

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

Thursday, March 4, 2021

Friday, March 5, 2021

This meeting was held via videoconference and teleconference only pursuant to Section 1 of the Declaration of Emergency Directive 006 ("Directive 006"), and extended by Directives 016, 018, 021, 026, 029, and 033, issued by the State of Nevada Executive Department. There were no physical locations for this meeting.

Members Present:

- Dr. Mark W. Doubrava, Chair
- Mrs. Carol Del Carlo, Vice Chair
- Mr. Joseph C. Arrascada
- Mr. Patrick J. Boylan
- Mr. Byron Brooks
- Dr. Patrick R. Carter
- Ms. Amy J. Carvalho
- Dr. Jason Geddes
- Mrs. Cathy McAdoo
- Mr. Donald Sylvantee McMichael Sr.
- Mr. John T. Moran
- Ms. Laura E. Perkins
- Dr. Lois Tarkanian

Others Present:

- Dr. Melody Rose, Chancellor
- Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
- Mr. Andrew Clinger, Chief Financial Officer
- Ms. Danielle Donato, Senior Learning Concierge
- Mr. Nate Mackinnon, Vice Chancellor, Community Colleges
- Ms. Keri Nikolajewski, Interim Chief of Staff to the Board
- Mr. Joe Reynolds, Chief General Counsel
- Mr. Joe Sunbury, Chief Internal Auditor
- Mr. Michael B. Wixom, Special Counsel
- Dr. Federico Zaragoza, President, CSN
- Dr. Kumud Acharya, President, DRI
- Ms. Joyce M. Helens, President, GBC
- Mr. Bart J. Patterson, President, NSC
- Dr. Karin M. Hilgersom, President, TMCC
- Dr. Keith E. Whitfield, President, UNLV
- Mr. Brian Sandoval, President, UNR
- Dr. Vincent R. Solis, President, WNC

Faculty senate chairs in attendance were: Dr. Maria Schellhase, CSN; Dr. Eric Wilcox, DRI; Mr. Brian Zeiszler, GBC; Dr. Laura Naumann, NSC; Mr. Glenn Heath, SA; Ms. YeVonne Allen, TMCC; Dr. Vicki Rosser, UNLV; Dr. Amy Pason, UNR; and Dr. Robert Morin, WNC. Student body presidents in attendance were: Ms. Alyssa Fromelius, SGA President, TMCC; Mr. Sidath Kapukotuwa, GPSA Vice President, UNLV; Mr. Will Carrasco, GSA President, UNR; and Ms. Gabrielle Clark, ASWN President, WNC. Classified council chair in attendance was: Ms. Susan Gearling, NSC.

Chair Doubrava called the meeting to order at 11:20 a.m. on Thursday, March 4, 2021, with all members present. Chair Doubrava led the Pledge of Allegiance.

1. Information Only – Introductions and Campus Updates

College of Southern Nevada (CSN) President Federico Zaragoza welcomed the new Regents and thanked them in advance for their work on behalf of higher education. President Zaragoza congratulated CSN Faculty who are up for tenure, Regents' Teaching Award winner Ronald Gonzalez, and Sam Lieberman Regents' Award for Student Scholarship winner Adrian Edward Bell. Spring 2021 enrollment is down approximately 12 percent over Spring 2020. However, CSN has an aggressive enrollment management and outreach program that is showing positive early results. CSN is seeing good results with its short-term and weekend training programs to help displaced and unemployed persons transition into jobs. CSN's high school dual enrollment program has seen a seven percent FTE enrollment increase. CSN participates with its Southern Nevada partners in the vaccine distribution efforts and is proud of CSN Nursing and Cardiorespiratory students. The students provide front-line vaccines as part of their clinical experience at the Henderson campus and UNLV distribution hub. CSN is also partnering with North Las Vegas to serve as a community outreach vaccine site for the municipal vaccination program at the CSN North Las Vegas campus. CSN is working with the City of Henderson to establish a Center of Excellence in Advanced Manufacturing, an essential component of the Southern Nevada Workforce Development infrastructure needed to support new manufacturing jobs. CSN has absorbed approximately \$25 million in COVID-19 budget reductions during the current fiscal year and expects to see continued budget challenges. CSN is encouraged to receive a significant CARES 2 allocation that will offset revenue losses resulting from declining enrollment and tuition revenues, lost revenues from auxiliary enterprises, technology costs, and student emergency assistance. CSN's Medical Assisting Program was recertified. The CSN and NSC Health and Science Building is on course to open in Fall 2021. This semester, CSN utilized CARES funding to provide full-time, first-time college students with free personal computers. CSN plans to continue the program with any CARES 2 allocation.

Desert Research Institute (DRI) President Kumud Acharya welcomed the new Regents, and he looks forward to meeting all. The 31st DRI Nevada Medal of Science will be presented virtually on April 20, 2021, to Dr. Kathryn Sullivan. Dr. Sullivan has been a crew member on three NASA space missions and is the first American woman to walk in space. DRI continues to reach the local community through virtual events such as the Science Distilled lecture series. The January event, "The Science of Winter," featured Nathan Chellman, Benjamin Hatchett, Christine Albano, and Dan McEvoy. The

1. Information Only – Introductions and Campus Updates – (Continued)

DRI – (Continued)

February event with Joe Gryzmski, joined by David AuCoin, Dr. Farah Madhani-Lovely, and Dr. Rudy Tedja focused on COVID-19 research in Nevada. Graduate Student Chiranjivi Bhattarai was awarded an Outstanding Graduate Student Scholarship for Fall 2020 from UNR for his work in DRI's Organic Analytic Lab. Dr. Erick Bandala is applying his engineering capabilities to understand how microplastics degrade in freshwater to find an eco-friendly way to degrade the compounds. Dr. Duane Moser is leading a team focused on developing new methods to determine the load of SARS and COVID in rural and tribal communities using wastewater treatment systems. DRI received \$1.3 million in CARES funding for COVID-related research. Atmospheric Scientists Dr. Judy Chow and Dr. John Watson received funding from the National Park Service to support the Interagency Monitoring of Protected Visual Environments (IMPROVE), a program to understand and reverse the impacts of pollutants on visibility at National Parks. Dr. Braimah Apambire is working to bring safe water, sanitation, and hygiene services to developing countries. DRI's work in support of the United States Army continues to grow. The first project supports the Army in categorizing and quantifying environmental conditions when the Army tests new military technology. The second project will help the Army expand its knowledge and capabilities to predict terrain conditions to support unrestricted mobility in protecting forces.

Great Basin College (GBC) President Joyce M. Helens congratulated the new Regents. The Northwest Commission on Colleges and Universities (NWCCU) has reaffirmed GBC's accreditation and commended GBC for an atmosphere of caring and collegiality and a robust information technology system that facilitates distance learning applications as a resource for students continuing their coursework during the pandemic. NWCCU also encouraged GBC to continue its work in institutional effectiveness in developing a comprehensive assessment of learning outcomes. The 2020 Nursing cohort worked on the front-lines and had a 100 percent pass rate. GBC Nursing was ranked the number one Nursing program in Nevada by registerednursing.org. The Health Sciences Technology addition on the Winnemucca campus is gathering permits and will have a Spring Groundbreaking. GBC and UNR have a 3+1 Baccalaureate Program in Social Work. Through the Northeast Regional Hospital's support, the Foundation has announced a scholarship to assist the students in their senior years at UNR. Fall enrollment increased by five percent, and Spring Enrollment has maintained. Dual enrollment has increased by approximately 20 percent. President Helens congratulated those that will receive tenure.

Nevada State College (NSC) President Bart J. Patterson acknowledged the faculty who achieved tenure and Student Scholar Tanya Smith. NSC welcomes School of Liberal Arts and Sciences Dean Dr. Elizabeth Gunn. President Patterson recognized the Distinguished Nevadan nominees, notably Hannah Brown who has been a champion for NSC. NSC has been very fortunate to have minimal cases of COVID on campus and outstanding compliance with state and NSHE directives. NSC Nursing students volunteered for the vaccination clinics at CSN and UNLV, and President Patterson acknowledged their efforts. Fall and Spring enrollment increased. The School of Education recently ranked 2nd in the nation by bestvalueschools.com for an Elementary

1. Information Only – Introductions and Campus Updates – (Continued)

NSC – (Continued)

Education degree. NSC will have a Spring dedication ceremony for the new Glenn and Ande Christenson School of Education Building. NSC's first summer bridge program, Sankofa, is emphasized in the retention and recruitment of African American students. President Patterson recognized generous contributions that have helped NSC students with emergency needs during the pandemic.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom stated Spring Term 2021 is off to a great start, and TMCC is grateful for NSHE's vaccination efforts. TMCC is strategizing with Nevada Works and DETR partners to connect with Reno and Sparks displaced workers. The fall schedule is planned with a return to face-to-face instruction for the majority of course offerings, in addition to traditional online offerings and an expansion of Zoom offerings. TMCC moved forward with several recommendations from the TMCC Budget Reduction Task Force. TMCC leadership is pleased with the number of voluntary buyout requests approved, as the program minimized the number of non-renewal notices. FTE decreased seven percent due to the pandemic, and TMCC is experiencing a Spring semester 10 percent decline. President Hilgersom congratulated Nevada Regents' Creative Activities Award winner Erin Frock and faculty recommended for tenure. TMCC women's and men's soccer teams will begin play in April. Graphic Communications Program students swept the student categories for the 2020 Reno ADDY awards. TMCC successfully submitted its Passport block and is now an official member of the WICHE Passport Network. A team of TMCC employees attended the virtual Second Nature National Climate Pursuit Conference. TMCC received \$1.1 million from the William N. Pennington Foundation that will add two chemistry labs, refresh two others, and \$250,000 from the Windsong Foundation to support dual enrollments in Diesel and Advanced Manufacturing programs. TMCC will celebrate 2020 and 2021 graduates with a week of drive-through ceremonies at the Dandini campus.

University of Nevada, Las Vegas (UNLV) President Keith E. Whitfield reported the Tropicana Parking Garage expansion will be ready for Fall 2021. The renovation of the EPA Buildings is in process, and the Medical Education Building is still on track for completion in Fall 2022. The UNLV School of Medicine was accredited, and Dr. Marc Kahn was named Vice President for Health Affairs. Chief Diversity Officer Barbee Oakes will retire at the end of the academic year. President Whitfield participated in events for Black History Month to think of ways for a fair and equitable society. UNLV was recognized as a leader among higher education institutions where women are top earners. UNLV Geoscience Professors Libby Hausrath and Arya Udry are working on the Mars Project. UNLV retention decreased slightly, but UNLV hopes to welcome students back to campus in the fall. UNLV is working to increase acceptance rates at the University. The UNLV leadership and community have worked diligently on COVID response and point of distribution. UNLV received \$8 million from the James J. Baumberger estate to support student-athlete success. The College of Engineering is competing in the 2020 U.S. Department of Energy Solar Decathlon, creating a home that will serve Veteran's that suffer from posttraumatic stress.

1. Information Only – Introductions and Campus Updates – (Continued)

University of Nevada, Reno (UNR) President Brian Sandoval congratulated the new Regents and looked forward to working with each. He also congratulated the Regents' Award recipients and the faculty receiving tenure. President Sandoval expressed his appreciation to the faculty and staff during challenging times. Dr. Jeff Thompson has started in his new position as Interim Executive Vice President and Provost, and Dr. Katherine McCall is now the College of Science Acting Dean. The University is working toward Summer and Fall, where education and activities will mainly be in-person. Spring 2021 enrollment decreased 1.4 percent. Graduate student enrollment increased 6.7 percent, and undergraduate enrollment decreased 3.5 percent. Students are finding great ways to stay involved. The Center for Student Engagement reports early voting was a success, with 6,000 from the campus and community voting at UNR. UNR hosted its first vaccine point of distribution for tier two employees from UNR, TMCC, and DRI on February 4, 2020. Diversity and Inclusion Officer Eloisa Gordon-Mora launched a series focused on Dialogue, Equity and Democracy. Journalism Professor Caesar Andrews provided a blog post for *NSights* titled, "The role of authentic Black history as America moves forward." Dr. Donald Easton-Brooks was appointed to the WestEd Directors.

Western Nevada College (WNC) President Vincent R. Solis acknowledged WNC's 50th anniversary and thanked the leadership team, faculty, and staff. Since 1971, WNC has awarded 17,592 certificates and degrees. President Solis congratulated the faculty receiving tenure and welcomed the new Regents. Twelve students graduated in WNC's first Paramedic class and will begin serving Nevada soon. WNC's mid-cycle accreditation visit will be in April. President Solis thanked Chancellor Melody Rose, Chief General Counsel Joe Reynolds, and the NSHE Task Force for their stellar response to the pandemic and for supporting the institutions in their efforts. WNC, in conjunction with Carson City, has provided 1,500 vaccines in support of the community. WNC's first systemwide Men's Leadership Conference will take place on April 24, 2021. The new Diversity Center will open in Fall 2021, and WNC hopes that it lives up to the standards that have been established at UNR and TMCC. The Prison Education Program received a \$15,000 grant designated to expand the humanities as it serves students at the Warm Springs and Northern Nevada Correctional Facilities. On March 15, 2021, the Creative Expressions Art Program will launch, where individuals will have an opportunity to bid on the artwork that the students at the correctional facilities have provided. All the funds will go to support scholarships for the students in the program. WNC is almost done with the online application developed over the past year to allow students to facilitate their applications through phones and tablets. WNC is working with Lyon County to provide an educational program and pathway for teachers. Greater Nevada Credit Union is providing financial literacy programs to WNC students. WNC will provide students with relief funds in the next two weeks. President Solis publicly thanked President Helens for GBC's partnership in serving the Hawthorne area. WNC's FTE decreased nine percent, and the institution is seeing delayed application and financial aid responses. Regents are invited to three drive-through graduation ceremonies. WNC is looking forward to the new academic year.

2. Information Only – Institutional Student and Faculty Presentations – President Solis introduced Mr. Robert J. Ash, faculty presenter and Mr. Adam Temple, student presenter.

Mr. Robert J. Ash has been a Professor of Management, Economics and Business for forty years. He has taught at Santa Ana College, Santiago Canyon College, Mt. San Jacinto College, and WNC in Carson City, Nevada. He has received many teaching awards to include a nomination for Teacher of the Year in California. He is a Consultant/Trainer specializing in Employee, Management and Supervision Training for many public and private organizations. He has been a classified, certificated, and administrative team member. He has taught as an adjunct instructor for WNC at Warm Springs Correctional Center, Women's Prison in Silver Springs (now closed), Northern Nevada Correctional Center, and the old Men's Prison in Carson City (now closed). Mr. Ash discussed the advantages an education has on incarcerated prison students.

Regents Boylan and Brooks left the meeting.

Mr. Adam Temple earned an Associate of General Studies degree in Fall 2019 with a GPA of 3.95. He is currently working in construction, building steel buildings. He served as the college clerk for three years at Warm Springs Correctional Center, which serves as a liaison between the College and students at Warm Springs, organizes the fundraisers twice a year, and manages the enrollment process at the beginning of each semester, and organizes and runs study halls. Mr. Temple plans on returning to WNC to earn his second degree, an Associate of Applied Science.

Regent Brooks entered the meeting.

President Solis thanked Mr. Ash and Mr. Temple for their presentations.

Regent Boylan entered the meeting.

Chair Doubrava complimented Mr. Temple on his presentation. He demonstrated what a worthwhile program it is.

The meeting recessed at 12:45 p.m. and reconvened at 1:15 p.m. with all members present except Regent Moran.

3. Information Only – Public Comment – None.
4. Information Only – Regents' Welcome, Introductions and Reports

Vice Chair Del Carlo welcomed the new Regents and congratulated the faculty on their tenure accomplishments. She acknowledged WNC's 50th anniversary. Vice Chair Del Carlo noted she virtually attended the Association of Community College Trustees (ACCT) Legislative Summit. She also attended her first hearing with the Nevada Advisory Committee to the United States Commission on Civil Rights.

4. Information Only – Regents' Welcome, Introductions and Reports – (Continued)

Regent Arrascada acknowledged Women's History Month and spotlighted the Nevada Women's Fund. For the 2021 academic year, 89 northern Nevada women were awarded scholarships totaling \$209,000. All recipients represent diverse backgrounds of ethnicities and ages.

Regent McAdoo stated she was honored to work with each Regent and President. She has participated in the State Board of Education and part of her goal as a member is to link K-12 and higher education.

Regent Carvalho stated she participated on the ACCT nominating Committee and it unanimously recommended Vice Chair Del Carlo to the National Board for the Pacific Region. The Regents have been fortunate to attend many virtual events. She participated in the Black Studies Research Roundtable. It was an extraordinary event and very eye-opening. She encouraged the Regents to participate in future events.

5. Information Only – Chair of the Nevada Student Alliance Report – Chair of the Nevada Student Alliance (NSA) and WNC ASWN President Gabrielle Clark acknowledged WNC's 50th anniversary. NSA is working on how to format the student listening forum that the NSHE Mental Health Task Force will host. Each student government is updating its Bylaws and Constitutions, participating in multiple virtual events, and campaigning for future student government leaders. NSA Chair Clark acknowledged the tremendous work of faculty and staff given the pandemic. She thanked the Board, Chancellor Rose, WNC faculty and staff, and all NSA members for working with her during her term as NSA Chair.

6. Information Only – NSHE Classified Council Report – NSHE Classified Council Communications Officer Susan Gearling extended a warm welcome to the four new Board members. She introduced the 2021 NSHE Classified Council Executive Board members. The NSHE Classified Council Executive Board appreciates the Regents' Outstanding Classified Staff Award approval and looks forward to the institutions honoring their outstanding classified members. Council initiatives include: the establishment of systemwide Grant-In-Aid benefits for classified dependents; establishment of systemwide distinguished classified employee retiree programs; addressing disparities in classified benefits between institutions; monitor the budget situation and continue to work with NSHE leadership to identify alternative solutions to layoffs, create flexibility in position assignments, workload sharing, and to consider layoffs only as a last resort; monitor legislative developments and decisions; and monitor systemwide and institutional efforts to promote equity, diversity, and inclusion among classified staff employees. The Council appreciates the tireless work of the Board of Regents and its support of classified employees.

7. Information Only – Chair of the Faculty Senate Chairs Report – Chair of the Faculty Senate Chairs and NSC Faculty Senate Chair Dr. Laura Naumann congratulated WNC on its 50th anniversary, NSHE's female leaders during Women's History month, faculty whose tenure will be official at today's meeting, and individuals receiving the Distinguished Nevadan Award, Regents' Awards, and the Regents' Student Scholars.

7. Information Only – Chair of the Faculty Senate Chairs Report – (Continued)

Chair Naumann acknowledged the hard work of faculty and staff and students' persistence to find ways to adapt during challenging times. She also thanked Chancellor Rose, Presidents, and Provosts, who have given instructional faculty the flexibility to decide which course modality works best for them. All institutions continue to reel from the effects of budget cuts, including hiring freezes and added workload because of unfilled positions. Chair Naumann highlighted legislative priorities salient to faculty and staff: ensuring no additional cuts are made to the Governor's recommended biennial budget; prioritize caseload growth; detrimental changes to funding formula; and how future CARES funding is to be used. For faculty working in NSHE, there have been few merit increases to recognize and award those who have received excellent evaluations. There are high turnover rates, especially among administrative faculty who often pursue positions at other institutions to seek a salary increase. Rewarding and retaining quality faculty through competitive salaries, substantial benefits, and consistent merit opportunities is essential. Therefore, the Council still supports implementing the Performance Pay Task Force recommendations even if merit pools cannot be established. Faculty and staff are concerned about proposed cuts to employee health and benefits plans administered by the Public Employee Benefits Program (PEBP). In the following fiscal year, employees can expect reduced benefits and higher out-of-pocket maximums. Of particular concern is eliminating the Long-Term Disability (LTD) insurance, which provides financial protection if someone becomes disabled and unable to continue work.

8. Information Only – Chancellor's Report – Chancellor Rose congratulated WNC on its 50th anniversary and faculty who will be approved for tenure. Chancellor Rose and Chief General Counsel Reynolds collaborated to identify specialists at each institution to participate in the Mental Health Task Force. The Task Force has been meeting regularly, and participation is robust. Conversations with stakeholders are already achieving the goal to communicate and share best practices and information across the state among subject matter experts. The Task Force will develop recommendations on mental and emotional wellbeing training, increased number of counselors to serve students and faculty, the need to communicate on existing resources and mental health awareness, and strategies to embed mental health and emotional wellbeing as part of the higher education fabric. Chancellor Rose is working with the student body presidents to schedule a listening session to hear directly from the students across the state about their experiences in the past year. The institutions' immediate reports are that students, faculty, and staff are stressed, tired, and overwhelmed and that NSHE is under-resourced due to the pandemic. Chancellor Rose stated she had worked closely with both Directors to establish distribution points across the state to vaccinate the population. There will be a day that NSHE will celebrate this past year's human achievement and the community's resiliency. NSHE has made incredible progress over the last year. There has been a commitment to community, caring for one another, and getting through the crisis together.

9. Approved – Consent Items (Agenda Item 10) – The Board approved the consent items.

9a. Approved – Minutes (Agenda Item 10a) – The Board approved the following meeting minutes:

- December 3-4, 2020, Board of Regents meeting (Ref. BOR-10a1 on file in the Board Office.)
- December 4, 2020, Foundation meetings
 - CSN (Ref. BOR-10a2 on file in the Board Office.)
 - DRI Research (Ref. BOR-10a3 on file in the Board Office.)
 - DRI Research Parks, Ltd. (Ref. BOR-10a4 on file in the Board Office.)
 - GBC (Ref. BOR-10a5 on file in the Board Office.)
 - NSC (Ref. BOR-10a6 on file in the Board Office.)
 - TMCC (Ref. BOR-10a7 on file in the Board Office.)
 - UNLV (Ref. BOR-10a8 on file in the Board Office.)
 - UNR (Ref. BOR-10a9 on file in the Board Office.)
 - WNC (Ref. BOR-10a1 on file in the Board Office.)

9b. Approved – 2022 Board of Regents Meeting Dates and Locations (Agenda Item 10b) – The Board approved the following meeting dates and locations for calendar year 2022:

Quarterly meetings

- March 3-4, 2022 NSC
- June 9-10, 2022 UNR
- September 8-9, 2022 GBC
- December 1-2, 2022 UNLV

Special meetings (primary location – System Administration, Las Vegas)

- January 21, 2022
- April 22, 2022
- August 26, 2022
- October 14, 2022

9c. Approved – Appointment to WESTED Board of Directors (Agenda Item 10c) – The Board approved the appointment of Dr. Donald Easton-Brooks, UNR, to the WestEd Board of Directors for a three-year term (June 1, 2021, to May 31, 2024). (Ref. BOR-10c on file in the Board Office.)

WestEd is a nonprofit research, development and service agency that enhances and increases education and human development within schools, families, and communities. The Board of Regents appoints three members to the WestEd Board to represent the NSHE.

9. Approved – Consent Items (Agenda Item 10) – (Continued)

- 9d. Approved – Nominations, Advisory Council on the State Program for Wellness and the Prevention of Chronic Disease (Agenda Item 10d) – The Board approved the nomination of the following individuals for consideration of appointment to the Advisory Council on the State Program for Wellness and the Prevention of Chronic Disease (CWCD): Dr. Amber Donnelly, Dean, Health Sciences and Human Services, GBC; Dr. Cheryl Hug-English, Medical Director, Student Health Center, and Associate Professor, School of Medicine, UNR; and Dr. Sheniz Moonie, Chair, Department of Epidemiology and Biostatistics, School of Public Health, UNLV. *(Supplemental Material on file in the Board Office.)*

The CWCD is comprised of 15 members, including one representative of the NSHE who is selected for appointment by the Administrator of the Nevada Division of Public and Behavioral Health from a list of persons submitted by the Board of Regents. The CWCD serves to advise and provide recommendations to the Chronic Disease Prevention and Health Promotion Section at Nevada Division of Public and Behavioral Health.

- 9e. Approved – Tenure (Agenda Item 10e) – The Board approved tenure for the following individuals. Each candidate meets the standards for tenure as outlined in NSHE Code and has been positively recommended by his or her institution following a peer-review process.

CNS *(Ref. BOR-10e1 on file in the Board Office.)*

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|---------------------------|---|
| Ms. Karen Ahern | Ms. Claudette (Dette) Lachowicz |
| Mr. John Aliano | Dr. Sherri Lindsey |
| Ms. Cathy Beauvais | Dr. Leilani Lucas |
| Ms. Rebecca (Becky) Blunk | Dr. Jeannette Magbutay |
| Mr. Joseph Borromeo | Mr. Deven Matthews |
| Dr. Adam Burgess | Ms. Flora Rudacille (formerly Woratschek) |
| Ms. Patricia Clark | Ms. Elizabeth Solomon |
| Ms. Stephanie Clester | Ms. Robin Stark |
| Mr. Sean Collett | Mr. Steven Thornberry |
| Mr. Brett Enge | Dr. Gerald (Jerry) Turner |
| Dr. Michele Howser | Dr. Jason Tyndal |
| Mrs. Ayla Koch | Dr. Michael (Mike) Webber |
| Mr. Philip Koch | Mr. Earl Yoon |

GBC *(Ref. BOR-10e2 on file in the Board Office.)*

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| Mr. David Ellis | Mr. Oscar Sida |
| Ms. Denise Padilla | |

NSC *(Ref. BOR-10e3 on file in the Board Office.)*

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| Dr. Chris Garrett | Dr. Raul Tapia |
| Ms. Jo Meuris | |

9. Approved – Consent Items (Agenda Item 10) – (Continued)

TMCC (Ref. BOR-10e4 on file in the Board Office.)

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|-------------------------|----------------------|
| Dr. Elena Atanasiu | Mr. James Kuzhippala |
| Dr. Cate Edlebeck | Dr. Jonathan Lam |
| Ms. Heidi Himler | Mr. Laure'L Santos |
| Dr. Martha Johnson-Olin | Mr. Randal Walden |
| Ms. Heidi Julius | Mr. Wyatt Ziebell |

9e. Approved – Tenure (Agenda Item 10e) – (Continued)

UNLV (Ref. BOR-10e5 on file in the Board Office.)

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|-------------------------|--------------------|
| Dr. Shubhra Bansal | Dr. Hye Kim |
| Dr. John Baur | Ms. Tammi Kim |
| Dr. Johan Bester | Dr. Jonathan Lee |
| Dr. Benjamin Burroughs | Dr. Mark Lenker |
| Dr. Paul Chestovich | Dr. Ankur Pareek |
| Dr. Courtney Coughenour | Dr. Kara Radzak |
| Mr. Maxim Gakh | Dr. Ashkan Salamat |
| Dr. Richard Gardner | Mr. Adam Schroeder |
| Dr. Kimberly James | Dr. Jason Steffen |
| Dr. Timothy Jones | |

UNR (Ref. BOR-10e6 on file in the Board Office.)

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|---------------------------|---------------------------|
| Dr. Felipe Barrios Masias | Dr. Chris Mays |
| Dr. Lorraine Benuto | Dr. Pradeep Menezes |
| Dr. Benjamin Birkinbine | Dr. Daniel Morse |
| Dr. Thomas Burnham | Dr. Mohamed Moustafa |
| Dr. Jessie Clark | Dr. Jennifer Pearson |
| Dr. Laura Crosswell | Ms. Tara Radniecki |
| Dr. Lyndsey Darrow | Dr. Christopher Rogers |
| Dr. Amilton Demello | Dr. Soyoungh Ryu |
| Dr. Feifei Fan | Dr. Jafeth Salido-Sanchez |
| Dr. Patrick File | Dr. Javad Sattarvand |
| Dr. Ian Hartshorn | Dr. Kevin Shoemaker |
| Dr. Jing-Jing Huang | Dr. Juan Solomon |
| Dr. Kerri Jean Ormerod | Dr. Lars Strother |
| Dr. Daniel Jones | Dr. Timur Tscherbul |
| Dr. Richard Koehler | Dr. Ryan Tung |
| Dr. Bret Leary | Dr. Joshua Williams |
| Dr. Julie Lucero | Dr. Lei Yang |
| Dr. Paul MacNeilage | Dr. Yong Zhang |

WNC (Ref. BOR-10e7 on file in the Board Office.)

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| Dr. Rebecca Bevans | Dr. Smriti Bhattarai |
| Ms. Rachelle Bassen | |

9. Approved – Consent Items (Agenda Item 10) – (Continued)

Regent Geddes moved approval of the consent items. Regent McMichael seconded.

Regent Geddes stated the granting of tenure is one of the highest achievements any faculty member can achieve.

Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

10. Approved – Distinguished Nevadan Awards (Agenda Item 11) – The Board approved the 2021 Distinguished Nevadan Awards: (Ref. BOR-11a on file in the Board Office.)

- Jan Jones Blackhurst (Ref. BOR-11b on file in the Board Office.)
Nominated by Chair Doubrava
- Hannah M. Brown (Ref. BOR-11c on file in the Board Office.)
Nominated by Regent Carvalho
- Robert L. Crowell (posthumously) (Ref. BOR-11d on file in the Board Office.)
Nominated by the full Board of Regents
- Lew Eklund (posthumously) and JoAnn Eklund (posthumously) (Ref. BOR-11e on file in the Board Office.)
Nominated by Regent McAdoo
- William McCurdy Sr. (Ref. BOR-11f on file in the Board Office.)
Nominated by Regent Perkins

Each nominating Regent presented their respective Distinguished Nevadan nomination.

Regent Carter moved approval of the 2021 Distinguished Nevadan Awards. Regent Boylan seconded.

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote.

Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

11. Approved – Regents' Scholar Awards (Agenda Item 12) – The Board approved the 2021 Regents' Scholar Awards. Awards granted shall be referred to as the "Sam Lieberman Regents' Award for Student Scholarship." (Refs. BOR-12a and BOR-12b on file in the Board Office.)

- Adrian Edward Bell, CSN
- Michael Schwob, Undergraduate, UNLV
- Kendall Martin, GBC
- Cindy Kha, Graduate, UNLV
- Imelda Gonzalez Ojeda, TMCC
- Jayde Powell, Undergraduate, UNR
- Gabrielle Clark, WNC
- Jena Casas, Graduate, UNR
- Tanya Smith, NSC

Regent Carvalho moved approval of the 2021 Regents' Scholar Awards. Regent McAdoo seconded. Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

12. Approved – Honorary Degree, CSN (Agenda Item 13) – The Board approved an honorary associate degree to Jacqueline Dennis at the 2021 CSN commencement ceremony. (Refs. BOR-13a and BOR-13b on file in the Board Office.)

President Zaragoza presented the nomination.

Vice Chair Del Carlo moved approval of an honorary associate degree to Jacqueline Dennis at the 2021 CSN commencement ceremony. Regent Geddes seconded. Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

13. Approved – 2022-2027 Strategic Master Plan, TMCC (Agenda Item 14) – The Board approved the 2022-2027 Strategic Master Plan for TMCC. (Refs. BOR-14a and BOR-14b on file in the Board Office.)

President Hilgersom presented the 2022-2027 TMCC Strategic Master Plan.

In response to Regent Carter's question related to why no specific indicators are listed, President Hilgersom stated TMCC is in the process of determining those. Regent Carter clarified whether the mission, vision, and objectives must be provided, with Chief General Counsel Reynolds stating he believed what was provided was correct.

13. Approved – 2022-2027 Strategic Master Plan, TMCC (Agenda Item 14) – (Continued)

Vice Chair Del Carlo loved TMCC's new Mission Statement.

Chief General Counsel Reynolds stated he sees no issues with what was provided by TMCC.

Regent Carter asked if the Board could require the institutions to provide metrics in the strategic plan to evaluate the plan. Chief General Counsel Reynolds stated the Board has the authority to require that metrics be included and can incorporate that requirement in any future direction to the Presidents on these presentations.

Regent McMichael moved approval of the 2022-2027 Strategic Master Plan for TMCC. Regent McAdoo seconded. Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Carter voted no. Regent Moran was absent.

14. Approved – Handbook Revision, Mission Statement, TMCC (Agenda Item 15) – The Board approved a revision to Board policy (Title 4, Chapter 14, Section 4) to reflect the revised TMCC mission statement. (Ref. BOR-15 on file in the Board Office.)

President Hilgersom presented a revision to the TMCC mission statement.

Regent Geddes moved approval of a revision to Board policy (Title 4, Chapter 14, Section 4) to reflect the revised TMCC mission statement. Regent McAdoo seconded. Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

The meeting recessed at 2:36 p.m. and reconvened at 2:45 p.m. with all members present except Regents Moran and Tarkanian.

15. Approved – Athletic Department Annual Reports, CSN and TMCC (Agenda Item 16) – The Board approved the CSN and TMCC Annual Athletic Reports for Fiscal Year 2019-2020 pursuant to Board policy (Title 4, Chapter 24, Section 1, Subsection 9). (Refs. BOR-16a and BOR-16b on file in the Board Office.)

Athletic Director Dexter Irvin presented the CSN Annual Athletic Report for Fiscal Year 2019-2020.

15. Approved – Athletic Department Annual Reports, CSN and TMCC (Agenda Item 16) – (Continued)

In response to a question from Regent Geddes related to how the community has received the basketball program, Athletic Director Irvin stated it had been received well, and the diversity is incredible. Forty-two (42) young men came out for the men's basketball program, and it was challenging to make team cuts. Athletic Director Irvin stated it was interesting to see the difference between men's and women's sports because both are non-scholarship sports, but young women tend to want a scholarship to play more than young men do. It has been a bit more challenging to recruit in women's basketball.

Regent Tarkanian entered the meeting.

Regent Geddes asked if Athletic Director Irvin's conversations with donors have indicated if there will be increased gifts and donations coming out of the pandemic. Athletic Director Irvin stated CSN had seen an increase in gifts and donations. Many smaller businesses have not been quick to restart their gifts but have stepped up and tried to help in other ways.

Athletic Director Tina Ruff presented the TMCC Annual Athletic Report for Fiscal Year 2019-2020.

In response to Regent Carter's question related to student fees and student population, Interim Executive Director of Budget and Planning Elise Bunkowski stated the budget was kept flat due to the pandemic and decreased enrollments.

Regent McMichael moved approval of the CSN and TMCC Annual Athletic Reports for Fiscal Year 2019-2020 pursuant to Board policy (Title 4, Chapter 24, Section 1, Subsection 9). Regent Brooks seconded. Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

16. Information Only – 2019 Transfer and Articulation Audit: Report and Recommendations (Agenda Item 17) – Vice Chancellor for Academic and Student Affairs Crystal Abba presented highlights and recommendations from the 2019 Transfer and Articulation Audit report. The audit reviewed regional transfer agreements between NSHE institutions for compliance with Board policy and found 95.4 percent of transfer agreements to be in compliance with Board policy. In addition, the presentation included a report as required under Title 4, Chapter 16, Section 14 on the status of transfer and articulation of courses at NSHE institutions, including requests received by the institutions for evaluation of courses for transfer and articulation and the outcome of those requests; and the number of requests for review referred to the Articulation Coordinating Committee and the outcome of such requests. (Refs. BOR-17a, BOR-17b, BOR-17c, and BOR-17d on file in the Board Office.)

16. Information Only – 2019 Transfer and Articulation Audit: Report and Recommendations (Agenda Item 17) – (Continued)

Regent Geddes stated transfer and articulation is a national issue, and there are no other states that have had this level of success. NSHE is doing well in the category.

Vice Chair Del Carlo stated NSHE should be proud of this success. She looks forward to returning to ACCT to tell them how well NSHE is doing.

Regent Carvalho stated she was surprised when she became a Regent that this was an issue. In her research, she also found that those who attend community college and then transfer have a better chance of obtaining their degree, including women and underserved populations.

17. Approved – MGM College Opportunity Program Updated Fee Schedule (Agenda Item 18) – The Board approved the updated fee schedule for MGM College Opportunity Program (COP) participants for the next two academic years. (Ref. BOR-18 on file in the Board Office.)

Vice Chancellor for Community Colleges Nate Mackinnon presented an updated fee schedule for MGM COP participants for the next two academic years.

Regent McMichael moved approval of the updated fee schedule for MGM College Opportunity Program (COP) participants for the next two academic years. Regent McAdoo seconded.

In response to a question from Regent Brooks related to out-of-state students, Senior Learning Concierge Danielle Donato stated there were approximately 300 MGM students enrolled, and 10 percent of those were out-state-students.

Regent Arrascada clarified that out-of-state students pay the same amount as in-state students within this program. Vice Chancellor Mackinnon responded that under the Memorandum of Understanding, out-of-state MGM employees pay the same as in-state MGM employees. Regent Arrascada asked what the cost-benefit analysis is for NSHE. Vice Chancellor Mackinnon stated the program was paused after one cohort due to the pandemic, so a cost-benefit analysis was not completed. MGM is the largest employer in Nevada. The benefit to NSHE is that Nevada residents become students, and the program is reaching the target population of undergraduate education.

Chancellor Rose stated it is common for universities to create these partnerships. These programs tend to build relationships over time. Partnering with MGM is part of NSHE's economic development responsibility as a higher education institution. The goal is to bring students in that would not usually be at the institutions. These types of partnerships have growing dividends over time.

Regent Boylan was concerned that a multi-billion dollar industry has this type of discount for its employees while NSHE students do not have the same privilege.

17. Approved – MGM College Opportunity Program Updated Fee Schedule (Agenda Item 18) – (Continued)

Regent Geddes noted that when the program was approved in 2018, the discount schedule was set for casino industry employees who do not have a degree to advance in their employment. The students are 100 percent online and do not impact campus life.

Regent Carvalho stated the program has the full support of each President.

Regent Carter added it is a pilot program and will be evaluated to ensure it is working for NSHE.

Regent McAdoo agreed with all that was said but pointed out there were many questions asked when the program was originally introduced, but eventually, Regents decided this would be good for NSHE. Regent McAdoo noted that NSHE has learned during this pandemic that online classes are no less expensive than classes held on campus.

Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

Chancellor Rose thanked MGM for the partnership. She also thanked Vice Chancellor Mackinnon for his stewardship. She looked forward to growing the program.

18. Approved – Procedures and Guidelines Manual Revision, Annual Evaluation of NSHE Presidents (Agenda Item 19) – The Board approved a revision to the Procedures and Guidelines Manual (Chapter 2, Section 2, Subsection 1), changing the time period for a President's annual evaluation to correspond to the fiscal year. (Ref. BOR-19 on file in the Board Office.)

Chancellor Rose presented a revision changing the Presidents annual evaluation period to correspond to the fiscal year.

Regent McMichael moved approval of a revision to the *Procedures and Guidelines Manual* (Chapter 2, Section 2, Subsection 1), changing the time period for a President's annual evaluation to correspond to the fiscal year. Regent Boylan seconded.

In response to a question from Regent Carter related to whether this creates a conflict with contracts, Chief General Counsel Reynolds stated it does not.

18. Approved – Procedures and Guidelines Manual Revision, Annual Evaluation of NSHE Presidents (Agenda Item 19) – (Continued)

Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

19. Information Only – Employee Buyouts/Settlements Annual Report (Agenda Item 20) – Chief General Counsel Reynolds presented a report on employee buyouts/settlements from each institution for the calendar year 2020, as required by Board policy (Title 4, Chapter 3, Section 49). (Ref. BOR-20 on file in the Board Office.)

In response to a question from Regent Perkins related to how long the positions must remain empty, Chief General Counsel Reynolds stated it would be a decision made by the Presidents and institutions.

Regent Geddes was concerned that this report had fewer details than the first report had.

Regent Geddes requested more context related to the increased amounts at TMCC. President Hilgersom stated the list before the Board is a result of the TMCC Budget Reduction Task Force's voluntary buyout offering. Regent Geddes requested clarification on which were voluntary separations.

Chief General Counsel Reynolds understood the concerns with the report. Next year's report will be more detailed.

President Solis stated WNC's increase was directly related to cost savings initiatives. Three of WNC's buyouts were voluntary retirements, and one was not.

Vice Chair Del Carlo requested that the Board review the buyout/settlement policy. Chief General Counsel Reynolds stated the Board reviewed the policy in 2016 and enacted revisions to new hire notice provisions while employees hired before the passed date retained the rights given when hired.

Regent Brooks believed the report should be more transparent. Chief General Counsel Reynolds stated they would make all efforts to provide a more detailed report next year.

Chair Doubrava left the meeting.

Chancellor Rose stated that some of the institutions are in smaller communities. The report must preserve confidentiality, particularly in the smaller communities where everyone knows one another. The Presidents have made these decisions through a shared governance process, but the Presidents also discuss this process with her.

3. Information Only – Public Comment (Continued) – None.

The Board meeting recessed at 4:47 p.m. and reconvened on Friday, March 5, 2021, at 10:45 a.m. with all members present.

20. Information Only – Public Comment (Agenda Item 21)

Public Comment from Douglas Unger requested a statement from the Regents that the Nevada Governor and Legislature restore LTD Insurance for state employees, cut during the 6 percent budget cuts to health insurance and benefits for faculty and staff. Social Security does not cover NSHE faculty, and if they face an illness/accident they will be left with nothing. He requested an NSHE Task Force composed of Human Resources professionals and faculty advocates to recommend alternative options for NSHE to secure an LTD Group Insurance plan before July 1, 2021, under New Business. (Ref. Unger.Douglas03.04-05.20 on file in the Board Office.)

Public Comment from Kent Ervin stated the Nevada Faculty Alliance (NFA) sent the Regents a one- and two-page summary of legislative priorities, the impact of further reductions to the instructional budgets, and the PEBP benefit cuts. NFA is concerned about the drastic cuts to PEBP benefits in the Executive Budget. The reductions include sharp increases in out-of-pocket expenses for employees, cuts to Medicare retiree supplements, and LTD insurance elimination. Particularly alarming is the complete elimination of the LTD benefit for active employees that provides a safety net for a disabled faculty who can no longer work. NFA is asking NSHE to advocate for the restoration of the LTD benefit, and if not restored, NSHE must figure out how to provide this essential benefit after July 1, 2021. He requested a working group be formed for contingency planning for an NSHE-sponsored benefit and consider separation from PEBP for NSHE employees.

21. No Action Taken – Legislative Report and Biennial Budget Update (Agenda Item 22) – Chancellor Rose and Chief Financial Officer Andrew Clinger provided an update on the 2021-23 budget priorities, overview of the 2021 Legislative Session, important upcoming dates, and measures that impact NSHE. (Ref. BOR-22 and Supplemental Material on file in the Board Office.)

Regent Geddes recommended the use of CARES Act dollars to reduce budget cuts as those funds are made available. Leadership is doing an excellent job with the presentations. It is essential to understand that the Silver State Opportunity Grant can be used for anything to continue schooling. NSHE needs to address faculty compensation, long-term disability insurance, fee waivers, and concealed carry. The Board has consistently opposed concealed carry on campus. Chancellor Rose thanked Regent Geddes for the feedback and reminders.

CSN Faculty Senate Chair Maria Schellhase stated her concerns about quality and affordable health care options and LTD insurance. NSHE must work together to explore and protect options.

Regent Carter thanked the Governor for including the UNLV Engineering Building and the two community college projects in his Executive Budget. PEBP changes need to be opposed until NSHE has alternatives for its employees.

21. No Action Taken – Legislative Report and Biennial Budget Update (Agenda Item 22) – (Continued)

Regent Boylan stated his support for LTD and concealed carry.

Regent Arrascada stated that all are unknowingly susceptible to long-term catastrophic injury or illness. Long-term disability is an attractive benefit for faculty and staff.

NSC Faculty Senate Chair Naumann thanked the Regents for their support of LTD and PEBP benefits. She pointed out that PEBP asked for a reduced LTD benefit, but the Governor's recommendation eliminated the benefit.

Regent Brooks noted he was in favor of Assembly Bill (AB) 156. The waiver is based on reenlistment.

Regent Geddes stated he supports the waivers but just wanted the Legislature to be made aware that there is a cost.

22. Information Only – Update on Letter of Intent with Renown Health, UNR School of Medicine (Agenda Item 24) – President Sandoval, UNR School of Medicine Dean Thomas L. Schwenk, M.D., and CEO of Renown Health Anthony Slonim, M.D., provided an update and review of the ongoing negotiations between UNR Med and Renown. (Ref. BOR-24 on file in the Board Office.)

Chair Doubrava disclosed that in his role as a physician in private practice in Las Vegas, a small amount of his practice consists of patients insured by Hometown Health, a health insurance product owned by Renown Health. His medical practice sees very few patients insured by Hometown Health, and the practice revenue from Hometown Health is considered negligible and does not constitute a significant pecuniary interest. Whether the item passes or fails, he will not gain any income. He is self-employed and not employed by any insurance company. His practice's minimal business relationship with Hometown Health does not affect his ability to be objective in this matter. It will not interfere with any private commitment that he has with another person or business. He disclosed the relationship under NRS Chapter 281A.

Chief General Counsel Reynolds stated both entities have been mindful of the Board's responsibilities. He is recommending legislation to enable provisions governing the duties of this Board. This affiliation is transformative. He recommended no formal agreement be adopted until the legislation moves through the Legislature.

Regent Geddes stated his concern is that the Board's delegation stays intact. The partnership will be a great accomplishment for the community. He requested the following be addressed in the final agreement: two check system; representation in the search procedures; and clinical facilities and leases. Dean Schwenk stated two check systems are standard across the country in these relationships and enhance both sides' accountability. There will be integration of search processes between the parties. Dr. Slonim stated Renown is happy to provide information about clinical facilities and leases to provide the Board comfort.

22. Information Only – Update on Letter of Intent with Renown Health, UNR School of Medicine (Agenda Item 24) – (Continued)

Regent Carter stated the project has great potential, but he has concerns about the dual reporting structure.

In response to a question from Regent Carter related to outside counsel expertise, Chief General Counsel Reynolds reported UNR Med Senior Associate Dean for Legal Affairs Matt Milone and UNR General Counsel Mary Dugan are involved and have retained outside counsel to help.

Regent Arrascada asked about the current debt. Dean Schwenk stated a separate corporation governs the Practice Plan, and it carries its own finances and debt. The most significant part is a Disaster Relief Loan taken during the pandemic. That will have to be closed sooner than anticipated. There are institutional debts, commonly called the Dean's tax, that must be closed before the final agreement.

In response to a question from Regent Arrascada related to the duration of the agreement, Dean Schwenk stated the agreement specifies 50 years with many checkpoints, renewals, and evaluations during the term.

Regent Brooks stated it was an exciting time and looked forward to how it progresses.

Vice Chair Del Carlo provided her continued support for the partnership.

Regent McAdoo stated the partnership has her full support.

Regent Carvalho looked forward to more details and further communications from the Renown meetings.

Chair Doubrava stated his support of the integration, which has so much potential.

President Sandoval thanked all the parties involved. All questions and concerns will be addressed to make sure the Board is comfortable. As a long-time resident of Washoe County, he cannot remember another matter with this type of magnitude on Northern Nevada's healthcare. This partnership is a generational opportunity.

The Board meeting recessed at 12:25 p.m. and reconvened at 12:55 p.m. with all members present except Regents Boylan and Moran.

23. Information Only – Institutional Metrics, NSC – President Patterson presented data and metrics on NSC's progress in achieving the strategic goals adopted by the Board including those identified by the Board designed to compare the performance of NSHE and its institutions to other states or respective peers in five key areas: 1) Access; 2) Success; 3) Closing the Achievement Gap; 4) Workforce; and 5) Research. *(Ref. BOR-23 and Supplemental Material on file in the Board Office.)*

Regent Boylan entered the meeting.

23. Information Only – Institutional Metrics, NSC – (Continued)

Regent Carvalho stated NSC's success is directly related to the culture. She believed transportation is an obstacle for the students.

In response to a question from Regent Carvalho related to enrollment and graduation aspirational goals, President Patterson saw nothing but positive results once the Glenn and Ande Christenson School of Education Building opens. There has been a 33 percent increase in incoming students selecting teaching as a major, and a new building will only help enrollment.

NSC Faculty Senate Chair Naumann said she arrived in one of the first full-time cohorts after the last recession. She chose NSC because of its focus on highly underserved students and faculty collegiality. NSC has some of the most diverse faculty in the System. Full-time faculty are essential in helping increase enrollment and graduation numbers. Rising enrollment numbers are a testament to the family feel on campus, the support given to students, and the opportunities to obtain a four-year degree.

Vice Chair Del Carlo stated it is essential that students receive proper advising. She asked how the budget cuts will affect the advising ratio. President Patterson responded NSC continues to put resources into advising. Because NSC relies on faculty to do upper-division advising, it is sometimes harder to calculate the advising rate. The Advising Center does a student's first two years of advising, and then faculty take a more significant role in the following years. Advising ratios are good, but there is always room for improvement.

24. Approved – Interlocal Agreement for Donation from Clark County, Nevada, to Purchase and Install Track Stadium Bleachers, UNLV (Agenda Item 25) – The Board approved entering into an Interlocal Agreement with Clark County, Nevada, for the County's donation to UNLV of up to \$1,000,000 for UNLV's purchase and installation of spectator bleachers at the UNLV Track and Field Stadium; that the Chancellor be authorized to finalize, approve and execute the Interlocal Agreement, and any other ancillary agreements required to implement the contract; and that all aforementioned agreements be reviewed and approved by the NSHE Chief General Counsel in order to implement and finalize the terms and conditions. (*Refs. BOR-25a and BOR-25b on file in the Board Office.*)

President Whitfield presented the Interlocal Agreement.

Regent Brooks moved approval to enter into an Interlocal Agreement with Clark County, Nevada, for the County's donation to UNLV of up to \$1,000,000 for UNLV's purchase and installation of spectator bleachers at the UNLV Track and Field Stadium; that the Chancellor be authorized to finalize, approve and execute the Interlocal Agreement, and any other ancillary agreements required to implement the contract; and that all

24. Approved – Interlocal Agreement for Donation from Clark County, Nevada, to Purchase and Install Track Stadium Bleachers, UNLV (Agenda Item 25) – (Continued)

aforementioned agreements shall be reviewed and approved by the NSHE Chief General Counsel in order to implement and finalize the terms and conditions. Regent Boylan seconded.

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote.

Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

25. Information Only – Engineering Building Project Update and Matching Funds Financing Plan, UNLV (Agenda Item 26) – President Whitfield presented an update on the UNLV Engineering Building project and the UNLV matching project funds financing plan. (Ref. BOR-26 on file in the Board Office.)

Regent Perkins stated this building will be a great addition to the University and is critical to keep R1: very high research activity status.

President Whitfield agreed that this building is critical. Engineering is needed to draw companies to the area.

24. Approved – Interlocal Agreement for Donation from Clark County, Nevada, to Purchase and Install Track Stadium Bleachers, UNLV (Agenda Item 25) – (Continued)

Chair Doubrava extended his thanks to Clark County for its contribution and generosity. He appreciated the partnership.

26. No Action Taken – ad hoc Fiscal Sustainability Committee Focus List (Agenda Item 27) – Committee Chair Carter presented proposed areas of focus for the ad hoc Fiscal Sustainability Committee, as discussed at the Committee's February 18, 2021, meeting. (Supplemental Material on file in the Board Office.)

27. Information Only – Redistricting and Reapportionment (Agenda Item 37) – Chief General Counsel Reynolds provided an introduction, overview, and next steps related to redistricting and reapportionment activities regarding Regent electoral districts. Chief General Counsel Reynolds thanked Mr. Scott G. Wasserman for his consultation and advisement. (Supplemental Material on file in the Board Office.)

27. Information Only – Redistricting and Reapportionment (Agenda Item 37) – (Continued)

Regent McAdoo thanked Chief General Counsel Reynolds and his team for the numerous hours to present the processes.

In response to a question from Regent Carter related to when reapportionment takes effect, Chief General Counsel Reynolds stated the Legislature has the discretion to determine when it will happen.

Chair Doubrava requested that Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) be taken together as one item.

28. Approved – Community College Committee Report – The Board accepted the Community College Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Community College Committee met on January 15, 2021, and heard the following:

Information items

- Committee Chair McAdoo and Vice Chancellor Mackinnon welcomed the new Regents to the Board, including Regent Brooks, who serves on the Community College Committee.
- Chair's Report. Committee Chair McAdoo thanked the Presidents for diligently taking care of the campuses during the pandemic. She also updated her recent activities at the four community colleges and stated she looks forward to the day campuses reopen.
- Vice Chancellor's Report. Vice Chancellor Mackinnon provided updates on the Nevada Promise Scholarship, workforce education, dual enrollment, Federal grants, and apprenticeship.
- Capacity Enhancement Funds. Each community college President provided a brief overview of how capacity enhancement funds have been used in the current biennium. Committee Chair McAdoo requested Vice Chancellor Mackinnon gather the total capacity enhancement dollars and send it to the Committee.
- Community College Campus Initiatives. Presidents Helens, Hilgersom, Solis, and Zaragoza provided information on events occurring at their institutions.
- Institutional Advisory Council Meetings. Institutional Advisory Council Chairs provided updates regarding the IACs.

New business items

- Committee Chair McAdoo requested Vice Chancellor Mackinnon continue to work on the wording of the Community College Committee charge and present the Bylaw revision at a future meeting for consideration.

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

28. Approved – Community College Committee Report – (Continued)

New business items – (Continued)

- Regent Perkins requested a list of where capacity enhancement funds were utilized at each community college.

Action items

The Board approved the following recommendations of the Community College Committee:

- The minutes from the August 21, 2020, meeting of the Community College Committee. (*Ref. CC-2 on file in the Board Office.*)
- The Committee reviewed the Bylaw changes proposed to the Community College Committee charge. The Committee wanted to ensure the language relating to institutional advisory councils reflects the importance of two-way communication. The Committee recommended approval to allow for further refinement of the proposed changes and for it to be brought back to a future meeting. (*Ref. CC-5 on file in the Board Office.*)

29. Approved – ad hoc NSC President Search Committee Report – The Board accepted the NSC President Search Committee report. (*Committee report on file in the Board Office.*)

The NSC President Search Committee met on January 29, 2021, and heard the following:

Information items

- Committee Chair Carvalho provided general remarks and updated the Committee members regarding the president search process. The Regents and institutional advisory members were introduced. (*NSC PSC-2 on file in the Board Office.*)
- Chief General Counsel Reynolds provided an overview of the Open Meeting Law related to the president search procedure.
- Chancellor Rose and Dr. Carlos Hernandez of AGB Search led a discussion on the president search process and specific search procedures, including a discussion on the proposed search timeline, the method to be used to generate and screen applicants, a range of the preferred number of semifinalists to be selected by the search consultant for interview by the Chancellor and the search consultant, a range of the preferred number of finalists to be brought to the Committee for in-person interviews, arranging on-campus visits and making a recommendation or recommendations to the full Board of Regents. (*NSC PSC-4 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

29. Approved – ad hoc NSC President Search Committee Report – (Continued)

Information items – (Continued)

- The Committee approved the draft President Leadership Profile as revised to incorporate the Committee and advisory members' comments and authorized the Chancellor to finalize the document in consultation with the search consultants. (*NSC PSC-5 on file in the Board Office.*)
- The Committee and advisory members reviewed the advertising plan presented by AGB Search and discussed the publications and social media platforms to place the NSC President advertisement. (*NSC PSC-6 on file in the Board Office.*)
- The following individuals provided public comment on the President Leadership Profile: Dr. Paul Buck; Dr. Kevin Graziano; Dr. Roberta Kaufman; Dr. Shantal Marshall; Dr. Laura Naumann, Faculty Senate Chair; and Dr. Gwen Sharp.

New business items

- None.

Action items

- None.

30. Approved – Cultural Diversity Committee Report – The Board accepted the Cultural Diversity Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Cultural Diversity Committee met on February 18, 2021, and heard the following:

Information items

- Chair's Report. Committee Chair Perkins thanked Chancellor Rose and Board staff for coordinating the Committee meeting on such short notice.
- EDIC Retreat. NSHE Equity, Diversity and Inclusion Council (EDIC) Chair Dr. Eloisa Gordon-Mora provided a brief update regarding the EDIC retreat held on January 27, 2021, including a summary of issues and topics discussed, including the NASH framework.

New business items

- At the request of NSHE's student body presidents, Chancellor Rose proposed a future agenda item for discussion and possible reconsideration of the religious holidays currently observed by NSHE.

Action items

The Board approved the following recommendations of the Cultural Diversity Committee:

- The minutes from the December 4, 2020, meeting of the Cultural Diversity Committee. (*Ref. CD-2 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

30. Approved – Cultural Diversity Committee Report – (Continued)

Action items – (Continued)

- Direct staff to gather input from institutional faculty, staff, and student stakeholders regarding the name and charge of the Committee. Based on that feedback, staff will present a draft proposal of the Committee name change and revised charge at the next meeting. (*Ref. CD-5 on file in the Board Office.*)
- Adoption of the NASH Framework and direction to staff to develop a work plan based on the NASH Framework to guide the Committee's activities for Fiscal Year (F.Y.) 2022. It was recommended that the Committee's direction for the work plan focus on faculty and staff hiring, retention, promotion, and rewards criteria set forth as Essential Equity Practice #7 of the NASH Framework. (*Ref. CD-6 on file in the Board Office.*)
- Direct staff to work with EDIC and other interested stakeholders to develop a draft statement consistent with the new mission statement's framework to bring back to the Committee for review and possible approval at a future meeting.

31. Approved – ad hoc Fiscal Sustainability Committee Report – The Board accepted the ad hoc Fiscal Sustainability Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The ad hoc Fiscal Sustainability Committee met on February 18, 2021, and heard the following:

Information items

- Committee Chair Carter provided general remarks during his Chair's Report, including an overview of the meeting process moving forward, dates set for future meetings, and the upcoming discussion of a list of ideas for the Committee to analyze for potential recommendations.
- Chancellor Rose led a discussion of potential areas of focus for the ad hoc Fiscal Sustainability Committee, noting the list was not a recommendation at this point, as anything on the list would require further analytics. Committee and Advisory members discussed the list and added various suggestions incorporated in the list to be brought forward at the March 4-5, 2021, Board of Regents meeting where the Board may approve the items/areas of focus. (*Ref. FS-5 on file in the Board Office.*)

New business items

- None.

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

31. Approved – ad hoc Fiscal Sustainability Committee Report – (Continued)

Action items

The Board approved the following recommendations of the ad hoc Fiscal Sustainability Committee:

- The minutes from the December 4, 2020, meeting of the ad hoc Fiscal Sustainability Committee. (*Ref. FS-2 on file in the Board Office.*)
- A formal change to the Committee's mission statement to ensure alignment and focus. (Note: Based on discussion during the meeting, the recommendation for approval has minor wording differences than the reference material – please see below). (*Ref. FS-4 on file in the Board Office.*)
 - Proposed New Charge:
 - The Committee will search for improved efficiency, effectiveness, and sustainability of services and institutions for public higher education's long-term stability in Nevada. The Committee will also evaluate innovative strategies that could generate additional revenue or reduce expenditures. The Committee will consider the input and recommendations of key students, faculty, staff, and community stakeholders, including those of the ad hoc Advisory Committee. As the Committee functions, it will remain cognizant of the five NSHE strategic goals: Access, Success, Closing the Achievement Gap, Workforce, and Research. The Committee should examine and search for: potential efficiencies, innovations, and fiscal and operational long-term sustainability in computing I.T. services, online education, shared services, central services, purchasing, system business services, evaluate systemwide real estate holdings, and items recommended from the entire Board.

32. Approved – Academic, Research and Student Affairs Committee Report – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Academic, Research and Student Affairs Committee met on March 4, 2021, and heard the following:

Information items

- Assistance Vice Chancellor Renee Davis presented an update on the Silver State Opportunity Grant (SSOG), a state-supported need-based financial aid program. The presentation provided an overview of the program's goals, how grants are awarded under the shared responsibility model, outcomes

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

32. Approved – Academic, Research and Student Affairs Committee Report – (Continued)
Information items – (Continued)

for students who have received an SSOG award, program revisions adopted by the 2019 Session of the Nevada State Legislature, and the impact of state-level budget cuts on funding for the program. (Ref. ARSA-9 on file in the Board Office.)

- UNR Acting Provost Jeffrey Thompson and UNR Director of NevadaFIT Felicia DeWald presented information on the NevadaFIT (Freshman Intensive Transition) program, a one-credit academic boot camp for incoming freshmen designed to expose students to the rigor and pacing of college classes before the start of the fall semester. The presentation included the program's history, student success data, and plans for the program's future, including a NevadaFIT boot camp designed for transfer students. (Ref. ARSA-10 on file in the Board Office.)

New business items

- None.

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the December 3, 2020, meeting of the Academic, Research and Student Affairs Committee. (Ref. ARSA-2a on file in the Board Office.)
- A revision to Board policy changing the residency requirement level for NSC from 32 hours to 30 hours (Title 4, Chapter 16, Section 36). The change in credit threshold aligns with the current majors' structure, which adheres to the 120-credit protocol. (Ref. ARSA-2b on file in the Board Office.)
- The following individuals' nomination for the Regents' Awards: (Ref. ARSA-3 on file in the Board Office.)
 - Nevada Regents' Creative Activities Award
Erin Frock, TMCC
Joe Nathan Bynum, UNLV
 - Nevada Regents' Teaching Award
Ronald Gonzalez, CSN
Dr. Pamela Sandstrom, UNR
Dr. Geoffrey Smith, UNR
 - Nevada Regents' Academic Advisor Award
Lauren Stevens, WNC
Janita Ethridge, UNR
Dr. Kwang J. Kim, UNLV

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

32. Approved – Academic, Research and Student Affairs Committee Report – (Continued)

Action items – (Continued)

- Nevada Regents' Researcher Award
Dr. Ian Buckle, UNR (Distinguished)
Dr. Scott Earley, UNR (Mid-Career)
 - Nevada Regents' Rising Researcher Award
Dr. Javon Johnson, UNLV
Dr. Daniel McEvoy, DRI
Dr. Jennifer Pearson, UNR
Dr. Kyra E. Stull, UNR
- A UNLV organizational unit proposal for the National Institute for the Advancement of Education, an institute built on the Foundation of innovation and research intended to identify and disseminate next-generation practices in urban education and educator preparation. (Ref. ARSA-4 on file in the Board Office.)
 - A Master of Education (M.Ed) in Intercollegiate and Professional Sport Management at UNLV will provide specialized education in the leadership and management of sport organizations. (Ref. ARSA-5 on file in the Board Office.)
 - A revision to Board policy clarifies that while developing new degree programs, institutions must consult with other NSHE institutions with the same or similar programs (Title 4, Chapter 14, Section 7). Consulting other programs during the program development process is intended to ensure that the institution developing the new degree program leverages other NSHE institutions' expertise that has the same or similar programs. (Ref. ARSA-6 on file in the Board Office.)
 - A revision to Board policy to specify which degree programs are required in the NSHE Planning Report and clarify that new degree programs absent from the Planning Report must be disclosed to the Chancellor's Office before new program proposal submissions (Title 4, Chapter 14, Section 3). (Ref. ARSA-7 on file in the Board Office.)
 - A revision to Board policy to clarify that upper-division coursework (300-400) shall not be included in the first two years of the transfer agreement's year-by-year course outline unless otherwise approved by the Vice Chancellor for Academic and Student Affairs (Title 4, Chapter 14, Section 15). A revision to require that a transfer agreement must disclose to the student when lower division courses required for the major are not offered at the community college, and associate degree requirements must be met through reverse transfer. (Ref. ARSA-8 on file in the Board Office.)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

33. Approved – Business, Finance and Facilities Committee Report – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Business, Finance and Facilities Committee met on March 4, 2021, and heard the following:

Information items

- Second Quarter Fiscal Year 2020-2021 Fiscal Exceptions. The Second Quarter Fiscal Year 2020-2021 Report of Fiscal Exceptions of Self-Supporting Budgets was presented. (*Ref. BFF-3 on file in the Board Office.*)
- Second Quarter Fiscal Year 2020-2021 Budget Transfers, State Supported or Self-Supporting Operating Budgets. The Second Quarter Fiscal Year 2020-2021 Budget Transfers, State Supported or Self-Supporting Operating Budgets was presented. (*Ref. BFF-4 on file in the Board Office.*)
- NSHE Real Property Inventory Report Fiscal Year 2019-2020. The NSHE Real Property Inventory Report for Fiscal Year 2019-2020 was presented. (*Ref. BFF-5 on file in the Board Office.*)
- Update on Public-Private Collaborations on NSC Campus – NSC. NSC President Patterson presented an update on potential public-private collaborations on the NSC campus. (*Ref. BFF-6 on file in the Board Office.*)

New business items

- None.

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the December 3, 2020, meeting of the Business, Finance and Facilities Committee. (*Ref. BFF-2a on file in the Board Office.*)
- 2020 Self-Supporting Summer Session/Calendar Year Budgets, Budget to Actual Comparison. The Committee recommended acceptance of the report of the 2020 Self-Supporting Summer Session/Calendar Year Budgets, Budget to Actual Comparison. (*Refs. BFF-2b(1) and BFF-2b(2) on file in the Board Office.*)
- 2021 Summer Session/Calendar Year Budgets. The Committee recommended acceptance of the 2021 Self-Supporting Summer Session/Calendar Year Budgets for Calendar Year 2021. (*Refs. BFF-2c(1) and BFF-2c(2) on file in the Board Office.*)
- Capital Improvement Fee Allocation for Former EPA Facility Renovations – UNLV. The Committee recommended approval of the allocation of \$7 million in Capital Improvement Fee funds to fund renovations to the CLB-2, CLB-3, and CRC buildings at UNLV. (*Ref. BFF-7 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

33. Approved – Business, Finance and Facilities Committee Report – (Continued)

Action items – (Continued)

- Second Amendment to Base Year Medical Office Building Lease between UNLV and MOB 46 of Nevada, LLC for Property Located at 3196 S. Maryland Parkway, Suite 303 – UNLV. The Committee recommended approval of the Second Amendment for property located at 3196 S. Maryland Parkway, Suite 202, also commonly known as Clark County Assessor parcel number 162-11-401-009. The Committee also recommended approval to grant the Chancellor the authority to execute the Second Amendment, and any ancillary documents deemed necessary and appropriate by the NSHE Chief General Counsel, in consultation with the Chair of the Business, Finance and Facilities Committee, to implement all terms and conditions of the Second Amendment. (*Ref. BFF-8 on file in the Board Office.*)
- Food Services Agreement Amendment and Extension – UNR. The Committee recommended approval of an amendment to terms and a two-year extension (Amendment Number One) to the current UNR Food Services Agreement with Compass Group USA, Inc. by and through its Chartwells Division. (*Ref. BFF-9 on file in the Board Office.*)

34. Approved – Audit, Compliance and Title IX Committee Report – The Board accepted the Audit, Compliance and Title IX Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Audit, Compliance and Title IX Committee met on March 4, 2021, and heard the following:

Information items

- NSHE Chief Internal Auditor Joe Sunbury presented a Committee orientation to provide a framework for new members for their future work. The orientation also served as a refresher for returning Committee members and included general remarks on the Committee's purview based on its Bylaws, the state of the Internal Audit Department, and a summary of the cadence and coverage within each meeting. (*Ref. A-2 on file in the Board Office.*)
- Committee Chair Carter provided general remarks during his Chair's Report update to the Committee and reiterated their role as discussed in the orientation.
- NSHE Senior I.T. Auditor Alex Tolliday-Wright provided general remarks regarding Information Technology audit initiatives and ongoing assessments, including updates on assurance and advisory projects included in recent audit plans. (*Ref. A-5 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

34. Approved – Audit, Compliance and Title IX Committee Report – (Continued)

New business items

- None.

Action items

The Board approved the following recommendations of the Audit, Compliance and Title IX Committee:

- The minutes from the December 3, 2020, meeting of the Audit, Compliance and Title IX Committee. (*Ref. A-3a on file in the Board Office.*)
- Internal Audit Follow-Up Reports – Travel, TMCC. (*Ref. A-3b on file in the Board Office.*)
- The NSHE Internal Audit Work Plan for the six months ending June 30, 2021, and the Internal Audit Department Status Report (aka the Exception Report) for the six months ended December 31, 2020. (*Ref. A-6 on file in the Board Office.*)

35. Approved – Security Committee – The Board accepted the Security Committee report and approved the Committee recommendation. (*Committee report on file in the Board Office.*)

The Security Committee met on March 5, 2021, and heard the following:

Information items

- Opening Remarks. Committee Chair McMichael opened the meeting welcoming all the new members to the Board and the Security Committee. Noting that the four new Regents did not have input in building the Committee; however, believes that the Southern and Northern commands will now be able to get back up to speed, continuing the work from the last Committee meeting in September.
- Clery Act. Chief General Counsel Reynolds provided an overview, background, and updates on the Clery Act compliance requirements, including notifications; and changes occurring with COVID-19 requirements. Chief General Counsel Reynolds invited NSHE Northern Command Director Todd Renwick and NSHE Southern Command Director Adam Garcia to make remarks. Director Renwick remarked on the close attention paid to federal requirements, commitments to ensure compliance, and the Clery Compliance Coordinator position in their office. Director Garcia also remarked on their Clery Compliance Coordinator and transparency; noting the importance of safety and awareness for students, faculty, and staff.
- NSHE Southern Command. Director Garcia provided information and updates related to COVID testing, vaccinations, and support; noting the specific partnership and work with the Southern Nevada Health District and the National Guard. Director Garcia noted the urgent need to

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

35. Approved – Security Committee – (Continued)

Information items – (Continued)

vaccinate and the expansion of “PODS.” Further, Director Garcia presented an update on the Southern Command’s continued consolidation, cost savings, grant funding, training, awards, and community outreach. Information was also provided regarding demographics, crime statistics, the dispatch center, emergency alert system, and “Rebel Rides.” Director Garcia closed his comments with specifics related to the canine officers, North and South, the loss of Bonnie and Buster (portraits), and the introduction of four new canine officers in the South. (*Supplemental Material on file in the Board Office.*)

- NSHE Northern Command. Director Renwick presented information on the Northern Command’s security activities, including COVID-19 vaccinations, planning, and distribution. Information was also provided regarding the Civil Unrest Table Top Exercise (TTX) and the university community initiatives, including assisting the homeless population and the Diversity, Equity and Inclusion Taskforce. Additional highlights included partnerships with undergraduate research, social work interns, campus and workplace safety and training; and officers in the classroom. Director Renwick also remarked on his appreciation for canine Bonnie, Bonnie’s portrait, and their new canine Rosie. Highlighted also was their work with the Wolf Pack Howl program; #BlackatthePack and the Coffee with a Cop events. (*Supplemental Material on file in the Board Office.*)
- NSHE Cybersecurity. NSHE Chief Information Security Officer Theresa Semmens provided personal and professional background information, including updates and overviews of cybersecurity matters, shared partnerships, programs, and projects. The presentation also included SCS efforts to protect the integrity of data and issues raised with unemployment fraud. Specific information was also provided related to insurance loss and control, security awareness, vulnerability scanning, training, security assessments, the security incident response plan, and phishing testing and training.

New business items

- None.

Action items

The Board approved the following recommendation of the Security Committee:

- The minutes from the September 11, 2020, meeting of the Security Committee. (*Ref. SEC-2 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

36. Approved – Health Sciences System Committee Report – The Board accepted the Health Sciences System Committee report and approved the Committee recommendation. (*Committee report on file in the Board Office.*)

The Health Sciences System Committee met on March 5, 2021, and heard the following:
Information items

- Chair's Report. Committee Chair McAdoo commented to all that could hear the sound of her voice, her appreciation and thank you to those listening for their care of NSHE family, members, and staff, with a huge thank you specifically to health care providers for their service.
- COVID-19 Update.
 - UNR Student Health Director Dr. Cheryl Hug-English updated recent COVID-19 developments and responses involving NSHE campuses, communities, and counties. A year ago, the first COVID-19 case was diagnosed, causing closures, pauses, and protocol and planning changes. Reporting today – good news, COVID-19 cases in Washoe County continue to decrease, currently at 5.5 percent, down from 20 percent in December 2020. UNR campus numbers are also decreasing; testing continues to be offered, and now testing is being provided to residential housing individuals. Remarks were also made related to the three vaccines available; and the student health center assisting in PODS/distribution, which can be complex and challenging. Director Hug-English also touched on the variance strains and the importance of being diligent and vigilant, masks, social distancing, and handwashing. Recognizing tremendous efforts made on campuses, with the silver lining being collaboration, cooperation, and joint efforts.
 - GBC Health Science Human Services Dean Amber Donnelly, Ph.D., R.N., CNE, gave an update regarding rural areas and efforts related to COVID-19 and the positive impacts now being seen. Noting that contact tracing is still being performed, caseloads are currently down to 90 from 700. Specific information was also provided on the vaccination PODS and the GBC nursing students primarily providing the vaccination shots.
 - University Police Services Southern Command Director Garcia gave an update on COVID-19 for the Southern Nevada institutions, including COVID-19 testing, vaccinations, and demographics. Specifically noting that Southern Nevada has seen a significant ebb and flow in the case numbers and confirming that cases are going down. Information was also provided on specifics involving police

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

36. Approved – Health Sciences System Committee Report – (Continued)
Information items – (Continued)

- services working with the health district, UNLV, and CSN pods. Director Garcia also noted the urgent need to expand vaccination services to others in the community, including teachers, and hopes to move soon to other groups, staff, and students. Director Garcia also updated changes occurring to sites, specifically the CSN Henderson site will close, but a new POD will open in North Las Vegas on the Cheyenne campus, managed by the City of North Las Vegas. Director Garcia closed his presentation by thanking those on the campuses to get PODS and vaccines in place.
- UNR School of Medicine Report. UNR, School of Medicine Dean Dr. Thomas L. Schwenk provided a report and updates related to COVID-19, highlighting vaccine administration, testing responsibilities, vaccine awareness, and praising the students involved. Dean Schwenk also mentioned the possibility of integration with Renown Health. Dean Schwenk continued to provide information related to awards, undergraduate and graduate medical education, specific challenges to 4th-year students, and virtual hooding and graduation ceremonies. Information was also provided regarding clinical network development, research, and an update on the Moana building and V.A. partnership. Specifics were also provided regarding grants, the clinical financial summary, loan repayments, financial performance, and the PPP/CMS stimulus funds. Dean Schwenk also spoke about the toll and substantial stress on academic activities, clinical activities, and the entire System, specifically, noting how hard this time has been, even more so with mandated furloughs. (*Ref. HSS-5 on file in the Board Office.*)
 - UNLV School of Medicine Report. UNLV School of Medicine Dean Dr. Marc J. Kahn provided a report and updates related to COVID-19; and the Medical Education Building – expected to open Summer of 2022. Dean Kahn also reported that LCME accreditation was awarded. Additional updates were provided on academic affairs (Match Day), admissions, graduate medical education, research (including grants and consolidation), diversity and inclusion (new Dean), the development of new programs; clinical and faculty affairs, and finance. Dean Kahn also expressed his concern that the health care system continues to be stressed amid this COVID pandemic, specifically with significant increases in cases and patients, which continues to stress an already stressed healthcare system. (*Ref. HSS-6 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

36. Approved – Health Sciences System Committee Report – (Continued)

Information items – (Continued)

- UNLV School of Medicine updates were also provided by Dr. Michael Gardner, outlining specifics related to COVID-19 testing/vaccines, noting this is all COVID-19, all the time. Dr. Gardner continued to update clinical affairs, curbside testing, the practice plan, network development, partnerships, and financial performance and overview. Highlighting the generous donation for new lab equipment and machines. Remarking that the main focus of COVID testing and vaccination sites and serving specific community groups is done while still running clinics and working in the hospitals. Dr. Gardner remarked on his continued concerns about the extra work and stress on those involved and his gratitude to all involved. Noting again that this enhances the need for the new medical school. Dr. Gardner concluded his remarks by outlining his post-COVID financial concerns and the specific challenges that will continue regarding practice plan finances.
- UNLV School of Dental Medicine Report. UNLV School of Dental Medicine Dean Dr. Lily T. Garcia provided a report and general remarks on the Dental School activities, including COVID-19 response and impacts, student success, and faculty recruitment. Due to COVID protocols and constraints, they are operating at 75 percent capacity. Information was also provided on grants and scholarships; and concerns related specifically to those without medical insurance. Remarks were also given regarding expanding the children's free care to clinical operations and continued safety measures. Dean Garcia also spoke about the rescheduled accreditation visit and the stress related to the previous visit being placed on hold due to COVID.

New business items

- None.

Action items

The Board approved the following recommendation of the Health Sciences System Committee:

- The minutes from the December 4, 2020, meeting of the Health Sciences System Committee. (*Ref. HSS-2 on file in the Board Office.*)

Agenda Items 28-36 (*Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System*) – (Continued)

Regent Geddes moved acceptance of the Committee reports and approval of the Committee recommendations for Agenda Items 28-36 (Agenda Item 28, Community College Committee; Agenda Item 29, ad hoc NSC President Search Committee; Agenda Item 30, Cultural Diversity Committee; Agenda Item 31, ad hoc Fiscal Sustainability Committee; Agenda Item 32, Academic, Research and Student Affairs Committee; Agenda Item 33, Business, Finance and Facilities Committee; Agenda Item 34, Audit, Compliance and Title IX Committee; Agenda Item 35, Security Committee; Agenda Item 36, Health Sciences System). Regent McAdoo seconded.

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote on Academic, Research and Student Affairs Item 4 (UNLV – Organizational Unit Proposal, National Institute for the Advancement of Education); Academic, Research and Student Affairs Item 5 (UNLV – Program Proposal, M.ED. Intercollegiate and Professional Sport Management); Business, Finance and Facilities Item 7 (Capital Improvement Fee Allocation for Former EPA Facility Renovations – UNLV); and Business, Finance and Facilities Item 8 (Second Amendment to Base Year Medical Office Building Lease Between UNLV and MOB 46 of Nevada, LLC for Property Located at 3196 S. Maryland Parkway, Suite 303 – UNLV).

Motion carried via a roll call vote. Chair Doubrava, Vice Chair Del Carlo, and Regents Arrascada, Boylan, Brooks, Carter, Carvalho, Geddes, McAdoo, McMichael, Perkins, and Tarkanian voted yes. Regent Moran was absent.

37. Information Only – Board Chairman's Report (Agenda Item 9) – Chair Doubrava acknowledged the students, staff, faculty, administrators, Chancellor, and Cabinet for all their perseverance, hard work, understanding, and flexibility during the pandemic. He also recognized all of NSHE's Health Science Schools and Programs for stepping forward to help with testing and vaccinations. Chair Doubrava acknowledged UNR

37. Information Only – Board Chairman’s Report (Agenda Item 9) – (Continued)

School of Medicine and the Nevada State Laboratory for their testing and gene sequencing in looking for variants of the COVID virus. He thanked the UNLV School of Medicine for its help with testing and vaccinations of the Clark County population and congratulated the School on its full accreditation from the Liaison Committee on Medical Education. Chair Doubrava thanked the Board staff and SCS for their help at the meeting.

Vice Chancellor Mackinnon announced he would be leaving NSHE and thanked everyone for their support. It has been fantastic to be a part of the NSHE team. He thanked Chancellor Rose for her incredible leadership. He also thanked Cabinet members and the Community College Presidents for trusting him.

Chair Doubrava thanked Vice Chancellor Mackinnon for his contributions to the NSHE and wished him well.

37. Information Only – New Business (Agenda Item 38)

Regent McAdoo requested an update with data on the MGM partnership and on the foster care program.

Regent Carter requested discussions on strategic planning and whether the Board wants measurable time-sensitive objectives; Board committees and the alignment to System goals; Regent involvement in selecting candidates for job titles that include the word chancellor; and separate legal counsel for the Board.

38. Information Only – Public Comment (Agenda Item 39) – None.

The meeting adjourned at 2:28 p.m.

Prepared by: Angela R. Palmer
Special Assistant and Coordinator
to the Board of Regents

Submitted for approval by: Keri D. Nikolajewski
Interim Chief of Staff
to the Board of Regents

Approved by the Board of Regents at its June 10-11, 2021, meeting.