

**BOARD OF REGENTS**  
**NEVADA SYSTEM OF HIGHER EDUCATION**  
Joe Crowley Student Union, Milt Glick Ballrooms B & C  
University of Nevada, Reno  
87 West Stadium Way, Reno

Thursday, September 6, 2018  
Friday, September 7, 2018

Video Conference Connection from the Meeting Site to:  
System Administration, Las Vegas  
4300 S. Maryland Parkway, Board Room  
and  
Great Basin College, Elko  
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mr. Kevin J. Page, Chairman  
Dr. Jason Geddes, Vice Chairman  
Dr. Andrea Anderson  
Dr. Patrick R. Carter  
Mrs. Carol Del Carlo  
Dr. Mark W. Doubrava  
Mr. Trevor Hayes  
Mr. Sam Lieberman  
Mrs. Cathy McAdoo  
Mr. John T. Moran  
Ms. Allison Stephens  
Mr. Rick Trachok  
Mr. Anthony L. Williams

Others Present:

Dr. Thom Reilly, Chancellor  
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs  
Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs  
Mr. Chet O. Burton, Chief Financial Officer  
Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board  
Mr. Nate Mackinnon, Vice Chancellor, Community Colleges  
Mr. Joe Reynolds, Chief General Counsel  
Mr. Michael Flores, Chief of Staff to the Chancellor  
Dr. Federico Zaragoza, President, CSN  
Dr. Kristen Averyt, President, DRI  
Ms. Joyce M. Helens, President, GBC  
Mr. Bart J. Patterson, President, NSC  
Dr. Karin M. Hilgersom, President, TMCC  
Dr. Marta Meana, Acting President, UNLV  
Dr. Marc A. Johnson, President, UNR  
Dr. Vincent R. Solis, President, WNC

Faculty senate chairs in attendance were: Dr. Darin Dockstader, CSN; Dr. Richard L. Jasoni, DRI; Mr. Jinho Jung, GBC; Dr. Abby Peters, NSC; Ms. Daly Costanza, SA; Mr. Mike Holmes, TMCC; Mr. Douglas Unger, UNLV; Ms. Terina Caserto, UNR; and Mr. James Strange, WNC. Student body presidents in attendance were: Mr. Andrew Sierra, ASCSN President, CSN; Ms. Becky Linville, SGA President, GBC; Ms. Nicola Opfer, NSSA President, NSC; Mr. Ahtziry Vasquez, SGA President, TMCC; Mr. Christopher Roys, CSUN President, UNLV; Ms. Stephanie Molina, GPSA President, UNLV; Ms. Hannah Jackson, ASUN President, UNR; and Mr. Sandesh Kannan, GSA President, UNR.

Chairman Page called the meeting to order at 8:01 a.m. with all members present except Regents Anderson, Doubrava, Hayes, and Moran. The University of Nevada, Reno Army ROTC Wolf Pack Color Guard, comprised of Cadets Sierra Larason, Tyler Adams, William Na, and Asher Fong, presented the colors. Ms. Emily Smith (Soprano), Ms. Aleia Wozmak (Alto), Mr. Thomas Thompson (Tenor) and Mr. Andrew Patchin (Bass) performed the National Anthem. Regent Carter led the Pledge of Allegiance.

Regent Anderson entered the meeting.

1. Information Only – Introductions and Campus Updates – Each President provided campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Desert Research Institute (DRI) President Kristen Averyt reported a DRI team was published in the area of the health impacts of e-cigarettes. The Western Regional Climate team has been busy answering media calls and working with the public to understand and respond to the extreme wildfire behavior seen in the west. DRI's Science Alive program was one of eight recipients of Tesla's Nevada K-12 Investment Education Fund.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom reported summer planning and activities went well. One of TMCC's highest priorities will be to focus on student retention. Professional development days at TMCC were well attended and the college community benefited from the internationally known speaker and author Ian Jukes. TMCC students were welcomed back to campus with Pasta with the President. There is robust growth in new students due to factors such as Nevada Promise and JumpStart efforts. Implementation of new plans and strategies has TMCC close to meeting Gateway targets. TMCC is ready for its mid-cycle accreditation review from the Northwest Commission on Colleges and Universities.

Great Basin College (GBC) President Joyce M. Helens reported she just finished a rewarding first year serving rural Nevada. She is now working on building a new team. President Helens thanked Vice President Sonja Sibert, Business Affairs, for all her help in the past year. She welcomed Vice President Sonja Brown, Academic Affairs; Vice President Jake Rivera, Student Affairs; and Faculty Senate Chair Jinho Jung. Enrollment at GBC has increased 11 percent and FTE has increased 18.4 percent.

Regent Hayes entered the meeting.

1. Information Only – Introductions and Campus Updates – (Continued)

University of Nevada, Las Vegas (UNLV) Acting President Marta Meana welcomed Faculty Senate Chair Douglas Unger; GPSA President Stephanie Molina; and CSUN President Christopher Roys. Newly enrolled students came from 26 countries. The College of Engineering enrollment is up 16 percent. Additionally, UNLV has more than 200 newly enrolled veterans and military family members. Residence halls are at full capacity. The William S. Boyd School of Law will celebrate its 20<sup>th</sup> anniversary at a gala on December 1, 2018. The UNLV Immigration Clinic and the Edward M. Bernstein & Associates Children's Rights Program were named 2018 Innovator of the Year by the National Council of Juvenile and Family Court Judges. For the second year, UNLV accounting students won the Institute of Management Accountants National Case Competition. The RebelSAFE campaign was launched to raise awareness of campus safety and emergency preparedness.

College of Southern Nevada (CSN) President Federico Zaragoza reported the CSN leadership team participated in the exit interview with the Department of Education Office of Inspector General. The auditors confirmed CSN Financial Aid administrative systems are in compliance with no further recommendations for corrective action. CSN reports a 2.5 percent increase in FTE. The Nevada Promise Scholarship had 802 applicants that met all requirements and 663 enrolled at CSN receiving various levels of financial assistance. This semester marks the start of two new Bachelors of Applied Science degrees in Deaf Studies and Project Management. CSN Videography & Film Program students won seven Production Emmy Awards at the Pacific Southwest National Academy of Television Arts and Sciences ceremony.

Nevada State College (NSC) President Bart J. Patterson introduced Faculty Senate Chair Abby Peters and NSSA President Nicola Opfer. NSC celebrated its 15<sup>th</sup> anniversary. There is a 15 percent increase in headcount. The State of the College address will be held on September 18, 2018. The NSC Deaf Studies program has 53 majors, which is continuing to grow.

Western Nevada College (WNC) President Vincent R. Solis reported the Reach for the Stars fundraising gala raised approximately \$89,000. Ms. Lupe Ramirez was awarded the 2018 Nevada State Educational Champion of the Year from ACT College and Career Readiness for her work in access and student success. WNC was awarded the 2018 Academic Innovator of the Year for its work in cybersecurity by the EC-Council. The President's Office has developed the Western Weekly that identifies the accomplishments of faculty, staff, students and community members. WNC has received tentative approval from a community partner to have a monthly WNC radio show. The first phase of the library renovation has been completed. President Solis has developed a coffee mentoring program in order to engage students and faculty members.

University of Nevada, Reno (UNR) President Marc A. Johnson introduced Faculty Senate Chair Terina Caserto; GSA President Sandesh Kannan; and ASUN President Hannah Jackson. President Johnson called attention to the brochures titled "Partners in Prosperity" and "Powered by Numbers" (*Brochures on file in the Board Office*) that will be used in part for UNR's application to the Carnegie Foundation for the Advancement of

1. Information Only – Introductions and Campus Updates – (Continued)

Teaching, Community Engagement Classification. UNR added 400 beds with the opening of Great Basin Hall. NevadaFit had 1,700 participants. UNR hosted 25 Mandela Washington Fellows for six weeks over the summer interacting with the University, community and government leaders. The Innevation Center, powered by Switch, has been open for three years. The companies that reside at the Center have raised more than \$42 million in startup funds. Clickbio resided in the Center but has now moved into a commercial facility.

2. Information Only – Institutional Student and Faculty Presentations – President Johnson introduced Dr. Brandon Koch, faculty presenter and Mr. Daniel Smith, student presenter.

Dr. Brandon Koch is an Assistant Professor of Biostatistics in the School of Community Health Sciences. He was born and raised in Red Bluff, California, a small town 200 miles from Reno. He earned his B.S. in Mathematics at the University in 2013 and completed his Ph.D. in Biostatistics at the University of Minnesota School of Public Health in July of this year. He enjoys watching and playing sports and spending time with his wife and six-month-old daughter. Dr. Koch was the first to go through the McNair Scholars Program and return as a faculty member to UNR. He elaborated on his experiences in the program.

Mr. Daniel Smith is a recent graduate from the University of Nevada, Reno with a degree in computer science. While at the University, Mr. Smith was one of the first student workers at the Innevation Center and now operates a prototype design firm out of the makerspace that specializes in early stage companies and electro mechanical systems. Mr. Smith presented on the Make48 College Challenge and the support received from the University and the community.

The meeting recessed at 8:41 a.m. for the Academic, Research and Student Affairs Committee and Business, Finance and Facilities Committee meetings and reconvened at 10:51 a.m. with all members present except Regent Moran.

Chairman Page introduced Mr. Joe Reynolds, Chief General Counsel.

3. Information Only – Public Comment

Dr. Mike Barton, Clark County School District, thanked NSHE for collaboration in building a better pathway to higher education for all students, remediation efforts, and building a pipeline for the teacher shortage. Chairman Page and Chancellor Reilly thanked him for his collaboration.

The following people spoke in support of the Nevada foster youth fee waiver: Ms. Trista Miller; Ms. Madison Sandoval-Lunn; Ms. Molly Latham; Ms. Carly Souza; Mr. Mark Wiley; Ms. Keri Pruitt; Mr. Jake Shepard; and Mr. Joseph Galata.

4. Information Only – Regents' Welcome, Introductions and Reports

Regent Carter thanked all those who have been generous in donating to the NSHE institutions. He has had the privilege of attending many events and seeing the impact the resources have on the System.

Regent Williams thanked NSHE staff and the donors who are giving in very generous ways. He stated he had the opportunity to attend the Latin Chamber of Commerce welcoming ceremony held for CSN President Zaragoza and WNC President Solis. He also attended a meeting with the City of Las Vegas to better understand the opportunities to bring NSHE into the underserved communities.

Regent Stephens acknowledged she and Chief Internal Auditor Joe Sunbury will be presenting at the upcoming Association of College and University Auditors conference and they recently co-authored an article that was published in its journal. Regent Stephens has also been attending the Association of Community College Trustees (ACCT) Finance and Audit Committee meetings and will be attending the ACCT conference in October.

5. Information Only – Chair of the Nevada Student Alliance (NSA) Report – Mr. Christopher Roys, NSA Chair, reported the student leadership from WNC, CSN, UNR, GBC, TMCC, NSC, and UNLV are all committed to working with the Board of Regents and NSHE to enhance the student experience.

The United States is undergoing an era of massive political turmoil and it is imperative students, NSHE, the Board of Regents and other public officials work together to ensure the best outcome for Nevada. It is imperative leadership focus on the issues that matter to students in the upcoming legislative session.

The NSA announced the kick-off campaign to bring students to Carson City to lobby for higher education improvements. The System will witness the mobilization of student governments across the state to provide for sensible policy solutions to improving access, student success rates, and providing the needed resources to underserved student populations.

The NSA passed a resolution to support the implementation of predictable tuition/registration fees. Student leadership at each NSHE institution have been contacted to discuss the four percent fee increase and how those funds will be used at each institution.

The NSA is happy to see the divestment from fossil fuels on the Investment Committee agenda and thanks Committee Chair Trachok for making it a priority.

NSHE operates on a lean budget and students feel the effects of that lean budget; however, it should not be viewed as an impediment, but as a strength in finding new and innovative ways to revolutionize the economy and provide more opportunities for the constituency.

Regent Moran entered the meeting.

6. Information Only – Chair of the Faculty Senate Chairs Report – Mr. Douglas Unger, Chair of the Faculty Senate Chairs, stated on behalf of the Senate Chairs, he thanked the Board members for their dedication to providing students with the highest quality education resources can offer.

Chair Unger welcomed WNC President Solis, CSN President Zaragoza and UNLV Acting President Meana.

The faculty senate chairs are united around the following issues: faculty salary raises; improved health benefits for employees; and supporting existing sources of financial aid while also exploring new, innovative collaborations to provide more financial support for students. He acknowledged and thanked MGM Resorts for its creative example.

Nevada student enrollments are fairly stable or growing modestly compared to last year which is good news considering the drop in national higher education enrollments by approximately seven percent. Chancellor Reilly is right to insist that as Nevada is ranked 49<sup>th</sup> in the nation for residents who choose to go to college, it should be able to keep enrollments growing for at least a decade if NSHE shows its advantages to working people and convinces them that making the investment in a college degree can transform their lives.

The cost of a quality higher education will continue to increase even with improved efficiencies and the use of new technologies. It is not right to expect students to bear the full cost. Higher education is not a consumer product and should not be viewed as a business. Students are more than customers, they are the social force on which the future depends. The System must shift the public's perception of the investment versus cost message. A quality education relies on the hiring and retaining of quality faculty. The faculty senate chairs ask the Board of Regents and the NSHE administration to join together and deliver a message to legislators of investment in students' financial support and opportunities, so they can pursue their education with some relief from debt burdens.

7. Information Only – Chancellor's Report – Chancellor Reilly welcomed students, faculty, and staff to the new academic year. On behalf of Dr. Sondra Cosgrove, Chancellor Reilly noted National Voter Registration Day is September 20, 2018. Chancellor Reilly commended the Presidents on their recent presentation to the Nevada State Public Works Board. Chancellor Reilly commended UNLV Faculty Senate Chair Unger on his recent retreat, "Organizing and Advocacy for Common Goals" related to legislative advocacy and common goals on behalf of faculty and students.
8. Information Only – Board Chairman's Report – Chairman Page stated from now until year's end requested new business agenda items will be addressed by the Board.

9. Approved – Consent Items – The Board approved the consent items as presented.
- 9a. Approved – Minutes –The Board approved the June 7-8, 2018, Board of Regents' meeting minutes. (Ref. BOR-9a on file in the Board Office.)
- 9b. Approved – Tenure Granted to Academic Faculty Upon Hire – The Board approved the annual reports to the Board of Regents from the President of each institution naming any individual to whom tenure upon hire was granted pursuant to the provisions of NSHE Code (Title 2, Chapter 3, Section 3.3.1(b2)). (Ref. BOR-9b on file in the Board Office.)
- 9c. Approved – Procedures and Guidelines Manual Revision, Refunds Procedures, WNC – The Board approved a proposed amendment to *Procedures and Guidelines Manual* Chapter 7, Section 22 to match WNC's current refund policy. (Ref. BOR-9c on file in the Board Office.)
- 9d. Approved – Allocation of Grants-In-Aid, 2018-2019 – The Board approved the allocations for academic year 2018-2019.

	<u>IN-STATE</u>	<u>OUT-OF-STATE</u>
UNR	648	648
UNLV	912	912
NSC	126	126
CSN	1,049	1,049
GBC	99	99
TMCC	333	333
WNC	111	111

In regard to Consent Agenda Item 9b (Tenure Granted to Academic Faculty Upon Hire), Regent McAdoo stated her husband, Kent McAdoo was the Chair of the Cooperative Extension Advisory Committee during the hiring process of the Cooperative Extension Director thus she is disclosing this relationship in the interest of transparency. She will vote on the matter because she will exercise independent judgement.

Regent Trachok moved approval of the consent items. Regent Lieberman seconded. Motion carried.

Chairman Page stated agenda items 10 (NSHE Strategic Goal: Student Access) and 11 (*Handbook* Revision, Fee Waiver for Nevada Foster Youth) would be taken in conjunction with one another.

The meeting recessed at 11:37 a.m. and reconvened at 12:07 p.m. with all members present except Regent Moran.

Chairman Page acknowledged letters of support for the Nevada Foster Youth fee waiver were received and will be included in the public record from Legal Aid Center of Southern Nevada; Consultant Maddy Day, LLC; State of Nevada Division of Child and Family Services; and the Walter S. Johnson Foundation. *(Letters on file in the Board Office.)*

10. Information Only – NSHE Strategic Goal: Student Access – Senior Director of Institutional Research Linda Heiss presented a PowerPoint titled, “Strategic Plan Metrics” and NSHE’s data dashboard for student access to postsecondary education and also highlighted how Nevada compares to other states in terms of student access using the metrics identified for this strategic goal including enrollment, percentage of high school graduates going directly to postsecondary education and percentage of high school graduates meeting the ACT College Readiness benchmarks. *(Ref. BOR-10a on file in the Board Office.)*

Chancellor Reilly stated the data dashboard is rich in data and is what the institutions will use to guide the discussion related to improving outcomes. Chancellor Reilly noted NSHE must understand the barriers that are preventing students from higher education. The System must also do a better job of teaching and working with K-12 regarding the wealth of opportunities and pathways NSHE has to offer. Learning is the single most critical adaptive function for individual success and is a pathway for social mobility for the middle class.

Chancellor Reilly stated the institutional presentations will focus on what the institutions are doing well on the issue of student access; the obstacles; and what the System needs to do to improve.

Regent Moran entered the meeting.

Chancellor Reilly highlighted recent NSHE initiatives relating to student access including the MGM proposal; foster care proposal; UNLV and UNR classified employee grant-in-aid program; and GBC providing academic credit for prior military experience up to 15 credits.

11. Approved – Handbook Revision, Fee Waiver for Nevada Foster Youth – The Board approved a revision to Board policy (Title 4, Chapter 17, new Section 13) to provide a fee waiver of registration fees and certain laboratory fees for Nevada foster youth, similar in nature to the existing fee waiver for members of the Nevada National Guard, who were in the custody of the Division of Child and Family Services Child Welfare Services at the age of 14, are currently under the age of 26, have graduated from a Nevada high school or obtained a general equivalency diploma or equivalent document, and have completed the FASFA. To remain eligible, students must meet institutional Title IV financial aid satisfactory academic progress requirements. The age requirement will be revisited in one year. *(Ref. BOR-11 and letters of support on file in the Board Office.)*

Chancellor Reilly stated the proposed policy provides a waiver of registration fees and certain laboratory fees for former Nevada foster youth who likely have no family support and few financial resources. Under this proposed policy, Nevada foster youth are eligible for a fee waiver if in the custody of the Division of Child and Family Services Child



11. Approved – Handbook Revision, Fee Waiver for Nevada Foster Youth – (Continued)

Welfare Services at the age of 16 and are currently under the age of 26. The youth must graduate from a Nevada high school and complete the FAFSA to ensure they are leveraging federal dollars. The program is in corporation with the Division of Child and Family Services Child Welfare Services. Each youth will be assigned a mentor and there will be a point of contact at each institution to ensure the increased graduation rate of this population.

The impact of this program is unknown but based on graduation rates and past numbers the System estimates approximately 50 students may take advantage of the waiver.

Ms. Judy Tudor, UNLV Child Welfare Training Specialist, stated she has worked at UNLV for the past five years but has worked in the child welfare system for over 20 years. Ms. Tudor provided an example of a young man who had maximized his financial aid but realized he did not have enough to cover all of his expenses. After deciding to continue his education, he took out loans to make it through his first year. He did not make grades and has not been able to return to UNLV. This fee waiver will help provide needed assistance for this population. She commended the System on this fee waiver.

Mr. Xavier Planta, Deputy Director, Children's Attorneys Project, Legal Aid Center of Southern Nevada, stated he has seen the challenges these youth face. Each time a foster youth changes schools they can lose up to six months of education. If the youth in this population graduate from high school, they have beaten the odds. Former foster youth are at a distinct disadvantage, and while this fee waiver will not solve all the challenges it will help alleviate some of the financial barriers.

Mr. Tim Burch, Human Services Administrator, Clark County, stated he and his workforce represent over 3,000 children in care and stand in support of this item. Through his career, he has learned that as little as \$500 can derail a college student from finishing their education. Nevada wants to produce healthy children out of unhealthy situations. His cohorts will work as a partner in this initiative to help these young adults become successful.

Ms. Denise Tanata, Executive Director, Nevada Children's Advocacy Alliance, stated the Alliance works to improve policies and practices in Nevada to advance the wellbeing of children in the areas of school readiness, health, and safety. Every two years the Nevada Children's Report Card is produced showing how Nevada cares for its children using over 70 key metrics in various areas. Nevada consistently receives bad grades in nearly every category. The key to improvement in these grades is educational attainment for at-risk populations. Poverty and economic instability play a key role in these grades. Access to higher education is a path to economic stability and success for these youth. This fee waiver will provide this population the opportunity to beat the odds by establishing a path out of economic instability and opening up options for future success that will remain with them for a lifetime.

Ms. Yali Lincroft, Program Director, Walter S. Johnson Foundation, commended Nevada for this proposal. There is only enthusiasm for this proposal. This is a ripe opportunity

11. Approved – Handbook Revision, Fee Waiver for Nevada Foster Youth – (Continued)

for public-private partnership and, when aligned with support and wraparound services, it will provide a needed change.

Senator Yvanna Cancela stated there is cooperation at multiple levels of government because it is recognized that foster youth are Nevada youth. She commended the Chancellor and the Board of Regents for the commitment. Senator Cancela stated it has been an honor to be a big sister to Alexis Nichols through Big Brothers Big Sisters of Southern Nevada. Through this relationship, she has come to an understanding of the foster care system. It is important to embrace these kids and give them every opportunity to succeed. This is an opportunity to give these kids hope and make a difference in their lives.

Ms. Alexis Nichols, a senior at Chaparral High School, stated she has been in foster care for six years. She has attended three middle schools and four high schools. She is one of the few foster youths that will graduate high school, but one of many that dreams of attending college. Most foster youths have been told they cannot financially or mentally attend college. The situation should not define success. Ms. Nichols stated this fee waiver will help her follow her dreams and will allow her to get an education that is needed for success. She wants to make a difference throughout Nevada.

Clark County Commissioner Lawrence Weekly voiced his support for this initiative. He stated as a native Nevadan he was born into the foster care system. Nevada took care of him for 11 months prior to his adoption. This is an opportunity for the youth to become good law-abiding tax paying American citizens. He thanked the Chancellor, Board of Regents, and the Presidents for their contributions to the entire state of Nevada.

Regent Lieberman stated this will allow children with challenges to become academically prepared to enter and stay in the Nevada workforce. The campus communities will provide a support system these children have never had.

Regent Lieberman moved approval of a revision to Board policy (Title 4, Chapter 17, new Section 13) to provide a fee waiver of registration fees and certain laboratory fees for Nevada foster youth, similar in nature to the existing fee waiver for members of the Nevada National Guard, who were in the custody of the Division of Child and Family Services Child Welfare Services at the age of 16, are currently under the age of 26, have graduated from a Nevada high school or obtained a general equivalency diploma or equivalent document, and have completed the FASFA. To remain eligible, students must meet institutional Title IV financial aid satisfactory academic progress requirements. Regent Trachok seconded.

11. Approved – Handbook Revision, Fee Waiver for Nevada Foster Youth – (Continued)

Regent Hayes was uncertain that 16 years old was a low enough threshold for eligibility and wondered if it should be lowered to 12-14 years old. Chancellor Reilly stated when creating the policy, they looked at how it was implemented in other states.

Regent Stephens stated the Board has talked significantly about a shift from increasing enrollment to increasing completion and student success. She did not think it was appropriate to bring students in and give them the hope of an education when the System is not able to provide the wraparound services that are required to help this demographic in retention and graduation. This particular policy is not a legislative issue; however, the funding of wraparound services that will be needed for students to be successful is definitely something she would like to see come from legislative colleagues.

Regent Hayes offered a friendly amendment to lower the age to 14 and return in one year to revisit the age issue.

Regents Lieberman and Trachok accepted the friendly amendment.

In response to a question from Vice Chairman Geddes, Chancellor Reilly stated he did not know the financial impact of reducing the age to 14 years old, but the information will be included in the report when the policy is revisited.

UNR President Johnson stated UNR fully supports this and will provide the wraparound services that are needed.

Chancellor Reilly stated the institutions will absorb the costs associated with this initiative.

UNLV Acting President Meana stated UNLV is committed to this program and providing the wraparound services that will be needed.

CSN President Zaragoza stated CSN is also committed to this program, with the caveat of a continued dialogue for the support systems that will be needed.

Motion carried via a unanimous roll call vote.

10. Information Only – NSHE Strategic Goal: Student Access – (Continued)

Senior Vice Provost Chris Heavey, UNLV, presented a PowerPoint titled, “UNLV Student Access Report.” (Ref. BOR-10b on file in the Board Office.)

Regent Stephens asked for clarification as to who is included in the Pacific Islander ethnicity category. She noted her concern that Filipino, one of the fastest growing populations in Las Vegas, is seeing a decrease at UNLV and that it may have been

10. Information Only – NSHE Strategic Goal: Student Access – (Continued)

miscategorized. Acting President Meana stated UNLV would clarify the categorization and provide an answer.

Regent Stephens stated UNLV is the most diverse institution in the country and noted students of color traditionally do not perform as well on the ACT/SAT, but it is not an indicator of their ability to succeed at the collegiate level.

Vice President for Student Services Shannon Ellis, UNR, presented a PowerPoint titled, "Increasing Student Access." (Ref BOR-10c on file in the Board Office.)

In response to a question from Regent Stephens, Vice President Ellis stated slide four's title of all students included in-state, out-of-state, undergraduate and graduate.

Executive Vice President and Provost Vickie Shields, NSC, presented a PowerPoint titled, "Delivering on the Promise Begins with Access." (Ref. BOR-10d on file in the Board Office.)

Interim Vice President for Transitional Activities Margo Martin, CSN, presented a PowerPoint titled, "Student Access." (Ref. BOR-10e on file in the Board Office.)

Regent McAdoo left the meeting.

In response to a question from Regent Hayes, Vice President Martin stated it is possible for a CSN High School student to graduate with 48 college credits. Regent Hayes asked why only 48 credits while JumpStart students are graduating with an Associate's Degree. Vice President Martin stated she was confident that once some policy changes are made, CSN High School students will be graduating with an Associate's Degree.

Regent Stephens asked if the college credits taken by the CSN High School students are being recognized by other institutions or just at CSN. Vice President Martin stated the credits are recognized anywhere the student wants to attend.

Regent Del Carlo questioned why 20 hours of volunteer work for the Promise Scholarship applicants was cited as a barrier. Vice President Martin stated that one of the challenges for students CSN was working with was finding opportunities to participate in community service. For example, in the Las Vegas community, the person has to be 18 years or older for a lot of the volunteer opportunities. Another identified challenge was the non-profit sector was overwhelmed and not prepared for this wave of volunteers.

President Helens, GBC, presented a PowerPoint titled, "Access to Higher Education in Rural Nevada." (Ref. BOR-10f on file in the Board Office.)

Regent McAdoo entered the meeting.

10. Information Only – NSHE Strategic Goal: Student Access – (Continued)

President Hilgersom and Vice President of Student Services and Diversity Estella Gutierrez, TMCC, presented a PowerPoint titled, “Student Access at TMCC.” (Ref. BOR-10g on file in the Board Office.)

Regent Stephens appreciated the initial format used for all the presentations, but once the information was drilled down the information provided was different.

President Solis, WNC, presented a PowerPoint titled, “Student Access.” (Ref. BOR-10h on file in the Board Office.)

Vice Chairman Geddes stated when the strategic plan was adopted in January there were five metrics under access. He would like to see where the institutions are, where they want to be, and then subsets such as the different programs that are hitting the targets.

The meeting recessed at 2:35 p.m. and reconvened at 2:55 p.m. with all members present except Regent Moran.

12. Approved – Community College Committee Report – The Board accepted the Community College Committee report and approved the Committee recommendation. (Committee report on file in the Board Office.)

Chairman Page left the meeting.

The Community College Committee met on August 30, 2018, and heard the following:

Information items

➤ Vice Chancellor’s Report.

Vice Chancellor Mackinnon welcomed President Solis and President Zaragoza to their first meeting.

Vice Chancellor Mackinnon also reported the Community College Presidents recently attended a full day retreat in Reno where they began to develop a workplan focusing on priorities and how Community Colleges will work collaboratively to achieve the goals of the Board.

Regent Lieberman introduced and welcomed System General Counsel Reynolds.

➤ Part-Time Students. (Ref. CC-4 on file in the Board Office.)

Vice Chancellor Mackinnon stated he along with representatives from each of the four Community Colleges will provide an overview of the current state of part-time students.

Vice Chancellor Mackinnon explained the various definitions of part-time vs. full-time students and reported based on 2016 fall enrollment the Community Colleges within NSHE reported 73 percent of students were part-time.

12. Approved – Community College Committee Report – (Continued)

President Solis presented on behalf of WNC and said of the 3,404 students enrolled in Spring of 2018, 65 percent were part-time. President Solis stated the retention rates among full-time students are between 60-63 percent while retention rates among part-time students are between 39-48 percent.

Dr. Melissa Deadmond and Dr. Natalie Brown presented on behalf of TMCC and stated mini sessions, late start courses, independent study classes, and extended hours in tutoring services are in place to assist part-time students.

Mr. Alex Porter presented on behalf of GBC and stated 74 percent of GBC students are enrolled part-time. GBC offers proactive advising and provides students with information on scholarship programs.

Ms. Clarissa Cota presented on behalf of CSN and stated 74 percent of CSN students are part-time while 49 percent of those students are considered non-traditional.

Committee Chair Anderson stated she appreciated the presentations and said they were helpful in understanding the challenges.

Vice Chancellor Mackinnon said he would work with Vice Chancellor Abba to clarify whether the “earned awards vs. unknown” metric includes Skills Certificates and report back at a future meeting.

Board Vice Chairman Geddes stated the Board will discuss student success at the November meeting and he would like the full Board to see the information on a grid pattern which will allow the Regents to see what areas are succeeding.

➤ Student Financial Aid Programs. *(Ref. CC-5 on file in the Board Office.)*

Vice Chancellor Abba presented on the Silver State Opportunity Grant and the Governor Guinn Millennium Scholarship and provided history on the creation of each program, as well as the eligibility and award details.

Vice Chancellor Mackinnon presented on the Nevada Promise Scholarship Program including a review of the provisions of Senate Bill 391, program requirements for eligibility, award calculations, and recent figures for the number of eligible students enrolled for Fall 2018.

The next steps include working with school districts, student and mentor recruitment and communicating with first year students on eligibility requirements for year two.

Committee Chair Anderson and Committee Vice Chair Del Carlo suggested the information be shared with the new Regents in January 2019.

12. Approved – Community College Committee Report – (Continued)

➤ Institutional Advisory Council Meetings.

IAC meeting reports were received from the President and/or IAC Chair of each institution:

- CSN President Zaragoza stated IAC Chair Nancy Brune was unable to attend and presented on behalf of IAC Chair Brune. President Zaragoza stated the next meeting will occur on September 11 and will include reports by the Faculty Chair, Student Body President and President Zaragoza.
- Committee Chair Anderson stated IAC Chair Andy Bath was unable to attend and invited GBC President Helens to report on behalf of IAC Chair Bath. President Helens stated a joint meeting between the IAC and Foundation occurred and the decision was made to mitigate up to \$900,000 for budget shortfalls. President Helens also stated GBC is experiencing some of their highest enrollments in CTE programs this year.
- WNC IAC Chair Rob Hooper stated the IAC met on August 29 and said the community is excited to welcome President Solis. In addition, the IAC has a new member: Carson City Mayor Bob Crowell has replaced Mr. Nick Marano, former City Manager, who left for the private industry.
- TMCC President Hilgersom stated IAC Chair Elmar Davé was unable to attend and presented on behalf of IAC Chair Davé. President Hilgersom stated a workshop was held on June 15 and a regular meeting on August 10. The group discussed the immediate industry needs of quality assurance and they are exploring the viability of offering the program. President Hilgersom also stated the participation of Vice Chancellor Mackinnon enhances the relationship between NSHE, TMCC and IAC.

➤ Community College Campus Initiatives.

Committee Chair Anderson stated due to the lack of time she would like each President to provide updates at the September 2018 Board of Regents meeting.

➤ Unique Community College Highlights.

Committee Chair Anderson stated because GBC IAC Chair Bath was unable to attend today, she will ask Vice Chancellor Mackinnon to connect with IAC Chair Bath about rescheduling.

New business items

- None.

Action items

The Board approved the following recommendation of the Community College Committee:

- The minutes from the May 31, 2018, meeting of the Community College Committee. (Ref. CC-2 on file in the Board Office.)

12. Approved – Community College Committee Report – (Continued)

Regent Anderson moved acceptance of the report and approval of the Community College Committee recommendation. Regent Lieberman seconded. Motion carried. Chairman Page and Regent Moran were absent.

13. Information Only – Institutional Advisory Council, WNC – WNC Institutional Advisory Council (IAC) Chair Rob Hooper provided a report on the activities of the WNC IAC including: recruitment of qualified students to career programs that support workforce development; being primary advocates to local and state governments on community college issues; the support of economic development in the region; addressing specific rural challenges in the service area; and efforts to grow and standardize JumpStart programs in the K-12 system.

Regent Anderson acknowledged how important the IACs are to the institutions. The IACs do so much and are good advocates for NSHE.

Chairman Page entered the meeting.

14. Information Only – Institutional Advisory Council, TMCC – TMCC IAC Member Joe Nannini provided a report on the activities of the TMCC IAC including: an IAC shift in focus in order to take a comprehensive look at TMCC's performance and outcomes; initiating discussions on possible new programming to meet growing business and industry needs; overview of CTE, international students' internships and apprenticeships, nursing, undergraduate research and diversity initiatives; the progress and implementation of the Nevada Promise Scholarship; development of an IAC dashboard to track the IAC's impact on the business community; and a corporate partnership program in conjunction with the TMCC Foundation.

Regent Anderson stated the IACs have evolved to the point they are bringing in jobs, starting new programs, and giving the institutions real direction.

The meeting recessed at 3:13 p.m. for the Audit and Compliance Committee and Investment Committee meetings. The Board reconvened on Friday, September 7, 2018, at 9:12 a.m., following the Cultural Diversity and Title IX Compliance Committee and Health Sciences System Committee meetings with all members present.

15. Information Only – Public Comment

Mr. Robert Manis, NFA Chapter President and CSN Professor, strongly urged the Regents and Chancellor to intervene regarding the CSN bargaining agreement prior to the legislative session in order to provide a united front.

Mr. Adrian Havas, CSN NFA, read a letter into the record from Attorney Thomas J. Donaldson, Dyer Lawrence Law Firm, related to CSN's decision to unilaterally rescind the tentative CSN Collective Bargaining Agreement.



The meeting recessed at 9:19 a.m. and reconvened at 9:28 a.m. with all members present.

16. Approved – NSHE Corporate Distance Education Partnership with MGM Resorts – The Board approved a Memorandum of Understanding between MGM Resorts International and the NSHE for a partnership that will facilitate MGM employees attending NSHE institutions under a streamlined fee arrangement as well as enable employees that are not a resident of Nevada to receive tuition waivers to pay in-state rates for registration. (*Ref. BOR-16 and supplemental material on file in the Board Office.*)

Pursuant to NRS 281A, Regent Williams disclosed he is employed by MGM Resorts International as Vice President of Facilities and Operations at Mandalay Bay Resort and Casino. Due to his employment, he will recuse himself from this matter. He will not participate in the discussion and will abstain from voting on this matter.

Chancellor Reilly stated this is the first program of its kind in the nation. NSHE will partner with MGM Resorts, Nevada's largest employer, to provide educational access to more than 80,000 employees worldwide. This partnership will change the lives of the employees and their families. Employees will be able to take certificate programs, two- and four-year degree programs and graduate degree programs online at any of NSHE's seven degree-granting institutions. MGM employees will receive dedicated academic and financial counseling. MGM will pay for the cost of the degree or certificate after all financial aid is exhausted. The partnership reflects a genuine commitment to improving Nevada's college attainment rate, especially among first generation students. The partnership also aligns perfectly with NSHE's new strategic goals.

Mr. Jim Murren, Chairman and CEO, MGM Resorts, stated the MGM College Opportunity Program will change the lives of MGM employees across the country and the communities that MGM serves. MGM feels strongly it should add to the great efforts of the NSHE to improve educational outcomes and people's quality of life. It is the goal of MGM Resorts to find a pathway to the middle class and to provide opportunities for its employees to improve the fate of themselves and their families.

Chairman Page thanked Mr. Murren for his passion and hoped this will be a model for other businesses.

Regents Hayes and Del Carlo thanked Mr. Murren and MGM Resorts and agreed this can be a model for other employers.

UNLV CSUN President Roys asked if there is any anticipated impact on enrollment or issues with financial aid for students already enrolled at the institutions. Chancellor Reilly hoped the program will increase enrollment. The partnership is for online programs, with absolutely no displacement of students. MGM Resorts is committed to its employees and the social mobility the program will bring.

16. Approved – NSHE Corporate Distance Education Partnership with MGM Resorts –  
*(Continued)*

Vice Chairman Geddes moved approval of a Memorandum of Understanding between MGM Resorts International and the NSHE for a partnership that will facilitate MGM employees attending NSHE institutions under a streamlined fee arrangement as well as enable employees that are not a resident of Nevada to receive tuition waivers to pay in-state rates for registration. Regent Lieberman seconded.

Regent Stephens asked for clarification as to whether students would be required to accept their full financial aid package including loans before they would be able to access this program's reimbursement. Chief Financial Officer (CFO) Chet O. Burton stated the intent is for the employee to apply for financial aid, accept the aid they are eligible for and then MGM will pay the rest. The intent is to not saddle any student with debt. Student loans are an optional piece of a financial aid package.

Mr. Murren added in addition to this program, any person employed by MGM Resorts for at least six months and current on their student loan payments is eligible for an MGM student loan matching program.

Motion carried via a roll call vote. Chairman Page, Vice Chairman Geddes and Regents Anderson, Carter, Del Carlo, Doubrava, Hayes, Lieberman, McAdoo, Moran, Stephens and Trachok voted yes. Regent Williams abstained.

Chancellor Reilly announced there will be an official signing ceremony on September 18, 2018, at UNLV.

17. Approved – Honorary Degree, UNLV – The Board approved an honorary doctorate for Ruby P. Duncan. *(Ref. BOR-17 on file in the Board Office.)*

Acting President Meana asked the Board to grant Ms. Ruby P. Duncan an honorary doctorate in recognition of her lifetime advocacy on behalf of individuals and groups struggling with poverty.

Regent Stephens moved approval of an honorary doctorate for Ruby P. Duncan. Regent Lieberman seconded. Motion carried.

18. Information Only – Code Revision, Freedom of Expression – NSHE Statement of Values – Vice Chancellor Constance Brooks and Chief General Counsel Joe Reynolds, on behalf of the NSHE Free Speech and Campus Events Policy Task Force, presented for information a proposed Freedom of Expression – NSHE Statement of Values as corollary to the Board's existing policy on academic freedom and responsibility in Title 2, Chapter 2 of the NSHE Code. The proposed revision is presented for information only and will be presented for approval at a subsequent meeting of the Board. (*Ref. BOR-18 on file in the Board Office.*)

Vice Chancellor Brooks noted campuses are seeing more requests for what can be considered controversial speakers and events that test institutional commitments to free and open discourse and present safety concerns for the campus community. Safeguarding freedom of speech while supporting an atmosphere that mitigates disruption and expenses and keeps the campus community safe is a dilemma. The NSHE Free Speech and Campus Events Policy Task Force developed a freedom of expression aspirational statement of values that is modeled on a statement developed by the University of Chicago and based on national best practices.

Chief General Counsel Reynolds echoed Vice Chancellor Brooks sentiments and said he looked forward to the continued work of the Task Force.

Regent Williams stated this is a national issue and he is happy to see NSHE taking steps to be involved. NSHE must be cognizant to not compromise safety.

Regent Hayes noted the first sentence encapsulates all that needs to be done. He liked the initial areas of open communication and respect for the First Amendment.

UNLV Faculty Senate Chair Unger stated the faculty senate chairs agreed with the substance of the statement. The Chairs have been involved in the feedback process and look forward to continued involvement.

In response to a question from Vice Chairman Geddes, Vice Chancellor Brooks stated the Task Force meets on a monthly basis and hopes to have the remainder of the policies in place by the end of the academic year.

UNR ASUN President Hannah Jackson asked if there was any opportunity for students to sit on this Task Force. Vice Chancellor Brooks stated the students' voice is important. Chancellor Reilly stated he will follow up with student representation.

UNLV CSUN President Roys thanked the Task Force for the amazing work. NSHE must protect people's right to First Amendment speech, but also ensure it is an educational environment that is productive and centered around learning.

The meeting recessed at 10:02 a.m. and reconvened at 10:19 a.m. with all members present.

19. Action Taken – Personnel Session, Chancellor Thom Reilly

- 19.1 Approved – Annual Evaluation and Performance Program – The Board approved the annual evaluation report of NSHE Chancellor Thom Reilly, along with Chancellor Reilly's self-evaluation. (*Refs. BOR-19a, BOR-19b and BOR-19c on file in the Board Office.*)

Chairman Page stated during Fiscal Year 2018, Chancellor Reilly made progress for NSHE by working with the Cabinet and the institutions to present five strategic goals that serve as key metrics in measuring the current status of the NSHE institutions in relation to peer institutions. After two years of instability Chancellor Reilly improved the outward image of the NSHE by focusing on the strategic goals. Chancellor Reilly has performed well and can further advance the System by continuing to work on these issues and improving communication with the Cabinet, institutional Presidents and Regents. Performance criteria for the Chancellor's evaluation are as follows:

- Relations with the Board of Regents – Chancellor Reilly schedules on-going briefings with Board members prior to each Board meeting to address items on upcoming agendas. He meets regularly with Board leadership. He exhibits a professional and respectful relationship with Board members. Chancellor Reilly is encouraged to have more frequent communications with the Board relating to his day-to-day activities and presentations to community organizations and media. Chancellor Reilly is also encouraged to invite Board members to events.
- Relations with NSHE Institutions – Chancellor Reilly has established monthly or bi-monthly meetings with institutional Presidents in addition to his Council of Presidents meetings. Chancellor Reilly also meets with faculty and student representatives. In Chancellor Reilly's first year he spent a considerable amount of time on UNLV operational issues. That time commitment did not allow him to pay much attention to the other institutions. Chancellor Reilly is encouraged to spend more time with all the institutional Presidents to assist them in advancing their institutional and personal goals. Chancellor Reilly can also work with the Cabinet and staff to assist and direct the institutions on paths to meet their strategic planning goals. Chancellor Reilly has been encouraged to reach out to the faculty and students at the various campuses to determine how leadership is doing and incorporate that feedback into the annual evaluations and as feedback to improve the on-boarding process.
- Relations with the Executive Branch – Chancellor Reilly and the Cabinet have established a positive working relationship with the Governor and his key staff members which ensures the Governor's office is aware of key issues. Chancellor Reilly is encouraged to continue to actively communicate with the Governor and his staff and to include Board leadership in those conversations. Chancellor Reilly should also meet with gubernatorial candidates.

19. Action Taken – Personnel Session, Chancellor Thom Reilly

19.1 Approved – Annual Evaluation and Performance Program – (Continued)

- Relations with the Legislative Branch – Chancellor Reilly has improved relationships with state legislators and has met with two-thirds of the current legislators. He also invited them to attend the Board's strategic planning meeting. Legislators are key in advancing the NSHE budget and are strong partners in attaining educational outcomes that Nevada needs in producing more graduates and an educated workforce. Chancellor Reilly is encouraged to include Board leadership in meetings with legislators.
- Administrative and Management System-Wide Responsibilities – Chairman Page commended Chancellor Reilly for performing the annual evaluations for Presidents and Cabinet members and for developing a comprehensive on-boarding process for new Presidents. Chancellor Reilly has established weekly meetings with Cabinet members and he is encouraged to see these meetings as an opportunity to develop and advance System goals by taking advantage of the talent of the Cabinet. Chancellor Reilly is encouraged to work with the Cabinet to determine the strengths and weaknesses of each member and determine how best to improve the entire team. He is also encouraged to get to know as many staff members as possible and provide everyone an opportunity to provide input in order to improve morale and make the office environment more collegial.
- Decision Making and Problem-Solving Abilities – Chancellor Reilly and the Cabinet are to be commended for working to address the issues outlined in his self-evaluation including police services consolidation in southern Nevada, improving transfer and articulation, evaluating faculty compensation issues, addressing workforce needs and the implementation of Workday. Chancellor Reilly is to be commended for addressing the numerous operational issues at UNLV. The budgeting process has led to mixed reviews by Regents. There have been concerns related to the sharing of information between the NSHE offices and the institutions as well as a lack of detail that is provided to the Board for discussion and deliberation.
- Relations with External Communities – Chancellor Reilly is active and visible in the community through his numerous meetings and presentations. Chancellor Reilly is encouraged to provide opportunities for Board members to attend these meetings and presentations.
- Implementation of NSHE Master Plan Vision and Goals – Chancellor Reilly has performed exceptionally well in working with the Board, Cabinet and institution Presidents to establish and develop the five strategic goals. The strategic goals will focus the NSHE in setting and attaining its goal of improving higher education in Nevada. Chancellor Reilly has communicated these goals to the Board, campuses, legislators and community organizations. Now Chancellor Reilly must focus his

19. Action Taken – Personnel Session, Chancellor Thom Reilly

19.1 Approved – Annual Evaluation and Performance Program – (Continued)

attention on working with the Board, Cabinet and institution Presidents to set specific goals by institution and measure progress towards those goals. Chancellor Reilly and the Cabinet also need to work with the institutions to ensure their Master Plans include the NSHE strategic goals.

Chairman Page noted Chancellor Reilly's contract does not include automatic cost of living raises. The contract does allow annual raises of up to 5 percent. Chancellor Reilly has indicated he does not want more than any other System employee receives. Chairman Page recommended a 3 percent increase to Chancellor Reilly's base salary.

Regent Lieberman stated in addition to the Chancellor's work on strategic goals his work in hiring three new Presidents must be acknowledged.

UNLV CSUN President Roys thanked Chancellor Reilly for his leadership, direction and expansive knowledge of the System.

Regent Stephens agreed with the assessment. She noted there clearly were more Regent briefings and she appreciated the effort and engagement. She concurred it is important to include Regents in the various community meetings. Regent Stephens also believed NSHE needed more of an organizational culture to provide a more cohesive direction. Regent Stephens added she did have concerns with how a past President was handled.

Regent Doubrava agreed with the evaluation and appreciated Chancellor Reilly's communication and expertise.

Regent Anderson agreed and pointed out this is the first time the Board has heard from the students about a Chancellor.

Regent Del Carlo stated she appreciated Chancellor Reilly's hard work and vision. He was the right person at the right time.

Chancellor Reilly stated he is honored to be in the position and he appreciated the ongoing conversations and guidance with staff, faculty and students.

Regent Del Carlo moved approval of the annual evaluation report of NSHE Chancellor Thom Reilly, along with Chancellor Reilly's self-evaluation. Regent Lieberman seconded. Motion carried.

19. Action Taken – Personnel Session, Chancellor Thom Reilly

- 19.2 Approved – Amendment to Terms of Employment – The Board approved an increase in Base Pay of three percent (3%) effective July 1, 2018, and a waiver of the provision included in Article 5.1.c of the Employment Agreement specifying that any Performance Adjustment shall take effect July 1 of each year following Employee's annual or periodic evaluation. (*Ref. BOR-19d on file in the Board Office.*)

Regent Anderson moved approval of an increase in Base Pay of three percent (3%) effective July 1, 2018, and a waiver of the provision included in Article 5.1.c of the Employment Agreement specifying that any Performance Adjustment shall take effect July 1 of each year following Employee's annual or periodic evaluation. Regent Lieberman seconded. Motion carried.

20. Information Only – Student Fee Account Balances, FY18 (Baseline) Report – Pursuant to Board policy (Title 4, Chapter 10, Section 19), all NSHE institutions submitted a baseline report as to their student fee account balances, anticipated FY19 student fee revenue, anticipated FY19 student fee expenditures and forecasted balance at the end of FY19 for these accounts to support the new policy relating to student fee balances as of July 1, 2018. Following this initial report, the institutions will submit annual updates as to the account balances and provide an explanation if the account balances exceed one year of revenue. (*Refs. BOR-20a and BOR-20b on file in the Board Office.*)

CFO Burton stated the report is the baseline information to be used for comparison of the actual fee balances which will be reported on June 30, 2019. The report includes the baseline information for each institution regarding the amount of student fees paid by students in FY18 that remained unexpended as of June 30, 2018, as well as the projected revenue and unexpended balance for FY19.

Vice Chairman Geddes asked that the Board revisit the use of these fees in a future discussion. He asked that the Technology Fee be reviewed to make sure technology needs are being addressed by the fee.

21. Approved – Business, Finance and Facilities Committee Report (Agenda Item 22) – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations, with the exception of Agenda Item 7 (Student Housing Project, NSC) which was considered separately. (*Committee report on file in the Board Office.*)

The Business, Finance and Facilities Committee met on September 6, 2018, and heard the following:

21. Approved – Business, Finance and Facilities Committee Report (Agenda Item 22) – (Continued)

Information items

- Fourth Quarter Fiscal Year 2017-2018 Fiscal Exceptions, Self-Supporting Budgets. The Fourth Quarter Fiscal Year 2017-2018 Report of Fiscal Exceptions of Self-Supporting Budgets was presented. (Refs. BFF-4a and BFF-4b) on file in the Board Office.)
- Council of Presidents Recommendations for Streamlining Lease, Real Estate Transactions and the Facility Design Process by Delegating Authority for Certain Events from the Board of Regents to Either the Chancellor or Institution Presidents. UNR President Johnson presented on behalf of the Council of Presidents the recommendations for streamlining lease, real estate transactions and the facility design process. The Committee provided feedback for future discussions. (Ref. BFF-10 on file in the Board Office.)
- Resolution 81-8. The Committee discussed Board Resolution 81-8 for potential amendment or permanent rescission per the recommendation from the June 7, 2018, Business, Finance and Facilities Committee meeting. (Refs. BFF-11 on file in the Board Office.)

New business items

- None.

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the June 7, 2018, meeting of the Business, Finance and Facilities Committee. (Ref. BFF-2a on file in the Board Office.)
- Fourth Quarter Fiscal Year 2017-2018 Budget Transfers – State Supported or Self-Supporting Operating Budgets. The Committee recommended acceptance of the report of the Fourth Quarter Fiscal Year 2017-2018 Budget Transfer of State Supported or Self-Supporting Operating Budget Funds Between Functions for the NSHE. (Refs. BFF-2b(1) and BFF-2b(2) on file in the Board Office.)
- Fiscal Year 2017-2018 Transfers of Non-State Budget Expenditures to State Budgets after May 1, 2018. The Committee recommended acceptance of the report of transfers of expenses from non-state budgets to state budgets that occurred after May 1, 2018, for Fiscal Year 2017-2018. (Refs. BFF-2c(1) and BFF-2c(2) on file in the Board Office.)
- Summary of Board of Regents Approved Issuance of Bonds in 2018. The Committee recommended acceptance of the report summarizing the issuance of University Revenue Bonds, refinancing activities and issuance of Certificates of Participation for NSHE-wide projects. (Ref. BFF-2d on file in the Board Office.)
- Fiscal Year 2018-2019 NSHE State Supported Operating Budget. The Committee recommended approval of the Fiscal Year 2018-2019 NSHE State Operating Budget. (Refs. BFF-3a and BFF-3b on file in the Board Office.)



21. Approved – Business, Finance and Facilities Committee Report (Agenda Item 22) – (Continued)

- Third Amendment to Lease Agreement with Nevada Center for Biomedical Research (NVCBR) – UNR. The Committee recommended approval to amend the Lease between UNR and NVCBR for space in the Center or Molecular Medicine on the University of Nevada campus. (Ref. BFF-5 on file in the Board Office.)
- Purchase of Real Property Located at 922 and 926 Martin Luther King Boulevard – UNLV. The Committee recommended approval to purchase the Properties located at 922 and 926 Martin Luther King Boulevard and bearing Clark County Assessor Parcel Numbers 139-33-402-024 and 139-33-402-028. The Committee also recommended approval authorizing the Chancellor to finalize, approve and execute a Purchase and Sale Agreement and any other ancillary agreements required to implement the purchase of the Properties including, but not limited to, conveyances, easements and right of ways with all aforementioned agreements to be reviewed and approved by the System General Counsel in order to implement the terms and conditions required to finalize purchase of the Properties. There was an amendment to the motion approving the purchase to have a Regents alert sent out prior to the purchase of the properties once the terms are finalized and a report provided to the Board of Regents after the purchase is completed. The motion with the amendment was adopted unanimously. Committee Chair Hayes abstained from voting due to his ownership of commercial property in the UNLV medical district. (Ref. BFF-6 on file in the Board Office.)
- Approval of Lease: SRK Engineering – TMCC. The Committee recommended approval of the lease for SRK Engineering in the Meadowood North building located at 5250 Neil Road, Reno, Nevada. The Committee also recommended approval of commission payments related to this transaction. (Ref. BFF-8 on file in the Board Office.)
- Term Extension, DRI Research Parks Ltd Lease – DRI. The Committee recommended approval to extend the term of the existing lease between the Board of Regents and DRI Research Parks Ltd. (Ref. BFF-9 on file in the Board Office.)

Regent Trachok requested Agenda Item 7 (Student Housing Project, NSC) be considered separately.

Regent Hayes moved acceptance of the report and approval of the Business, Finance and Facilities Committee recommendations, with the exception of Agenda Item 7 (Student Housing Project, NSC) which was considered separately. Regent Lieberman seconded. Motion carried.

*(Business, Finance and Facilities Committee Agenda Item 7 (Student Housing Project, NSC) considered separately.)*

- Approved – Student Housing Project, NSC – The Board approved the implementation agreements, including a Ground Lease, Development Agreement, consent for Leasehold Deed of Trust and an Indemnity Agreement to the title company for the financing, design, construction, operation and maintenance of the public-private housing facility on the Nevada State College campus. The Board also approved specific authorizations for NSHE personnel to engage in actions necessary to execute the project as set forth in Section 3 of the briefing paper. *(Ref. BFF-7 on file in the Board Office.)*

Regent Trachok asked if the Chapter 338 concerns previously raised had been addressed. Outside Counsel Michael B. Wixom stated Section 3.5 of the Project Development Agreement addresses Chapter 338. The issues were also addressed in the original Memorandum of Understanding. Outside Counsel Wixom stated the developer will provide an indemnity to the extent Chapter 338 applies in order to comply.

Regent Trachok understood the issue of broken mechanics' lien priority had been addressed and that grading on the site had already started. Under Nevada lien law once work starts on the project, even though there might be a cessation, every mechanics' lien or potential mechanics' lien relates back to the date work first began. Outside Counsel Wixom agreed but stated the System and NSC do not have any direct financial obligations in connection with this development. It is one of the reasons Chapter 338 does not apply. The ground is being leased to the developer. The developer will then sublease the property to a public financing agency. That agency, in turn, obtains financing through a separate entity. In an effort to secure the financing there will be a sublease Deed of Trust and a ground lease Deed of Trust. One of the requirements of the Deed of Trust is that there are no mechanic's lien exceptions for the title insurance. Title insurance is being provided by First American Title Insurance Company (First American). During the course of negotiations, First American requested an indemnity from the System, which was not granted. Because there was broken priority an indemnity agreement was prepared so if there was a mechanics' lien claim on the grading contract the System would indemnify First American for claims against the grading contract. The grading contract was a trade-out agreement. Grading was performed, and the payment was for fill from the grading.

Regent Trachok moved approval of Agenda Item 7 (Student Housing Project, NSC). Regent Stephens seconded. Motion carried.

The meeting recessed at 10:53 a.m. and reconvened at 11:28 a.m. with all members present except Regent Moran.

22. Approved – Academic, Research and Student Affairs Committee Report (Agenda Item 21) – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

The Academic, Research and Student Affairs Committee met on September 6, 2018, and heard the following:

Information items

- NSHE Senior Director of Institutional Research Linda Heiss presented information on Nevada's teacher education pipeline available through the NSHE Data Dashboards that demonstrates the contribution of NSHE institutions to help meet the demand for teachers in Nevada. The dashboards include data on enrollment, completions, and licensure in the education field, as well as workforce data on NSHE students teaching in the State. The dashboards also include education program reviews and related reports from the institutions. *(Ref. ARSA-3 on file in the Board Office.)*
- NSHE Director of Student Affairs Renee Davis presented highlights from the 2016-17 NSHE Financial Aid Report including total financial aid disbursed by institution, category (loans, student employment, grants, scholarships, etc.), and source (federal, state, etc.); Pell Grant disbursements; and data on specific programs, including the Regents' Higher Education Opportunity Award, the Millennium Scholarship, and the Silver State Opportunity Grant. *(Refs. ARSA-10a and ARSA-10b on file in the Board Office.)*
- Director of Nevada System Sponsored Programs & EPSCoR Marcie Jackson presented highlights from the 2016-17 NSHE Sponsored Funding Annual Report, including the total amount awarded by institution, the funding distribution within NSHE, and the number of proposals submitted and received in FY 2017. *(Refs. ARSA-11a and ARSA-11b on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the June 7, 2018, meeting of the Academic, Research and Student Affairs Committee. *(Ref. ARSA-2a on file in the Board Office.)*
- The elimination of UNLV's Master of Education (M.Ed) in Health Promotion pursuant to a transition plan implemented six years ago under which the curriculum was moved into UNLV's Master of Public Health. No students are impacted by the elimination. *(Ref. ARSA-2b on file in the Board Office.)*
- A revision to Board policy to add the ACT's new college and career readiness benchmark score for English Language Arts (ELA) to the policy governing placement into college-level English (Title 4, Chapter 16, Section 1). *(Ref. ARSA-2c on file in the Board Office.)*

22. Approved – Academic, Research and Student Affairs Committee Report (Agenda Item 21) – (Continued)

- A Doctor of Philosophy (Ph.D.) in Oral Biology at UNLV to promote the development of researchers and further scientific advancement in scholarly research in the field. (Ref. ARSA-4 on file in the Board Office.)
- A Post-Professional Occupational Therapy Doctorate (PP-OTD) at UNLV, an on-line, advanced degree for practicing occupational therapists who have already earned a Master's Degree in Occupational Therapy. (Ref. ARSA-5 on file in the Board Office.)
- The Hitchcock Center for Chemical Ecology at UNR to formalize and enhance interdisciplinary and international collaborations in the fields of chemical ecology and natural products chemistry. (Ref. ARSA-6 on file in the Board Office.)
- An organizational unit change at UNR to separate the Agriculture, Nutrition and Veterinary Sciences Department into two departments: the Department of Nutrition and the Department of Agriculture, Veterinary and Rangeland Sciences. (Ref. ARSA-7 on file in the Board Office.)
- An Associate of Applied Science (AAS) in Environmental Management at CSN that focuses on the fields of biology, chemistry, geology and environmental science to help meet the demand for positions in this field. (Ref. ARSA-8 on file in the Board Office.)

Regent Anderson moved acceptance of the report and approval of the Academic, Research and Student Affairs Committee recommendations. Regent Trachok seconded. Motion carried. Regent Moran was absent.

23. Approved – Audit and Compliance Committee Report – The Board accepted the Audit and Compliance Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Audit and Compliance Committee met on September 6, 2018, and heard the following:

Information items

- Chief Internal Auditor Joe Sunbury provided the Committee with an orientation. This will be an annual occurrence and will serve as a refresher for committee members. This led to a useful discussion on the Committee's understanding of its responsibilities. Also, briefly discussed was the presentation that will be made at the national ACUA conference next week by Audit and Compliance Committee Chair Stephens and Chief Internal Auditor Sunbury, covering similar topics related to Audit Committee best practices. (Refs. A-2a and A-2b on file in the Board Office.)

23. Approved – Audit and Compliance Committee Report – (Continued)

- Chief Internal Auditor Sunbury provided general remarks related to industry articles for Committee development. The article focused on auditing “culture” within an organization, and Chief Internal Auditor Sunbury provided thoughts on ways Internal Audit can assess a complicated area like culture. *(Ref. A-4 on file in the Board Office.)*
- Chief Internal Auditor Sunbury provided general remarks regarding departmental initiatives, advisory projects, and alignment related to on-going risk assessments. He provided a summary of various audits related to Student Financial Aid. The Committee was briefed on the status of external audits, department of education audits, and reviews from the Office of Inspector General.
- NSHE Director of Compliance Mistee Galicia provided an update on the compliance function, including a one-year status update. She provided a summary of her practical approach to compliance oversight, evaluating and collecting data so that the Committee can make informed decisions, and the on-going theme of collaboration. In addition, Director of Compliance Galicia provided an update on a “one-stop” webpage with important hotlines across the system, and useful feedback was provided for future updates. *(Refs. A-9 and A-10 on file in the Board Office.)*

New business items

- A robust follow-up of the outstanding findings related to the NSHE Social Media audit was requested by Committee Vice Chair Carter.
- A request for a review into workday-related HR processes (specifically as it relates to making offers to candidates) was requested by Committee Vice Chair Carter.
- A review for another one-year checkpoint for a review of the NSHE Compliance Department was requested by Regent Doubrava.

Action items

The Board approved the following recommendations of the Audit and Compliance Committee:

- The minutes from the June 7, 2018, meeting of the Audit and Compliance Committee. *(Ref. A-3a on file in the Board Office.)*
- The following Internal Audit Follow-Up Reports:
  - Change in Leadership, WNC. *(Ref. A-3b on file in the Board Office.)*
  - Change in Leadership, GBC. *(Ref. A-3c on file in the Board Office.)*
  - Hosting, TMCC. *(Ref. A-3d on file in the Board Office.)*
  - Hosting, DRI. *(Ref. A-3e on file in the Board Office.)*
- The following Internal Audit Reports:
  - Student Health Center, UNR. *(Ref. A-5 on file in the Board Office.)*
- The six-month report on Internal Audit activity aka the Exception Report for the period ending June 30, 2018. *(Ref. A-6 on file in the Board Office.)*

23. Approved – Audit and Compliance Committee Report – (Continued)

- The NSHE Internal Audit Department work plan for FY 2019. *(Ref. A-7 on file in the Board Office.)*
- The NSHE Compliance Department work plan for FY 2018. *(Ref. A-11 on file in the Board Office.)*

Regent Moran entered the meeting.

Regent Stephens moved acceptance of the report and approval of the Audit and Compliance Committee recommendations. Regent Lieberman seconded. Motion carried.

24. Approved – Investment Committee Report – The Board accepted the Investment Committee report and approved the Committee recommendations. *(Committee report on file in the Board Office.)*

The Investment Committee met on September 6, 2018, and heard the following:

Information items

- Operating Pool Performance Discussion and Recommendations. Ms. Wendy Walker with Cambridge Associates presented a report on asset allocation and investment returns for the pooled Operating Fund for the quarter ended June 30, 2018. Cambridge Associates also recommended several rebalancing strategies in order to align the balances as of June 30, 2018, to Board Policy Requirements. However, it was determined that given the staleness of the data and the likely significant variance in the System's cash balances due to Fall tuition collections, the Committee requested an updated recommendation based on more current information. NSHE staff will work with Cambridge Associates to provide updated Operating Pool data that will drive potentially updated recommendations that will be presented in the October 2018 Special Board Meeting. Committee Chair Trachok also asked follow-up questions in relation to the documented responses noted in Item 5b regarding Cambridge Associates' recommendations for the Operating Pool Strategy. As noted, the System Office is working with the campuses to determine an accurate cash forecast to determine the appropriate investing time horizons. CFO Burton said the System Office is awaiting the recommendations from the campuses on the plans to spend student fee balances as that will significantly impact the overall cash balances and liquidity requirements of the portfolio. Committee Chair Trachok requested an update in a future meeting, preferably in early 2019, on the progress the NSHE Staff and Cambridge have made on the liquidity and cash forecasting in order to provide recommendations on the operating pool investment strategy. *(Ref. INV-4 on file in the Board Office.)*

24. Approved – Investment Committee Report – (Continued)

- Endowment Pool Performance – Cambridge Associates. Ms. Wendy Walker with Cambridge Associates presented a report on asset allocation and investment returns for the Pooled Endowment Fund as of June 30, 2018. Committee Chair Trachok reviewed the responses to the questions as noted in Item #5b and asked additional clarity on the benchmark returns comparisons and the cost structure. Mr. Russell Campbell led a series of clarifying questions regarding the returns comparison including a detailed discussion regarding the private equity portfolio returns. Additionally, Committee Chair Trachok requested Cambridge Associates provide a report of all costs (underlying manager fees) annually to the Committee which will be presented in each September meeting. When asked by Committee Chair Trachok if Cambridge Associates would recommend any changes to the current investment policy, they responded that they had no specific recommendations at this time. *(Refs. INV-5a and INV-5b on file in the Board Office.)*
- Endowment Pool Performances – Russell Investments. Mr. Matt Beardsley with Russell Investments presented a report on asset allocations and investment returns for the Pooled Endowment Fund as of June 30, 2018. Similar to Item #5, Committee Chair Trachok and Mr. Campbell requested clarification from Mr. Beardsley on the returns comparisons, cost structure, and requested Russell Investments provide an annual update on the costs of the portfolio. Additionally, Mr. Beardsley was asked if he would recommend any changes to the Endowment policy, and he replied no, not at this time. *(Refs. INV-6a and INV-6b on file in the Board Office.)*
- Fossil Fuel Divestment. As requested in the June 2018 Investment Committee meeting, NSHE staff, Cambridge Associates and Russell Investments representatives prepared a presentation to provide an overview and considerations of a divestment from fossil fuel investment strategy. Background information including the exposure to fossil fuels was discussed for the Systems Investment portfolios (Endowment, Legacy Assets within the Endowment and Operating Pool). Several key factors were discussed such as the potential return and risk implications of divestment. It was noted that it is inconclusive to make a firm statement either way of the return and risk impacts. However, the most significant impact is the limitations of money managers that operate in a full divestment landscape and thus our population of available manager diminishes significantly. Cambridge Associates noted 2/3 of their managers would no longer be available to them. It was also noted that the timeframe could be at least 5 years to completely divest as some of the investments, especially the legacy assets, require significant time to sell unless the Committee would be comfortable with taking considerable losses. Mr. Campbell noted that he believes that the risk and return impacts are likely minimal given the low exposure currently in the portfolio and if the Committee pursued a divestment strategy, the investment policy would need to be updated and more investment

24. Approved – Investment Committee Report – (Continued)

decisions on the operating pool be delegated to NSHE staff in order to facilitate an efficient implementation of the approved future policy changes. In conclusion, the members of Committee unanimously agreed to continue the discussion on this topic and requested NSHE staff along with Cambridge Associates and Russell Investments return to the November 2018 meeting with a more detailed implementation discussion and draft policy changes if the Committee pursued a carbon neutral investment strategy versus a full divestment strategy. *(Ref. INV-7 on file in the Board Office.)*

New business items

- None.

Action items

The Board approved the following recommendations of the Investment Committee:

- The minutes from the June 7, 2018, meeting of the Investment Committee. *(Ref. INV-2 on file in the Board Office.)*
- Appointment of Non-Voting Member of Investment Committee. The Committee recommended approval of Mr. Russell Campbell of Your Second Opinion, LLC, be appointed as a non-voting member to the Investment Committee. Committee Chair Trachok recommended Russell Campbell be approved by the Committee to serve as a non-voting member of the Committee. The Committee approved this item as stated. *(Ref. INV-3 on file in the Board Office.)*

Regent Trachok moved acceptance of the report and approval of the Investment Committee recommendations. Regent Williams seconded. Motion carried. Chairman Page abstained.

25. Approved – Cultural Diversity and Title IX Compliance Committee Report – The Board accepted the Cultural Diversity and Title IX Compliance Committee report and approved the Committee recommendation. (Committee report on file in the Board Office.)

The Cultural Diversity and Title IX Compliance Committee met on September 7, 2018, and heard the following:

Information items

- Committee Chair Lieberman welcomed everyone to today's meeting and extended acknowledgements toward Committee Vice Chair Williams as this is his first formal meeting. Due to the great work that he does in the community and with MGM Mirage, it is fitting that he serves as Committee Vice Chair, and are excited for the impact he will bring to this Committee.



25. Approved – Cultural Diversity and Title IX Compliance Committee Report – (Continued)

- Ms. YeVonne Allen, Program Manager for the Equity, Inclusion, and Sustainability Office at TMCC, and the Chair of the NSHE Equity, Diversity and Inclusion Council, gave a report on the most recent work of the Council. The report detailed the new chair and incoming chair structure, meeting structure, ground work laid for Fiscal Year 2019, and realignment of the six EDIC charges that are laid out in the *Board of Regents Handbook*. The Southern Nevada Diversity Summit will be Friday, October 5, 2018, at NSC. The summit will cover initiatives on gender, equity, identity, and their intersection.
- Ms. Clarissa Cota, Interim Vice President for Academic Affairs at CSN, and Chair of the NSHE HSI Taskforce provided updates on the most recent efforts of the HSI Taskforce. Ms. Cota provided an overview of each institution's goals and initiatives that are in place to help them reach and retain this designation. Currently, Nevada is the only state to have a unified HSI taskforce, therefore, the work this taskforce does to leverage national and statewide partnerships is imperative for the collaboration that will provide better services to our students. Going forward the HSI Taskforce will continue working with HACU on formulating the Program Part C to Title V, and on January 10<sup>th</sup> & 11<sup>th</sup> CSN will host a grant writing and Title V workshop so opportunities can continue to come to Nevada. *(Ref. CD-5 on file in the Board Office.)*
- Ms. Joan Steinman, Executive Director of Retention and Support Services at TMCC, along with Ms. Shelly Hendren and Mr. Skylar DePedro, gave reports on sustainable employment for our students with disabilities. Third Party Cooperative Arrangements have been put in place between Nevada Vocational Rehabilitation and other government entities to expand upon services that are normally offered to students with disabilities. CareerConnect was first approved in 2014 with the desired outcome to increase the resources and services to our students who are also clients of Nevada Vocational Rehabilitation. CareerConnect will partner with TMCC to help bring awareness and provide resources to their students. *(Ref. CD-6 on file in the Board Office.)*
- Vice Chancellor of Government and Community Affairs Constance Brooks discussed emerging issues that are impacting higher education on the national level. Of the emerging issues happening nationally, distance education and online classes, workforce development, Title IX and sexual misconduct, and free speech are some that are surfacing within our systems institutions. Vice Chancellor Brooks will present to the full Board for a first reading an Aspirational Statement of values that will help provide guidance to NSHE's institutions as they shape their policies to protect free speech and ensure safety on our campuses.

New business items

- Committee Chair Lieberman asked that the CareerConnect team writes a memo to the board stating how they can be of support in the next steps of CareerConnect as they expand their efforts to all the NSHE institutions.

25. Approved – Cultural Diversity and Title IX Compliance Committee Report – (Continued)

Action items

The Board approved the following recommendation of the Cultural Diversity and Title IX Compliance Committee:

- The minutes from the June 8, 2018, meeting of the Cultural Diversity and Title IX Compliance Committee. *(Ref. CD-2 on file in the Board Office.)*

Regent Lieberman moved acceptance of the report and approval of the Cultural Diversity and Title IX Compliance Committee recommendation. Regent Del Carlo seconded. Motion carried.

26. Approved – Health Sciences System Committee Report – The Board accepted the Health Sciences System Committee report and approved the Committee recommendations. (Committee report and supplemental material on file in the Board Office.)

The Health Sciences System Committee met on September 7, 2018, and heard the following:

Information items

- UNR School of Medicine Report. Dr. Thomas L. Schwenk, Dean of the University of Nevada, Reno School of Medicine (UNR School of Medicine), reported on the composition of the new class, with a total of 1368 applications received. The applicant pool is very strong. This year's class has 70 students, of which 90 percent are Nevada residents, and 10 percent are out-of-state students with Nevada ties. Dean Schwenk provided an update on the new programs, including the Physician Assistant Program which has now enrolled its first group of students, and the Elko Family Medicine Program which serves Rural Nevada. Recruiting for the Pediatric Residency Director is still underway as is the search for the Senior Associate Dean of Research. The newly approved lease has provided additional space for clinical research efforts. As to the Practice Plan, it expects to have a positive margin of \$500,000 and it is on target for its debt-repayment plan. Dean Schwenk also noted that this is the 50<sup>th</sup> Anniversary year for the UNR School of Medicine, and celebratory events are underway. Regents are invited to join the celebration.
- UNLV School of Medicine Report. In Dr. Atkinson's absence, Dr. Michael Gardner, UNLV School of Medicine Vice Dean of Clinical Affairs and President of the Practice Plan provided the UNLV update. Dr. Gardner identified the strategic new hires to include the Senior Associate Dean of Finance, the new Dean of Internal Medicine, and the new Chair of the OB-GYN Department. The second class of 60 students has begun their coursework, accepted into the program from 1170 talented applicants, at or above the national average on the MCAT and with respect to GPA. Of the 60 students, 56 are in state students, and 4 are out-of-state

26. Approved – Health Sciences System Committee Report – (Continued)

residents, with Nevada ties. Forty of the new students have received a full scholarship, and 20 have received half scholarships. UNLV School of Medicine is now working toward the March 2019 site visit for accreditation and is on track for its goal of full accreditation by January 2021. Dr. Gardner noted that in the area of research, UNLV School of Medicine was awarded a renewal of its CTRN grant in the amount of \$19.7 million. As for the Practice Plan, it sees 10,000 patients a month, operations have moved completely to the Westbay Building, and it continues to make progress in consolidating its leases. The transition from Centricity EMR to Epic EMR is now complete.

- UNLV School of Dental Medicine Report. Dr. Karen West, Dean of the University of Nevada School of Dental Medicine, provided an update on notification to patients, public health officials and the Las Vegas community of the reuse of sterilized, single use healing abutments in implant patients treated by the School of Dental Medicine. Dean West reported that of the 38 patients that were evaluated following notification, none had dental problems related to the reuse of healing abutments. Fifteen patients will be followed and reevaluated for the next three years. (Ref. HSS-7 on file in the Board Office.)
- Chair's Report. Committee Chair Doubrava provided general remarks and acknowledged UNR School of Medicine's celebration of its 50th year anniversary and UNLV School of Medicine's second year in operation. Committee Chair Doubrava noted that there is the UNLV Dental School and there are also Allied Health programs in various institutions that will also be providing reports to the Committee on a rotating basis.

New business items

- Regent Moran cited the recent editorial appearing in the *Las Vegas Sun* written by Mr. Paul Umbach as giving rise to concerns over the UNLV Medical School Library. Regent Moran would like this issue to be discussed at a future meeting.

Action items

The Board approved the following recommendations of the Health Sciences System Committee:

- The minutes from the June 8, 2018, meeting of the Health Sciences System Committee. (Ref. HSS-2 on file in the Board Office.)
- Technical revisions to the NSHE Code, Handbook and Procedures and Guidelines Manual renaming the UNLV School of Medicine as the University of Nevada, Las Vegas School of Medicine and the UNLV School of Dental Medicine as the University of Nevada, Las Vegas School of Dental Medicine. (Ref. HSS-4 on file in the Board Office.)

26. Approved – Health Sciences System Committee Report – (Continued)

Regent Doubrava moved acceptance of the report and approval of the Health Sciences System Committee recommendations. Regent Trachok seconded. Motion carried.

27. Information Only – Nevada Agricultural Experiment Station and University of Nevada Cooperative Extension, UNR – College of Agriculture, Biotechnology and Natural Resources (CABNR) Dean William Payne presented a PowerPoint titled, “Overview of Nevada Agricultural Experiment Station and University of Nevada Cooperative Extension.” (Ref. BOR-27 on file in the Board Office.)

President Johnson stated the University has successfully merged the leadership of CABNR and Cooperative Extension to ensure good cooperation and collaboration between the units that develop and deliver applied knowledge to serve the knowledge needs of Nevada. Dean Payne has been with the University for three years and is a world-renowned specialist in dry land agriculture. The University has hired Dr. Ivory Lyles as the new Director of Cooperative Extension. He has worked diligently to get to know all the counties and to develop a spend down plan for the large reserves in Clark County in collaboration with the Clark County Commissioners.

Regent Williams left the meeting.

In response to a question from Chairman Page, Dean Payne stated there are 15 counties included in the \$8.43 million county-funded portion of Cooperative Extension’s total budget for FY 2017.

Regent Williams entered the meeting.

Chancellor Reilly stated when he was hired there was a lot of concern in southern Nevada related to Cooperative Extension. Chancellor Reilly stated that when he recently presented to the Clark County Commission the most vocal critics have become advocates.

Regent Trachok thanked President Johnson and Dean Payne for the presentation and thought it was important to know the impact of Cooperative Extension throughout the state.

28. Information Only – New Business – Regent Stephens provided the following new business items:

- Statewide police consolidation.
- Efficiencies to be gained by consolidating the business offices.
- A policy that allows Regents to receive litigation and compliant reports.
- Inspector General position.
- Campus Wi-Fi infrastructure and issues.

29. Information Only – Public Comment – None.

Regent Moran left the meeting.

Chairman Page thanked President Johnson and his staff for hosting the meeting.

The meeting adjourned at 12:08 p.m.

Prepared by: Angela R. Palmer  
Special Assistant and Coordinator  
to the Board of Regents

Submitted for approval by: Dean J. Gould  
Chief of Staff and Special Counsel  
to the Board of Regents

***Approved by the Board of Regents at its November 29 & 30, 2018, meeting.***