

**BOARD OF REGENTS and its
HEALTH SCIENCES SYSTEM COMMITTEE
NEVADA SYSTEM OF HIGHER EDUCATION**

Joe Crowley Student Union, Milt Glick Ballrooms B & C
University of Nevada, Reno
87 West Stadium Way, Reno
Thursday, June 6, 2019

Video Conference Connection from the meeting site to:
System Administration, Las Vegas
4300 S. Maryland Parkway, Board Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present: Dr. Mark W. Doubrava, Chair
 Mrs. Cathy McAdoo, Vice Chair
 Ms. Amy J. Carvalho
 Mr. Rick Trachok

Members Absent: Mr. John T. Moran

Other Regents Present: Mr. Kevin J. Page, Chairman
 Dr. Jason Geddes, Vice Chairman

Others Present: Dr. Thom Reilly, Chancellor
 Mr. Dean J. Gould, Chief of Staff & Special Counsel to the Board
 Ms. Crystal Abba, Vice Chancellor, Academic & Student Affairs
 Mr. Andrew Clinger, Chief Financial Officer
 Mr. Michael Flores, Chief of Staff to the Chancellor
 Mr. Nate Mackinnon, Vice Chancellor, Community Colleges
 Mr. Joseph Reynolds, Chief General Counsel
 Ms. Renee Davis, Assistant Vice Chancellor and Director of Student Affairs
 Mr. Jose Martinez, Director of Institutional Research
 Dr. Federico Zaragoza, President, CSN
 Dr. Kristen Averyt, President, DRI
 Ms. Joyce M. Helens, President, GBC
 Dr. Karin M. Hilgersom, President, TMCC
 Dr. Marta Meana, President, UNLV
 Dr. Marc A. Johnson, President, UNR
 Dr. Vincent R. Solis, President, WNC

Faculty Senate Chairs in attendance were: Dr. Abby Peters, NSC; Ms. Janet Stake, System Administration; Dr. Janis McKay, UNLV; and Mr. Douglas Unger, Chair, Council of Faculty Senate Chairs. Student Body Presidents in attendance were: Ms. Alexandra Patri, TMCC; Ms. Hannah Patenaude, UNLV-CSUN; and Ms. Stephanie Molina, UNLV-GPSA.

For others present, please see the attendance roster on file in the Board Office.

Chair Mark W. Doubrava called the meeting to order at 11:01 a.m. with all members present except for Regent Moran.

1. Information Only-Public Comment – Mr. Brian Lauzon, Advisory Board, University of Nevada, Las Vegas School of Medicine (UNLV SOM), expressed his concerns regarding the strategic focus of the UNLV SOM. He commented on a disconnect between UNLV SOM's Advisory Board and Practice Plan and stressed the need for clearly defined roles and responsibilities.
2. Approved-Minutes – The Committee recommended approval of the minutes from the February 28, 2019, meeting (*Ref. HSS-2 on file in the Board Office*).

Regent Trachok moved approval of the minutes from the February 28, 2019, meeting. Regent Carvalho seconded. Motion carried. Regent Moran was absent.

3. Information Only-Chair's Report – Chair Doubrava provided general remarks, specifically noting that plans regarding development efforts, activities and actions are moving forward with the two NSHE medical schools and the UNLV School of Dental Medicine.
4. Information Only-UNLV School of Medicine Report – Dr. Barbara Atkinson, Founding Dean of the University of Nevada, Las Vegas School of Medicine, provided a report on the Medical School and Practice Plan, and offered general remarks which included information relating to accreditation, programs, funding and financial status (*Ref. HSS-4 on file in the Board Office*).

Founding Dean Atkinson provided a report which included: highlights of the Class of 2023; SB363, which would create a Nevada Stem Cell Center and other legislative events that took place: NSMA/CCMS Physician Day, Autism Awareness Day and Senator Jacky Rosen's visit to the UNLV SOM; plans for the Medical Education Building are being finalized and more information will be provided to the Board at the special meeting on July 19, 2019; as for the accreditation status, the LCME team site visit took place on February 24-27, 2019, and a decision is expected in June 2019; highlights on fundraising which included a \$6 million Endowment bequest and the Engelstad Foundation pledge to match 17 student scholarships for the third-year class; and research updates included information on the upcoming 6th Annual Mountain West Clinical Translational Research Infrastructure Network (MW CTR-IN) meeting in June 2019 to be held on the UNLV campus.

Dr. Michael Gardner, Vice Dean for Clinical Affairs, UNLV SOM, provided additional updates which included: the launch of an automated appointment reminder system for patients in March 2019; implementation of Patient Access Initiatives that include same day appointments, waitlist and intake management, and a hospital specialty referral

4. Information Only-UNLV School of Medicine Report – *(continued)*

process; completion of attending, fellow, and resident physician compliance training; and the submission of the 2018 data file for the MIPS Quality Payment Program.

Vice Dean Gardner provided a comprehensive update on the Practice Plan which entailed a financial, revenue and expense overview, along with the fiscal year 2019-20 break-even plan.

Regent Trachok requested a cash flow summary, to which Vice Dean Gardener ensured that it would be provided to the Board in the following week.

Chairman Page inquired about the additional computer expense for EPIC, as he believed at the start of the Practice Plan transition, UNLV SOM purchased all new computers. Vice Dean Gardner said that UNLV SOM brought over computers from UNR Med and due to many of those computers being dated, additional computers and hardware were purchased to meet the demands of EPIC. Vice Dean Gardener also noted that the auditors expect UNLV SOM to depreciate the value of the computers which is noted in the expense report provided to the Committee. Chairman Page asked how much was spent on the new computers in the Practice Plan transition. Vice Dean Gardner said he will work on providing that information to the Board as soon as possible.

Chair Doubrava commented there have been financial difficulties over the past couple of years with UNLV SOM; however, he appreciated the planning to address the financial issues.

Chairman Page expressed his curiosity regarding the write-offs and asked how long the receivables were outstanding and what collection efforts were made on those receivables. Vice Dean Gardner answered that in the original transition document, UNLV SOM would leave Centricity on July 1, 2018. With the assistance of Mr. Jeremy Alltop, Senior Associate Dean, Administration and Finance, University of Nevada, Reno School of Medicine (UNR Med) and his team, they extended UNLV SOM's time on Centricity by a few months, which was a significant help to UNLV SOM. In the transition of the EMR programs, UNLV SOM declared a loss on some of the billing; however, it was able to collect on most of the receivables by Oct. 1, 2018.

5. Information Only-Report on Affiliation Agreement between University Medical Center and UNLV – UNLV SOM Founding Dean Atkinson provided a report regarding the efforts to renew the Affiliation Agreement between the UNLV School of Medicine, its Practice Plan and University Medical Center, the Clark County hospital managed by the UMC Board of Trustees *(Ref. HSS-5 on file in the Board Office)*.

Founding Dean Atkinson stated that the material provided to the Committee is the Fourth Amendment to the Affiliation Agreement and provided background information on the Agreement.

5. Information Only-Report on Affiliation Agreement between University Medical Center and UNLV – (continued)

Chair Doubrava went on record to express the importance of UNLVSOM and UMC coming together to maximize the potential by implementing the affiliation agreement to better serve the public.

In response to an inquiry from Chairman Page regarding the Fourth Amendment (attachment “E”) to the Preliminary Affiliation Agreement, Founding Dean Atkinson clarified that the amendment is currently signed, but was not signed when submitted as reference material for the Committee meeting.

Regent Trachok asked for further information on “Schedule 1” under the Fourth Amendment of the Affiliation Agreement. Founding Dean Atkinson clarified that \$14.8 million covers the salaries for the residents. The indirect medical expense support, which totals \$3.7 million, is used to pay for expenses such as program directors, including assistant and associate program directors.

Regent Carvalho asked if there is a difference between the federal support and the UMC mission support. Founding Dean Atkinson confirmed that those funds are different, but both are used for educational support. She added that UMC has decreased the amount of its mission support and there are ongoing discussions between UNLVSOM and UMC regarding it.

6. Information Only-UNR School of Medicine Report – Dr. Thomas L. Schwenk, Dean of the University of Nevada, Reno School of Medicine, provided a report on the Medical School and Practice Plan, and offered general remarks which included information relating to programs, funding and financial status (Ref. HSS-6 on file in the Board Office).

Dean Schwenk provided a report on the UNR Med which included: general issues; clinical platform development; Graduate Medical Education; and research.

Dean Schwenk focused his presentation on UNR Med’s clinical platform development by sharing: a) the new approach to joint faculty recruitment; b) new and active partnerships; c) Renown affiliation update; d) Moana building update; e) Practice Plan performance; and f) recruitment of the Senior Associate Dean, Clinical Affairs.

Chairman Page requested a breakdown of students regarding admissions. Dean Schwenk said he will send that information to the Committee.

Chair Doubrava congratulated Dean Schwenk on the recent celebratory activities for the UNR Med’s 50th anniversary.

7. Information Only-UNR Med Rural Pipeline Program – Ms. Tamara Martinez-Anderson, Director of Admissions, UNR Med, provided a report on the UNR Med Rural Pipeline Program, a proposed program to create an integrated pipeline supporting rural students in preparation for application to UNR Med or the Physician Assistant Studies Program (*Refs. HSS-7a and HSS-7b on file in the Board Office*). The report included: aligning UNR Med’s mission and NSHE’s Strategic Planning Goals; integrated approaches to create a sustainable program; access and success: existing programs; and challenges to overcome to close the achievement gap for rural students pursuing medicine.

Regent Trachok asked how many physicians are needed to serve the rural communities in Nevada. Dean Schwenk said currently, an exact number is unknown; however, it is a large number. Regent Trachok said he believes it would be helpful for the Board to understand what that number is. He asked if the state were to have a tuition forgiveness program in exchange for an agreement for a physician and physician assistant to practice in the rural counties, what would the cost of that be. Dean Schwenk agreed and said he will work on adding the information to the agenda for either the upcoming September or December Committee meeting. He also noted that late in the recent Nevada legislative session, a bill to provide increases in state funding for loan repayment was approved. This will draw down a federal match which will substantially increase loan repayment opportunities for physicians who serve rural areas.

Chair Doubrava thanked Director Martinez-Anderson and Dean Schwenk for the presentation. He also noted to Dean Schwenk to work on bringing the information Regent Trachok requested forward at the next meeting.

8. Information Only-UNLV School of Dental Medicine Faculty Dental Practice – Dr. Marcia Ditmyer, Associate Dean of Academic Affairs, Assessment, and Instruction, University of Nevada, Las Vegas School of Dental Medicine, provided a report regarding the Faculty Dental Practice, including changes made to the Faculty Dental Practice Enterprise governing documents (*Ref. HSS-8 on file in the Board Office*).

Associate Dean Ditmyer’s update of the Faculty Dental Practice included: an organizational chart overview; administration; structure and organization; the business plan; fiscal responsibility; and arbitration of disputes.

Vice Chair McAdoo commented that Mistee Arias Galicia, Deputy General Counsel for Compliance, System Administration, would be a valuable resource to the dental school’s new compliance officer. Associate Dean Ditmyer confirmed that they have been meeting regularly with Deputy General Counsel for Compliance Galicia.

9. Information Only-New Business – Chair Doubrava noted that Regent Trachok’s request for further information on healthcare in rural Nevada, in relation to the UNR Med Rural Pipeline Program, will come forward at a future meeting of the Committee.
10. Information Only-Public Comment – None.

The meeting adjourned at 12:11 p.m.

Prepared by: Winter M.N. Lipson
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Dean J. Gould
Chief of Staff and Special Counsel to the Board of Regents

Approved by the Board of Regents at its September 5-6, 2019, meeting.