

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

University of Nevada, Las Vegas
Student Union, Ballrooms B & C
4505 S. Maryland Parkway, Las Vegas

Thursday, December 5, 2019
Friday, December 6, 2019

Video Conference Connection from the Meeting Site to:
Desert Research Institute, Reno
2215 Raggio Parkway, Stout Conference Rooms A & B
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:

Dr. Jason Geddes, Chairman
Dr. Mark W. Doubrava, Vice Chairman
Dr. Patrick R. Carter
Ms. Amy J. Carvalho
Mrs. Carol Del Carlo
Mr. Trevor Hayes
Mr. Sam Lieberman
Mrs. Cathy McAdoo
Mr. Donald Sylvantee McMichael Sr.
Mr. John T. Moran
Mr. Kevin J. Page
Ms. Laura E. Perkins
Mr. Rick Trachok

Others Present:

Dr. Thom Reilly, Chancellor
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
Mr. Zelalem Bogale, Deputy General Counsel, System Administration
Mr. Andrew Clinger, Chief Financial Officer
Mr. Michael Flores, Chief of Staff to the Chancellor
Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board
Mr. Nate Mackinnon, Vice Chancellor, Community Colleges
Mr. James J. Martines, Deputy General Counsel, Real Estate
Mr. Joe Reynolds, Chief General Counsel
Mr. Joe Sunbury, Chief Internal Auditor
Dr. Federico Zaragoza, President, CSN
Dr. Kumud Acharya, President, DRI
Ms. Joyce M. Helens, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. Karin M. Hilgersom, President, TMCC

Others Present: *(Continued)*

Dr. Marta Meana, President, UNLV
Dr. Marc A. Johnson, President, UNR
Dr. Vincent R. Solis, President, WNC

Faculty senate chairs in attendance were: Dr. Arnold Bell, CSN; Dr. Amanda Keen-Zebert, DRI; Mr. George Kleeb, GBC; Dr. Serge Ballif, NSC; Ms. Brigette Glynn, SA; Ms. Anne Flesher, TMCC; Dr. Janis McKay, UNLV; Dr. Brian Frost, UNR; and Dr. Robert Morin, WNC. Student body presidents in attendance were: Mr. Daniel Gutierrez, ASCSN President, CSN; Ms. Melanie Dodson, SGA President, GBC; Ms. Nicola Opfer, NSSA President, NSC; Ms. Alexandra Patri, SGA President, TMCC; Ms. Hannah Patenaude, CSUN President, UNLV; Ms. Stephanie Molina, GPSA President, UNLV; Mr. Anthony Martinez, ASUN President, UNR; Ms. Tamara Guinn, GSA President, UNR; and Ms. Gabrielle Clark, ASWN President, WNC.

Chairman Geddes called the meeting to order at 12:00 p.m. on Thursday, December 5, 2019, with all members present. The University of Nevada, Las Vegas (UNLV) Air Force and Army ROTC Joint Honor Guard presented the colors. Soprano Kristina Tullgren, UNLV Student, performed the National Anthem. Regent Perkins led the Pledge of Allegiance.

1. Information Only – Introductions and Campus Updates – Each President provided campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Western Nevada College (WNC) President Vincent R. Solis highlighted enrollment trends continue to increase. WNC has launched a winter session, and it currently has more than 500 students. The Prison Education Program continues to grow, and a tour of the program was held on November 21, 2019. Governor Steve Sisolak and NSHE members will tour the program on December 10, 2019. WNC continues its community presence, such as participating in the Nevada Day Parade as well as raising over \$1,200 for Thanksgiving meals for those in need in Carson City. The WNC Foundation has raised over \$2.5 million for WNC.

Nevada State College (NSC) President Bart J. Patterson thanked Regents and NSHE representatives who attended the dedication of the Bob & Alison Kasner Academic Building. Congressman Bobby Scott, Chair of the House Education Committee, visited NSC and talked about access to higher education. NSC is in its 7-year accreditation review and will appear in front of the full Northwest Commission on Colleges and Universities in January 2020 with a final report expected in Spring 2020. NSC continues partnership discussions with TMCC, WNC, and CSN. A groundbreaking ceremony for the Glenn and Ande Christenson School of Education Building will be held on January 22, 2020.

University of Nevada, Reno (UNR) President Marc A. Johnson announced Mr. Todd Renwick as the new Assistant Vice President and Chief of Police. He will be responsible for coordinating safety and security activities at the northern NSHE institutions. UNR is close to opening The Den, which will be the dining facility for next year and has the capacity to serve 20,000 meals a week. The College Gazette named UNR as one of the

1. Information Only – Introductions and Campus Updates – (Continued)

10 best “Hidden Gem” Public Universities in the United States. UNR also won the “Beacon Award for Excellence in Student Achievement and Success” for the NevadaFIT Program. In Fall 2020, the NevadaFIT Program will be required for all freshman students at UNR. Dr. Petros Voulgaris has been named to lead the new Aerospace Engineering Program. Dr. Krisztina Voronova launched the new Discover Chemistry Demonstration Series, which has been so popular that it has moved off campus to elementary, middle, and high schools. The School of Medicine is rebranding its practice plan to University Health and will use the University logo.

College of Southern Nevada (CSN) President Federico Zaragoza thanked the Regents for attending the naming ceremony for the new student union in honor of the late Assemblyman Tyrone Thompson. The CSN Nursing Program received multiple awards at the Nevada Nursing Foundation annual gala. Dr. Sherri Lindsey won the 2019 People’s Choice Chief Nursing Officer award. Ms. Tracey Cleveland has been hired as the Associate Vice President and Chief Human Resource Officer, and Mr. Mugunth Vaithyalingam as the Chief Information Officer.

Desert Research Institute (DRI) President Kumud Acharya stated DRI’s Naval Earth Sciences Engineering Program recently received a multi-year \$7 million services contract. DRI has launched a new collaboration in southern Nevada with the Nature Conservancy’s 7J Ranch in Beatty, Nevada.

Great Basin College (GBC) President Joyce M. Helens stated GBC is experiencing a renaissance, which is evidenced by its continuous increase in enrollment. Since last year, the full-time equivalent has increased by over 24 percent. There is a renewed energy in student life, which is the result of faculty, staff, and administration working together to implement the enrollment management and communications plans. She thanked the following people for all their efforts: Mr. George Kleeb, Faculty Senate Chair; Ms. Melanie Dodson, SGA President; Mr. Jake Riveria, Vice President of Student and Academic Affairs; and Ms. Sonja Sibert, Vice President for Business Affairs. GBC is working towards its accreditation visit in April 2020.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom stated she is proud to announce that as of December 1, 2019, TMCC is 100 percent green. She gave special thanks to NV Energy and its NV Green Energy Rider Program and the non-profit organization Second Nature. TMCC has many strategic priorities identified in college and unit strategic plans, all connected to one or more of the five NSHE goals. TMCC will begin the process of revising the strategic master plan in January 2020 and looks forward to presenting improvements to the Board sometime in 2020.

University of Nevada, Las Vegas (UNLV) President Marta Meana welcomed the Board to UNLV. UNLV has record highs in enrollment, retention, and graduation rates. For the first time in its 62 year history, UNLV has eclipsed 31,000 students. Campus engagement is high with record attendance at the recent homecoming, and the Rebels Give Day events that raised over \$1 million. The UNLV School of Medicine (UNLV SOM) has successfully earned provisional accreditation and is on track for full

1. Information Only – Introductions and Campus Updates – (Continued)

accreditation. The UNLV Air Force ROTC Program, the Flying Rebels, is celebrating its 15th anniversary. University Center Drive was unveiled and directly connects the University to the community. In October, the Battle Born Girls Innovate Program introduced more than 50 middle and high school girls from the Clark County School District to careers in science, technology, engineering, arts, and math. UNLV students continue to win coveted fellowships.

2. Information Only – Institutional Student and Faculty Presentations – President Meana introduced Dr. Elisabeth (Libby) Hausrath, faculty presenter, and Mr. Santiago Gudiño-Rosales, student presenter. (PowerPoint on file in the Board Office.)

Mr. Gudiño-Rosales is a fifth-year student majoring in Biological Sciences and minoring in Neuroscience. He came to UNLV from Tennessee and has taken advantage of the opportunities that crossed his path. He currently serves as the CSUN Student Body Vice President, and in his time at UNLV, he has served as an Honors peer instructor and LSAMP mentor, interned at Rawson-Neal's Psychiatric Hospital, and worked in two presidential campaigns. He uses all these experiences to learn from people and this city and to expand his understanding of the world. As an aspiring physician, these are the best qualities one can have. His presentation today, and the basis of his Honors Research Thesis, deals with the low utilization of HIV medications within the LatinX population. Though he won't have results until the spring, UNLV is excited to see the outcome of his research. Mr. Gudiño-Rosales presented a PowerPoint titled, "Factors Associated with HIV Among the LatinX Population."

Dr. Hausrath has been making waves in a whole other planetary world. She attended Brown University, where she received her ScB in Geology-Chemistry, with Honors, Magna Cum Laude. She received her Ph.D. from Penn State University in Geoscience and Astrobiology, where she was an NSF Graduate Fellow, and then received a NASA Postdoctoral Fellowship to work at NASA Johnson Space Center. In 2009, she became an Assistant Professor at UNLV and was tenured and promoted to Associate Professor in 2015. Together with her graduate students and postdoctoral scholars, she studies geochemical interactions on Earth and on Mars. She and her students are funded to use a combination of laboratory experiments, fieldwork, and geochemical modeling to understand geochemical interactions. She mentors postdoctoral scholars, Ph.D., MS, and undergraduate students, teaches undergraduate and graduate-level classes, and has served as the Geoscience Undergraduate Coordinator and the Geoscience Graduate Admissions Coordinator. Her research group has been funded by NASA for nine years, and she has recently been funded by NASA to be one of 10 scientists in the Returned Sample Science Participating Scientist Program on the Mars 2020 Rover. As part of this program, she will work with the entire Mars 2020 science team to help select samples for return to Earth. The samples will be the first sampled materials from Mars ever returned to Earth and will have the potential to transform our understanding of that planet. Dr. Hausrath presented a PowerPoint titled, "Rock, soil, and water on Mars: Understanding Mars' past and planning for the future."

3. Information Only – Public Comment

The following individuals spoke regarding the CSN Collective Bargaining process and the need for competitive salaries: Dr. Robert Manis, CSN Nevada Faculty Alliance (NFA); Mr. Luis Ortega, CSN Counselor; Mr. Ted Chodock, CSN Librarian; Mr. Amin Kam, CSN Math Faculty; Ms. Staci Walters, CSN Professor, Fine Arts; Mr. Adrian Havas, President, Nevada Faculty Alliance; Ms. Esther Pla-Cazares, CSN Academic Counselor; and Ms. Glynda White, CSN Professor, Business.

Ms. Marie Falcone, UNLV Student, stated the current funding formula does not correctly support the community colleges and state college. The current formula is structured to benefit universities as it supports completion and performance rather than enrollment rates. Community colleges are not meant to have high graduation rates. Their metrics of success should be measured upon enrollment rates as they are a gateway to many Nevada citizens. An equitable solution to the funding formula is needed.

Ms. Kristen Caday, College of Southern Nevada High School Senior, thanked the Board for providing the funding to attend the program. She has learned to advocate for herself and to be accountable for her actions. The program has shaped her as a person.

Ms. Kesha Westbrooks, CSN Prison Education Program Student, stated she is a felon and worried that her life was over. It was not until she found the CSN Prison Education Program that she understood that her life was not over and that she could hold her head high. She is currently enrolled at CSN as a communication major. She plans to transfer to UNLV to further her education and go on to law school.

4. Information Only – Regents' Welcome, Introductions and Reports – Regent Perkins stated the job fair collaboration between NSC, UNLV and CSN was well attended with over 200 presenters giving graduating students a chance to meet with future employers.

5. Information Only – Chair of the Nevada Student Alliance Report – Ms. Nicola Opfer, Nevada Student Alliance (NSA) Chair, reported the NSA discussed undocumented, FAFSA ineligible and international students, leaders, and workers on campus and their inability to serve in student government associations because they are unable to complete the required paperwork. This is a problem across Nevada, and the NSA is asking for collaboration to find an immediate solution.

6. Information Only – Classified Staff Council Report – Ms. Michelle O'Reilly, Secretary, NSHE Classified Council, reported the Council has met to develop sustainable infrastructure and discuss topics that are important to classified staff on a System-wide level. Essential issues include: Senate Bill 135; Classified Retirement Programs; System-Wide Expansion of Reduced Cost Family Educational Benefits for Classified Staff; AJR5; and the Board of Regents' Classified Employee of the Year Award.

7. Information Only – Chair of the Faculty Senate Chairs Report – Dr. Brian Frost, Chair of the Faculty Senate Chairs, noted significant changes in the NSHE to include a Chancellor Search and President searches at both universities. The Faculty Senate Chairs Council is hopeful that the next Chancellor and Presidents will continue to value, encourage, and support shared governance throughout NSHE. Faculty are looking forward to hearing the impacts felt across the institutions due to the COLA shortfall. This was an unexpected cut with consequences to the institutions and students.

The Council is encouraged by the work of the Performance Pay Task Force and looks forward to recommendations from the Task Force. The Council also hopes that faculty compensation remains a top priority of the Board of Regents. It is time the NSHE transitions from focusing on capital projects and looks inward to supporting the human capital across the institutions.

All faculty are appreciative that the Board will consider utilizing the NV Energy incentive funding to support corequisite implementation across the NSHE. Corequisite funding will improve student success.

Like many campuses around the country, NSHE institutions are battling a rise of hatred, bias, incivility, and an ongoing infiltration by white supremacists. The political climate has clearly emboldened these fringe groups. NSHE needs to be sure that all voices at the institutions are heard. NSHE must make it clear that racism, hatred, and bigotry have no place at NSHE institutions.

8. Information Only – Chancellor's Report – Chancellor Thom Reilly thanked the Council of Presidents, Faculty Senate, and elected student leaders for their willingness always to collaborate. He noted he was invited to speak at the Federal Student Aid Presidential Summit. He invited four students to join him. NSHE was the only System to have students talk, which was hugely impactful.
9. Information Only – Board Chairman's Report – Chairman Geddes reported he and the Chancellor had an opportunity to meet with the interim Superintendent of the Washoe County School District to discuss potential opportunities for partnership.
10. Approved – Consent Items – The Board approved the consent items with the exception of items 10d (*Handbook* Revision, Statement of Investment Objectives and Policies for the Endowment Fund), 10e (Release of Donor Funds Held in NSHE Endowment, CSN Foundation) and 10i (Tuition and Registration Fee Discounts, NSHE) which were considered separately.
 - 10a. Approved – Minutes – The Board approved the September 5-6, 2019, Board of Regents' meeting minutes. (*Ref. BOR-10a on file in the Board office*)
 - 10b. Approved – Appointment, Nevada State Board of Education – The Board nominated Regent Cathy McAdoo for consideration and selection by the Governor for reappointment to the Nevada State Board of Education as a non-voting member representing the Nevada System of Higher Education for a term of one year, commencing on January 2, 2020.

10. Approved – Consent Items – (Continued)

- 10c. Approved – Appointments, Nevada’s K-12 Regional Training Program Boards – The Board approved the following two-year appointments to the three governing boards of Nevada’s K-12 Regional Training Programs, pursuant to *Nevada Revised Statutes* 391A.150:
- Dr. Donald Easton-Brooks, Northwestern Nevada Regional Professional Development Program Board (*Ref. BOR-10c1 on file in the Board Office.*)
 - Ms. Denise Padilla, Northeastern Nevada Regional Professional Development Program Board (*Ref. BOR-10c2 on file in the Board Office.*)
 - Dr. Dennis Potthoff, Southern Nevada Regional Professional Development Program Board (*Ref. BOR-10c3 on file in the Board Office.*)
- 10f. Approved – Collective Bargaining Agreement, TMCC – the Board approved the TMCC Collective Bargaining Agreement negotiated between the TMCC administration and the Nevada Faculty Alliance on behalf of TMCC faculty for the period December 16, 2019, through June 30, 2022. (*Ref. BOR-10f on file in the Board Office.*)
- 10g. Approved – Procedures and Guidelines Manual Revision, Teaching English as a Second Language Discount, NSC and GBC – The Board approved a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 9) to discontinue the discounted registration fee for Teaching English as a Second Language (TESL) at NSC and GBC. (*Ref. BOR-10g on file in the Board Office.*)
- 10h. Approved – Technology Fee and Integrate Fee, NSHE – The Board approved the annual report of the regular and the iNtegrate per credit hour technology fees collected, the use of funds collected, and unspent balances remaining at NSHE institutions. (*Ref. BOR-10h on file in the Board Office.*)

Regent Lieberman moved approval of the consent items with the exception of items 10d (*Handbook Revision, Statement of Investment Objectives and Policies for the Endowment Fund*), 10e (*Release of Donor Funds Held in NSHE Endowment, CSN Foundation*) and 10i (*Tuition and Registration Fee Discounts, NSHE*) which were considered separately. Regent Trachok seconded. Motion carried.

Consent items heard separately.

- 10d. Approved – Handbook Revision, Statement of Investment Objectives and Policies for the Endowment Fund – The Board approved revisions to the Statement of Investment Objectives and Policies for the Endowment Fund (Title 4, Chapter 10, Section 5) as amended. (Ref. BOR-10d on file in the Board Office.)

Regent Carvalho clarified if the term “Finance Department” should be defined in the introduction or should it be changed to Chancellor, Chief Financial Officer, or designee. Chief Financial Officer Andrew Clinger agreed that it could be changed to Chancellor and Chief Financial Officer. Chancellor Reilly agreed that it could be changed for consistency.

Regent Carvalho moved approval of consent item 10d (*Handbook Revision, Statement of Investment Objectives and Policies for the Endowment Fund*), revisions to the Statement of Investment Objectives and Policies for the Endowment Fund (Title 4, Chapter 10, Section 5) as amended. Regent Perkins seconded. Motion carried.

- 10e. Approved – Release of Donor Funds Held in NSHE Endowment, CSN Foundation – The Board approved the return of donor funds held in the NSHE Endowment Fund to the Nevada Self Insurers Association. (Ref. BOR-10e on file in the Board Office)

In response to a question from Regent Perkins, Ms. Barbara Talisman, CSN Foundation Executive Director, stated the Nevada Self Insurers Association made a gift to the CSN Foundation many years ago with criteria that made it hard to award the scholarship. In order to release the funds back to the Nevada Self Insurers Association, it requires Board approval.

Regent Perkins moved approval of consent item 10e (Release of Donor Funds Held in NSHE Endowment, CSN Foundation), the return of donor funds held in the NSHE Endowment Fund to the Nevada Self Insurers Association. Regent Lieberman seconded. Motion carried.

Consent items heard separately – (Continued)

- 10i. Approved – Tuition and Registration Fee Discounts, NSHE – The Board approved the report of institutional tuition and registration fee discounts, pursuant to Board policy (Title 4, Chapter 17, Section 15). *(Ref. BOR-10i on file in the Board Office.)*

Regent Carvalho asked for clarification as to why some institutions mention the Western Undergraduate Exchange (WUE) discount, and some do not. President Johnson was unsure why it was not listed for UNR, but UNR does offer the discount. President Meana believed it was an interpretation of the request because UNLV definitely does offer the discount. Chancellor Reilly stated the point was well made, and they will make sure it is consistent.

Regent Carvalho moved approval of consent item 10i (Tuition and Registration Fee Discounts, NSHE), the report of institutional tuition and registration fee discounts, pursuant to Board policy (Title 4, Chapter 17, Section 15). Regent Perkins seconded. Motion carried.

President Hilgersom stated the approval of TMCC's Collective Bargaining Agreement is a win-win for faculty with strategies that will directly affect students.

11. Approved – Honorary Degree, Malcolm Feeley, UNR – The Board approved an Honorary Doctorate of Humane Letters to Malcolm Feeley. *(Ref. BOR-11 on file in the Board Office.)*

President Johnson stated UNR is proposing this Honorary Doctorate of Humane Letters because of Mr. Feeley's 30-year contribution to Judicial Studies at UNR. Mr. Feeley has been fundamental in creating, teaching, and attracting people to the program.

Regent Trachok moved approval of an Honorary Doctorate of Humane Letters to Malcolm Feeley. Regent Lieberman seconded.

Regent Trachok stated Mr. Feeley has made considerable contributions to the National Judicial College and the University.

Motion carried.

12. Approved – Honorary Degree, Dolora Zajick, UNR – The Board approved an Honorary Doctorate of Humane Letters to Dolora Zajick. (Ref. BOR-12 on file in the Board Office.)

President Johnson stated Ms. Zajick is completing her performance career but wanted to make sure there is a future for young operatic stars by creating a place for them to learn.

Regent Trachok moved approval of an Honorary Doctorate of Humane Letters to Dolora Zajick.
Regent McAdoo seconded. Motion carried.

13. Approved – Community College College Committee Report – The Board accepted the Community College Committee report and approved the Committee recommendation. (Committee report on file in the Board Office.)

The Community College Committee met on October 18, 2019, and heard the following:

Information items

- Chair's Report – Committee Chair Del Carlo participated via telephone from the Association of Community College Trustees (ACCT) Conference in San Francisco. She encouraged members of the Committee to attend the next ACCT conference in Chicago on September 30th through October 3rd, 2020, and reported she feels the conference is very beneficial. She also encouraged Institutional Advisory Council (IAC) members to engage in the meetings of the Community College Committee actively.
- Vice Chancellor's Report – Vice Chancellor for Community Colleges Nate Mackinnon, welcomed Mr. Randy Robison to his new role as chair of the CSN Institutional Advisory Council. He also welcomed Ms. BJ North to her recent role as chair of the TMCC Institutional Advisory Council. Vice Chancellor Mackinnon informed the Committee he recently requested each Institutional Advisory Council review the charge language and provide feedback to improve the language by the end of the calendar year. The current structure of IAC's is within the *Procedures and Guidelines Manual*. Vice Chancellor Mackinnon announced that Ms. Cheryl Olson was hired into the new role of Apprenticeship Navigator and began on October 28th. This position is fully funded by the Governor's Office of Workforce Innovation (OWINN) and the Nevada Department of Employment, Training and Rehabilitation (DETR). Vice Chancellor Mackinnon reported there are currently over 10,000 Nevada Promise Scholarship applicants for next year, and these potential students have until October 31st to apply. Also, as of mid-September, there are 1,693 students enrolled at community colleges throughout Nevada utilizing Promise Scholarship dollars. Regent McAdoo requested that Vice Chancellor Mackinnon provide the remaining Nevada Promise Scholarship balance to the Committee members prior to the next Community College meeting in January 2020.

13. Approved – Community College College Committee Report – (Continued)

- WNC Website and OnBase Initiatives –President Solis introduced WNC’s Director of Computing Services Mr. Ryan Swain, System Administrator Mr. Troy Wadsworth and Webmaster Ms. Kaila Sankaran. Mr. Swain, Mr. Wadsworth, and Ms. Sankaran provided an overview of the WNC website, and OnBase initiatives focused on increasing enrollment, better engaging students, and ultimately improving student success. *(Ref. CC-5 on file in the Board Office.)*
- TMCC Soccer Program – Director of Athletics, Health and Wellness, Dr. Tina Ruff, stated launching the athletics program at TMCC has been a fun experience and thanked Mr. Dexter Irvin and CSN Athletics for their guidance and support. Dr. Ruff said there are currently 58 student-athletes at TMCC and provided the academic requirements of student-athletes. Dr. Ruff also reported the TMCC Fitness Center is projected to open in January 2020. *(Ref. CC-6 on file in the Board Office.)*
- CSN Athletics – Basketball – Vice President for Academic Affairs Martin stated CSN is increasing its portfolio with the addition of men’s and women’s basketball. Vice President Martin introduced Director of Athletics and Recreation, Mr. Dexter Irvin. Mr. Irvin reported 26 percent of student-athletes at CSN maintain a GPA between 3.5 and 4.0 and that through men’s and women’s basketball, CSN will increase the number of students who graduate, transfer and succeed. *(Ref. CC-7 on file in the Board Office.)*
- CSN Multi-Campus Implementation – Vice President for Academic Affairs Martin introduced Campus Provost and Vice President at the Henderson campus Ms. Patty Charlton. Vice President Charlton provided an update on the implementation of the Multi-Campus District model. In addition, Vice President Charlton reported the Student Union buildings were delivered on time, on budget, and are currently in use by students and staff. *(Ref. CC-8 on file in the Board Office.)*
- Institutional Advisory Council Meetings – IAC meeting reports were received from the President and/or IAC Chair of each institution:
 - GBC President Helens stated the IAC met on September 19th and discussed how they could become more effective as it relates to student success. President Helens reported that Mr. John Tierney is interested in the position of GBC IAC Chair and excited about the opportunity; the next IAC meeting is November 21st.
 - WNC IAC Chair Mr. Rob Hooper stated the IAC met on August 28th and reported the IAC membership remains strong and reflective of the region in which WNC serves. Mr. Hooper said that members appreciated having three Regents in attendance in addition to Vice Chancellor Mackinnon.
 - CSN Vice President for Academic Affairs Martin introduced Mr. Randy Robison. Mr. Robison stated he is learning a lot in his new role as IAC Chair and said Mr. Peter Guzman was also recently elected as Vice Chair. Mr. Robison stated his personal goal is that IAC members become more personally engaged and invested.

13. Approved – Community College College Committee Report – (Continued)

- Community College Campus Initiatives – Each President provided an update on various initiatives and recent happenings at their institution. *(Ref. CC-10 on file in the Board Office.)*
 - WNC President Solis stated fall enrollment is up 12 percent from last year, and he is looking forward to continuing the momentum into the spring semester. President Solis said the recent accreditation comments were very positive, and the official report is forthcoming. WNC was recently recognized with three regional medallions from the Council of Public Relations for Community Colleges. President Solis also stated the Fallon campus fall enrollment is up by 21 percent and said there is a lot of work being done in rural Nevada.
 - GBC President Helens stated enrollment is up again, and FTE is up 22 percent. President Helens said the recent accreditation visits went well, and GBC is preparing for college-wide accreditation. President Helens also commended the Student Affairs staff who, over the summer, increased the processing of transcripts by 47 percent.
 - CSN Vice President Martin announced Mr. Mugunth Vaithyalingam began his role as Chief Information Officer on October 1st. Also, CSN is in the final phase of recruiting for the Associate Vice President and Chief Human Resources Officer. Fall enrollment is at 35,822, and the current FTE is at 19,531. Vice President Martin stated this is the fourth consecutive year with enrollment growth. The grand opening of the Student Union on the Charleston campus is October 29th from 1-2 pm and the naming ceremony for the Tyrone Thompson Student Union is November 14th at 5:30pm. Vice President Martin also thanked Dr. Nancy Brune for her years of dedicated service as IAC Chair.
 - TMCC President Hilgersom reported on the capital work recently completed, such as the parking lot project at the Dandini campus and phase 2 of the Learning Commons space where tutoring is centralized. In addition, students of the veterinary technician program, dental hygiene program, and certified nursing assistant's program are all learning in new spaces. These new spaces were made possible by donations from the Pennington Foundation.
- Unique Community College Highlights – Each IAC Chair, on a rotational basis, is asked to highlight unique characteristics about their college and/or community. This quarter, TMCC IAC Chair North reported that she is excited about the opening of the Sports and Fitness facility and the opportunity to increase community excitement and engagement. Ms. North said that the EATS program, which was approved by the Regents in 2017, has been renamed Eastview and creates a stronger focus on electronic and technology fields along with program needs and entrepreneurship. Ms. North stated that WebCollege Program Director Brandy Scarnati would be showcasing the growth of the WebCollege

13. Approved – Community College College Committee Report – (Continued)

program and the partnership agreements with Nevada State High School to improve the quality of courses online and in-person. Ms. Scarnati stated that TMCC currently offers 20 complete online programs and that over 5,300 students are now taking one or more online courses. Ms. Scarnati also reported on the membership with Quality Matters (QM), a nationally recognized non-profit organization that offers a faculty-centered peer review of online courses to determine whether a course meets standards. Currently, TMCC has 24 courses which are QM certified. *(Ref. CC-11 on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendation of the Community College Committee:

- The minutes from the September 6, 2019, meeting of the Community College Committee. *(Ref. CC-2 on file in the Board Office.)*

Regent Del Carlo moved acceptance of the report and approval of the Community College Committee recommendation. Regent McAdoo seconded. Motion carried.

The meeting recessed at 1:44 p.m. and reconvened at 2:00 p.m. with all members present except Regent Perkins.

14. Information Only – Institutional Metrics, CSN – CSN President Zaragoza presented a PowerPoint that included data and metrics on CSN's progress in achieving the strategic goals adopted by the Board. The metrics included those identified by the Board designed to compare the performance of NSHE and its institutions to other states or respective peers in five key areas: 1) Access; 2) Success; 3) Closing the Achievement Gap; 4) Workforce; and 5) Research. *(Ref. BOR-14 on file in the Board Office.)*

Regent Perkins entered the meeting.

In response to a question from Regent Hayes, President Zaragoza stated the transfer rate among peer institutions varies. Austin Community College has a much higher transfer rate than CSN, but its completion rate is similar.

Chancellor Reilly stated when the Board sets intentional policies, and there is a relentless focus by the Presidents, the student success needle can be moved.

15. Approved – Southern Nevada Police Consolidation Plan – The Board approved a Memorandum of Understanding consolidating police services between CSN and UNLV into a single department that will serve all four southern Nevada institutions (CSN, DRI, NSC, and UNLV). (*Refs. BOR-15a and BOR-15b on file in the Board Office.*)

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote on the item.

Mr. Adam Garcia, Associate Vice President and Director of University Police Services, Southern Nevada, presented a PowerPoint titled, “University Police Services Southern Command.”

Regent Page moved approval of a Memorandum of Understanding consolidating police services between CSN and UNLV into a single department that will serve all four southern Nevada institutions (CSN, DRI, NSC, and UNLV). Regent Trachok seconded.

Regent Trachok acknowledged that former Board Chairman Page was relentless and focused on this consolidation early in his tenure, and it has paid off.

Regent Lieberman stated that while there is still work to be done related to safety and security on the campuses, there is now potential to move beyond the crisis mode that the System has been living in for many years.

Motion carried.

16. Approved – Handbook Revision, Police Services – The Board approved a revision to Board policy (Title 4, Chapter 1, Section 12) governing police services. (*Ref. BOR-16 on file in the Board Office.*)

Vice Chancellor Mackinnon and Deputy General Counsel for System Administration Zelalem Bogale presented a revision to Board policy (Title 4, Chapter 1, Section 12) governing police services. The revision formally establishes the Northern and Southern Commands for NSHE police services and sets forth the duties and responsibilities of the police department head of each Command. It also includes technical revisions that better align the Section with current practices and legal requirements.

Regent Del Carlo moved approval of a revision to Board policy (Title 4, Chapter 1, Section 12) governing police services. Regent McAdoo seconded.

16. Approved – Handbook Revision, Police Services – (Continued)

In response to a question from Regent Carvalho, Chancellor Reilly stated he did not recommend the consolidation of the Northern and Southern Commands or elevating the position to a cabinet-level.

Motion carried.

17. Approved – Code, Handbook and Procedures and Guidelines Manual Revisions, Development and Review of Salary Schedules – The Board approved a Code revision to Title 2, Chapter 5, Section 5.5.1, and technical revisions to Title 4, Chapter 3 of the *Handbook*, and Chapter 3 of the *Procedures and Guidelines Manual*. (Ref. BOR-17 on file in the Board Office.)

Brooke Nielsen, Esq., stated the first proposed amendments were reviewed at the September 5-6, 2019, meeting, that followed from the salary study conducted by Arthur J. Gallagher & Company in 2018. As proposed, the Code revision requires: 1) engaging an outside higher education compensation expert to perform comprehensive market-based salary schedule updates every four years; and 2) annual salary schedule updates to reflect salary schedule adjustments, if any, using the most recent CUPA salary data, Oklahoma State University faculty salary survey data, WorldatWork and/or US Labor Market indices. In addition, technical revisions to Title 4, Chapter 3 of the *Handbook*, and Chapter 3 of the *Procedures and Guidelines Manual* are included to align with the proposed Code revision. This is the second hearing of the Code amendment.

Regent Lieberman moved approval of a Code revision to Title 2, Chapter 5, Section 5.5.1, and technical revisions to Title 4, Chapter 3 of the *Handbook* and Chapter 3 of the *Procedures and Guidelines Manual*. Regent Trachok seconded.

Chancellor Reilly stated a vast majority of changes that have happened since the first reading of the proposal in September were recommended by the faculty senate.

In response to a question from Regent Hayes, Ms. Nielsen stated one of the proposed changes from the faculty senate was that the outside expert would report any positions that fall below the salary schedule. In the past, when that has happened, the President of the institution has promised to lift that person up.

UNR Faculty Senate Chair Frost thanked Chancellor Reilly and Ms. Nielsen for their hard work and appreciated all the changes that were requested and made.

Motion carried.

The meeting recessed at 3:31 p.m. and reconvened at 3:40 p.m. with all members present except Regent Page.

18. Information Only – 2021-23 Biennial Operating Budget/2021 Capital Improvement Projects and Overview of NSHE Funding Formula – The Board, with the assistance of Chancellor Reilly and System staff, discussed the process of developing the NSHE's 2021-23 biennial operating budget request and the budget for capital improvements for the 2021 Legislative Session, including the establishment of System budget priorities and possible enhancements to the base formula funded operating budgets, as well as other state-funded budgets. In addition, Chief Financial Officer Andrew Clinger provided an overview of the NSHE's funding formula. *(Ref. BOR-18 on file in the Board Office.)*

Chief Financial Officer Clinger and Chancellor Reilly presented a PowerPoint titled, "FY 2020 and FY 2021 Budget Process & Funding Formula Review."

In response to a question from Regent Del Carlo, Chief Financial Officer Clinger said the Legislature has not reviewed the formula for the HECC/SHECC funding since it was implemented. It is partially funded with slot tax and general state funds or state bonding.

Regent Trachok stated the Board has to be realistic and look at what the Legislature has done historically. The Board also has to examine merit funding and whether it should be focused on at the institutional level based on the revenues coming into each of the institutions.

President Meana mentioned that during the last legislative session, there was a suggestion that registration fees would offset the funding formula and asked if it may be revisited. Chief Financial Officer Clinger stated there is language in a budget bill that allows the NSHE to retain and spend the additional student fees. In the past, additional student fees were reverted back to the state, and that is the suggestion that was made.

Regent Page entered the meeting.

TMCC Faculty Senate Chair Anne Flesher asked how the weighted student credit hour targets for GBC and WNC were developed. Chief Financial Officer Clinger stated they came from the original formula funding study.

In response to a question from TMCC Faculty Senate Chair Flesher, Chief Financial Officer Clinger stated even years are reviewed due to the biennium cycle and it being the most recent data available.

TMCC Faculty Senate Chair Flesher asked how the class weights are determined. Chief Financial Officer Clinger stated there was a review of other studies to determine relative weights. Chairman Geddes said it was too expensive to do a full study of weighted student credit hours, so the Legislature decided to complete an informed matrix.

Regent Moran left the meeting.

19. Approved – Presidential Vacancy, UNR (Agenda Item 21) – The Board approved launching a national search for the next President of UNR and hiring a search consultant. (Refs. BOR-21a and BOR-21b on file in the Board Office.)

Chancellor Reilly, in consultation with Chairman Geddes and Vice Chairman Doubrava, hosted six forums on the UNR campus to determine whether the UNR community preferred a national search or an interim president with no search. The overwhelming majority were supportive of a national search to fill the position of President.

Chancellor Reilly recommended that the Board commence with a national search for the next UNR President. The next step is to identify a search consultant.

Regent McAdoo moved approval of launching a national search for the next President of UNR and hiring a search consultant. Regent Del Carlo seconded. Motion carried. Regent Moran was absent.

20. Approved – NV Energy Customer Service Agreement, Incentive Payments (Agenda Item 23) – The Board approved a Customer Service Agreement between the Board of Regents and NV Energy and that the allocation of funds received from NV Energy be used to support student success initiatives. (Ref. BOR-23 on file in the Board Office.)

Regent Hayes left the meeting.

Deputy General Counsel Bogale presented a Customer Service Agreement between the Board of Regents and NV Energy. The Agreement provides that NV Energy will pay the Board \$500,000.00 each year for the years 2019, 2020 and 2021 to remain a customer of NV Energy and that the Board will negotiate in good faith to enter into an Optional Pricing Program Rate (OPPR) agreement with NV Energy if and when the OPPR is approved by the Public Utilities Commission of Nevada. Chancellor Reilly suggested an allocation of all funds received from NV Energy be used to support student success initiatives.

Regent Trachok moved approval of a Customer Service Agreement between the Board of Regents and NV Energy and that the allocation of funds received from NV Energy be used to support student success initiatives. Regent Page seconded.

Chief of Staff and Special Counsel Dean J. Gould clarified that the motion includes the allocation of funds that Chancellor Reilly suggested.

Motion carried. Regents Hayes and Moran were absent.

The Board meeting recessed at 4:48 p.m. and reconvened on Friday, December 6, 2019, at 8:00 a.m. with all members present except Regent Perkins.

21. Information Only – Public Comment (Agenda Item 20)

The following individuals spoke in favor of the NSHE Foster Youth Success Initiative: Ms. Stacy Spain, TMCC; Ms. YeVonne Allen, TMCC; Ms. Denise Tanata, Children's Advocacy Alliance; Mr. Dewey Fowler, Legal Aid Center; Ms. Judy Tudor, Department of Family Services; and Mr. Gard Jameson, Children's Advocacy Alliance.

Mr. Daniel Little, UNR Student, stated he and many other individuals on campus are looking for a President that will prioritize and expand diversity and inclusion initiatives.

Mr. Joko Cailles, UNR Student, spoke in favor of an ASUN Resolution in support of a policy to condemn racial discrimination based on a student's hairstyle.

Mr. Chase McNamera, UNR Student, stated he is an experienced cyclist and has had numerous encounters with vehicles around the UNR campus. It is a matter of time before a student is hurt. It is crucial to work on a solution to provide a better and safe environment for all students.

Mr. Kent Ervin, UNR Professor, stated Chief Financial Officer Clinger's representation showed that weighted student credit hour funding has been flat since 2014. Despite adjusted budgets, maintenance increases, and enhancements in three separate legislative sessions since 2014, the formula part of the budget has only kept up with enrollment growth and inflation. The Governor and Nevada Legislature have been unwilling to fund merit. NSHE needs to consider a new strategy that focuses on student needs in terms of the faculty to student ratios.

Mr. John Aliano, CSN Faculty, spoke regarding the CSN Collective Bargaining process.

Ms. Nathasha White, UNLV Student, voiced her support for the foodservice rate increase. Students understand the financial need and are in favor.

Regent Perkins entered the meeting.

The following individuals spoke in support of the GPSA special fee increase: Mr. Mathew Varre, UNLV Doctoral Student; Ms. Chengcheng Li, UNLV Doctoral Student; and Ms. Stephanie Molina, UNLV GPSA President.

Ms. Alexandra Patri, TMCC SGA President, spoke in regard to a lack of affordable textbooks. She recommended open educational resources.

22. Information Only – Institutional and System Administration Plans to Cover Budget Shortfall from Cost of Living Adjustment (COLA) (Agenda Item 19) – Chief Financial Officer Clinger presented plans from the institutions and System Administration for addressing the COLA shortfall as requested at the June 18, 2019, special meeting of the Board. (Ref. BOR-19 on file in the Board Office.)

Regent Trachok clarified the Board has not implemented these proposed cuts. Chairman Geddes and Chief Financial Officer Clinger said the institutions had started the reductions.

Regent Hayes asked the institutions to take a look at their staffing because if they can afford to leave this many positions vacant, the question is whether the position is vital.

In response to a question from Regent Hayes, President Meana stated UNLV did not cut advising positions. UNLV had a plan to get closer to the advising ratio, so UNLV ended up reducing the number of people it would hire.

Regent Page stated the System needs to fight hard to get the COLA that everyone else received.

President Johnson reiterated the positions are not unneeded. The institution had to find the money to deal with this unfunded mandate.

UNR Faculty Senate Chair Frost stated the faculty are appreciative of the COLA and that the Board chose to do what it did.

Regent Trachok stated the Board needs to understand they are at fault. The money was not allocated, and the Board chose to go forward and grant the COLA. Now the impacts are being seen. Regents Del Carlo and McAdoo agreed with Regent Trachok.

23. Approved – Procedures and Guidelines Manual Revision Periodic Evaluation of NSHE Presidents (Agenda Item 22) – The Board approved a revision to the *Procedures and Guidelines Manual* (Chapter 2, Section 2, Subsections 2 and 3) concerning the procedures for the periodic evaluation of institution presidents. (Ref. BOR-22 and Supplemental Material on file in the Board Office.)

Chancellor Reilly presented a revision to the *Procedures and Guidelines Manual* (Chapter 2, Section 2, Subsections 2 and 3) concerning the procedures for the periodic evaluation of institution presidents. The proposed amendments authorize the Chancellor to: 1) designate an Evaluation Committee facilitator; 2) retain the services of a neutral party to conduct faculty surveys; and 3) develop a standardized survey form. Other amendments include expanding the constituencies of the open forum and clarifying what documents created during the evaluation process are to be kept confidential or made public. This periodic evaluation process will go into effect at the beginning of 2020.

23. Approved – Procedures and Guidelines Manual Revision Periodic Evaluation of NSHE Presidents (Agenda Item 22) – (Continued)

GBC Faculty Senate Chair Kleeb, having gone through President Helen's evaluation the year before, stated having an outside third-party with consistent practices is an improvement.

President Solis stated that confidentiality and having a consistent approach to the collection of the information are very important.

President Patterson believed the changes strike a nice balance and add some professionalism to the process.

President Johnson stated the Chancellor's consultation with the Presidents was necessary. A standard survey that is adjustable to the institution is essential. This is a very fair process and gives less of an ad hoc approach.

President Zaragoza agreed it is essential to have a standardized process. The third-party component will enhance the way the evaluation process is administered. He is also pleased with the engagement of the various stakeholders. Confidentiality is important because the President's reputation is on the line.

President Meana believed the changes were needed.

President Hilgersom stated the changes were good, but she believed there were still some structural issues with the process in comparison to other states. The process is time-consuming and rigorous. There are more critical things to be working on.

President Helens stated the process must be consistent and focused on effectiveness and data. It needs to be a shorter process, but the third-party component should help immensely.

In response to a question from Regent Perkins, Chancellor Reilly stated the items were not weighted. It was noted that the comments are personnel documents and are provided to the Evaluation Committee to understand thematic issues.

Regent Trachok moved approval of a revision to the *Procedures and Guidelines Manual* (Chapter 2, Section 2, Subsections 2 and 3) concerning the procedures for the periodic evaluation of institution presidents. Regent Del Carlo seconded. Motion carried.

The Board meeting recessed at 8:48 a.m. and the Board reconvened sitting as Members of the Corporation for the respective institution foundations at 8:48 a.m. (Separate minutes for meetings of the Members of the Corporation of the respective institution foundations maintained by the Board Office.) The Board sitting as Members of the Corporation for the respective institution foundations adjourned at 10:01 a.m. and the main Board meeting reconvened at 10:10 a.m. with all members present.

Chairman Geddes announced item 37 (Athletic Department Annual Reports) would be postponed until March 2020.

24. Information Only – Institutional Metrics, UNLV – UNLV President Meana presented a PowerPoint titled, “UNLV Strategic Plan Metrics” that included data and metrics on UNLV’s progress in achieving the strategic goals adopted by the Board. The metrics included those identified by the Board designed to compare the performance of NSHE and its institutions to other states or respective peers in five key areas: 1) Access; 2) Success; 3) Closing the Achievement Gap; 4) Workforce; and 5) Research. *(Ref. BOR-24 on file in the Board Office.)*

Regent Page left the meeting.

In response to a question from Regent Del Carlo, President Meana stated the outreach specialists are graduate students. Regent Del Carlo noted this could be a best practice across the institutions.

Regent Moran left the meeting.

Regent Trachok asked how much of the research expenditures were external with President Meana responding \$63 million were from external funding.

Regent Del Carlo asked what UNLV has done differently in its nursing program because there is a nursing shortage across the county. President Meana stated many students enter prenursing, but not all will make it into the very competitive nursing program, which has a limited capacity.

Regent Moran entered the meeting.

Regent Trachok thanked President Meana for her untiring devotion to UNLV.

Chancellor Reilly stated the Board adopted very ambitious 2025 goals. The goals pushed the Presidents on the issue of student success, and because of that, the System will meet the goals and do amazing things.

Regent Hayes pointed out that the six- and eight-year graduation rates are impressive. President Meana stated that number cues UNLV to not give up on the students. Regent Hayes commended UNLV for its promising numbers.

Regent Doubrava thanked UNLV for its efforts to get the results.

24. Information Only – Institutional Metrics, UNLV – (Continued)

Regent Del Carlo stated UNLV is making a difference.

Chairman Geddes thanked UNLV for hosting the meeting, and those that helped make the meeting a success.

25. Information Only – Development of a Conservation Easement on the Main Station Field Laboratory, UNR – UNR President Johnson presented an update on the development of a conservation easement on the Main Station Field Laboratory. (Ref. BOR-25 on file in the Board Office.)

Regent Page entered the meeting.

Regent Page requested a comparison of what was approved last time versus this memorandum of understanding as it relates to the conservation easement. President Johnson stated the \$18 million in funds was distributed, as was noted at the June 2018 meeting.

The Board meeting recessed at 11:05 a.m. and reconvened at 11:25 a.m. with all members present except Regent Trachok.

26. Information Only – NSHE Foster Youth Success Initiative – Foster Youth Ambassador Laura Obrist, joined by Walter S. Johnson Foundation funder Yali Lincroft, NSHE students, and community partners, provided an update on the NSHE Foster Youth Success Initiative's initial efforts and overall progress including current numbers of enrolled foster youth and fee waiver utilization for each institution via a PowerPoint titled, "NSHE Foster Youth Success Initiative." (Refs. BOR-26a, BOR-26b, and letters of support on file in the Board Office.)

Regent Trachok entered the meeting.

Ms. Valerie Welsh, Washoe County Human Services, expressed her gratitude for the passage of this initiative and the tuition fee waiver. The youth utilizing this program are able to use their tuition in various ways to help their education. The youth aging out of the System are learning to navigate how to live independently, secure employment, find reliable transportation, in addition to addressing their trauma and mental health. Many of these youth are not ready to explore post-secondary education when they turn 18. By implementing the tuition fee waiver for foster youth until age 26, it allows Washoe County to extend the education and training voucher scholarship to 26, which has given an entire group of young people the opportunity to continue their educational pursuits or begin their education.

Mr. Tim Birch, Clark County Department of Family Services, stated he is thankful to his staff and team that have ramped up efforts due to this waiver. He thanked the Clark County Commissioners who allocated revenue from the marijuana business tax license

26. Information Only – NSHE Foster Youth Success Initiative – (Continued)

fees to ensure the young people who are now a part of the age out foster care system that receive ongoing support have access to this waiver. He highlighted the success of the partnership.

Ms. Lincroft stated it has been a pleasure to work with NSHE on this initiative. She thanked the public partners for their hard work. As they continue the work, it is hopeful that it can be leveraged to help other populations.

Chairman Geddes thanked the Walter S. Johnson Foundation for making this possible.

Ms. Jewel Beats, UNLV Student, stated she entered foster care shortly before she turned 18. She didn't think college was an option due to her taking care of her family. After entering the foster care system, she learned about the tuition fee waiver. Because of the fee waiver, she will be the first in her family to receive a degree. Her biggest challenge has been the lack of knowledge among the UNLV staff and a lack of coordination between departments related to foster youth. She hopes UNLV will hire someone to specialize in working with the foster youth so progress can be made instead of frustration.

Ms. Avaleyra Pineda, TMCC Student, noted she aged out of the foster care system at the age of 18. She became a young mom to two small boys who brought her motivation to succeed. She thanked the NSHE for the tuition waiver. It has been a huge financial help that has impacted her in a positive way. Because of childcare needs, she does not think she will be able to complete her bachelor's degree by the age of 26. She respectfully requested the age limit be raised to allow foster youth the opportunity to finish their degrees.

Senator Yvanna Cancela, District 10, gave sincere gratitude to the Board for its support of this initiative. It is tremendous to see students taking advantage of this program or getting ready to enter the program. This program has created a home base that some of these youth have never had.

Chancellor Reilly stated the percentage of foster care youth to receive a degree in Nevada will only increase because of this program.

27. Approved – Procedures and Guidelines Manual Revision, Differential Program Fees, NSC and TMCC – The Board approved the proposed differential fees for NSC and TMCC. (Ref. BOR-27 on file in the Board Office.)

Mr. Kevin Butler, Senior Vice President, Finance and Business Operations, NSC, presented the proposed differential fees for Nursing. Mr. Butler noted a differential fee for Nursing has been in place since 2015. The majority of the fees will be used to hire faculty but this will also allow staffing of the new simulation lab.

Regent Lieberman moved approval of the proposed differential fees for NSC Nursing. Regent McMichael seconded. Motion carried.

27. Approved – Procedures and Guidelines Manual Revision, Differential Program Fees, NSC and TMCC – (Continued)

President Hilgersom presented the proposed differential fees for Dental Hygiene. President Hilgersom reported all dental hygiene students are being moved to the bachelor's program. The fees will replace some of the lab fees that were connected to many courses. Faculty and staff decided it would make more sense to move toward a more streamlined approach.

Regent Del Carlo moved approval of the proposed differential fees for TMCC Dental Hygiene. Regent Perkins seconded. Motion carried.

President Johnson presented the proposed differential fees for the School of Community Health Sciences. President Johnson stated the \$50 per credit hour fee, effective Fall 2020, will fund instructional support, student financial aid, and professional development activities.

Ms. Rachel Kaiser, UNR Student, spoke in favor of the differential fee proposal. The fee will provide graduate students with an exceptional opportunity to foster research and development skills. The instructional support will diversify learning and aid in maximizing the student experience. Replacing the current lab fees will provide more stable funding for labs, staff, and equipment.

Mr. Davis Florence, UNR Student, stated the program has seen tremendous growth and he has witnessed the School of Community Health Sciences become an independent school on campus. With this growth comes a severe importance to create additional funding. With the proposed differential fee, more than \$500,000 will go toward instructional support. This will directly help the school move toward ratio goals. Another benefit will be funding for the numerous labs across campus.

Vice Chairman Doubrava moved approval of the proposed differential fees for the UNR School of Community Health Sciences. Regent McMichael seconded.

Regent Hayes was concerned this was a way around the Board's decision to cap tuition. This fee will deviate from all the institutions having the same tuition.

Chairman Geddes stated differential fees were created to fund high-expense programs by those in the program and not all students from the institution.

Regent Hayes added this would change the cost of a degree at the institution.

27. Approved – Procedures and Guidelines Manual Revision, Differential Program Fees, NSC and TMCC – (Continued)

Motion failed via a roll call vote. Regents Carter, Carvalho, Del Carlo, Hayes, McAdoo, Page, and Perkins voted no. Chairman Geddes, Vice Chairman Doubrava, and Regents Lieberman, McMichael, Moran, and Trachok voted yes.

Chairman Geddes disclosed under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics, that his son is an undergraduate student at the University of Nevada, Reno, majoring in business, and would be responsible for any higher differential fees in business and other possible fees under consideration by the Board of Regents. In this regard, he is in the same position as any other parent with a student at UNR and will not obtain any significant pecuniary benefit by voting on this matter. He will vote on the item.

President Johnson presented the proposed differential fees for the College of Business. The first fee is \$35 per credit hour fee, effective Fall 2020, and an additional \$50 per credit hour fee, effective Fall 2023. The fees will support three objectives: 1) having a high-quality, skill-focused curriculum; 2) offering extracurricular activities to support professional skills development; and 3) having competitive facilities for education. Quality programs require people, program support and excellent facilities. Thirty (\$30) of the \$35 fee will go toward general program support for instructional resources for recruiting and retention efforts through the student success center to extracurricular activities through the career and corporate outreach center and some of the Nevada global business programs to give students an opportunity to experience business abroad. The additional \$5 will go toward the design of the College of Business building beginning in Fall 2020. After the anticipated opening of the building in Fall 2023, then a total of \$55 per credit hour will go toward the debt payment for a portion of the construction costs.

Ms. Gabby Liu, UNR Student, reviewed the process of gathering student input about the differential fees.

Mr. Elliott Parrish, UNR Student, stated the committee assigned to review the differential fees determined the fee reasonable provided the size and programming specifications detailed in the proposal are met and held steady. The committee emphasized that if the building decreased in size, the recommendation would be withdrawn.

Regent Trachok moved approval of the proposed differential fees for the College of Business.
Regent McMichael seconded.

Regent Hayes stated a fee should not be charged to provide a quality curriculum or for extracurricular activities.

Chairman Geddes asked what the difference was between the approved differential fees at NSC and TMCC and those at UNR. Regent Hayes noted the price was significantly different per credit hour.

27. Approved – Procedures and Guidelines Manual Revision, Differential Program Fees, NSC and TMCC – (Continued)

Regent Del Carlo stated she was struggling with the price point on UNR's differential fees. An \$85 per credit hour fee will add \$5,100 to the cost of a business degree at UNR.

President Johnson reported the differential fee for Engineering has been \$85 for the past five years. It was supported by the students and is comparative.

In response to a question from Regent Perkins, President Johnson stated the differential fee would not go away after a certain amount of time. The reason to determine the cost early is that the institution must know where the revenue is coming from before a financing plan is established.

Faculty Senate Chair Frost stated page 10 of the reference material provides some competitiveness figures.

UNR ASUN President Anthony Martinez noted this was voted on by student government. This is the same type of fee that was put in place for the fitness center.

Motion failed via a roll call vote. Regents Carter, Carvalho, Del Carlo, Hayes, Lieberman, McAdoo, Page, and Perkins voted no. Chairman Geddes, Vice Chairman Doubrava, and Regents McMichael, Moran, and Trachok voted yes.

28. Approved – Procedures and Guidelines Manual Revision, Student Fees – The Board approved the proposed Procedures and Guidelines Manual revision addressing special fees and student fee changes for NSHE institutions, including changes to special course fees, residence hall rates at UNR and foodservice rate increases at UNLV and UNR. (Ref. BOR-28 on file in the Board Office.)

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote on the item.

Chairman Geddes disclosed under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics, that his son is an undergraduate student at the University of Nevada, Reno, majoring in business, and would be responsible for any higher differential fees in business and other possible fees under consideration by the Board of Regents. In this regard, he is in the same position as any other parent with a student at UNR and will not obtain any significant pecuniary benefit by voting on this matter. He will vote on the item.

28. Approved – Procedures and Guidelines Manual Revision, Student Fees – (Continued)

Chief Financial Officer Clinger presented the proposed *Procedures and Guidelines Manual* revision.

Regent Trachok moved approval of the proposed *Procedures and Guidelines Manual* revision addressing special fees and student fee changes for NSHE institutions, including changes to special course fees, residence hall rates at UNR and foodservice rate increases at UNLV and UNR. Chairman Geddes seconded.

In response to a question from Vice Chairman Doubrava, President Meana stated the GPSA fee would increase to \$25 per semester.

Motion carried.

29. Approved – Procedures and Guidelines Manual Revision, RN to BSN Tuition and Fees, NSC – The Board approved a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 10), making the in-state RN to BSN program fees at NSC increase with changes in the Registration Fee. (Ref. BOR-29 on file in the Board Office.)

NSC President Patterson presented the revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 10). Out-of-state program rates remain unchanged.

Regent Trachok moved approval of a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 10), making the in-state RN to BSN program fees at NSC increase with changes in the Registration Fee. Regent Page seconded. Motion carried.

30. Approved – ad hoc UNLV President Search Committee Report – The Board accepted the ad hoc UNLV President Search Committee report. There were no Committee recommendations. (Committee report on file in the Board Office.)

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote on the item.

30. Approved – ad hoc UNLV President Search Committee Report – (Continued)

The ad hoc UNLV President Search Committee met on September 27, 2019, and heard the following:

Information items

- Committee Chair Lieberman provided general remarks and updated the Committee members regarding the President search process. The Regents and institutional advisory members were introduced.
- Chief of Staff and Special Counsel Gould provided an overview of the Open Meeting Law as it relates to the president search procedure.
- Chancellor Reilly and Mr. Michael Ballew and Mr. Scott Watson of Wheless Search and Consultants, led a discussion on the president search process and specific search procedures, including a discussion on the proposed timeline for the search, the method to be used to generate and screen applicants, a range of the preferred number of semifinalists to be selected by the search consultant for interview by the Chancellor and the search consultant, a range of the preferred number of finalists to be brought to the Committee for in-person interviews, arranging on-campus visits and making a recommendation or recommendations to the full Board of Regents. *(Ref. UNLV PSC-4 on file in the Board Office.)*
- The Committee approved the draft President Leadership Profile as revised to incorporate comments offered by the Committee and advisory members, and upon the approval of the Chancellor. *(Ref. UNLV PSC-5 on file in the Board Office.)*
- The Committee, advisory members, and Wheless Search and Consultants discussed the advertisement and publications in which to place the UNLV President advertisement. The Committee and advisory members were invited to email Chief of Staff and Special Counsel Gould with recommendations of publications in which to advertise the UNLV President job posting.
- UNLV Faculty Senate Chair McKay; Mr. Douglas Unger, English Professor and Creative Writing Coordinator; and Dr. Mary Croughan, Vice President for Research and Economic Development, emphasized the importance of the Search and finding an experienced leader who will be committed to UNLV long-term.

New business items

- None.

Action items

- None.

Regent Lieberman moved acceptance of the ad hoc UNLV President Search Committee report. Regent Trachok seconded. Motion carried.

31. Approved – ad hoc Chancellor Search Committee Report – The Board accepted the ad hoc Chancellor Search Committee report. There were no Committee recommendations. *(Committee report on file in the Board Office.)*

The ad hoc Chancellor Search Committee met on November 22, 2019, and heard the following:

Information items

- Committee Chair Page provided general remarks and led introductions of the Regents and advisory members.
- Chief of Staff and Special Counsel Gould provided an overview of the Open Meeting Law as it relates to the chancellor search procedure.
- Chief of Staff and Special Counsel Gould provided an overview of the chancellor search process and specific search procedures including a proposed timeline for the search, the method to be used to generate and screen applicants, semi-finalist interviews to be conducted by the Committee Chair and search consultants, finalist interviews to be conducted by the Committee and advisory members, and a recommendation or recommendations to be made by the Committee to the full Board of Regents. *(Ref. CS-4 on file in the Board Office.)*
- The Committee approved the leadership profile as revised to incorporate comments offered by the Committee and advisory members, and authorized the Committee Chair, in consultation with Chancellor Reilly and the search consultants, to finalize the document. *(Ref. CS-5 on file in the Board Office.)*
- The Committee, advisory members, and search consultants reviewed and discussed the publications in which to place the chancellor advertisement. The Committee approved the proposed advertising plan with the omission of the print advertising options. *(Ref. CS-6 on file in the Board Office.)*

New business items

- None.

Action items

- None.

Regent Page moved acceptance of the ad hoc Chancellor Search Committee report. Regent Carter seconded. Motion carried.

32. Approved – Cultural Diversity Committee Report – The Board accepted the Cultural Diversity Committee report and approved the Committee recommendation. *(Committee report on file in the Board Office.)*

The Cultural Diversity Committee met on December 5, 2019, and heard the following:

32. Approved – Cultural Diversity Committee Report – (Continued)

Information items

- Committee Chair Lieberman opened by welcoming everyone to the meeting. He highlighted the program elements of the three-day series of events in October pertaining to the State of Higher Education at NSC, the HIS/MSI Symposium at CSN, and the Southern Nevada Diversity Summit at UNLV.
- Dr. Edith Fernandez, Vice President, College and Community Engagement, NSC, and EDIC Chair, reported on the nature of and outcomes from the State of Higher Education event hosted at NSC in October, where NSC hosted Congressman Bobby Scott who chairs the Committee on Education and Labor in the U.S. House of Representatives, as well as Congresswoman Susie Lee whose district encompasses NSC. *(Ref. CD-4 on file in the Board Office.)*
- Ms. Clarissa Cota, Vice President and Provost, CSN North Las Vegas Campus, and HSI/MSI Task Force Chair, reported on the nature of and outcomes from the inaugural HSI/MSI Symposium hosted at CSN in October, which was attended by numerous federal elected officials. *(Ref. CD-5 on file in the Board Office.)*
- Dr. Barbee Myers Oakes, Chief Diversity Officer, UNLV, reported on the nature of and outcomes from the Southern Nevada Diversity Summit hosted at UNLV in October, which was attended by Attallah Shabazz and featured an excellent panel on free speech and hate speech comprised of Southern institution presidents. *(Ref. CD-6 on file in the Board Office.)*
- NSHE Deputy General Counsel Bogale and Mr. Philip Voorhees, Technology Accessibility Coordinator, UNLV, presented suggested revisions to Board policy (Title 4, Chapter 8, Sections 14 and 15) pertaining to information and communications technology and accessibility. This item was modified before the meeting from an action item to information only because the workgroup is still considering additional revisions. *(Ref. CD-7 on file in the Board Office.)*
- Dr. Ryan Wuebbles, Research Assistant Professor, UNR, and Chief Scientific Officer, Strykagen Corp., presented his personal story, his professional career path, his experience in academia, and potential obstacles he could face as someone who has a physical disability. *(Ref. CD-8 on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendation of the Cultural Diversity Committee:

- The minutes from the June 6, 2019, meeting of the Cultural Diversity Committee. *(Ref. CD-2 on file in the Board Office.)*

32. Approved – Cultural Diversity Committee Report – (Continued)

Regent Lieberman moved acceptance of the report and approval of the Cultural Diversity Committee recommendation. Regent McAdoo seconded. Motion carried.

33. Approved – Academic, Research and Student Affairs Committee Report – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote on the item.

The Academic, Research and Student Affairs Committee met on December 5, 2019, and heard the following:

Information items

- Vice Chancellor Abba and Research Scholar Meek presented a status report and implementation schedule on the work of the NSHE Corequisite Implementation Task Force. The Task Force was created to support the NSHE institutions in the implementation of the corequisite and college-ready gateway policy adopted by the Board at its June 6-7, 2019, regular meeting. Effective Fall 2021, the policy requires corequisite support for students placing below college level in mathematics and/or English. *(Ref. ARSA-8 on file in the Board Office.)*
- Senior Analyst Terina Caserto presented the annual 1st, 3rd, and 5th year new academic program reviews as mandated by Board policy. She then presented the annual report on institutional reviews of existing programs, also mandated by Board policy. Following the introduction, UNLV's Chris Heavey and GBC's Jake Hinton-Rivera provided a more in-depth presentation on their respective institution's existing program review process. Dr. Heavey then highlighted the review of UNLV's B.A. in Communication Studies, and Mr. Hinton-Rivera highlighted the review of GBC's Early Childhood Education programs and Computer Technology. *(Refs. ARSA-9a, ARSA-9b, ARSA-9c, and ARSA-9d on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the September 5, 2019, meeting of the Academic, Research and Student Affairs Committee. *(Ref. ARSA-2a on file in the Board Office.)*

33. Approved – Academic, Research and Student Affairs Committee Report – (Continued)

- The elimination of the organizational unit, Nevada Center for Advanced Computational Methods at UNLV, due to the completion of the Center's goals and the declining need for the continued development of computational tools. *(Ref. ARSA-2b on file in the Board Office.)*
- The revision and technical changes to Board Policy to align Title 4, Chapter 14, Section 11 with the Board's December 2018 approval to revise its policy to provide that the creation and elimination of departments would not require Board approval. *(Ref. ARSA-2c on file in the Board Office.)*
- Additions to the 2019-23 Planning Report of academic programs that may come forward to the Board for approval within the 2020 or 2021 calendar years. *(Ref. ARSA-3 on file in the Board Office.)*
- An organizational unit change to TMCC Division of Sciences splitting into two separate divisions: the Division of Life Sciences, Allied Health, and Public Safety and the Division of Math and Physical Sciences. The split will distribute the current disciplines and faculty into reasonably sized units and logically grouped disciplines. *(Ref. ARSA-4 on file in the Board Office.)*
- A Doctor of Philosophy (Ph.D.) in School Psychology at UNLV that is rooted in training that emphasizes cultural diversity, a systems perspective, and the integration of science and practice. *(Ref. ARSA-5 on file in the Board Office.)*
- A Master of Science (MS) in Ecology, Evolution and Conservation at UNR, an interdisciplinary program that will bring together students and faculty from multiple departments and colleges at UNR; faculty at DRI; and members of the Great Basin Institute. The program provides a solid foundation in research methods and experimental design. *(Ref. ARSA-6 on file in the Board Office.)*
- A Bachelor of Applied Science (BAS) in Organization and Project Management at WNC that provides advanced education in business, organization, and project management courses. *(Ref. ARSA-7 on file in the Board Office.)*
- A revision to Board policy (Title 4, Chapter 1, Section 18) to include Nevada State College as a four-year institution eligible to submit candidates for consideration of the Regents' Researcher Awards in both Mid-Career and Distinguished Career categories as well as for the Rising Researcher Award. *(Ref. ARSA-10 on file in the Board Office.)*

Regent McAdoo moved acceptance of the report and approval of the Academic, Research and Student Affairs Committee recommendations.
Regent Del Carlo seconded. Motion carried.

34. Approved – Business, Finance and Facilities Committee Report – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

The Business, Finance and Facilities Committee met on December 5, 2019, and heard the following:

Information items

- UNR GSA President Guinn spoke in appreciation of the recommendation of approval for UNR to purchase the Ponderosa Village Graduate Housing.
- First Quarter Fiscal Year 2019-2020 Fiscal Exceptions. The First Quarter Fiscal Year 2019-2020 Report of Fiscal Exceptions of Self-Supporting Budgets was presented. *(Refs. BFF-5a and BFF-5b on file in the Board Office.)*
- First Quarter Fiscal Year 2019-2020 Budget Transfers, State Supported or Self-Supporting Operating Budgets. No report was presented as NSHE institutions indicated there were no transfers between functional areas greater than \$500,000 during the first quarter of Fiscal Year 2019-2020.

New business items

- None.

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the September 5, 2019, meeting of the Business, Finance and Facilities Committee. *(Ref. BFF-2a on file in the Board Office.)*
- Fiscal Year 2018-2019 NSHE State Operating Budget to Actual Comparison. The Committee recommended acceptance of the report of Fiscal Year 2018-2019 State Operating Budget to Actual Comparison for the NSHE. *(Refs. BFF-2b1 and BFF-2b2 on file in the Board Office.)*
- Fiscal Year 2018-2019 NSHE Self-Supporting Budget to Actual Comparison. The Committee recommended acceptance of the report of Fiscal Year 2018-2019 Self-Supporting Budget to Actual Comparison for the NSHE. *(Refs. BFF-2c1 and BFF-2c2 on file in the Board Office.)*
- Student Association Financial Reports. The Committee recommended acceptance of the report of the NSHE Student Association financial reports for Fiscal Year 2018-2019. *(Refs. BFF-2d1 and BFF-2d2 on file in the Board Office.)*
- Biannual Report on Registration Fees and Non-Resident Tuition Fees. Committee Chair Hayes pulled this item from Consent Items for discussion. The Committee recommended acceptance of the biannual report on Registration Fees and Non-Resident Tuition Fees. *(Ref. BFF-2e on file in the Board Office.)*
- Report on Campus Crime Statistics. Committee Chair Hayes pulled this item from Consent Items for discussion. The Committee recommended acceptance of the report on crime statistics. *(Refs. BFF-2f1 and BFF-2f2 on file in the Board Office.)*

34. Approved – Business, Finance and Facilities Committee Report – (Continued)

- University of Nevada, Reno School of Medicine Sub-Sublease of Real Property at 6255 Sharlands Avenue, Reno, Nevada – UNR. The Committee recommended approval of the Sub-Sublease Agreement of approximately 6,374 square feet located at 6255 Sharlands Avenue, Reno, Nevada (APN 212-314-01), for a term of 60 months with an option to renew the agreement for an additional 24 months as requested by University of Nevada, Reno President Marc A. Johnson. (*Ref. BFF-2g on file in the Board Office.*)
- Authorization to Accept Real Property Consisting of an Alley that Runs from 9th Street to Interstate 80 Located Between N. Center Street and Lake Street, Reno, Nevada – Resolution – UNR. The Committee recommended acceptance of real property identified as a City of Reno abandoned alley that runs from 9th Street to Interstate 80 between North Center and Lakes Streets in Reno, Nevada, as requested by UNR President Johnson. The Committee also recommended approval of a Resolution authorizing the Chancellor or his designee to approve and execute, after consultation with the Business, Finance and Facilities Committee Chair and the NSHE Chief General Counsel, documentation to accept the property and to sign corresponding escrow and title documents associated with the acceptance and/or close of escrow. (*Ref. BFF-2h on file in the Board Office.*)
- Authorization to Acquire Real Property Consisting of a Portion of Lake Street that Runs from 9th Street to Interstate 80, Reno, Nevada, and to Waive the Requirement of an Appraisal – Resolution – UNR. The Committee recommended approval to acquire real property identified as a portion of Lake Street that runs from 9th Street to Interstate 80 in Reno, Nevada, as requested by UNR President Johnson. The Committee also recommended approval of a Resolution authorizing the Chancellor or his designee to approve and execute, after consultation with the Business, Finance and Facilities Committee Chair and the NSHE Chief General Counsel, documentation to acquire the property, and to sign the purchase and sale agreement and the corresponding escrow and title documents associated with the acquisition and/or close of escrow; and to waive the requirement that an appraisal be submitted to the Board of Regents at the time of request for approval under *Board of Regents Handbook* Title 4, Chapter 10, Table 9.1. (*Ref. BFF-2i on file in the Board Office.*)
- Purchase of Real Property Located at 58 E. 9th Street, Reno, Nevada – Resolution – UNR. The Committee recommended approval to purchase 58 E. 9th Street, Reno Nevada (APN 007-183-04), for the purchase price of \$1,350,000 as requested by UNR President Johnson. The Committee also recommended approval of a Resolution authorizing the Chancellor or his designee to approve and sign the escrow and title documents associated with the purchase of the real property after consultation with the Business, Finance and Facilities Committee Chair and the NSHE Chief General Counsel. (*Ref. BFF-2j on file in the Board Office.*)

34. Approved – Business, Finance and Facilities Committee Report – (Continued)

- Revision of the Use of Proceeds from Sale of Gifted Violin – UNR. The Committee recommended approval to direct \$300,000 of the remaining \$435,000 proceeds from the sale of the violin toward the establishment of a quasi-endowment held by the University Foundation for student scholarships for the Department of Music as requested by UNR President Johnson. (*Ref. BFF-2k on file in the Board Office.*)
- Sale of Property Rights to the Regional Transportation Commission of Washoe County (RTC) for the Virginia Street Bus Rapid Transit Extension Project – Resolution – UNR. The Committee recommended approval the sale to the Regional Transportation Commission of Washoe County for the Virginia Street Bus Rapid Transit Extension Project portions of and easements over portions of parcels (APNs 007-020-08, 007-131-23, 007-510-02, and 007-510-01) for the sale price of \$2,401,405 as requested by UNR President Johnson. The Committee also recommended approval of a Resolution authorizing the Chancellor or his designee to approve and sign all the Public Highway Agreements, Deeds, Permanent Easements, Temporary Easements, and the escrow and title documents associated with the sale of the property rights, after consultation with the Business, Finance and Facilities Committee Chair and the NSHE Chief General Counsel. (*Ref. BFF-2l on file in the Board Office.*)
- Rescission of Prior Action and Approval of Amended Site Plan, Redfield Campus – Resolution – UNR. The Committee recommended the rescission of the Board of Regents' approval of the June 8, 2018, Amended and Restated Development Agreement with the Nell J. Redfield Foundation as requested by UNR President Johnson. The Committee also recommended approval of a Resolution approving the Revised Amended and Restated Development Agreement with the Nell J. Redfield Foundation and authorizing the Chancellor or his designee to execute the: 1) Revised Amended and Restated Agreement, and 2) any other associated real property transfer documents after consultation with the Business, Finance and Facilities Committee Chair and the NSHE Chief General Counsel. (*Ref. BFF-2m on file in the Board Office.*)
- Fiscal Year 2019-2020 NSHE State Supported Operating Budget. The Committee recommended approval of the Fiscal Year 2019-2020 NSHE State Operating Budget. (*Refs. BFF-3a, BFF-3b, and Supplemental Material on file in the Board Office.*)
- Fiscal Year 2019-2020 NSHE Self-Supporting Budget. The Committee recommended approval of the Fiscal Year 2019-2020 NSHE Self-Supporting Budget. (*Refs. BFF-4a and BFF-4b on file in the Board Office.*)
- Purchase of the Ponderosa Village Graduate Student Housing Complex Located at 1775 Evans Avenue, Reno, Nevada – Resolution – UNR. The Committee recommended approval to purchase the Ponderosa Village Graduate Student Housing complex buildings located at 1775 Evans Avenue, Reno, Nevada (APN 003-180-07), for the purchase price of \$28,000,000 as requested by UNR President Johnson. The Committee

34. Approved – Business, Finance and Facilities Committee Report – (Continued)

also recommended approval of a Resolution authorizing the Chancellor or his designee to approve and sign a purchase and sale contract, escrow and title documents, and other associated documentation for the purchase of the property and termination of the Ground and Improvement Lease, after consultation with the Business, Finance and Facilities Committee Chair and the NSHE Chief General Counsel. (Ref. BFF-7 on file in the Board Office.)

- Financing Plan, Certificates of Participation Series 2020A for UNR Gateway Precinct Parking Garage and Ponderosa Village Graduate Student Housing Complex – Resolution – UNR. The Committee recommended approval of a Resolution authorizing the issuance of NSHE Certificates of Participation in a maximum principal amount up to \$56,000,000 to support the construction financing of the new Gateway Precinct Parking Garage and acquisition of the Ponderosa Village Graduate Student Housing Complex as requested by UNR President Johnson. (Ref. BFF-8 on file in the Board Office.)
- Lease Purchase of Simulation Equipment – NSC. The Committee recommended approval of a financing proposal to fund the lease-purchase of equipment for the nursing simulation lab at the CSN Health Sciences Center as requested by NSC President Patterson. (Ref. BFF-9 on file in the Board Office.)
- Handbook Revision – Financial Policies. The Committee recommended approval of a revision to Board policy to increase the reporting threshold from \$25,000 to \$250,000 for the Self-Supporting Budget to Actual report (Title 4, Chapter 9C, Section 2.11 of the Handbook). (Ref. BFF-10 on file in the Board Office.)

Regent Hayes moved acceptance of the report and approval of the Business, Finance and Facilities Committee recommendations. Regent Carvalho seconded. Motion carried.

35. Approved – Audit, Compliance and Title IX Committee Report – The Board accepted the Audit, Compliance and Title IX Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will abstain from the vote on the UNLV items.

The Audit, Compliance and Title IX Committee met on December 5, 2019, and heard the following:

35. Approved – Audit, Compliance and Title IX Committee Report – (Continued)

Information items

- NSHE Chief Internal Auditor Sunbury provided general remarks regarding departmental updates related to internal audit, compliance, and Title IX. He offered a brief update stemming from the Board's October approval of Compliance Charter amendments and the direction of the Compliance Coordinator role.
- Grant Thornton, LLP Partner Kim McCormick provided a report on Communications with Those Charged with Governance for NSHE, year ending June 30, 2019. No action was taken on this item. While the communications are required for compliance with professional standards for CPA firms, it was deemed this is an information-only item for the Committee. (Note: The corresponding audit report and financial statements contain the "action" items) (Ref. A-7 on file in the Board Office.)
- Grant Thornton, LLP Partner McCormick, provided a report on Communications with Those Charged with Governance for UNR, School of Medicine Integrated Clinical Services, year ending June 30, 2019. No action was taken on this item. While the communications are required for compliance with professional standards for CPA firms, it was deemed this is an information-only item for the Committee. (Note: The corresponding audited financial statements contain the "action" items) (Ref. A-9 on file in the Board Office.)
- Grant Thornton, LLP Partner McCormick, provided a report on Communications with Those Charged with Governance for UNLV Medicine, Inc., year ending June 30, 2019. No action was taken on this item. While the communications are required for compliance with professional standards for CPA firms, it was deemed this is an information-only item for the Committee. (Note: The corresponding audited financial statements contain the "action" items) (Ref. A-11 on file in the Board Office.)

New business items

- In relation to a finding noted in the Grant Thornton audit, Committee Chair Carter asked that in the future an item regarding the status of the plan to address the risk assessment requirements related to the Gramm-Leach Bliley Act (see finding 2019-007, page 227 in reference item A-8 for additional background) be included.

Action items

The Board approved the following recommendations of the Audit, Compliance and Title IX Committee:

- The minutes from the September 5, 2019, meeting of the Audit, Compliance and Title IX Committee. (Ref. A-2a on file in the Board Office.)
- The following Internal Audit Follow-Up Reports:
 - Thomas & Mack Center, UNLV (Ref. A-2b on file in the Board Office.)
 - Purchasing Card Program, GBC (Ref. A-2c on file in the Board Office.)
 - Purchasing Card Program, NSC (Ref. A-2d on file in the Board Office.)

35. Approved – Audit, Compliance and Title IX Committee Report – (Continued)

- The following Internal Audit Reports: *(Ref. Audit Summary on file in the Board Office.)*
 - Foundation, WNC *(Ref. A-3 on file in the Board Office.)*
 - Travel, NSC *(Ref. A-4 on file in the Board Office.)*
 - Crime Statistics Assurance, NSHE *(Ref. A-5 on file in the Board Office.)*
- The Uniform Guidance Audit Report and Financial Statements for the year ended June 30, 2019, NSHE. Grant Thornton noted the student financial aid cluster yielded seven findings this year, included in the report. A majority of these items were noted as repeat findings. *(Ref. A-8 on file in the Board Office.)*
- The Financial Statements for the year ended June 30, 2019, University of Nevada Reno School of Medicine Integrated Clinical Services, Inc. Grant Thornton noted one material weakness finding with the financial statements related to reclassifying a 2018 item from the 2019 financials. *(Ref. A-10 on file in the Board Office.)*
- The Financial Statements for the year ended June 30, 2019, UNLV Medicine, Inc. Grant Thornton noted increased cooperation and fewer findings compared to the prior year audit. *(Ref. A-12 on file in the Board Office.)*

Regent Carter moved acceptance of the report and approval of the Audit, Compliance and Title IX Committee recommendations except for items 2b (Follow-Up: Thomas & Mack Center, UNLV), 11 (Communications with those Charged with Governance, University of Nevada, Las Vegas Medicine, Inc) and 12 (Financial Statements, University of Nevada, Las Vegas Medicine, Inc). Regent Page seconded. Motion carried.

Regent Hayes moved approval of Audit, Compliance and Title IX Committee items 2b (Follow-Up: Thomas & Mack Center, UNLV), 11 (Communications with those Charged with Governance, University of Nevada, Las Vegas Medicine, Inc) and 12 (Financial Statements, University of Nevada, Las Vegas Medicine, Inc). Regent Page seconded. Motion carried. Regent Carter abstained.

Regent Lieberman left the meeting.

36. Approved – Health Sciences System Committee Report – The Board accepted the Health Sciences System Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

Regent Carter disclosed he was previously a student in the Gaming Innovation course at UNLV, where he developed a casino game. If the game is marketed and sold, he will be required to pay remuneration to UNLV in the form of shared royalties pursuant to a standard contract that all students in the course were required to sign. He will receive no remuneration from UNLV. He disclosed the relationship under NRS Chapter 281A, as recommended by the Nevada Commission on Ethics. He will vote on the item.

The Health Sciences System Committee met on December 5, 2019, and heard the following:

Information items

- Chair's Report – Committee Chair Page acknowledged the generous donation of more than \$155 million dollars to pay for the construction of a medical education building that will serve as the permanent campus for the UNLV School of Medicine.
- UNR School of Medicine Report – Dr. Thomas L. Schwenk, Dean of the University of Nevada, Reno School of Medicine, provided a report on the Medical School and Practice Plan, outlining strategic planning and organizational development. He also provided an update on medical education, clinical network development, and local partnerships with the business community, and he provided information on research funding and research programs, with a particular emphasis on the ongoing research of Dr. Ryan Wuebbles.
- Nevada Mental Health Workforce and Education – Dr. Sara Hunt, Assistant Dean of Behavioral Health Sciences, UNLV, presented information on the mental health and primary care workforce shortages in Nevada and a proposal for creating a statewide network of partners dedicated to increasing the number of health professionals. Dr. Hunt also presented information on creating a model based on the Behavioral Health Education Center of Nebraska (BHECN) from the University of Nebraska Medical Center to create more mental health services, education, and workforce development in Nevada. Dr. Hunt also reinforced the need for training, data tracking, and promoting existing and needed services.

New business items

- None.

Action items

The Board approved the following recommendations of the Health Sciences System Committee:

- The minutes from the September 5, 2019, meeting of the Health Sciences System Committee. *(Ref. HSS-2 on file in the Board Office.)*
- Revisions to the UNLV School of Medicine Faculty Practice Plan Bylaws, Articles of Incorporation and Operating Agreement. The previous bylaws and operating agreement were approved by the Board in March 2017. The revised bylaws, articles, and operating agreement are consistent with and

36. Approved – Health Sciences System Committee Report – (Continued)

were presented to reflect the Board's new policy adopted at its October 2019 special meeting. (Refs. HSS-7a, HSS-7b, HSS-7c, HSS-7d, HSS-7e, HSS-7f, and HSS-7g on file in the Board Office.)

Regent Page moved acceptance of the report and approval of the Health Sciences System Committee recommendations. Regent Carvalho seconded. Motion carried. Regent Lieberman was absent.

37. Postponed – Athletic Department Annual Reports – Postponed until March 2020.

38. Information Only – New Business – Regent Perkins asked whether the HSI/MSI Symposium and Diversity Summits could be combined into one event. She also requested System Computing Services take over some of the services at the institutions. Regent Perkins asked for an ad hoc committee related to AJR 5 to determine what the Regents can do to educate constituencies.

Chief General Counsel Joe Reynolds stated NRS 281A prohibits a government entity from expending resources to advocate for or against a ballot initiative.

Regent Hayes requested that the fourth quarter meeting be changed to November to avoid the time when students are finishing the semester.

Regent Moran agreed with Regent Perkins that the Board should know how to address questions from constituents related to AJR 5.

Chairman Geddes stated he would place an AJR 5 discussion on a future agenda.

Regent McAdoo left the meeting.

39. Information Only – Public Comment – Ms. Valeria Saborio, SGA Vice President, thanked the Board of Regents as she is an international student and scholarship recipient at TMCC.

The meeting adjourned at 10:42 a.m.

Prepared by:

Angela R. Palmer
Special Assistant and Coordinator
to the Board of Regents

Submitted for approval by:

Dean J. Gould
Chief of Staff and Special Counsel
to the Board of Regents

Approved by the Board of Regents at its March 5 & 6, 2020, meeting.