

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

Student Union, Ballrooms B & C
University of Nevada, Las Vegas
4505 S. Maryland Parkway, Las Vegas

Thursday, November 29, 2018
Friday, November 30, 2018

Video Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mr. Kevin J. Page, Chairman
Dr. Jason Geddes, Vice Chairman
Dr. Andrea Anderson
Dr. Patrick R. Carter
Mrs. Carol Del Carlo
Dr. Mark W. Doubrava
Mr. Trevor Hayes
Mr. Sam Lieberman
Mrs. Cathy McAdoo
Mr. John T. Moran
Ms. Allison Stephens
Mr. Rick Trachok
Mr. Anthony L. Williams

Others Present:

Dr. Thom Reilly, Chancellor
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs
Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board
Mr. Nate Mackinnon, Vice Chancellor, Community Colleges
Mr. Vic Redding, Acting Chief Financial Officer
Mr. Joe Reynolds, Chief General Counsel
Mr. Michael Flores, Chief of Staff to the Chancellor
Dr. Federico Zaragoza, President, CSN
Dr. Kristen Averyt, President, DRI
Ms. Joyce M. Helens, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. Karin M. Hilgersom, President, TMCC
Dr. Marta Meana, President, UNLV
Dr. Marc A. Johnson, President, UNR
Dr. Vincent R. Solis, President, WNC

Faculty senate chairs in attendance were: Dr. Darin Dockstader, CSN; Dr. Richard L. Jasoni, DRI; Mr. Jinho Jung, GBC; Dr. Abby Peters, NSC; Ms. Janet Stake, SA; Mr. Mike Holmes, TMCC; Mr. Douglas Unger, UNLV; Ms. Terina Caserto, UNR; and Mr. James Strange, WNC. Student body presidents in attendance were: Mr. Andrew Sierra, ASCSN President, CSN; Ms. Becky Linville, SGA President, GBC; Ms. Nicola Opfer, NSSA President, NSC; Ms. Rachel Holderread (sitting in for Ms. Ahtziry Vasquez; SGA President, TMCC); Mr. Christopher Roys, CSUN President, UNLV; Ms. Stephanie Molina, GPSA President, UNLV; Ms. Hannah Jackson, ASUN President, UNR; and Ms. Tara Park, GSA Interim President, UNR.

Chairman Page called the meeting to order at 8:00 a.m. with all members present except Regent Moran. The University of Nevada, Las Vegas (UNLV) Air Force ROTC Honor Guard presented the colors. Mr. Ranon Pador, UNLV Music Student, performed the National Anthem. Regent Williams led the Pledge of Allegiance.

1. Information Only – Introductions and Campus Updates – Each President provided campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom introduced Faculty Senate Chair Mike Holmes and SGA President Ahtziry Vasquez (not present). President Hilgersom reported TMCC had its accreditation mid-cycle visit in October and it went very well. She thanked the Regents that attended the Manufacturing and Industry 4.0 Lab Grand Opening in October. The Lab is designed to simulate assembly lines working at top efficiency in order for students to learn how to use the equipment effectively. She reported the Beatles and Beer event raised \$15,000 to support student scholarships. TMCC had the ceremonial groundbreaking for the new Sports and Health Complex and thanked the Regents for their attendance.

Great Basin College (GBC) President Joyce M. Helens introduced Faculty Senate Chair Jinho Jung and SGA President Becky Linville. After a year of enrollment decline, GBC has taken steps to improve student services in the short and long terms. Enrollment has peaked at a 12 percent increase and an increase of 18 percent full-time equivalent (FTE). GBC was awarded a \$5 million William N. Pennington grant in order to construct the Health Sciences and Technology Building in Winnemucca, Nevada, and has almost raised the \$2 million match. William N. Pennington has recently awarded an additional \$500,000. The Winnemucca community has been very supportive.

Desert Research Institute (DRI) President Kristen Averyt introduced Faculty Senate Chair Richard L. Jasoni; Mr. Sheldon Flom, Vice President, Finance and Business; and Ms. Tracy Bower, Director, External Affairs. President Averyt stated DRI was awarded a \$6 million collaborative grant from the National Science Foundation that will support Las Vegas researchers focusing on Environmental Microbiology and Astrobiology. The Great Basin Climate Forum will be held in December. President Averyt thanked the outgoing Regents for their service and support of DRI. She also congratulated Regent Del Carlo on her reelection and the incoming new Regents.

1. Information Only – Introductions and Campus Updates – (Continued)

Nevada State College (NSC) President Bart J. Patterson stated NSC successfully opened the Raker Student Success Center. NSC is critically out of space and is looking at ways to remodel the Dawson Building to provide much-needed space. A demand survey was completed to better assess what kind of residential housing units are needed at NSC. As a result of the survey, NSC has increased the number of beds and lowered some of the unit prices in order to make them more affordable for students. Community forums related to admission standards are being held at NSC. NSC gathered valuable information at the first forum.

Western Nevada College (WNC) President Vincent R. Solis reported WNC is about to complete the final draft of the WNC Strategic Plan which will be presented to the Board in Spring 2019. In an effort to promote the College and higher education in the community, WNC has launched The Western Connection featured on KNVC 95.1 radio. He, along with Vice Chancellor of Community Colleges Nate MacKinnon serve as co-hosts for the monthly program. WNC is exploring new initiatives and pilot programs to help with student success rates. President Solis thanked the Board of Regents for the merger of police services with UNR. WNC is now working to bring Peace Officer Standards and Training back to the College. In an effort to increase staff and faculty development, 30 faculty and staff are participating in a year-long Institute for Leadership, Educational and Administrative Development program. President Solis introduced Faculty Senate Chair James Strange.

College of Southern Nevada (CSN) President Federico Zaragoza reported CSN has a headcount of over 35,000 students. He believed the increase was due to the Nevada Promise Scholarship. CSN had a positive mid-cycle accreditation visit and the visit affirmed CSN's student first agenda. The visit commended CSN on the involvement of faculty and staff that participated in the review. President Zaragoza confirmed that CSN and the NSHE have been notified that the Department of Education, Office of the Inspector General, financial audit has concluded with no findings or corrective action requirements. CSN is increasing efforts to improve internal communications and campus dialogue with various internal stakeholders. Complete College America and the Lumina Foundation have announced that Las Vegas is one of three communities in the country to be selected to implement national student success best practices.

University of Nevada, Reno (UNR) President Marc A. Johnson stated the University was given the Society of Historical Archaeology's Mark E. Mack Community Engagement Award. Dr. Mridul Gautam, Vice President, Research and Innovation, was inducted as a Fellow to the National Academy of Public Administration. UNR was named a finalist by the Association of Public and Land Grant Universities for its 2018 Degree Completion Award related to the success of the NevadaFIT program.

Regent Moran entered the meeting.

University of Nevada, Las Vegas (UNLV) President Marta Meana introduced Faculty Senate Chair Douglas Unger; GPSA President Stephanie Molina; and CSUN President Christopher Roys. She thanked them all for their exemplary service. President Meana

1. Information Only – Introductions and Campus Updates – (Continued)

stated it has been a busy fall term filled with energy and engagement on campus that was on display at the best-attended homecoming in two decades. The Rebels Give event raised more than \$930,000 through 2,256 gifts in just 1,957 minutes in support of hundreds of campus programs. The Barrick Lecture featuring Guillermo del Toro and The Moth, presented by the Black Mountain Institute, drew a large and enthusiastic crowd. *Military Times* magazine named UNLV “Best for Vets” and is ranked 33rd among four-year institutions. UNLV held its first ever student success summit with undergraduate and graduate students engaged in a full day workshop to share aspects of the University experience. Mr. Robin Gonzales, UNLV Law Student, took top honors in the American Bar Association’s student essay contest on dispute resolution. Ten UNLV School of Medicine physicians were ranked top doctors by *Desert Companion* magazine. UNLV now has an accredited School of Public Health. Dr. Susan Lee Johnson was named the first Harry Reid Endowed Chair for the History of the Intermountain West.

2. Information Only – Institutional Student and Faculty Presentations – UNLV President Meana introduced Mr. Dominic Armendariz and Mr. Rafael Armendariz, student presenters, and Dr. Martin Schiller, faculty presenter.

Mr. Dominic Armendariz is a senior pursuing a Bachelor of Science in Architecture, with a minor in Business Administration and a member of the UNLV Honors College. He is finishing his Honors Research Thesis, examining the relationship between architecture and pedagogy and looking at how this perspective can influence the design of schools. Mr. Armendariz previously served as the President of the UNLV Chapter of the American Institute of Architecture Students (AIAS). Under his leadership, UNLV was recognized with the National Chapter of the Year Award and Mr. Armendariz received Honorable Mention for National Chapter President of the Year. He has continued his service to the organization, being elected to the National Board of Directors as the Director of the West Quadrant, representing all architecture students in the Western United States. At the upcoming National Conference in Seattle, Mr. Armendariz will be a candidate for President of the Institute and Chairman of the Board of Directors.

Mr. Rafael Armendariz is also a senior pursuing a Bachelor of Science in Architecture, minoring in Real Estate and also a member of the UNLV Honors College. Finishing his Honors Thesis, Mr. Armendariz is reevaluating the archetype of the stadium from an urban design perspective. Mr. Armendariz also served as the UNLV AIAS Chapter President and has been the recipient of two consecutive National Design Excellence Awards from the organization. Mr. Armendariz is currently serving on the Inaugural Steering Committee of the National Architectural Accrediting Board (NAAB). The Committee, consisting of fifteen architects, educators, and students from around the country is responsible for rewriting the conditions of accreditation that governs architecture education in the United States and to update the training of architects in the 21st century.

The Armendariz brothers presented a PowerPoint titled, “Active vs. Passive Education.”

2. Information Only – Institutional Student and Faculty Presentations – (Continued)

Dr. Martin Schiller, Professor, received a B.S. from Hofstra University and a Ph.D. from Utah State University, both in Biochemistry. After postdoctoral fellowships at the University of Maryland, National Naval Medical Center, he was a fellow, and eventually appointed to faculty at Johns Hopkins University School of Medicine. He was also a faculty member at the University of Connecticut and is now a full professor at UNLV in the College of Sciences. He is also the founding and executive director of the Nevada Institute of Personalized Medicine. His work is focused on functional genomics, specifically short functional peptides and their role in disease. Dr. Schiller has published more than 70 journal articles, and he's been awarded approximately \$30 million for research through more than a dozen grants from the National Institutes of Health. His research has spawned two of the first startup companies from UNLV, Food Genes and Me, LLC and Heligenics LLC. He has taught many classes, mentored many students and faculty, received a number of awards and produced a suite of bioinformatics tools for scientists.

President Meana announced a \$1.2 million gift from Dr. Nick Spirtos and Doctors Holdings, Inc., to fund the Prabhu Endowed Professorship and support team-based research at UNLV's Nevada Institute of Personalized Medicine, of which \$1 million will support an endowed professorship for Dr. Schiller. The remaining funds will support the Institute's important work.

Dr. Schiller presented a PowerPoint titled, "Nevada Institute of Personalized Medicine and NIH Center of Research Excellence."

The meeting recessed at 8:59 a.m. for the Academic, Research and Student Affairs Committee and Business, Finance and Facilities Committee meetings and reconvened at 11:00 a.m. with all members present except Regent Anderson.

3. Information Only – Public Comment – Mr. Rusty Bahr, Chief Executive Officer, Elko Boys and Girls Club, stated athletics at GBC will create more of a college experience for the students. It will also bring the community to the campus. Athletics will also improve enrollment because GBC will be able to recruit student-athletes and give them the opportunity to have a college experience in their hometown.

GBC SGA President Becky Linville stated GBC students support the proposed athletics program and understand the fee is to help sustain the program.

Mr. Cody Krenka, Vice Principal, Elko High School, spoke in support of athletics at GBC. Athletics will benefit the many athletically gifted Elko High School students that currently leave to attend and play sports at other schools.

Regent Anderson entered the meeting.

GBC Faculty Senate Chair Jinho Jung reported GBC athletics has clear support from faculty, staff, students and the community. The students are excited about this program. He urged the Regents to support GBC's efforts.

3. Information Only – Public Comment – (Continued)

Mr. Brian Mosko, UNLV Student, followed up on a reported NSHE policy violation from last semester in the College of Engineering Computer Science Department. The department did make small efforts to resolve issues related to test taking but continue to willfully violate NSHE policy.

Chairman Page welcomed Regent-elect Laura Perkins to the meeting.

4. Information Only – International Gaming Institute, UNLV – Dr. Bo Bernhard, Executive Director, presented a PowerPoint titled, “A Global Intellectual Capital” which provided an update on the accomplishments and activities of the UNLV International Gaming Institute. (Ref. BOR-4 on file in the Board Office.)

Chairman Page and Regent Hayes thanked Dr. Bernhard for all he has done.

5. Information Only – Regents' Welcome, Introductions and Reports

Regent Williams attended the Hispanic Association of College and Universities Conference in Atlanta, Georgia, where there were networking opportunities in order to understand the inner workings of the Association. While at the conference he attended a full day leadership institute particularly related to leadership within the different university and college systems. Regent Williams encouraged the institutions to be involved at a deeper level.

Regent Stephens attended the Association of Community College Trustees (ACCT) Conference and answered many questions about a single system model. In addition, she serves on a committee related to systems and also the Finance and Audit Committee. Regent Stephens recognized Regent Del Carlo who will serve on the Nominating Committee. In addition, Regent Stephens thanked President Zaragoza for allowing her to participate in the CSN Office of Technology Services Spotlight on Excellence Program.

Regent Anderson stated she also attended the ACCT Conference where she noticed a real emphasis on security.

Regent Doubrava attended the Nevada State Medical Association meeting. Many medical students were involved in the meeting and colleagues were impressed with the students coming from the NSHE.

6. Information Only – Chair of the Nevada Student Alliance Report – NSA Chair
Christopher Roys stated the roles of all elected and appointed positions in the NSHE are vital for the functional representation of the students and to provide for the responsible management of higher education in the State of Nevada. NSHE educates students and provides the tools to be successful. A major part of access to higher education is affordability.

6. Information Only – Chair of the Nevada Student Alliance Report – (Continued)

NSA Chair Roys thanked Vice Chancellor of Academic and Student Affairs Crystal Abba and her team for providing clear and concise information regarding the guaranteed tuition proposals.

Student leadership will be visible and engaged to lobby for the students of Nevada in Carson City at the 80th Nevada Legislative Session. Student leadership will ensure that the student's voice is heard.

NSA Chair Roys stated it has been a pleasure and honor to work alongside the hard-working student leaders from each institution. Their work ethic and communication abilities continue to inspire him to be a better leader every day.

NSA Chair Roys recognized Ms. Renee Davis, Director, Student Affairs, for providing the utmost quality of advising and administration for NSA, as well as dedicating countless hours to preparing materials and answering questions.

7. Information Only – Chair of the Faculty Senate Chairs Report – Chair of the Faculty Senate Chairs Douglas Unger stated NSHE faculty are: coordinating more closely to create direct pathways for student success; improving ways they teach; voluntarily raising standards by which they are evaluated; and preparing students to be more informed, engaged global citizens.

The future quality of Nevada's economy will depend on higher education. Quality higher education relies on hiring and retaining the best faculty. After a decade of eroding salaries and noncompetitive health benefits, funding to address compression and "in rank" issues are a top priority in the Governor's Executive Budget.

Soon the Regents will be asked for their support to improve the health benefits for all state employees. In this time of national crisis in health care, improvements are needed for the well-being of not only the System but all of Nevada.

Investment in education pays off three-fold over the life of students and for the economy. Colleges and universities are among the best ideas ever conceived by humankind. Nevada has an unstable tax base, too reliant on gaming and tourism, the lowest mining tax, and an added Commerce Tax specifically to fund education that is continually under attack.

When representatives of the Nevada Faculty Alliance met with now Governor-elect Steve Sisolak, he asked: where does the revenue come from? Faculty provided numerous creative examples of ways to raise revenue. Faculty create, innovate, and think up new ideas every day.

7. Information Only – Chair of the Faculty Senate Chairs Report – (Continued)

The iconic American architect, Frank Lloyd Wright, wrote that space within becomes the reality of the building. Faculty and students inhabit and define the space within. Faculty trust the Regents, Chancellor and all in NSHE to join together to reach out with a united effort and voice to secure necessary salary raises and improved health benefits. Working together will set a sounder foundation on which to build for common goals.

8. Information Only – Chancellor's Report – Chancellor Thom Reilly thanked the students and faculty for their collaboration on the legislative agenda. The advice and consultation are much appreciated. A formal onboarding process is being established for student and faculty leaders. Chancellor Reilly emphasized how important the Complete College America and the Lumina Foundation announcement is. It goes to the core of what the System is doing on the issue of student success. The announcement underscores the key message to the Nevada Legislature that one System can do great things in meeting student needs. The System has been working diligently on the Student Success Summit that will occur in January and will address student success best practices.

9. Information Only – Board Chairman's Report – Chairman Page reported that Chief Internal Auditor Joe Sunbury and Audit and Compliance Committee Chair Stephens presented at the Association of College and University Auditors annual conference. He thanked Regents for attending national conferences. Chairman Page also thanked Regents Anderson, Stephens and Williams for their service to NSHE.

10. Approved – Consent Items – The Board approved the consent items except item 10b (William N. Pennington Foundation Grant, WNC) which was heard separately.

10a. Approved – Minutes – The Board approved the minutes from the September 6-7, 2018, Board of Regents' meeting. (Ref. BOR-10a on file in the Board Office.)

10c. Approved – Appointment, Nevada State Board of Education – The Board approved nominating Regent Cathy McAdoo for consideration and selection by the Governor for reappointment to the Nevada State Board of Education as a non-voting member representing the Nevada System of Higher Education for a term of one year, commencing on January 2, 2019. (Ref. BOR-10c on file in the Board Office.)

10d. Approved – Handbook Revision, UNLV Statement of Policy for Student Publications – The Board approved a revision to the UNLV Statement of Policy for Student Publications as set forth in Title 4, Chapter 19, Section 2 of the *Board of Regents' Handbook*. (Ref. BOR-10d on file in the Board Office.)

10. Approved – Consent Items – (Continued)

- 10e. Approved – Technology Fee and Integrate Fee, NSHE – The Board approved acceptance of the annual report of the regular and the iNtegrate per credit hour technology fees collected, the use of funds collected and unspent balances remaining at NSHE institutions. (Ref. BOR-10e on file in the Board Office.)

Chairman Page requested item 10b (William N. Pennington Foundation Grant, WNC) be heard separately.

Regent Trachok moved approval of the consent items except item 10b (William N. Pennington Foundation Grant, WNC) which was heard separately. Regent Lieberman seconded. Motion carried.

(Consent item heard separately.)

- 10b. Approved – William N. Pennington Foundation Grant, WNC – The Board approved a William N. Pennington Foundation Grant to the WNC Foundation in the amount of \$1,341,000 for the purpose of relocating and renovating the WNC Biology Lab on the Carson City Campus from the Bristlecone Building to the Aspen Building. (Ref. BOR-10b on file in the Board Office.)

Chairman Page thanked the William N. Pennington Foundation for all it does for the NSHE.

Chairman Page moved approval of the William N. Pennington Foundation Grant, WNC. Vice Chairman Geddes seconded. Motion carried.

The meeting recessed at 11:51 a.m. and reconvened at 12:22 p.m. with all members present except Regents Moran and Williams.

11. Approved – Community College Committee Report – The Board accepted the Community College Committee report and approved the Committee recommendation. (Committee report on file in the Board Office.)

The Community College Committee met on November 26, 2018, and heard the following:

Information items

- Vice Chancellor's Report. Vice Chancellor Mackinnon stated the Community College Presidents identified five priorities for 2019:
 - Implementing an early alert and intervention system.

11. Approved – Community College Committee Report – (Continued)

- Ensuring every student is advised.
- Providing guided pathways.
- Developing a common application for admission.
- Reviewing current membership associations for colleges.
- Nevada Promise Program. The majority of students who completed all NPS requirements are now enrolled and taking 12 or more credits. The total financial aid disbursements for fall semester is \$938,167.74, which is providing assistance to 778 students. *(Ref. CC-4 on file in the Board Office.)*
- CSN Innovative Initiatives. Dr. Margo Martin, Interim Vice President, Transitional Activities, presented initiatives which are leveraging resources and building partnerships to increase access, close achievement gaps and achieve greater student success. Dr. Martin discussed some of the challenges students face and current projects aimed at helping achieve student success: *(Ref. CC-5 on file in the Board Office.)*
 - Nevada Accelerated Career Education for Adults (NV-ACE) which will allow students to participate in a two-semester HVAC Skills Certificate program while also earning their GED.
 - Office of Science, Innovation and Technology which is a four-year grant totaling \$1,000,000 which will support items such as a food pantry and student emergency fund.
 - Mr. James McCoy, CSN Associate Vice President, Academic Affairs, spoke about the Lumina Talent Hub Designation in partnership with United Way of Southern Nevada and the Office of Workforce Innovation (OWINN). The designation recognizes Las Vegas as a national talent hub and will bring grant dollars to Southern Nevada.
 - Mr. McCoy also spoke about the Complete College America Pathways Region Designation in partnership with UNLV, NSC and United Way of Southern Nevada which provides a total technical assistance grant.
- Institutional Advisory Council Meetings. IAC meeting reports were received from the President and/or IAC Chair of each institution:
 - GBC President Helens stated there was great participation by rural representatives and the group is looking to begin building the new Health Sciences Center. Mr. Matt McCarty provided a foundation update and because many IAC members are also foundation members there was a discussion on potentially combining the two meetings in the future in order to make it easier on participants and ensure more robust discussions. Student enrollment is up 11.8 percent and employment at GBC is up 18 percent. GBC was able to utilize Silver State Opportunity Grant funds to offer more intensive advising for students for the fall semester.

11. Approved – Community College Committee Report – (Continued)

- TMCC President Hilgersom introduced Mr. Clifton Maclin, newly-elected IAC Chair. Mr. Maclin stated the group discussed internship programs and Vice Chancellor Mackinnon presented on the Nevada Promise Scholarship. Dr. Kyle Dalpe presented on the technical science division and curriculum development. Dr. Tina Ruff presented on the athletics program development and scholarships that will be available to TMCC students. Mr. Maclin stated he believes liberal arts courses should be mandatory for students pursuing technological programs and the two areas should be tied together more than they currently are.
- WNC President Solis stated Mr. Rob Hooper, WNC IAC Chair, was unable to attend and presented on behalf of Mr. Hooper. President Solis stated Mr. Hooper provided an update to the IAC regarding the partnership between WNC and companies in Poland. The partnership has resulted in offering a coding class which will begin with the spring 2019 semester. The committee discussed the ongoing needs for workforce and industry and the skill sets needed for the current job market and beyond.
- Community College Campus Initiatives. Each President provided an update on various initiatives and recent happenings at their institution.
 - CSN – President Zaragoza stated fall 2018 enrollment is over 35,000 students making CSN the largest higher education institution in Nevada. President Zaragoza said the recent accreditation visit went well and CSN will continue to focus on the recommendations. The Student Union buildings are on schedule and President Zaragoza believes these facilities will further promote student success. President Zaragoza also acknowledged Mr. McCoy on his ongoing work with student success and retention and Dr. Martin on establishing a direction for these initiatives.
 - GBC – President Helens stated she will provide a full report regarding athletics at the November 2018 Board meeting. President Helens said students recently participated in a Town Hall meeting and stated there was great participation and feedback from students regarding fees. President Helens said students voiced they did not feel the proposed fees are adequate. President Helens stated with 61 percent online enrollment, it is difficult to have a residential campus, but students are in support of additional fees to have a “college life” experience.
 - TMCC – President Hilgersom reported that international connections with South America continue and TMCC will be selecting and sending three students to Peru in the near future. President Hilgersom said the mid-cycle accreditation visit went well and the one recommendation was that the strategic master plans included too many data points/indicators. President

11. Approved – Community College Committee Report – (Continued)

Hilgersom stated there are not enough manufacturing faculty members and therefore TMCC is discussing options with Tesla. The groundbreaking ceremony for the Sports and Health Complex was on Tuesday, November 27, 2018.

- WNC – President Solis reported similar feedback from the mid-cycle accreditation visit and stated WNC will continue to work on their strategic plan in alignment with NSHE goals. President Solis said a Western Connection Radio Show was launched, and he and Vice Chancellor Mackinnon have recorded two shows which focused on financial aid and veteran services. President Solis stated a truck driving program is being developed for the Fallon campus. A faculty member was identified, and a local company donated a truck.
- Unique Community College Highlights. Each IAC Chair, on a rotational basis, is asked to highlight unique characteristics about its college and/or community. This quarter, Dr. Nancy Brune, CSN IAC Chair, reported the committee is looking for a member from the Mesquite community. Dr. Brune stated the full IAC is scheduled to meet five times in 2019 and have added two new standing items: A presentation from Vice Chancellor Mackinnon and a presentation from the CSN Student Body President. Dr. Brune said both items are helpful in keeping members updated on system-wide initiatives and additional access to events on campus. The CSN IAC meetings are aligned with the five strategic NSHE goals and discussions include increased enrollment, international student enrollment and outreach, strategic plans, multi-campus models, legislative and budget priorities, and student success. Projects for 2019 include a day at the Nevada Legislature in April and a field trip for Clark County School District guidance counselors to tour companies that represent the new Nevada economy while sharing certificate programs.
- Vice Chancellor Mackinnon suggested all IAC's include a report from students as well as a report from faculty as part of their agenda. He believes IAC members get a lot from the reports and they are well received.

New business items

- Regent Lieberman thanked Committee Chair Anderson for her leadership.

Action items

The Board approved the following recommendation of the Community College Committee:

- The minutes from the August 30, 2018, meeting of the Community College Committee. (*Ref. CC-2 on file in the Board Office.*)

Regent Anderson moved acceptance of the report and approval of the Community College Committee recommendation. Regent McAdoo seconded.

11. Approved – Community College Committee Report – (Continued)

In response to a question from Regent Hayes, Committee Chair Anderson stated the discussion was to incorporate a common application at the “open access” community colleges.

Chancellor Reilly stated Vice Chancellor Mackinnon has been asked to work on a common application for the community colleges, but it is a goal to explore a common application for the System.

Motion carried. Regents Moran and Williams were absent.

12. Information Only – Institutional Advisory Council, CSN – Mr. Shaundell Newsome, CSN IAC Member, presented a PowerPoint titled, “CSN Institutional Advisory Council” providing a report on the activities of the CSN Institutional Advisory Council including meetings, meeting structure, milestones and upcoming projects. *(Ref. BOR-12 on file in the Board Office.)*

Regent Williams entered the meeting.

President Zaragoza stated CSN is very fortunate to have a very engaged IAC that knows where it wants the college to move forward.

13. Information Only – Intercollegiate Athletics Program, GBC – GBC President Helens, Mr. Jake Rivera, Vice President, Student Affairs, and Mr. Kevin Seipp, Instructor, Electrical Technology, presented a PowerPoint titled, “Great Basin College Athletics” and material supporting the implementation of an intercollegiate athletics program at GBC beginning Fall 2019. *(Ref. BOR-13 on file in the Board Office.)*

In response to a question from Vice Chairman Geddes, Mr. Seipp stated expenses were kept the same for the five-year period because GBC does not have a good indicator of how the program will fluctuate. He has reviewed other programs throughout the state and while the budgets did fluctuate, they did not fluctuate a lot.

Regent Anderson asked if there are donor commitments for incoming revenue. President Helens stated GBC wanted to be careful to not create rising expectations. While working with corporate colleagues there was support if approval was granted by the Board of Regents.

Regent Trachok stated he has grave concerns about starting a program at GBC at this time. He is reluctant to move forward and commit to spending this kind of money unless there is a revenue source to support the program. He would like to see irrevocable donor commitments for a five-year period to support the program. He requested a cost-benefit analysis be completed prior to returning to the Board.

13. Information Only – Intercollegiate Athletics Program, GBC – (Continued)

In response to a question from Regent Hayes, President Helens stated it was not her intention to approach the legislature for a small college factor. She did understand that when the new funding formula was put in place there was a statement that it should be revisited after four years.

Acting Chief Financial Officer Vic Redding clarified for Regent Hayes that there was a small institution factor to reflect a diseconomy of scale for the smaller institutions and is a permanent part of the formula. There was also bridge funding during the biennium, which were one-time sources of funds. Ms. Sonja Sibert, Vice President, Business Affairs, stated GBC received \$1.5 million the first biennium and \$1 million the second biennium from the Legislature.

President Helens clarified GBC is responding to the Elko community and students that would like to see athletics at GBC. She supports the funding coming from external sources for the beginning of two small programs that are popular in the community. President Helens stated athletics is important to the rural culture.

UNR GSA Interim President Tara Park shared her student-athlete background and spoke in support of adding athletics to GBC. She stated she is a much stronger person because of her five years as a student-athlete.

In response to a question from Regent Del Carlo, Mr. Seipp stated preliminarily GBC will not be charged for using facilities since athletics will stimulate the economy by bringing people to Elko. Regent Del Carlo was also concerned about funding.

Regent Stephens stated it is good to have high-level community support, but the program needs tangible financial support. Regent Stephens was concerned that President Helens was representing the interests of those wanting athletics at GBC. Ultimately the Board and President Helens will be held accountable. President Helens stated she does support athletics at GBC and commended the work of faculty, staff and students.

Regent Trachok recalled that it has only been a short time since a nationally ranked baseball team had to be canceled due to fiscal pressures. The System must be fiscally responsible. He strongly recommended the Board look at athletics at all three colleges in tandem to be fair.

14. Information Only – Tuition Guarantee Proposals, NSHE – At its June 7-8, 2018, meeting, the Board of Regents approved a 4 percent tuition and fee increase for academic years 2019/2020 and 2020/2021. The Board charged the Chancellor to return to a future meeting with a tuition guarantee policy proposal for the Board's consideration. The Chancellor, with input from the institutional presidents, appointed a System-wide working group composed of institutional business officers and student affairs representatives to develop a tuition guarantee policy proposal. Vice Chancellor Abba served as Chair of the Working Group. The Working Group met over the summer into

14. Information Only – Tuition Guarantee Proposals, NSHE – (Continued)

the fall and developed Option A, a Registration Fee Guarantee Program. In addition, an alternative Option B, a Predictable Pricing Program was developed. Both options are feasible and can be implemented. (Refs. BOR-14a, BOR-14b, BOR-14c, BOR-14d and BOR-14e on file in the Board Office.)

Regent Anderson left the meeting.

Vice Chancellor Abba presented a PowerPoint titled, “Tuition Guarantee Proposal, Predictable Pricing, which included the following two policy options developed by the Working Group:

- Option A – A “Registration Fee Guarantee Program” modeled after the University of Arizona under which eligible students receive a guaranteed registration fee for four years at a university and the state college and for two years for lower-division courses at a community college and four years for upper-division courses at a community college.

Regent Anderson entered the meeting.

In response to a question from Regent Doubrava, Vice Chancellor Abba stated Arizona does not administer its own prepaid tuition program.

Vice Chairman Geddes noted there are programs at the associate’s level that are more than 60 credits. Vice Chancellor Abba stated that is why Arizona created the “cushion” year.

In response to a question from CSUN President Roys, Vice Chancellor Abba stated there is a separate timeclock at the universities and community colleges. CSUN President Roys clarified should a student have a medical emergency or family hardships that there are no exceptions or appeals.

Vice Chancellor Abba stated the timeclock is institution specific for a student that transfers from one institution to another.

UNLV Faculty Senate Chair Unger asked if Arizona has any data on the effect on persistence rates for students who are in the programs. Vice Chancellor Abba stated they did ask but there is no data. The challenge is that it is hard to determine the persistence rates of programs.

Vice Chancellor Abba continued the PowerPoint titled, “Tuition Guarantee Proposal, Predictable Pricing, to present Option B developed by the Working Group:

- Option B – A “Predictable Pricing Program” under which future registration fees and non-resident tuition for undergraduate and graduate students are automatically established based on the Higher Education Price Index (HEPI) on a four-year cycle.

14. Information Only – Tuition Guarantee Proposals, NSHE – (Continued)

Ms. Jean Vock, Senior Vice President, Business Affairs, UNLV, stated the Business Officers believe both options are feasible for the institutions. The Business Officers prefer Option B because it streamlines business processes and revenue projections. The Business Officers also believe since the Commonfund Higher Education Price Index (HEPI) is based on educational and general expenditures for higher education, it is justifiable.

In response to a question from Regent Hayes, Ms. Vock stated she wouldn't say Option A is easier because there are a lot of factors to consider with both options. Both options do provide for an alternative in extreme circumstances.

Ms. Dianne Hilliard, Interim Dean, Academic and Student Affairs, WNC, reported Student Affairs believes both options meet the needs of student and families in order to effectively budget and plan. Student Affairs prefers Option B because it is equitable for all students. Option B supports affordability and is easy to communicate with all students.

Mr. Grant Hewitt, Chief of Staff, Nevada State Treasurer's office, stated the Treasurer's office has not taken a position, but Option B is similar to how things currently operate.

The meeting recessed at 2:00 p.m. and reconvened at 2:08 p.m. with all members present except Regent Moran.

Dr. David A. Longanecker, President, Western Interstate Commission for Higher Education (WICHE), presented a PowerPoint titled, "Rethinking Higher Education Tuition Policy in Nevada." He provided a national perspective on tuition guarantee policies, including history and examples from other states. In addition, Dr. Longanecker presented regional data depicting Nevada's relative position on affordability and predictability as it relates to tuition and fees.

Regent Williams left the meeting.

In response to a question from Chairman Page, Dr. Longanecker stated he was intrigued with Option B because it provides clear predictability for the families and institutions.

Regent Stephens stated the Board was clear in June that it wanted to see tuition guarantee proposals. One option is not a tuition guarantee proposal and does not address the strategic goals and how it will work in tandem with other initiatives in order to encourage students to graduate. She was concerned that the option is being recommended when the Board was specific when asking for a tuition guarantee proposal. She was also concerned that no one has said what will happen to the tuition guarantee program in the event of a recession. Regent Stephens stated she did not support Option B.

Vice Chairman Geddes disagreed with Regent Stephens. He believed the Board asked for predictability and a locked in rate and that both options accomplish what was asked.

14. Information Only – Tuition Guarantee Proposals, NSHE – (Continued)

Regent Williams entered the meeting.

Vice Chairman Geddes stated Option B allows families to budget for higher education.

Chancellor Reilly believed Option A is what the Board asked for in June. He felt it was incumbent to listen to the Working Group's concerns. Option A will impact part-time students.

Regent Stephens clarified the goals were stated at the June meeting and Option B does not address the goals.

CSUN President Roys believes both options address the issues from the June meeting. The purpose of this is to communicate the tuition rates to the students in order to budget properly over time in order to accommodate their education.

CSUN President Roys recalled that on August 8, 2018, he shared with Chief of Staff Dean J. Gould a Resolution passed by the Nevada Student Alliance asking for the study of affordable and predictable tuition and registration fees, which was subsequently distributed to the Regents. Both plans meet the requirements set forth in the Resolution.

In response to a question from Regent Hayes, Vice Chancellor Abba stated that when Arizona State University created the 3 percent cap for 10 years, it simultaneously created a fee that was intended to augment that cap. Regent Hayes requested to know if there were substantial fee increases associated with Option B in other states. Regent Hayes believed Option A helped part-time students. Option B does not give an incentive to graduate on time.

UNR ASUN President Jackson stated she was in support of Option B. She stated it is important to discuss a timeline and whether the Working Group has enough time to create a recommendation for the Board once HEPI is released. She recommended a four-year plan similar to now, with a committee process that allows the opportunity to revise at the biennium.

Regent Carter appreciated all the work that has gone into the proposals.

15. Information Only – Athletic Director and Coach Hires, Funds Disclosure Certifications (Agenda Item 16) – Chief General Counsel Joe Reynolds provided an update regarding the funds disclosure certifications for athletic director and coach hires by UNLV and UNR that exceeded the AD Threshold set forth in Board policy (Title 4, Chapter 24, Section 1). (*Refs. BOR-16a, BOR-16b and BOR-16c on file in the Board Office.*)

President Meana stated UNLV has three contract funds disclosures: UNLV Athletic Director; UNLV Men's Football Head Coach; and UNLV Men's Basketball Senior Assistant Coach (The disclosure certification is no longer applicable because the individual has left the University).

15. Information Only – Athletic Director and Coach Hires, Funds Disclosure Certifications (Agenda Item 16) – (Continued)

President Johnson stated UNR has six contract funds disclosures: UNR Men's Basketball Head Coach; UNR Athletic Director; UNR Men's Head Football Coach; two (2) UNR Assistant Men's Football Coaches; and UNR Women's Basketball Head Coach. President Johnson took responsibility for not having explained the policies as they relate to the two assistant coaches that were above the threshold. The contracts and certifications will be rewritten.

16. Approved – Honorary Degree, UNR (Agenda Item 19) – The Board approved the award of an Honorary Doctorate of Humane Letters to Darrell Kirch, M.D. (Ref. BOR-19 on file in the Board Office.)

President Johnson nominated Darrell Kirch, MD, President and CEO of the Association of American Medical Colleges, to be awarded an Honorary Doctorate of Humane Letters.

Vice Chairman Geddes moved approval to award an Honorary Doctorate of Humane Letters to Darrell Kirch, M.D. Regent Stephens seconded. Motion carried. Regent Moran was absent.

The meeting recessed at 3:15 p.m. for the Audit and Compliance Committee and Investment Committee meetings and the Board reconvened sitting as Members of the Corporation for the respective institution foundations on Friday, November 30, 2018, at 9:12 a.m., following the Cultural Diversity and Title IX Compliance Committee and Health Sciences System Committee meetings with all members present. (Separate minutes for meetings of the Members of the Corporation of the respective institution foundations maintained by the Board Office.) The Board sitting as Members of the Corporation for the respective institution foundations adjourned at 10:24 a.m. and the main Board meeting reconvened at 10:35 a.m. with all members present except Regents Hayes and Williams.

17. Information Only – Public Comment – Mr. Hieu Le, UNLV Student, stated over the past two years he has seen the Board of Regents work toward transparency and he was happy to be a student in Nevada. He congratulated the newly elected Regents. With regard to the tuition guarantee proposals presented, he stated he preferred Option B – A “Predictable Pricing Program.”

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – The Board approved the UNLV, UNR, CSN and TMCC respective Athletics Department Annual Reports. (Refs. BOR-15a, BOR-15b, BOR-15c, BOR-15d, BOR-15e, BOR-15f, BOR-15g, BOR-15h, BOR-15i and supplemental material on file in the Board Office.)

Chief General Counsel Reynolds stated pursuant to Board policy each institution with an athletic program must submit an annual report to the Board of Regents.

Regent Hayes entered the meeting.

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

UNLV

President Meana presented the UNLV Athletics Department Annual report and provided an update on the athletic program budget. UNLV engaged in a listening tour that resulted in the development of a collective new mission statement that identifies core values and top priorities. The priorities are to provide student-athletes with a first-class student-athlete experience, winning with integrity and class, building a model enterprise, developing and implementing the best fan experience and providing value to the University, community and state. The Department implemented a new infrastructure including having one of the nation's most diverse athletic department leadership teams.

UNLV student-athletes earned a combined 3.0 grade point average (GPA) for the first time in fall 2017 and then posted a record-high GPA of 3.03 in spring 2018. Fundraising is seeing progress with the retooled Rebel Athletic Fund. The Fund will support key initiatives. The Department secured two \$1 million gifts for the Fertitta Football Complex. The Department launched the Drive-for-5 campaign with a goal of doubling the Rebel Athletic Fund membership by the time the Rebels play in the new stadium.

Regent Williams entered the meeting.

UNLV softball recorded 33 victories which is the most in program history for a first-year coach. UNLV volleyball recorded 19 victories, including an 8-match win streak which is the most in program history by a first-year coach. The Department had five Mountain West Conference Championships and won the Governor's Series.

President Meana stated the Department assessed the holistic student-athlete development offerings, then started UNLV's first student-athlete nutrition and jobs initiative. With mental health a priority, the Department hired its first full-time psychologist.

President Meana stated the institution provided the same support as the previous year. This support is a business decision, an expense that engages in the belief that athletics is integral to a community connection and an investment in the engagement of that community with the University and its many programs. With the institutional support, the Department balanced the budget in 2017/2018. Working with outside counsel, NSHE and University colleagues, the Department negotiated a Joint Use Agreement with the Oakland Raiders for the new stadium. The Department also broke ground on the Fertitta Football Complex.

President Meana reported athletics employed a very student-athlete first approach to financial decision making and were guided by the following principles:

- Will it help educate student-athletes?
- Will it help recruit top-notch student-athletes?
- Will it help succeed in play?
- Will it increase revenues?

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

UNLV – (Continued)

In June 2017, athletics emphasized greater communication and transparency making realistic revenue projections and clarifying institutional support. As such, revenue projections were recalibrated down from what were overly optimistic estimates given team performances. The institution provided the same support in FY18 as the previous year except it was provided upfront instead of at the end as a bailout. With these changes and upfront institutional support, athletics was able to control expenses and balance the budget in FY18. The Department is on pace to balance in FY19. In FY19, the focus is on the enhancement of student-athlete well-being, gender equity, personnel issues and recruiting. As such, with a goal to get institutional support to the FY17 Mountain West Conference average, UNLV developed a two-year plan to do this with \$7.03 million in institutional support in FY19, which is approximately \$2 million less than the Mountain West Conference average and includes approximately \$3.7 million in fee waivers and the full cost of attendance for all sports.

The Department is well on its way to a sound financial plan and building an enterprise to responsibly provide for student-athletes.

Regent Trachok congratulated UNLV for moving toward transparency and fiscal responsibility. It is important to understand upfront the institutional investment in athletics. To approach institutional investment as an investment in community relations and community outreach is key.

Regent Hayes was happy to see the new enhanced plan, as the Department should be held accountable.

Regent Stephens commended the Department for looking at the student-athletes in a holistic manner. Nationally, there have been many news stories related to the treatment of student-athletes. She stated it is important that the student-athletes are receiving what they need.

Regent Trachok moved approval of the UNLV Athletics Department Annual Report. Regent Doubrava seconded. Motion carried.

UNR

President Johnson presented the UNR Athletics Department Annual report and provided an update on the athletic program budget. When Athletic Director Doug Knuth arrived, he started developing a Strategic Plan for the Department of Athletics. The Strategic Plan included:

- Opportunities for achievement – academically, athletically and socially.
- Leadership opportunities.
- Community engagement.
- For Athletics to fit into the University's Strategic Plan and goals.

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

UNR – (Continued)

UNR entered the Mountain West Conference in 2011 which represented a growth phase in terms of building competitive facilities, salaries, recruiting and operating budgets. In 2017-18, men's basketball and baseball won conference championships. Men's basketball made an NCAA Sweet Sixteen run. Nevada captured three Mountain West Conference Coach of the Year awards in men's basketball, diving and men's baseball.

For the eighth consecutive semester, student-athletes earned a department-wide 3.0 GPA. All teams have Academic Progress Rates exceeding 930. Eight teams (football, men's basketball, women's golf, volleyball, softball, swimming and diving, men's golf and rifle) have a perfect Academic Progress Rate of 1,000. Athletics has a Graduation Success Rate of 81 percent. Nevada is in the third year of its Academic Integrity Policy. Nevada continues to upgrade and enhance facilities such as the Ramon Sessions Basketball Performance Center. There are continued Americans with Disabilities Act issues in Mackay Stadium with additional repairs forthcoming. Nevada has a small number of level three violations. President Johnson clarified that of the 215 special admits to the University, only 11 were student-athletes.

President Johnson reported in July 2017 he created an Athletics Finance Committee to address a surprise \$2 million deficit in the Department. The Committee has studied every aspect of Athletics and found issues of financial control and accounting errors. The Committee determined it was necessary to replace the Chief Financial Officer. The accounting system was moved to Workday, which included a number of financial transfers to correct errors. Some debt was identified that the Department will continue to carry. A plan was created to eliminate the debt. Simultaneously the Department moved from a cash basis accounting to an accrual basis accounting. The change in accounting created debt: \$8.25 was transferred to the University; and \$3.9 in accumulated deficits was left to the Department. A loan repayment procedure was developed and as long as the Department makes payments it will not result in a fiscal exception.

Regent Trachok offered congratulations to the President and Department in acknowledging the institution's commitment to transparency and fiscal responsibility. He also applauded the University for acknowledging the debt and developing a plan to satisfy the debt.

In response to a question from Regent Hayes, President Johnson stated the University is not charging interest on the loan. When there is a surplus, 50 percent will go into a reserve and 50 percent will go toward debt relief.

Athletic Director Knuth reported there are many things, such a facility improvement, that are applied to the basketball program expenses. Basketball revenue did increase with the University selling an additional 2,500 new season tickets.

Regent Hayes stated, generally, football and basketball are revenue generating in order to help support the other sports.

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

UNR – (Continued)

Regent Trachok referred to the debt and loan repayments in the budget to actual report and asked what the numbers reflect. Athletic Director Knuth stated it reflects capital expenditure debt tied to the renovation of Mackay Stadium.

In response to a question from Regent Trachok, President Johnson stated there is no scheduled loan payment for the Department's general deficit because the University will receive 50 percent of the net revenue at year end.

Regent Doubrava thanked both universities for the improved reports, which he believed to be a vast improvement in transparency.

Chairman Page encouraged UNR to improve upon its report.

Vice Chairman Geddes moved approval of the UNR Athletics Department Annual Report. Regent Stephens seconded. Motion carried.

CSN

President Zaragoza stated CSN Intercollegiate Athletics is framed as an extension of the CSN student success mission. The goal is for every student-athlete to earn a degree, to win every contest and to improve the student-athlete's life. Athletics also wants to maintain a sustainable cost-effective budget. President Zaragoza stated the average CSN athlete earns 25 credits per year and maintains a 3.17 GPA. Ninety-one (91) percent of the athletes are National Academic Scholars. As a result of a new \$2 Athletic Fee, CSN is projecting an operating surplus for 2019.

Athletic Director Dexter Irvin reported 90 percent of CSN's student-athletes are from the Las Vegas valley. CSN Athletics has mandated to the coaching staff that 80 percent of student-athletes come from Nevada and that their experience revolve around education. Ninety (90) percent of the men's soccer program are first-generation students. The athletic mission revolves around helping students succeed academically. CSN Athletics had 1.5 million impressions in social media which is positive feedback for the institution and for Nevada. CSN live streams most of its events over the Scenic West Athletic Conference Network. All student-athletes are encouraged to understand their academic obligations, as well as their social obligations to the community.

Athletic Director Irvin stated CSN did have one National Junior College Athletic Association violation. The Department has implemented procedures to make sure it does not happen again.

CSN hopes to secure funding to allow for additional teams and believes it will be a good investment.

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

CSN – (Continued)

Regent Anderson appreciated the goal of athletes putting education above all.

Vice Chairman Geddes moved approval of the CSN Athletics Department Annual Report. Regent Trachok seconded.

In response to a question from Regent Carter, President Zaragoza stated the Athletic Fee was related to sustaining the athletic model with nothing specific related to sport expansions. Regent Carter clarified CSN cut institutional support then added the fee that shifted the burden to the students without providing any additional services or benefits. President Zaragoza stated it will allow CSN to reinvest the previous support back into the institution.

Motion carried.

TMCC

In response to a question from Regent Trachok, Chief of Staff Gould recalled the Board approved a fee but did not know if a conference affiliation was approved per Board policy.

Regent Trachok found it troubling that the Board was being asked to approve a report of a program that was never brought before the Board. Vice Chairman Geddes stated when the Board approved the fee, it approved the operational costs of the program, as well as the capital costs to build the facilities. Regent Trachok stated this was not a transparent way to proceed with the program.

Regent Hayes recalled approving the fee merely for the facilities that would be built.

President Hilgersom reported in September 2017 TMCC presented to the Board of Regents. The presentation included a Resolution that the Student Government Association voted on and declared student intention to join the Scenic West Athletic Conference (SWAC). She made the request to the Board of Regents in the manner NSHE advised her and her team.

Regent Stephens believed if the Board does not have the base level of information then it will be hard to move forward with the conversation. Regent Hayes read the agenda item language from September 2017 into the record.

Vice Chairman Geddes noted the briefing paper under 2) Health and Sports Fee, states \$4.50 for debt service of the facilities and \$.50 to support the operation of competitive athletics. It also states that TMCC will provide free access to the facility. The Resolution states that TMCC plans to compete in the SWAC.

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

TMCC – (Continued)

Regent Stephens requested General Counsel provide a legal opinion as to the action taken by the Board.

Chief General Counsel Reynolds stated he had not reviewed the motion. He did point out that the Board has oversight of the athletic programs at the various institutions. Board policy also states that the Board carries out its responsibility through the institutional Presidents and annual reports. It was his understanding that TMCC is presenting to provide a vision for the future of the program.

Regent Trachok read the motion from September 2017 into the record.

Vice Chairman Geddes reiterated it was clear to him that \$4.50 would be used for debt service and \$.50 to support the operation of the program.

Regent Stephens again requested a legal opinion if the action of the Board equated to approving an athletics program.

Chairman Page requested the TMCC Athletics Department Annual Report be tabled.

The meeting recessed at 11:46 a.m. and reconvened at 12:22 p.m. with all members present.

Chief General Counsel Reynolds stated an institution does have to have approval from the Board of Regents before starting an athletic program.

Chief General Counsel Reynolds reviewed the minutes and the reference material as a whole from September 2017 when TMCC brought the matter before the Board of Regents with respect to the creation of fees and funding for the development of the Health and Sports Complex, and it is his opinion that TMCC did obtain approval to move forward.

Chief General Counsel Reynolds stated it is his opinion that approval has not been obtained to join a specific conference and that President Hilgersom has agreed to return at a later date to seek that approval.

President Hilgersom presented the five-year plan for TMCC Athletics. TMCC stated the Board approved activities fees and the Sports and Health Complex in September 2017. In September 2018, TMCC began the process to join the SWAC and will return to the Board for approval in January 2019. TMCC hired an athletic director who convened a collaborative group to develop an athletics strategic plan. TMCC believes athletics is an investment that unifies students and supporters and brings student engagement to the campus. The core values include inclusion, integrity, zest, leadership, transparency, dependability and success. Athletics at TMCC represents goodwill and unification of a campus.

18. Approved – Athletic Department Annual Reports (Agenda Item 15) – (Continued)

TMCC – (Continued)

President Hilgersom introduced Dr. Tina Ruff, Athletic Director, who will also manage the Health and Sports Complex.

In response to a question from Regent Trachok, Athletic Director Ruff stated she determined the cost to be \$289,000 beginning in 2020. Approximately \$100,000 will come from the \$.50 distribution. Recently the Student Government Association approved a \$1.00 fee to cover the remainder of the program. Regent Trachok clarified this program will be covered exclusively with student fees.

In response to a question from Regent Anderson, Athletic Director Ruff stated she has not started an athletics program but was in UNR Athletics for 16 years in various capacities.

Vice Chairman Geddes approved the TMCC Athletics Department Annual Report. Regent McAdoo seconded. Motion carried. Regent Trachok voted no.

The meeting recessed at 12:31 p.m. and reconvened at 12:38 p.m. with all members present.

19. Information Only – Farewell to Former and Outgoing Regents (Agenda Item 18) –
Members of the Board expressed their gratitude and offered memories to former Regent Cedric Crear and outgoing Regents Andrea Anderson, Allison Stephens and Anthony L. Williams for their service to the Nevada System of Higher Education. The former and outgoing Regents were presented with gifts and Certificates of Appreciation.

Regent Anderson thanked everyone and stated she was leaving with mixed emotions. The work of the Board is important to Nevada and to the students.

Regent Stephens stated she has been humbled by the trust placed in her. She stated she has always done her best and hoped those around her knew that.

Regent Williams thanked Governor Brian Sandoval for appointing him in the role. He thanked all the Regents for extending a welcome. He thanked all the Presidents for their support. Regent Williams stated complacency is born from success. Each and every institution is successful in its own right. He encouraged all to continue to push the envelope.

Former Regent Crear thanked the Chairman and Board for inviting him back. He thanked his family for allowing him to serve for 11 years. He thanked the Board staff, the Chancellors, Presidents, institutional staff, and students. He stated it was his pleasure to work with all the Board's Chairs and Regents. The Board takes a lot from the community inside and outside of the System. Each Regent has served Nevada well and wants what is best for the students.

Chairman Page announced Vice Chancellor of Government and Community Affairs Constance Brooks will be leaving the NSHE. Vice Chancellor Brooks stated she was grateful for the opportunity and humbled to have served the NSHE.

20. Information Only – UNR and UNLV Schools of Medicine Transition Update – Chief General Counsel Reynolds provided a brief introduction and UNR School of Medicine Dean Dr. Tom Schwenk and UNLV School of Medicine Dean Dr. Barbara Atkinson provided a statement and update, including a timeline, regarding the history and current progress toward transitioning the Schools of Medicine. (*Ref. BOR-20 on file in the Board Office.*)

Chairman Page left the meeting.

President Johnson stated the transition from the Las Vegas medical campus to UNLV occurred. Additionally, the expansion of the presence and affiliations of the UNR School of Medicine in northern Nevada has taken place. The changes have led to the expansion from 70 to 130 new medical students per year and new medical service programs serving all of Nevada. This originated in September 2014 with a proposal made by Dr. Schwenk in Elko, Nevada to have one school with one administration and two equivalent medical campuses. Over the next two years, the idea developed into two independent medical schools. Many people played roles in the change which resulted in the July 1, 2017, transition. Approximately 120 physicians with patient rosters and capable support staff were transitioned from the University of Nevada School of Medicine (UNSOM) to the University of Nevada, Las Vegas School of Medicine (UNLV Med). The University of Nevada, Reno School of Medicine (UNR Med) was formed with personnel located primarily in Reno. At the same time of the transition, UNSOM was undergoing its periodic Liaison Committee on Medical Education (LCME) review for reaccreditation. The now UNR Med received a full-term accreditation with the new plan for full four-year medical education in northern Nevada. President Johnson congratulated Dr. Schwenk and the entire medical school staff for successfully completing both a major transition and a reaccreditation in a single year. UNR Med continues to fill its 70 seats in each class with very strong students. UNR Med has embarked upon broader rural outreach, especially in Elko, Nevada, and has continued its strong affiliation with Renown Health. There continue to be many opportunities to expand this clinical platform with other entities. Basic research productivity continues to be highly competitive and clinical research capacity will be in place in the near future. Additionally, UNR Med started a Physician Assistant Program with 24 students. The real advantage for Nevada of the transition is that in each of the last two years 130 new medical students started their education. Nevada now has the opportunity to educate more Nevada students to become physicians with an increased likelihood to place more in service for Nevada citizens.

President Meana stated UNLV Med is fully operational with many exciting developments to come. Nevada has fully funded its operations to date with \$31.1 million and NSHE has requested an additional \$14.3 million over the next biennium to continue ramp up to the full four years of 60 student classes. UNLV Med employs over 900 people more than half of which are physicians, residents and fellows. There are 118 students representing

20. Information Only – UNR and UNLV Schools of Medicine Transition Update – (Continued)

two cohorts with almost all having full scholarships. All students in the cohorts have ties to Nevada. Applications for admission have reached an all-time high with 1,900 applications received for 60 spots in the third cohort. UNLV Med operates 17 clinics in southern Nevada and averages approximately 500 out-patient visits per day. In-patient care includes 160 patient visits per day at the University Medical Center and nine per day at Sunrise Hospital and Medical Center. The total state GME funding over the past three years is \$5.9 million including a recent award of \$2.3 million to expand residencies in critical surgery care, as well as to fund a geriatrics scholarship. The research component of the mission continues to advance with a \$400,000 private foundation grant to study patient navigation, \$2.9 million in state and federal grants and a \$1.1 million grant from the Nevada Office of Traffic Safety to study traffic-related trauma. UNLV Med is proud to be partnering with UNR Med to transform the health care landscape across Nevada.

Dr. Schwenk and Dr. Atkinson reviewed the southern Nevada Medical Education Transition timeline from September 2013 through July 1, 2017.

Chairman Page entered the meeting.

Dr. Schwenk read into the record a letter titled, “Statement on UNR Med/UNLV School of Medicine Transition – Due Diligence Process.” *(On file in the Board Office.)*

In response to a question from Regent Hayes, Dr. Schwenk stated Crowe Horwath did not find any significant or large errors. The errors found resulted in a few thousand dollars being returned for various services for which documentation was inadequate.

Dr. Atkinson thanked the Regents for all they have done. In response to the compliance audit, the Practice Plan has hired Mr. Vincent Temples, Chief Compliance Officer. He will provide most of the compliance education to the physicians. The education is particularly on billing coding, Medicare and Medicaid rules for compliance and ethics of billing practices. Audits of ongoing work are also completed to be sure billing is done correctly. UNLV Med is in the process of hiring a compliance officer that will be responsible for the research compliance piece.

Dr. Atkinson stated the practice has made considerable progress. There are over 900 employees, 278 residents and 35 fellows. The Governor’s budget for GME expansion has been very substantial to help expand residency programs. The overall budget for UNLV Med is \$135 million with over \$100 million generated from the clinical practices. UNLV Med submitted 24 grants for a total of \$37 million in almost five months to help UNLV move up in Carnegie rankings. Physicians and scientists have published 43 articles with an additional 87 national presentations. The clinical practice did break even at the end of the year.

Regent Doubrava stated no other state has gone through this process which was difficult at times. He thanked all those involved with this transition.

20. Information Only – UNR and UNLV Schools of Medicine Transition Update – (Continued)

In response to a question from Regent Anderson, Dr. Atkinson stated this is the middle (provisional) accreditation that allows the students to move from the second to third year. The full accreditation visit will be in two years.

21. Information Only – 2019-21 Biennial Budget Update – Acting Chief Financial Officer Redding provided as reference material a PowerPoint titled, “Update FY20 and FY21 Budget Process” which was an update on the 2019-21 Biennial Budget process and NSHE’s Operating and Capital Improvement Program request. (Ref. BOR-21 on file in the Board Office.)

Chancellor Reilly reported Governor Sandoval’s budget includes full funding for all System scholarships.

Acting Chief Financial Officer Redding stated major initiatives that are in the budget that Governor Sandoval is preparing for Governor-elect Sisolak have been released and many of NSHE’s requests are included. Specifically, caseload growth in the formula, capacity building years two and three, the buildout of the UNLV School of Medicine, funding for state-supported summer STEM and CTE courses in the second year of the biennium and NSHE scholarship programs.

Acting Chief Financial Officer Redding stated initiatives missing from the list are the new performance pool and the supplemental request including the first third of the faculty compression request as well as the eight non-formula requests. He indicated he spoke with state representatives and they indicated the list is accurate but not yet complete. The State Economic Forum meets on December 3, 2018, to determine revenue projections that the Governor’s budget must balance to. The release of the Governor’s recommended budget is due on January 21, 2019.

22. Information Only – Special Operating Reserve Distribution – At its January 19, 2018, meeting, the Board of Regents approved a special one-time distribution from the Operating Pool Reserve of \$25 million to be distributed to all institutions based on their share of the Operating Pool. The reference material provides a status update on the expenditure plans. (Ref. BOR-22 on file in the Board Office.)

Regent Moran left the meeting.

23. Approved – Academic, Research and Student Affairs Committee Report – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Academic, Research and Student Affairs Committee met on November 29, 2018, and heard the following:

23. Approved – Academic, Research and Student Affairs Committee Report – (Continued)

Information items

- NSHE Senior Director Linda Heiss, Institutional Research, presented data on Nevada's workforce and industry education needs available through the NSHE Data Dashboards, including supply and in-demand occupations, student employment after graduation by degree program, and other in-depth analysis available through the Nevada P-20 to Workforce Research Data System (NPWR).
- Vice Chancellor Abba provided an update on the NSHE Gateway Course Success Initiative, including actual student enrollments at each institution in gateway English and math courses in year two (2017-18) compared to institutional enrollment benchmarks. *(Ref. ARSA-8 on file in the Board Office.)*
- Senior Director Heiss presented the annual 1st, 3rd and 5th year new academic program reviews as mandated by Board policy and noted a correction to the 1st year review for the UNLV Doctor of Medicine: 1st year actual total expenditures are \$14,392,043. Following the introduction of the annual report on institutional reviews of existing programs, also mandated by Board policy, Mr. Tony Scinta, Executive Vice Provost, NSC, and Ms. Clarissa Cota, Interim Vice President of Academic Affairs, CSN, provided more in-depth presentations on their respective institution's existing program review process. Mr. Scinta also highlighted the review of NSC's BA in Speech Language Pathology, and Ms. Cota highlighted the review of CSN's Air Conditioning Technology program and Computing & Information Technology – Cybersecurity program. *(Refs. ARSA-10a, ARSA-10b, ARSA-10c and ARSA 10d on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the September 6, 2018, meeting of the Academic, Research and Student Affairs Committee. *(Ref. ARSA-2a on file in the Board Office.)*
- The elimination of NSC's Bachelor of Arts (BA) in Economics which has had no majors since its inception. No students are impacted by the elimination. *(Ref. ARSA-2b on file in the Board Office.)*
- Approval of a technical revision to Board policy to clarify the eligibility requirements for the Regents' Teaching Awards (Title 4, Chapter 1, Section 19). *(Ref. ARSA-2c on file in the Board Office.)*
- Approval of the *2019-2023 Planning Report*, as amended to include an Associate of Science (AS) in Dental Science in CSN's list of planned programs. The report highlights each institution's strategic objectives for the next four years, including foreseeable plans for new academic programs, student services and research initiatives. *(Ref. ARSA-4 on file in the Board Office.)*

23. Approved – Academic, Research and Student Affairs Committee Report – (Continued)

- A Master of Science (MS) in Quantitative Finance at UNLV designed to prepare finance professionals to utilize the latest technologies to perform sophisticated financial analysis and related management. *(Ref. ARSA-5 on file in the Board Office.)*
- The Nevada Water Innovation Institute (NWII) at UNR to foster collaboration between UNR, regional partners, other NSHE institutions, and stakeholders focused on developing solutions to regional water challenges. *(Ref. ARSA-6 on file in the Board Office.)*
- An Associate of Arts (AA) in Communication Studies at TMCC that responds to workforce demands for these skills and is designed as a transfer degree or for students entering the workforce in entry-level positions. *(Ref. ARSA-7 on file in the Board Office.)*
- A revision to Board policy governing the Board's approval of items such as new degrees, schools, colleges, centers, and institutes to provide that administrative changes such as the addition or elimination of an internal department do not require Board approval. The revision also clarifies that only the agreements with non-NSHE degree-granting higher education institutions that currently require Board approval must be submitted to the Chancellor and the Board for review and approval (Title 4, Chapter 14, Section 7). *(Ref. ARSA-9 on file in the Board Office.)*

Regent Anderson moved acceptance of the report and approval of the Academic, Research and Student Affairs Committee recommendations. Vice Chairman Geddes seconded. Motion carried. Regent Moran was absent.

24. Approved – Investment Committee Report (Agenda Item 26) – The Board accepted the Investment Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Investment Committee met on November 29, 2018, and heard the following:

Information items

- Endowment Pool Performance – Cambridge Associates – Ms. Wendy Walker, Cambridge Associates, presented a report on asset allocation and investment returns for the Pooled Endowment Fund as of September 30, 2018. Committee Chair Trachok requested an accounting of all fees to be provided each fiscal year. *(Ref. INV-5 on file in the Board Office.)*
- Endowment Pool Performances – Russell Investments – Mr. Matt Beardsley, Russell Investments, presented a report on asset allocations and investment returns for the Pooled Endowment Fund as of September 30, 2018. *(Ref. INV-6 on file in the Board Office.)*
- Charge of the Investment Committee – The Committee directed staff to bring an amended Charge of the Investment Committee. *(Ref. INV-8 on file in the Board Office.)*

24. Approved – Investment Committee Report (Agenda Item 26) – (Continued)

New business items

- Committee Chair Trachok requested recommendations from NSHE Finance Staff for the operating pool management, including options for discretionary asset management similar to the existing OCIO model, to be brought back at the next Investment Committee meeting.
- Mr. Campbell requested a discussion on options to incorporate the five NSHE Strategic Goals into the Investment Policy Statement.
- Committee Chair Trachok requested staff bring a disinvestment/carbon neutral plan to the next Investment Committee Meeting.

Action items

The Board approved the following recommendations of the Investment Committee:

- The minutes from the September 6, 2018, meeting of the Investment Committee. *(Ref. INV-2 on file in the Board Office.)*
- Operating Pool Performance Discussion and Recommendations – The Committee recommends for Board approval the following rebalancing actions: *(Ref. INV-3 on file in the Board Office.)*
 - a) \$20 million withdrawal from Vanguard Institutional Index.
 - b) \$3 million withdrawal from Manning & Napier.
 - c) \$5 million withdrawal from PIMCO Total Return.
 - d) \$28 million increase, sourced from the above withdrawals, added to Short-Term Bonds & Cash.
- Increase in Operating Pool Rate/Special Distribution –Acting Chief Financial Officer Vic Redding presented the history of the operating pool distribution practice and provided a staff recommendation to increase the rate of distribution from the operating pool reserve, changing the distribution rate from 2.00 percent to 2.75 percent. This will provide an increased income stream to the campuses to assist in operating costs such as future Workday subscription fees and will reduce or eliminate future special distributions. The Committee approved the change in rate from 2.00 percent to 2.75 percent with the requirement the spend rate be reviewed by the Committee every six months. *(Ref. INV-4 on file in the Board Office.)*
- Distribution from the Endowment Fund –Acting Chief Financial Officer Redding presented the current NSHE distributions from the Endowment Fund. NSHE staff is recommending no change to the rate of 4.5 percent spending/management fee in relation to the current investment allocation, projected returns and Board policy. The Committee approved a motion maintaining the current rate of 4.5 percent. *(Ref. INV-7 on file in the Board Office.)*

Regent Trachok moved acceptance of the report and approval of the Investment Committee recommendations. Vice Chairman Geddes seconded. Motion carried. Chairman Page abstained. Regent Moran was absent.

25. Approved – Cultural Diversity and Title IX Compliance Committee Report (Agenda Item 27) – The Board accepted the Cultural Diversity and Title IX Compliance Committee report and approved the Committee recommendation. *(Committee report on file in the Board Office.)*

Regent Trachok left the meeting.

The Cultural Diversity and Title IX Compliance Committee met on November 30, 2018, and heard the following:

Information items

- Committee Chair Lieberman opened by welcoming everyone to the meeting and extended acknowledgments of gratitude toward the outgoing Regents Anderson and Stephens for their commitment to the Board and the Committee. He also provided an update about the change of meeting structure for the Cultural Diversity and Title IX Compliance Committee.
- Ms. Amy Evaluna, Program Manager for Community Engagement and Diversity Initiatives, NSC, gave a report on the outcomes of the Southern Nevada Diversity Summit which took place at NSC. The summit covered initiatives on gender, equity, identity and their intersection. The Northern Nevada Diversity Summit will take place April 11, 2019, at UNR. *(Refs. CD-4a and CD-4b on file in the Board Office.)*
- Ms. YeVonne Allen, Program Manager, TMCC Equity and Inclusion Office, and Chair of the NSHE Equity, Diversity and Inclusion Council, provided a report on the recent work of the Council which included a presentation of the Preferred Name Option Resolution and a summary of institutional programs that close the achievement gap. Updates were also provided on forthcoming projects of the Council. *(Refs. CD-5a and CD-5b on file in the Board Office.)*
- Dr. Harriet Barlow, Executive Director of The Intersection, UNLV, presented on the virtues, successes and challenges of The Intersection, the Academic Multicultural Resource Center at UNLV. *(Refs. CD-6a and CD-6b on file in the Board Office.)*
- Ms. Maria Marinch, Executive Director, Inclusive Learning and Engagement, CSN, and Ms. Ayesha Kidd, Associate Vice President, Center of Academic and Professional Excellence (CAPE), CSN, presented on the structure and impact of the Inclusive Excellence Training at CSN. *(Ref. CD-7 on file in the Board Office.)*

New business items

- Regent Stephens asked that the Committee consider NSHE's use of admissions requirements for standardized test scores in light of applicability as a reductive indicator for diverse students and GPA in light of K-12 discipline, digital and funding disparities for diverse students.

Action items

The Board approved the following recommendation of the Cultural Diversity and Title IX Compliance Committee:

25. Approved – Cultural Diversity and Title IX Compliance Committee Report (Agenda Item 27) – (Continued)

- The minutes from the November 30, 2018, meeting of the Cultural Diversity and Title IX Compliance Committee. (Ref. CD-2 on file in the Board Office.)

Regent Lieberman moved acceptance of the report and approval of the Cultural Diversity and Title IX Compliance Committee recommendation. Regent Stephens seconded. Motion carried. Regents Moran and Trachok were absent.

26. Approved – Business, Finance and Facilities Committee Report (Agenda Item 24) – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Business, Finance and Facilities Committee met on November 29, 2018, and heard the following:

Information items

- First Quarter Fiscal Year 2018-2019 Fiscal Exceptions. The First Quarter Fiscal Year 2018-2019 Report of Fiscal Exceptions of Self-Supporting Budgets was presented. (Refs. BFF-4a and 4b on file in the Board Office.)
- First Quarter Fiscal Year 2018-2019 Budget Transfers – State Supported or Self-Supporting Operating Budgets. There were no transfers greater than \$500,000 between functions during the first quarter of Fiscal Year 2018-2019.
- Purchase of the Ponderosa Village Graduate Student Housing Complex Buildings Located at 1775 Evans Avenue, Reno, Nevada and Approval of Rental Rates – Resolutions – UNR. President Johnson withdrew the item. (Ref. BFF-6 on file in the Board Office.)

New business items

- Committee Chair Hayes requested Acting Chief Financial Officer Redding bring recommendations for changes to the Fiscal Exceptions Report to the next meeting.

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the September 6, 2018, meeting of the Business, Finance and Facilities Committee. (Ref. BFF-2a on file in the Board Office.)
- Fiscal Year 2017-2018 NSHE State Operating Budget to Actual Comparison. The Committee recommended acceptance of the report of the Fiscal Year 2017-2018 NSHE State Operating Budget to Actual Comparison. (Ref. BFF-2b on file in the Board Office.)
- Student Association Financial Reports. The Committee recommended acceptance of the financial reports of the NSHE Student Associations for Fiscal Year 2017-2018. (Ref. BFF-2c on file in the Board Office.)

26. Approved – Business, Finance and Facilities Committee Report (Agenda Item 24) – (Continued)

- Fiscal Year 2017-2018 NSHE Self-Supporting Budget to Actual Comparison. The Committee recommended acceptance of the report of the Fiscal Year 2017-2018 Self-Supporting Budget to Actual Comparison for the NSHE. (Refs. BFF-2d(1) and BFF-2d(2) on file in the Board Office.)
- Biannual Report on Registration Fees and Non-Resident Tuition Fees. The Committee recommended acceptance of the biannual report on Registration Fees and Non-Resident Tuition Fees. (Ref. BFF-2e on file in the Board Office.)
- Report on Campus Crime Statistics. The Committee recommended acceptance of the report on Campus Crime Statistics. (Ref. BFF-2f on file in the Board Office.)
- Purchase of Real Property Located at 1072 Evans Avenue, Reno, Nevada – Resolution – UNR. The Committee recommended approval to purchase 1072 Evans Avenue, Reno, Nevada (APN 007-082-04) for the purchase price of \$450,000 as requested by UNR President Johnson. The Committee also recommended approval of a resolution authorizing the Chancellor or his designee to approve and sign the escrow and title documents associated with the purchase of the real property, deemed necessary and appropriate by the Chief General Counsel after consultation with the Business, Finance and Facilities Committee Chair. (Ref. BFF-2g on file in the Board Office.)
- Fiscal Year 2018-2019 NSHE Self-Supporting Budget. The Committee recommended approval of the Fiscal Year 2018-2019 NSHE Self-Supporting Budget. (Ref. BFF-3 on file in the Board Office.)
- Sale and Trade of Real Property at 401 W. 2nd Street, Reno, Nevada, for the Nevada Historical Building – Resolution – UNR. The Committee recommended approval to sell/trade the property located at 401 W. 2nd Street, Reno, Nevada (APN 011-026-04, 011-023-02 & 011-023-01) to Nevada State Lands in exchange for ownership of the Nevada Historical Building (APN 003-361-55, approximately 2.68 acres currently owned by Nevada State Lands and a cash payment of \$773,625.00 which equals the appraised values. The Committee also recommended approval of a resolution authorizing the chancellor or his designee to approve and execute documentation to sell and trade the properties, and to sign corresponding escrow and title documents associated with the sale/trade and close of escrow, deemed necessary and appropriate by the Chief General Counsel after consultation with the Business, Finance and Facilities Committee Chair. (Ref. BFF-7 on file in the Board Office.)
- Term Extension, Lease Agreement for Property Located at 4000 E. Charleston Boulevard, Las Vegas, Nevada – UNLV. The Committee recommended approval of the lease amendment with Woodbury Medical Center L.L.C., for property located at 4000 E. Charleston Boulevard, Las Vegas, Nevada, bearing Clark County Assessor Parcel Number 140-31-818-001 as requested by UNLV President Meana. The Committee also recommended for approval that the Chancellor be granted authority to

26. Approved – Business, Finance and Facilities Committee Report (Agenda Item 24) – (Continued)

execute any ancillary documents to implement all items and conditions of the lease and lease amendment, deemed necessary and appropriate by the Chief General Counsel after consultation with the Business, Finance and Facilities Committee Chair. (Ref. BFF-8 on file in the Board Office.)

- University Gateway Project – Amended and Restated Office Lease Agreement for the Second Floor; and Third Floor Office Lease Agreement – UNLV. The Committee recommended approval of the amended/restated agreement for the second-floor premises and the third-floor office lease agreement for office space located with the University Gateway Project as requested by UNLV President Meana. The Committee also recommended for approval that the Chancellor be granted the authority to finalize, approve, and execute any other documents necessary to complete these transactions, deemed necessary and appropriate by the Chief General Counsel after consultation with the Business, Finance and Facilities Committee Chair. (Ref. BFF-9 on file in the Board Office.)
- Land Transfer – 4590 S. Maryland Parkway, Las Vegas, Nevada – DRI/UNLV. The Committee recommended approval to transfer administrative control of the 0.93-acre parcel located at 4590 S. Maryland Parkway, bearing Clark County Assessor Parcel Number 162-23-310-001, for compensation totaling \$2,400,000 as requested by DRI President Averyt and UNLV President Meana. The Committee also recommended that the Chancellor be authorized to execute any documents related to the ownership transfer, deemed necessary and appropriate by the Chief General Counsel after consultation with the Business, Finance and Facilities Committee Chair. (Ref. BFF-10 on file in the Board Office.)

Regent Lieberman moved acceptance of the report and approval of the Business, Finance and Facilities Committee recommendations. Regent Stephens seconded. Motion carried. Regents Moran and Trachok were absent.

Regent Hayes left the meeting.

27. Approved – Audit and Compliance Committee Report (Agenda Item 25) – The Board accepted the Audit and Compliance Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Audit and Compliance Committee met on November 29, 2018, and heard the following:

Information items

- Audit and Compliance Committee Chair Stephens pulled Item 7 (Financial Statements, University of Nevada, Las Vegas Medicine –Presented by

27. Approved – Audit and Compliance Committee Report (Agenda Item 25) – (Continued)

Grant Thornton, LLP for the year ended June 30, 2018), and asked for the item to be discussed for possible action at the December 19, 2018, Special Audit and Compliance Committee meeting. *(Ref. A-7 on file in the Board Office.)*

- Chief Internal Auditor Joe Sunbury and Director of Compliance Mistee Galicia provided general remarks related to recent attendance of delivery of industry conference presentations.
- Chief Internal Auditor Joe Sunbury provided general remarks regarding departmental initiatives and alignment related to on-going risk assessments. Financial Aid was a topic, and the Committee was briefed on the recently completed review by the Office of Inspector General of CSN verification.
- Director of Compliance Galicia provided an update on the NSHE Compliance Department, Annual Work Plan and general remarks regarding on-going healthcare related compliance issues at various institutions.

New business items

- None.

Action items

The Board approved the following recommendations of the Audit and Compliance Committee:

- The minutes from the September 6, 2018, meeting of the Audit and Compliance Committee. *(Ref. A-2a on file in the Board Office.)*
- The following Internal Audit Follow-Up Reports:
 - Intercollegiate Athletics, UNR. *(Ref. A-2b on file in the Board Office.)*
 - Cooperative Extension, UNR. *(Ref. A-2c on file in the Board Office.)*
 - Nepantla Program, NSC. *(Ref. A-2d on file in the Board Office.)*
 - Hosting, CSN. *(Ref. A-2e on file in the Board Office.)*
- Communications with those Charged with Governance, University of Nevada, Reno School of Medicine Integrated Clinical Services, Inc. – Presented by Grant Thornton, LLP for the year ended June 30, 2018. *(Ref. A-4 on file in the Board Office.)*
- Financial Statements, University of Nevada, Reno School of Medicine Integrated Clinical Services, Inc.–Presented by Grant Thornton, LLP for the year ended June 30, 2018. *(Ref. A-5 on file in the Board Office.)*
- Communications with those Charged with Governance, University of Nevada, Las Vegas Medicine – Presented by Grant Thornton, LLP for the year ended June 30, 2018. *(Refs. A-6a and A-6b on file in the Board Office.)*
- Communications with those Charged with Governance, NSHE – Presented by Grant Thornton, LLP for the year ended June 30, 2018. *(Supplemental material on file in the Board Office.)*
- Financial Statements, NSHE – Presented by Grant Thornton, LLP for the year ended June 30, 2018. *(Supplemental material on file in the Board Office.)*

27. Approved – Audit and Compliance Committee Report (Agenda Item 25) – (Continued)

- The following Internal Audit Reports: (*Audit Summary on file in the Board Office.*)
 - Intercollegiate Athletics, UNLV. (*Ref. A-10 on file in the Board Office.*)
 - Purchasing Card Program, TMCC. (*Ref. A-11 on file in the Board Office.*)

Regent Stephens moved acceptance of the report and approval of the Audit and Compliance Committee recommendations. Regent Lieberman seconded. Motion carried. Regents Hayes, Moran and Trachok were absent.

28. Approved – Health Sciences System Committee Report (Agenda Item 28) – The Board accepted the Health Sciences System Committee report and approved the Committee recommendation. (Committee report on file in the Board Office.)

The Health Sciences System Committee met on November 30, 2018, and heard the following:

Information items

- Nevada Department of Health and Human Services, Office of Minority Health and Equity Report – Ms. Tina Dortch, MPA, Program Manager for the Office of Minority Health and Equity in the Governor's Office, presented information regarding the services provided to the community to achieve optimal levels of health and wellness for racial and ethnic minorities in the State. (*Ref. HSS-6 on file in the Board Office.*)
- UNR School of Medicine Report – Dr. Thomas L. Schwenk, Dean of the University of Nevada, Reno School of Medicine (UNR School of Medicine) noted that many of this year's activities center around the celebration of the 50th Anniversary year for the UNR School of Medicine. The culmination of the celebration will occur at a gala on March 16, 2019, to which all Regents are invited. There has also been a focus on strategic planning in the area of clinical practice. Of note is the development of community relationships in the pathology practice. With respect to the Moana Building, UNR School of Medicine is planning for how to renovate the first floor for clinical space, and the remaining space for educational purposes. Dr. Schwenk noted that the Practice Plan is at break even or slightly better than break even, which is a positive result for a general practice group. The Pediatrics program is under development, with the medical school actively looking for a program director, which is the first step. The first residents in the Pediatric Residency are anticipated to be in 2021. The Medical School is also recruiting high-level leaders in research, with the plan to expand the research program, and has already secured space appropriate for a clinical research center. On the topic of applicants, Dr. Schwenk indicated that the total number of applicants was

28. Approved – Health Sciences System Committee Report (Agenda Item 28) – (Continued)

1300, many of which were from states the school does not consider for admission. There were approximately 600 applications from students residing in states that are considered for admission and 330 interviews were offered. Of those, 100 offers were made, of which approximately 70 will likely accept. Committee Chair Doubrava would like both schools to provide data regarding Nevada applicants. In the area of Philanthropy, Dr. Schwenk reported that the new building provides significant donor opportunities, along with research donations for neurosciences research. In addition, the Medical School continues to explore endowed faculty positions, and research support positions as well. (*Ref. HSS-4 on file in the Board Office.*)

- UNLV School of Medicine Report – Dr. Barbara Atkinson, Founding Dean, University of Nevada, Las Vegas School of Medicine (UNLV School of Medicine), provided an update on the Medical School. Dr. Atkinson reported that there were 1600 total applicants for the third class. Of those, 216 were Nevada Residents, with another 200 having Nevada connections. There were 333 first generation applicants. Recruitment continues for the Chair of Pediatrics. In the area of Graduate Medical Education (GME), the School of Medicine selected the previously appointed Associate Dean of Graduate Medical Education to transition to the permanent position. The Geriatrics specialty is being developed, and a surgical critical care program has been added. On July 1, 2018, the chairs newly hired for Internal Medicine and OB-GYN joined the faculty. Dr. Atkinson also provided a philanthropy update, noting total donations of \$1.5 million. This includes new scholarships and gifts for the Ackerman Center for Autism. On the topic of accreditation, Dr. Atkinson noted that both LCME and ACGME accreditations remain on target. On February 24, 2019, the School of Medicine anticipates a visit from LCME who should then make a decision in its June 2019 meeting. The School of Medicine is looking forward to receiving its provisional accreditation at that time, followed by a site visit 2 years later for consideration of full accreditation. With respect to ACGME accreditation, there was a site visit in July 2018, with an exit survey that went well. However, the ACGME has deferred consideration due to their significant backlog. It is anticipated that ACGME will render a decision at its June 2019 meeting, unless the backlog further delays the process. Meanwhile, the School of Medicine is working on developing a Geriatrics Residency, with Endocrinology, Rheumatology, Dermatology and Neurology also under consideration and development. The School of Medicine and its Practice Plan are on track for the budget, still making the revenue expected. The Clinical Practice is supporting 150 physicians and seeing 500 patients a day. In the hospital setting, mostly at UMC, the physicians have 180 cases each day at UMC. Sixty percent of patient revenue comes from inpatient treatment, mostly at UMC, with some inpatient care occurring at Sunrise and the VA as well. There are 1010 people in the medical school, which

28. Approved – Health Sciences System Committee Report (Agenda Item 28) – (Continued)

includes residents, students, faculty and staff at Practice Plan. UMC decreased its contributions to the Medical School budget, which was a significant set-back for the Practice Plan. The Affiliation agreement with UMC is under negotiation, with the Medical School and Practice Plan pressing for “mission funding” which would include funding for education and research. These activities have not previously been funded by UMC. Another financial setback relates to UMC’s difficulties with their computing services and billing functions. This impacted the Practice Plan’s ability to bill for its services. The Practice Plan ended the year \$480,000 in the black and is “barely” in the black now. (Ref. HSS-5 on file in the Board Office.)

- Chair’s Report – Committee Chair Doubrava provided general remarks and noted, with pleasure, the participation of students and medical residents from both medical schools at the Annual Meeting of the Nevada State Medical Association. In addition to having delegates from both medical schools present at the Annual Meeting, there were also poster presentations by medical students and residents. Committee Vice Chair Cathy McAdoo expressed her support for both Medical Schools, and the work both do to keep Nevadans in the state as medical students and future physicians. With respect to the rural Nevada medical needs, UNR School of Medicine just announced the appointment of one of its faculty members to serve the Elko community through its rural medicine residency program. This appointment fills an urgent need in Elko County for medical care.

New business items

- Committee Chair Doubrava made a Regent Request to both medical schools. He would like to know the total number of applicants, the total number of “bona fide” Nevada resident applicants, the total number of interviews granted, and the number of interviews granted to “bona fide” Nevada residents. He would like this information for the current year, and for the prior three years.

Action items

The Board approved the following recommendation of the Health Sciences System Committee:

- The minutes from the September 7, 2018, meeting of the Health Sciences System Committee. (Ref. HSS-2 on file in the Board Office.)

Regent Hayes entered the meeting.

Regent Doubrava moved acceptance of the report and approval of the Health Sciences System Committee recommendation. Regent Stephens seconded. Motion carried. Regents Moran and Trachok were absent.

29. Approved – Procedures and Guidelines Manual Revision, Differential Program Fees, UNLV and GBC – The Board approved the proposed differential fees for the UNLV and GBC programs (Chapter 7, Section 11). (Ref. BOR-29 on file in the Board Office.)

Vice Chairman Geddes moved approval of the proposed differential fees for the UNLV and GBC programs (Chapter 7, Section 11). Regent Stephens seconded. Motion carried. Regents Moran and Trachok were absent.

30. Approved – Procedures and Guidelines Manual Revision, Student Fees – The Board approved the proposed *Procedures and Guidelines Manual* revision addressing special fees and student fee changes for NSHE institutions. (Ref. BOR-30 on file in the Board Office.)

Acting Chief Financial Officer Redding clarified the fees listed in this section of the *Procedures and Guidelines Manual* are maximum amounts and not required. All revenue associated with the fees is subject to the new Board policy requiring proceeds be spent in the Fiscal Year collected or carried forward for up to one Fiscal Year.

Vice Chairman Geddes moved approval of the proposed *Procedures and Guidelines Manual* revision addressing special fees and student fee changes for NSHE institutions. Regent Williams seconded.

Regent Carter reiterated the need for a standardized application and fee across NSHE. He also said the institutional housing fees could be more standardized among the institutions.

Motion carried. Regents Moran and Trachok were absent.

31. Information Only – Tuition and Registration Fee Discounts, NSHE – Each NSHE instructional institution offers select tuition and registration fee discounts to targeted student groups. Pursuant to Board policy (Title 4, Chapter 17, Section 14) the institutions have provided a report on approved tuition and registration fee discounts for review and discussion by the Board. (Ref. BOR-31 on file in the Board Office.)

In response to a question from Regent McAdoo, Mr. Jim New, Vice President, Finance and Administrative Services, TMCC, stated the \$10.28 per lower-division credit noted in the report is a reflection of the discount not the actual charge to the students.

32. Information Only – New Business – Chairman Page requested the Security Committee discuss data breaches and how the NSHE is protecting its data.

33. Information Only – Public Comment – Chairman Page wished everyone a happy holiday.

33. Information Only – Public Comment – *(Continued)*

UNR GSA Interim President Park stated she has seen the amazing work that Dr. Ruff has accomplished. She also brought to the Board's attention that in the athletic reports, student-athletes are duplicated for classification purposes, so it looks like there are more student-athletes than there are.

Chairman Page thanked President Meana, her staff and all others involved with hosting the meeting.

The meeting adjourned at 2:03 p.m.

Prepared by: Angela R. Palmer
Special Assistant and Coordinator
to the Board of Regents

Submitted for approval by: Dean J. Gould
Chief of Staff and Special Counsel
to the Board of Regents

Approved by the Board of Regents at its February 28 & March 1, 2019, meeting.