

**BOARD OF REGENTS and its
COMMUNITY COLLEGE COMMITTEE
NEVADA SYSTEM OF HIGHER EDUCATION**

Videoconference/Teleconference
Friday, January 15, 2021

- Members Present: Mrs. Cathy McAdoo, Chair
Ms. Amy J. Carvalho, Vice Chair
Mr. Byron Brooks
Mr. Donald Sylvantee McMichael Sr.
Ms. Laura E. Perkins
- Members Absent: Mr. John T. Moran
- Other Regents Present: Dr. Mark W. Doubrava, Board Chair
Mrs. Carol Del Carlo, Board Vice Chair
Mr. Joseph C. Arrascada
Mr. Patrick J. Boylan
Dr. Patrick R. Carter
Dr. Jason Geddes
- Advisory Members Present: Mr. Randy Robison, CSN IAC Chair
Mr. John Tierney, GBC IAC Chair
Ms. BJ North, TMCC IAC Chair
Mr. Rob Hooper, WNC IAC Chair
- Others Present: Mr. Nate Mackinnon, Vice Chancellor, Community Colleges
Ms. Keri D. Nikolajewski, Deputy Chief of Staff to the Board
Mr. Joe Reynolds, Chief General Counsel
Dr. Federico Zaragoza, President, CSN
Ms. Joyce M. Helens, President, GBC
Dr. Karin M. Hilgersom, President, TMCC
Dr. Keith E. Whitfield, President, UNLV
Dr. Vincent R. Solis, President, WNC

Faculty senate chairs in attendance were: Dr. Maria Schellhase, CSN; Dr. Laura Naumann, NSC; Mr. Glenn Heath, System Administration; Ms. YeVonne Allen, TMCC; Dr. Vicki Rosser, UNLV; and Dr. Bob Morin, WNC. NSHE Classified Council Executive Board members in attendance were: Mr. Jim Boyer, UNLV; and Ms. Connie Jo Harris, CSN. Student body presidents in attendance were: Ms. Karli McFarling-Kelly, CSN; Ms. Suman Randhawa, NSC; and Ms. Alyssa Fromelius, TMCC.

Chair Cathy McAdoo called the meeting to order at 8:00 a.m. with all Regents' Committee members present except for Regent Moran.

1. Information Only-Public Comment – None.

2. Approved-Minutes – The Committee recommended approval of the minutes from the August 21, 2020, meeting (*Ref. CC-2 on file in the Board Office*).

Regent Perkins moved approval of the minutes from the August 21, 2020, meeting. Vice Chair Carvalho seconded. Motion carried. Regent Moran was absent.

3. Information Only-Chair’s Report – Chair Cathy McAdoo welcomed the new Regents and thanked the presidents for diligently taking care of the campuses during the pandemic. Chair McAdoo discussed some of the virtual activities hosted by the four community colleges that she was able to attend and shared that she looks forward to the day the campuses reopen.
4. Information Only-Vice Chancellor’s Report – Vice Chancellor for Community Colleges Nate Mackinnon welcomed the new Regents. He provided a report which included: a funding update on the Nevada Promise Scholarship; the impact of the pandemic on Nevada’s workforce and how the NSHE community colleges have responded in terms of workforce education; dual enrollment; federal grants; development of apprenticeship programs; and the recently held IAC Chairs meeting.
5. Action Taken-Bylaw Revision, Community College Committee Charge – The Committee recommended approval to direct staff to further refine the proposed changes to the Community College Committee’s mission as set forth in Title 1, Article VI, Section 3(g) of the Bylaws, and for those revisions to be brought back to a future meeting (*Ref. CC-5 on file in the Board Office*).

Vice Chancellor Mackinnon provided a brief overview of the Bylaw revision proposal.

The Committee, advisory members and community college presidents reviewed and discussed the proposed revisions. Overall, the group was supportive of the proposed revisions; however, there was a general consensus to strengthen the language relating to institutional advisory councils to ensure it reflects the importance of two-way communication between the community colleges and their institutional advisory councils.

In response to a question from Vice Chair Carvalho, Vice Chancellor Mackinnon confirmed there is a separate policy that defines the charge of the institutional advisory councils.

Chair McAdoo said it is a priority for the Community College Committee to work collaboratively with the institutions and IAC chairs. Vice Chancellor Mackinnon agreed and proposed approving the Bylaw revisions but continuing to have discussions and work on further improving the language regarding communication between the community colleges and the institutional advisory councils.

5. Approved-Bylaw Revision, Community College Committee Charge – (continued)

Mr. Joe Reynolds, Chief General Counsel, recommended the Committee not take action on the Bylaw revisions, further work on the revisions in the meantime, and bring the refined revisions forward at the next Community College Committee meeting.

Regent Perkins agreed with continuing to work on the charge language as opposed to recommending a proposal that needs further revision to the full Board for approval.

Regent Perkins moved approval to allow further refinement of the proposed Bylaw revisions and to present those for consideration at a future Community College Committee meeting. Regent McMichael seconded. Upon a roll call vote, the motion carried unanimously. Chair McAdoo, Vice Chair Carvalho, Regent Brooks, Regent McMichael and Regent Perkins voted yes. Regent Moran was absent.

6. Information Only-Capacity Enhancement Funds – Each community college president provided a brief overview on how capacity enhancement funds have been used for the current biennium.

Dr. Federico Zaragoza, President, provided CSN's report on the utilization of capacity enhancement funds which included: workforce development programming; student completion efforts; multi-campus migration; and furthering CSN's access mission with support of the Nevada Promise Scholarship student population and the dual enrollment programming.

Dr. Vincent R. Solis, President, provided WNC's report on the utilization of capacity enhancement funds which included: the Jump Start College program which is a dual enrollment initiative for transfer pathways to higher education; rural nursing initiatives in Fallon; and administrative costs supporting underrepresented student populations.

Dr. Karin M. Hilgersom, President, provided TMCC's report on the utilization of capacity enhancement funds which included: student completion efforts; faculty recruitment specifically for English and math gateway courses; classroom renovations; expansion of student advising and counseling; additional funding support to occupational programs such as emergency medical service, dental hygiene, advanced manufacturing, and math and English; and services supporting student success initiatives.

6. Information Only-Capacity Enhancement Funds – (continued)

Ms. Joyce M. Helens, President, provided GBC's report on the utilization of capacity enhancement funds which included: faculty recruitment; expanding capacity in high-demand programs such as paramedic and emergency medical services, nursing, teacher education, human services baccalaureate program focusing on counseling and substance abuse; and an investment partnership with a local hospital in Ely.

Regent Perkins asked how the capacity enhancement funds specifically helped the students. The community college presidents shared that the funds went to high performing programs, positioned the institutions to stay the course and be responsive to changing needs, the development of new programs, program expansion across frontier and rural Nevada which resulted in an increase in FTE, raised the level of access and achievement to higher education, and led to improvements in completion and persistence which will result in more Nevadans having college degrees. Regent Perkins thanked the presidents for their hard in preparing the workforce.

Board Vice Chair Del Carlo asked if the capacity enhancement funds were based on FTE at each institution. Vice Chancellor Mackinnon answered that the funds were based partially on an increase in weighted student hour credit hours and said he will look into gathering more details on it. Board Vice Chair Del Carlo asked how much GBC and TMCC received in capacity enhancement funds. President Helens said GBC received \$500,000 over two bienniums and then it increased to \$700,000. President Hilgersom answered that TMCC received approximately \$2 million over the course of one biennium.

President Helens commented that each of the community colleges presented a plan with a budget for program capacity expansion. She did not believe the capacity enhancement funds were based on FTE.

President Hilgersom said TMCC's request was different compared to the other community college requests. TMCC's request was more attached to student success initiatives in a general way. Chair McAdoo believed that each institution made intentional requests based on each school's goals.

Vice Chair Carvalho was concerned that the capacity enhancement funding would not be renewed in the next legislative session. These funds are critical to the community colleges and Vice Chair Carvalho requested that the IAC chairs reach out to legislators, if possible, and communicate that the funding is important for Nevada's economic recovery and the success of the community colleges.

7. Information Only-Community College Campus Initiatives – Each community college president provided campus-related updates on community college initiatives that have occurred since the Committee's last regular meeting.

7. Information Only-Community College Campus Initiatives – (continued)

President Helens provided an update which included: accreditation (the 7-year visit was held virtually); enrollment and graduation rates; collaboration with UNR on the institutions' strategic plans; and contact tracing in frontier and rural Nevada.

President Hilgersom provided an update which included: the effects of COVID-19 on the campus; enrollment; partnerships with Nevadaworks and DETR; budget reduction planning; a \$1.1 million Pennington grant award; and the revised strategic plan will be presented to the Board at its March meeting.

President Solis provided an update which included: strategic goal development with a focus on online education; the 2020 holiday drive which raised approximately \$30,000 for scholarships; WNC is a vaccination site for COVID-19; partnership with UNR on shared services; grants awarded; prison education program, noting the upcoming "Prison Education Behind Bars" panel in February 2021; spring semester classes – 50/50 remote and in-person; the childcare center; CARES funding; and enrollment.

President Zaragoza provided an update which included: spring 2021 convocation and welcome back ceremony held virtually; COVID-19 vaccine deployment; CSN Budget Reduction Taskforce; spring 2021 enrollment which is down by 12 percent compared to last spring; 48th annual commencement ceremony held virtually; recruitment of Chief of Staff in the Diversity Office; and a donation from JP Morgan.

8. Information Only-Institutional Advisory Council Meetings – Ms. BJ North, TMCC IAC Chair, provided highlights which included: refinement and discussion of the IAC charge; the IAC meeting format changed to focus more on discussion instead of presentations; engaging dislocated workers; the strategic masterplan; identifying opportunities for collaboration with the community; strengthening relationships with the business community; methods to measure success after graduation; TMCC's COVID-19 response; a student survey issued in fall 2020 regarding classes; and student success initiatives.

Mr. Randy Robison, CSN IAC Chair, provided highlights which included: CSN's response to the workforce issues in southern Nevada was the launch of an employee Nevada career hub on the West Charleston campus; capacity enhancement funds; the mission of the IAC and how it supports the mission of the community college; and President Zaragoza's recent appointment to the Governing Board of Hispanic Association of Colleges and Universities.

Mr. John Tierney, GBC IAC Chair, provided highlights which included: GBC's contact tracing; instructor recruitment and retention; GBC's recent accreditation visit; and invitations sent to rural superintendents for the upcoming IAC meetings.

8. Information Only-Institutional Advisory Council Meetings – *(continued)*

Mr. Rob Hooper, WNC IAC Chair, provided highlights which included: communication from NSHE and WNC leadership to the IAC; enrollment, recruitment and marketing; upcoming legislative session; IAC membership and structure of meetings; and developing a pipeline between the IAC and the community.

Chair McAdoo thanked the IAC chairs for their service to the community colleges.

9. Information Only-New Business – Chair McAdoo requested that Vice Chancellor Mackinnon continue to work on the wording of the Community College Committee charge and present the Bylaw revision at a future meeting for consideration.

Regent Perkins requested a list of where capacity enhancement funds were utilized at each community college.

10. Information Only-Public Comment – None.

The meeting adjourned at 10:01 a.m.

Prepared by: Winter M.N. Lipson
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Submitted for approval by: Keri D. Nikolajewski
Interim Chief of Staff to the Board of Regents

Approved by the Board of Regents at its June 9-10, 2021, meeting.