee McMichael Sr.

Members Present:

Advisory Members

Dr. Kumud Acharya, DRI President

Ms. Joyce M. Helens, GBC President

Dr. Karin M. Hilgersom, TMCC President

Mr. Bart J. Patterson, NSC President

Dr. Vincent R. Solis, WNC President

Dr. Federico Zaragoza, CSN President

Ms. Jean Vock, UNLV Chief Financial Officer

(Designee for UNLV President Whitfield)

Mr. Vic Redding, UNR VP for Administration & Finance

(Designee for UNR President Sandoval)

Dr. Maria Schellhase, CSN Faculty Senate Chair

Dr. Laura Naumann, NSC Faculty Senate Chair

Dr. Vicki Rosser, UNLV Faculty Senate Chair

Dr. Robert Morin, WNC Faculty Senate Chair

Mr. Glenn Heath, SA Faculty Senate Chair

Ms. Suman Randhawa, NSC-NSSA President

Ms. Julia Bledsoe, NSHE Classified Council, Ex officio

Ms. Stacey L. Purcell, UNLV Alumni Association

Mr. Mike Benjamin, DRI Foundation

Ms. Marilyn Jentzen, NSC Foundation

Mr. Randy Robison, CSN IAC Chair

Mr. John Tierney, GBC IAC Chair

Ms. BJ North, TMCC IAC Chair

Members Absent: Mr. Joshua Padilla, UNLV-CSUN President  
Ms. Gabrielle Clark, WNC-ASWN President/NSA Chair  
Mr. Rob Hooper, WNC IAC Chair

Others Present: Dr. Melody Rose, Chancellor  
Ms. Keri D. Nikolajewski, Interim Chief of Staff to the Board  
Mr. Andrew Clinger, Chief Financial Officer  
Ms. Yvonne Nevarez-Goodson, Deputy General Counsel  
Mr. Joseph Sunbury, Chief Internal Auditor

Chair Patrick R. Carter called the meeting to order at 3:00 p.m. with all members present except for Regent McAdoo.

1. Information Only-Public Comment – None.
2. Approved-Minutes – The Committee recommended approval of the minutes from the February 18, 2021, meeting (*Ref. FS-2 on file in the Board Office*).

Regent Perkins moved approval of the minutes from the February 18, 2021, meeting. Regent Carvalho seconded. Motion carried. Regent McAdoo was absent.

3. Information Only-Chair's Report – Chair Patrick R. Carter provided general remarks including setting dates for future meetings, noting that the revised charge was approved at the previous Board meeting, and that Libraries are expected to be a topic of discussion at the ad hoc Financial Sustainability Committee meeting scheduled for May.
4. Information Only-System Computing Services – Dr. Anne Milkovich, Chief Information Officer, provided an overview of System Computing Services (SCS), including sources of funding and shared digital service opportunities (*Ref. FS-4 on file in the Board Office*).

Dr. Milkovich provided a report which included: shared digital services opportunities; NSHE's shared digital services history; core shared digital services; SCS's value to NSHE and Nevada; SCS as Nevada's statewide educational network; Nevada's video-conferencing customers; SCS's delivery of internet and video-conferencing; SCS's hosting and management of information systems; SCS's negotiation of NSHE-wide technology contracts; service architecture; annual costs by service area; network consumption for NSHE and Non-NSHE entities; funding sources; opportunities to expand shared digital services; evaluating and prioritizing – alignment and probability of success; and the path forward with SCS and the institutions.

The Committee and advisory members discussed the presentation and Dr. Milkovich addressed questions regarding: SCS funding sources and the state

4. Information Only-System Computing Services – (continued)

budget; adding more K-12 districts to NevadaNet; calculating costs for considering new shared digital services opportunities, and the savings potential for each of the NSHE institutions and the organization overall; the growth of SCS's scope of services over the years; eduroam; future infrastructure such as Greenlink Nevada and Innovation Zones; best practices in terms of a funding model and cost recovery; web accessibility support and oversight; negotiating and reviewing technology contracts; utilizing stimulus funding to invest in new projects; insource and outsource services; WorkDay and SCS's role in its implementation; customer experience, operational efficiency, strategic alignment with goals and risk management; and ongoing discussions regarding one institution managing the System's shared services.

5. Information Only-NSHE Sponsored Programs and EPSCoR – Marcie Jackson, Director of SSPO (Nevada System Sponsored Programs) and EPSCoR (Established Program to Stimulate Competitive Research) provided an overview and highlights regarding NSHE-sponsored funding, including information on sponsored programs awarded and expenditures for all NSHE institutions.

Regent McAdoo entered the meeting.

Ms. Jackson provided a report which included: overview of the NSHE SSPO and EPSCoR office and its functions; the mission statement: "To promote the opportunities and collaborations within science, research, education, and technology for NSHE institutions in Nevada"; EPSCoR funding and jurisdictions; responsibilities; projects; and the 2018-2019 Sponsored Funding annual highlights.

The Committee and advisory members discussed the presentation and Ms. Jackson addressed questions regarding: the GEARUP program and NASA Space Grant; the grant application process for each of the NSHE institutions; the types of grants, including research, public service, and instruction; EPSCoR funding; compliance with federal guidelines; and impacts of the NSF Track-1 reductions.

6. Information Only-NSHE Centralized Shared and Collaborative Services – Chief Financial Officer Andrew Clinger, and representatives from Business Center North and Business Center South, provided an overview of centralized, shared and collaborative services across the NSHE.

Mr. Clinger; Ms. Jean Vock, UNLV Chief Financial Officer; and Mr. Vic Redding, UNR Vice President for Administration and Finance, provided a report which included: NSHE Business Services – centralized, shared and collaborative; payroll services: 2020 activity and improvements; NSHE Regional Business Centers, including history, services, an HR overview involving classified human resources, purchasing – current collaborations and planned activities; and related observations.

6. Information Only-NSHE Centralized Shared and Collaborative Services –  
(continued)

The Committee and advisory members discussed the presentation, and Mr. Clinger, Ms. Vock and Mr. Redding addressed questions regarding: the distribution of work between the NSHE business centers; the purchasing officers at CSN, UNLV and UNR; growth of the System since the late 1970's and how that impacted the evolution of the business centers; System-wide contract negotiations; how the size of purchase orders differ on each NSHE campus; exploring cost allocation models for different services; existing banking agreements; supply chain diversity initiatives; and evaluating the consolidation of the two business offices.

7. Information Only-New Business – None.

8. Information Only-Public Comment – None.

The meeting adjourned at 5:44 p.m.

Prepared by: Winter M.N. Lipson  
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Keri D. Nikolajewski  
Interim Chief of Staff to the Board of Regents

**Approved by the Board of Regents at its June 10-11, 2021, meeting.**