# BOARD OF REGENTS NEVADA SYSTEM OF HIGHER EDUCATION

Frank H. Rogers Science & Technology Building, Rotunda
Desert Research Institute
755 East Flamingo Road, Las Vegas

Thursday, March 1, 2018 Friday, March 2, 2018

Video Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present: Mr. Kevin J. Page, Chairman

Dr. Jason Geddes, Vice Chairman

Dr. Andrea Anderson
Dr. Patrick R. Carter
Mr. Cedric Crear
Mrs. Carol Del Carlo
Dr. Mark W. Doubrava
Mr. Trevor Hayes
Mr. Sam Lieberman
Mrs. Cathy McAdoo
Mr. John T. Moran
Ms. Allison Stephens

Mr. Rick Trachok

Others Present: Dr. Thom Reilly, Chancellor

Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs

Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs

Mr. Chet O. Burton, Chief Financial Officer

Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board

Mr. Nate Mackinnon, Vice Chancellor, Community Colleges

Mr. Nicholas Vaskov, System General Counsel

Mr. Michael Flores, Chief of Staff to the Chancellor

Dr. Margo Martin, Acting President, CSN

Dr. Kristen Averyt, President, DRI

Ms. Joyce M. Helens, President, GBC

Mr. Bart J. Patterson, President, NSC

Dr. Karin M. Hilgersom, President, TMCC

Dr. Len Jessup, President, UNLV

Others Present: (Continued)

Dr. Marc A. Johnson, President, UNR Mr. Mark Ghan, Acting President, WNC

Faculty senate chairs in attendance were: Dr. Jill Acree, CSN; Dr. Doug Lowenthal, DRI; Dr. John Rice, GBC; Dr. Zachary Woydziak, NSC; Ms. Marcie Jackson, SA; Ms. Cheryl Cardoza, TMCC; Ms. Shannon Sumpter, UNLV; Dr. Thomas Harrison, UNR; and Mr. James Strange, WNC. Student body presidents in attendance were: Ms. Elizabeth Zuniga, ASCSN President, CSN; Ms. Becky Linville, SGA President, GBC; Ms. Alicia Contreras, NSSA President, NSC; Ms. Kimberly Tran, SGA President, TMCC; Mr. Christopher Roys, CSUN President, UNLV; Ms. Kanani Espinoza, GPSA President, UNLV; Mr. Noah Teixeira, ASUN President, UNR; Mr. Sandesh Kannan, GSA President, UNR; and Ms. Viridiana Miranda, ASWN President, WNC.

Chairman Page called the meeting to order at 8:00 a.m. with all members present except Regents Anderson, Crear, Hayes and Stephens. The UNLV Army ROTC Battalion presented the colors. Regent Trachok led the Pledge of Allegiance. DRI Associate Research Scientist Ted Hartwell performed the National Anthem. A moment of silence was held for Regent McAdoo's husband Mr. Kent McAdoo.

Regents Anderson and Hayes entered the meeting.

1. <u>Information Only – Introductions and Campus Updates</u> – Each President provided campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom announced a nationally recognized professional development faculty certification program for full-time and part-time faculty that will focus on excellence and student success through evidence-based instructional practices. The faculty that are selected will participate in professional development discussions and will be introduced to evidence-based best practices. The Northwest Commission on Colleges and Universities (NWCCU) announced TMCC has made sufficient progress toward its accreditation recommendation and eligibility standard. TMCC will serve as a program sponsor for the State Apprenticeship Council. TMCC will partner with the Desert Research Institute for a Science Solutions Facility located on the Dandini campus. President Hilgersom welcomed Dr. Marie Murgolo-Poore who as a result of a national search has been named Vice President of Academic Affairs.

Great Basin College (GBC) President Joyce M. Helens welcomed new Faculty Senate Chair John Patrick Rice. GBC is pursuing the Mining Center of Excellence at the request of Barrick North America. Local mining companies have sponsored 62 maintenance training cooperative scholarships at \$5,000 per student. Recipients are enrolled in one of GBC's five technical programs. GBC is ranked #1 in Nursing in the state of Nevada for a second year by the Registered Nursing Organization. GBC has been invited to apply

## 1. Information Only – Introductions and Campus Updates – (Continued)

for the National League for Nursing Excellence Award. Emergency medical services and advanced classes have tripled enrollment. Human Services Director Oscar Sida provided professional training to Clark County School District Counselors on screening, interventions and referrals for substance use disorders. Radiology Director Mary Doucette was elected as President of the Association of Collegiate Educators in Radiologic Technology.

University of Nevada, Las Vegas (UNLV) President Len Jessup highlighted that for the sixth year in a row the Nursing program ranked in the top 20 for online graduate nursing programs. UNLV student-athletes collectively earned a 3.0-grade point average (GPA) with 121 student-athletes named to the Dean's List. The UNLV Debate team is surging in national rankings and will compete for the national title. The William F. Harrah College of Hospitality marked the start of the semester in the new Hospitality Hall. Two additional \$1 million gifts have been announced for the Fertitta Football Complex. UNLV is partnering with DRI in tech transfer and commercialization.

### Regent Crear entered the meeting

College of Southern Nevada (CSN) Acting President Margo Martin announced Patty Charlton has accepted the position of Vice President and Provost at the Henderson Campus. This has given CSN the opportunity to reorganize. Acting President Martin stated she was crafting two additional Provost job descriptions that will post shortly with the hope to have the positions filled for the new academic year. Acting President Martin thanked President Patterson for hosting CSN at NSC for the capital campaign kickoff for the new Health and Sciences Building partnership. CSN will host a Gala on April 7, 2018, at the Rio which will focus on the Health and Sciences Building capital campaign and recognize first responders. The groundbreaking for the new student unions will occur before students leave for the summer. CSN Athletics is providing opportunities for local southern Nevada students to participate in sports and attend college.

Nevada State College (NSC) President Bart J. Patterson reported NSC has been recognized as one of the best Latino colleges in the country in *Latino Leaders Magazine*. NSC hosted the first mentoring summit in the state which ties into the Nevada Promise Scholarship. President Patterson stated all NSC faculty will read *The Immortal Life of Henrietta Lacks* during a common read program to be held on campus. Each faculty member will incorporate elements as are appropriate into their classroom curriculum.

University of Nevada, Reno (UNR) President Marc A. Johnson reported the University of Nevada, Reno School of Medicine (UNR Med) has received reaccreditation for a full eight years. This achievement is remarkable because simultaneously UNR Med was transitioning the southern operations to the University of Nevada, Las Vegas School of Medicine (UNLVSOM) and reformulating itself to a new four-year institution. President Johnson appreciated Chancellor Reilly's nomination of the consolidation of the northern Police Services for the Cashman Award. At the opening of the National Governor's

## 1. Information Only – Introductions and Campus Updates – (Continued)

Association winter meeting in Washington, D.C., Australian Prime Minister Malcolm Turnbull spoke about the great relationship between Australian graduates and all of Nevada. UNR held its first ever University Leadership Alliance meeting which is a combination of undergraduate and graduate governing bodies, Staff Employees' Council and the Faculty Senate. This will be an ongoing alliance to enhance communications between the organizations.

## Regent Stephens entered the meeting.

President Johnson congratulated UNLV for having all its student-athletes achieve better than a 3.0 GPA. UNR student-athletes have achieved this milestone for the last seven semesters. This shows that NSHE athletic programs have a true commitment to student success. President Johnson stated that as a Commissioner of the NWCCU, there is a desire for accreditation procedures to be easier and more straightforward. He announced that a new policy for substantive change will be announced at an accreditation liaison office meeting in Seattle, Washington.

Western Nevada College (WNC) Acting President Mark Ghan reported enrollment at WNC has increased 6.5 percent. In partnership with the Nevada Division of Welfare, WNC has started a pilot program to provide manufacturing technician training to Supplemental Nutrition Assistance Program (SNAP) recipients. The program provides financial assistance to the students enrolled. The NWCCU will visit WNC in April to evaluate all five standards for accreditation. WNC had a ribbon cutting in January for the William N. Pennington Biophysical Science Laboratory. All WNC's Nevada Promise Scholarship applicants have been assigned mentors.

Desert Research Institute (DRI) President Kristen Averyt reported DRI is thrilled to be hosting the meeting. President Averyt introduced Vice President of Research Lawrence Buja. DRI hosted the first Nevada Science, Technology, Engineering, Arts and Mathematics (STEAM) Conference at the Nevada Museum of Art with over 200 state educators, representing seven different districts, in attendance. DRI researchers have coined the term "Snow Drought" and just published research on how this term applies to the western United States and specifically to Nevada. DRI received its first grant from the National Institutes of Health (NIH) and from the Governor's Office of Science, Innovation and Technology to build a cybersecurity internship program with a corporate partner.

2 <u>Information Only – Institutional Student and Faculty Presentations</u> – President Averyt introduced student presenter Mr. Levi Keach and faculty presenter Dr. Markus Berli.

Mr. Levi Keach is a Ph.D. Student in Anthropology at UNLV. He is working for DRI's National Security Site Cultural Resources Management Project and studying the archaeology of the Early Aceramic Neolithic Near East. Mr. Keach is a Iraq War veteran, who fought with the Army's 1st Infantry Division during the Baghdad Surge. He moved to Nevada with his family in 2012 after completing his B.A. at the University of Kansas.

2 Information Only – Institutional Student and Faculty Presentations – (*Continued*)

Mr. Keach shared his passions for archaeology and his unique interest in the processes by which the Cold War has conditioned present culture. After graduation and successfully defending his Ph.D., Mr. Keach has aspirations to become a professional Archeologist in the U.S. Army.

Mr. Keach presented a PowerPoint titled, "The NNSS contains cultural resources unique and important to Nevada."

Dr. Markus Berli is an Associate Research Professor for Environmental Hydrogeophysics. His research has been funded by the National Science Foundation, the USDA, the U.S. Department of Defense, the Department of Energy and the Swiss National Science Foundation. He holds an M.S. in Environmental Engineering and a Ph.D. in Civil and Environmental Engineering from the Swiss Federal Institute of Technology Zurich in Switzerland.

Dr. Berli co-leads several NSF-EPSCoR-funded projects including the "*The Solar Energy-Water-Environment Nexus in Nevada*" and serves as a co-director of DRI's Clean Technology and Renewable Energy Center. He oversees DRI's underground weighing lysimeter research facility in Boulder City.

His primary research projects encompass a range of topics from the mechanics and hydraulics of root-soil interactions, water and energy balance of arid soils, to the prediction of post-wildfire flooding and debris flows.

Dr. Berli presented a PowerPoint titled, "How do wildfires change watershed hydrology."

The meeting recessed at 8:55 a.m. for the Academic, Research and Student Affairs Committee and Business, Finance and Facilities Committee meetings and reconvened at 10:51 a.m. with all members present.

3. <u>Information Only – Regents' Welcome, Introductions and Reports (Agenda Item 4)</u> – Chairman Page announced Regents Carter, Lieberman and Stephens attended the Association of Community College Trustees (ACCT) National Legislative Summit in Washington, D.C.

Regent Stephens reported while attending ACCT she attended her first meeting of the ACCT Finance and Audit Committee. She also participated on the Nominating Committee for the western region for representation on its executive board.

Regent Stephens also acknowledged that she and Chief Internal Auditor Joe Sunbury were published in the ACCT quarterly magazine and have been invited to present later in the year related to the advancements that have been made with the NSHE Audit and Compliance Committee.

3. <u>Information Only – Regents' Welcome, Introductions and Reports (Agenda Item 4) – (Continued)</u>

Regent Moran announced that President Jessup is the recipient of the CEO of the Year Award and is the only sitting President in Nevada history to win the award. The award is based on community engagement, vision, leadership and fundraising.

- 4. <u>Information Only Chair of the Nevada Student Alliance (NSA) Report (Agenda Item 5)</u> Ms. Kanani Espinoza, NSA Chair, reported the NSA met and discussed tuition and fees and will continue discussions in the future. NSA requested the Board consider a change in Board policy related to whether a tuition and fee increase is necessary every two years.
- 5. <u>Information Only Chair of the Faculty Senate Chairs Report (Agenda Item 6)</u> Ms. Cheryl Cardoza, Chair of the Faculty Senate Chairs, stated the Faculty Senate Chairs appreciate the Board of Regents and Chancellor Thom Reilly for their efforts to involve administration, faculty and students in the discussion on budget and policy for the state of Nevada. In a joint effort, the institutional faculty senates have approved or are in the process of approving faculty compensation statements. Fair and competitive faculty compensation packages are essential to securing and retaining the best faculty. Exemplary faculty contributions must be rewarded and would reflect a deeper commitment to student success. The Faculty Senate Chairs requested the Board of Regents and the Chancellor make competitive performance-based compensation packages for faculty the number one budget priority.
- 6. <u>Information Only Public Comment (Agenda Item 3)</u> Mr. Conrad Wilson, representing UNLV Classified Staff, stated UNLV will be the first university in the state of Nevada to provide educational benefits for classified staff.

Mr. Arnold Stock, Founder of Veterans Village, an organization dedicated to eradicating homelessness for Veterans, stated this is the first privately owned assisted living facility in the United States for Veterans. Regent Crear thanked Mr. Stock for his hard work and encouraged all the Regents to visit Veterans Village. Regent Moran echoed the comments and stated Mr. Stock is doing remarkable work.

Ms. Glynda White, Chair of the CSN Collective Bargaining Team, reporting bargaining has been occurring for approximately a year. The team has presented reasonable proposals consistent with union contracts, but CSN administration has not put forth the effort to reach an agreement.

Mr. David Steel, Executive Director of the Nevada Faculty Alliance, reported faculty compensation has been the number one priority at the last two legislative sessions, but NSHE leaders have not been strong advocates. A difficult labor relations environment has developed at TMCC with multiple highly questionable administration decisions. Most concerning are possible cases of retaliation and not allowing faculty speech.

Mr. Hieu Le, ASCSN Senator, thanked the members of the Board of Regents for all they do but asked that the Board not raise tuition and fees.

- 6. <u>Information Only Public Comment (Agenda Item 3)</u> (Continued)
  - Mr. Christopher Roys, CSUN President, thanked the UNLV Department of Police Services for apprehending the suspect who attacked a UNLV student on campus.
- 7. <u>Information Only Chancellor's Report</u> Chancellor Reilly highlighted the following areas: continued dialogue on the strategic goals; meaningful conversations with Workforce Connections, the Las Vegas City Council, mayors of southern Nevada, and the Las Vegas Metro Chamber of Commerce; meetings with the City of Reno, Nevada Works, and the Reno Gazette-Journal; and meetings with the Nevada delegation in Washington D.C. related to the passage of the Prosper Act and a permanent solution related to DACA. Chancellor Reilly also provided an update on AB 202, the Interim Study Concerning the Cost and Affordability of Higher Education in Nevada.
- 8. <u>Information Only Board Chairman's Report</u> Chairman Page stated the meetings held in Washington, D.C. were very good with great access. Chairman Page congratulated and thanked Chief Adam Garcia, Commander Todd Renwick and the rest of the team for their hard work on the police consolidation and winning the Cashman Award. The consolidation has provided cost savings and has resulted in efficiencies.

Regent Crear left the meeting.

- 9. <u>Approved Consent Items</u> The Board approved the consent items as presented.
  - 9a. <u>Approved Minutes</u> The Board approved the following meeting minutes:
    - ➤ October 19-20, 2017, Board of Regents' Special Meeting and Workshop (*Ref. BOR-9a1 on file in the Board Office.*)
    - November 30-December 1, 2017, Board of Regents' meeting (Ref. BOR-9a2 on file in the Board Office.)
    - December 1, 2017, Foundation Meetings
      - CSN (Ref. BOR-9a3 on file in the Board Office.)
      - DRI Research (Ref. BOR-9a4 on file in the Board Office.)
      - DRI Research Parks, LTD (Ref. BOR-9a5 on file in the Board Office.)
      - GBC (Ref. BOR-9a6 on file in the Board Office.)
      - NSC (Ref. BOR-9a7 on file in the Board Office.)
      - TMCC (Ref. BOR-9a8 on file in the Board Office.)
      - UNLV (Ref. BOR-9a9 on file in the Board Office.)
      - UNR (Ref. BOR-9a10 on file in the Board Office.)
      - WNC (Ref. BOR-9a11 on file in the Board Office.)

- 9. Approved Consent Items (*Continued*)
  - 9b. <u>Approved Handbook Revision, Addition of Cabinet-Level Positions</u> within the Chancellor's Office The Board approved a revision to Board policy (Title 4, Chapter 2, Section 3) related to the addition of cabinet-level positions within the Chancellor's Office to reflect direction given by the Board at its November 30-December 1, 2017, meeting. (*Ref. BOR-9b on file in the Board Office.*)
  - 9c. <u>Approved Tenure</u> The Board approved tenure for the following faculty members. Each candidate meets the standards for tenure as outlined in the NSHE <u>Code</u> and has been positively recommended by his or her institution following a peer review process.

<u>CSN</u> (Ref. BOR-9c1 on file in the Board Office.)

Mr. Richard Main Mr. Jonathan Boarini Ms. Michele L. Bogue Dr. Chelsey McKenna Mr. Paul M. Bynum Ms. Amy Palmer Ms. Elizabeth Diaz Dr. Cassandra Peay Dr. Stephanie Fiorenza Ms. Esther Pla-Cazares Ms. Charlene S. Gibson Dr. Roger A. Rennels Dr. Danielle Richards Mr. Mark E. Haag Dr. Joseph Hassert Ms. Nicole Sandberg Ms. Emelda Jones Ms. Flora Sayson

Ms. Emily King
Ms. Minnie M. Schlesinger
Ms. Elizabeth Larakers
Dr. Bridget C. Taylor
Ms. Eva Lawrence-Fischer
Dr. Nayelee Villanueva
Ms. Kody Louise Lightfoot
Ms. Julie MacDonald
Ms. Amy Ziemba

GBC (Ref. BOR-9c2 on file in the Board Office.)

Mr. Byron Calkins Ms. Staci Warnert Mr. Jinho Jung Dr. Josh Webster

NSC (Ref. BOR-9c3 on file in the Board Office.)

Dr. Serge Ballif Dr. Lance Hignite
Dr. Adam Davis Dr. Leila Pazargadi
Dr. Jonathan Dunning Dr. Bryan Sigel

TMCC (Ref. BOR-9c4 on file in the Board Office.)

Mr. Jonathan Bailey
Mr. Sam Byington
Ms. Haley Orthel-Clark
Ms. Candace Garlock
Mr. Michael Schulz
Dr. Matthew Leathen
Dr. Corina Weidinger

# 9. <u>Approved – Consent Items</u> – (*Continued*)

## 9c. <u>Approved – Tenure</u> – (*Continued*)

<u>UNLV</u> (Ref. BOR-9c5 on file in the Board Office.)

Dr. Joshua Baker Dr. Szu-Ping Lee Dr. Nora Caberoy Dr. Jaewon Lim

Dr. Karen Danielsen-Lang Dr. Miriam Melton-Villaneuva

Dr. Georgiann Davis

Ms. Annette Day

Dr. Joseph Morgan

Dr. James Navalta

Dr. Christina Demopoulos

Ms. Carol Ou

Dr. Patricia Gatlin Dr. Mark Padoongpatt Dr. Daniel Gerrity Dr. Jennifer Pharr Ms. Samantha Godbey Dr. Toni Repetti Ms. Xan Goodman Ms. Addie Rolnick Dr. Jennifer (Starr) Hoffman Dr. Emily Setina Dr. Timothy Hoft Dr. Tracy Spies Dr. Han-fen Hu Dr. Micah Stohlmann Dr. Christian Jensen Dr. Emily Troshynski Ms. Susan Wainscott Dr. Jungsun (Sunny) Kim

Dr. Yu Kuang

<u>UNR</u> (Ref. BOR-9c6 on file in the Board Office.)

Dr. Sarah J. Blithe Dr. Anne S. Leonard Dr. Wesley Chalifoux Dr. Ramin Motamed Dr. Christoffer R. Feldman Dr. Meredith Oda Dr. Yumei Feng Earley Dr. Hyeyeon Park Dr. Katherine Fusco Dr. Hiroshi Sawada Dr. Emily K. Hobson Dr. Jacqueline Snow Dr. Hyo Jin Jeon Dr. Jingjing Yang Dr. Karoly A. Kocsis Dr. Hongchao Zeng

Dr. Albert Lee

WNC (Ref. BOR-9c7 on file in the Board Office.)

Ms. Kimberly A. DesRoches Ms. Mary Elizabeth Gillespie

9d. <u>Approved – Appointment to Wested Board of Directors</u> – The Board approved the reappointment of Dr. Kenneth Coll, Dean, College of Education, UNR, to the Wested Board of Directors for an additional three-year term (*June 1, 2018, to May 31, 2021*). Wested is a nonprofit research, development and service agency that enhances and increases education and human development within schools, families and communities. The Board of Regents appoints three members to the Wested Board to represent the Nevada System of Higher Education (NSHE). (*Ref. BOR-9d on file in the Board Office.*)

- 9. Approved Consent Items (*Continued*)
  - 9e. <u>Approved Gift Acceptance of Sculpture to the Center for Basque Studies, UNR</u> The Board approved the acceptance of a gift of the monument of the Basque Sheepherder to the Center for Basque Studies. (*Ref. BOR-9e on file in the Board Office.*)
  - 9f. <u>Approved Gift Acceptance of Western Stock Certificates, UNR</u> The Board approved the acceptance of a gift of 85 Western stock certificates. (*Ref. BOR-9f on file in the Board Office.*)
  - 9g. <u>Approved Gift Acceptance of the Sparks Archive, UNR</u> The Board approved the acceptance of a gift of the Sparks Archive comprised of approximately 10 cubic feet of personal papers and photos from the late Governor John Sparks. (*Ref. BOR-9g on file in the Board Office.*)
  - 9h. <u>Approved Gift Acceptance of Electrical Equipment, UNR</u> The Board approved the acceptance of a gift of electrical equipment from the Boris T. Yen Trust on behalf of the Nevada Terawatt Facility within the College of Science. (*Ref. BOR-9h on file in the Board Office.*)
  - 9i. <u>Approved Gift Acceptance of Nanoindenter, UNR</u> The Board approved the acceptance of a gift of a nanoindenter from the Los Alamos National Laboratory. (*Ref. BOR-9i on file in the Board Office.*)

Regent Trachok moved approval of the consent items. Regent Anderson seconded. Motion carried. Regent Crear was absent.

The meeting recessed at 11:24 a.m. and reconvened at 11:42 a.m. with all members present.

10. <u>Information Only – NSHE Strategic Goal 4: Workforce</u> – At its January 19, 2018, meeting, the Board approved five strategic goals for the NSHE, including one focused on Workforce (Goal 4). This goal is described as: Collaboratively address the challenges of the workforce and industry education needs of Nevada. Chancellor Reilly provided an overview of planned next steps to better align the System's degree and certificate production with the needs of employers. (*Ref. BOR-10 on file in the Board Office.*)

Chancellor Reilly stated it was his intent that the Workforce Advisory Board bring the resources of all NSHE institutions together to address the challenges and opportunities of the new Nevada economy, and identify how higher education plans to fill the gaps and respond to workforce needs. While the initial focus will be on the top ten high demand occupational categories identified by the Governor, and add to that the shortage of high-quality K-12 educators, NSHE will also develop regional committees to address local economies and respond to unique regional demand. The Advisory Board will connect the institutions to local business and industry leaders, with the intent to leverage all NSHE institutions and respond to statewide and regional needs. The feedback from

## 10. Information Only – NSHE Strategic Goal 4: Workforce – (Continued)

industry and businesses will include:

- > Type of certificates and degrees needed.
- ➤ Course content necessary to meet the training needs.
- The various means by which content is delivered.

The NSHE will use the information as the basis for new certificate and degree creation and to develop a broader and deeper response from more than just specific institutions.

11. <u>Information Only – Student Housing, UNLV</u> – UNLV President Jessup and representatives from AVS Housing Group, LLC, presented an update on UNLV's oncampus student housing. (*Ref. BOR-11 on file in the Board Office.*)

Mr. David Saltman, AVS Housing Group, and Mr. Phil Ralston, American Nevada, presented an overview of the partnership between AVS Housing Group and UNLV Student Affairs. AVS was able to significantly increase student housing occupancy and cash flow, which allowed AVS to implement changes to the physical plant that continue to enhance student life experience on campus. AVS is passionate about the success of student housing and the impact it has on student retention, student life on campus and the University's continued pursuit for top-tier status.

Mr. Warren Porter, AVS Director of Housing, presented a PowerPoint titled, "AVS Housing Group" including: Residence Halls; Occupancy Fall of 2011; Occupancy Fall 2012; Occupancy Fall 2013; Occupancy Fall 2014-2017; Occupancy Trends Fall 2010-Fall 2017; and Annual Housing Revenue.

Ms. Jennifer Gray, UNLV Director for Student Affairs, Communications and Business Partner Relations, reported this has been a successful partnership. The operational team has been consistent, worked hard to build relationships across campus and brings creative ideas forward.

In response to a question from Vice Chairman Geddes, Mr. Porter responded to increase the occupancy rate it was a matter of getting the custodial group in to make the housing more inviting, fresh marketing and new furniture.

Regent Hayes noted some of the rooms were converted and asked how that changed the overall inventory. Mr. Porter responded 17 beds were gained. In response to an additional question from Regent Hayes, Mr. Porter stated the income increase is \$4 million cash flow. Regent Hayes asked where the increase in income is being used. Mr. Michael Saltman reported they are constantly working with the University to make improvements but an increase in cash flow goes into the general fund.

A video titled, "Move In Day 2016" was shown.

## 11. <u>Information Only – Student Housing, UNLV</u> – (Continued)

Regent Crear stated this has been a good partnership for the University. Student demands are changing as they relate to housing and he applauded the team for making the changes.

Regents Doubrava and Lieberman left the meeting.

In response to a question from Regent Hayes, Mr. Saltman stated they are receiving feedback from students daily as to their needs and wants.

Regent Stephens asked if there is an actual student demand for more housing. Mr. Saltman reported a demand study was completed and it showed a demand for 4,000 beds. Regent Stephens appreciated the cultural perspective and that this was just not a project about making money.

12. <u>Approved – Community College Committee Report</u> – The Board accepted the Community College Committee report and approved the Committee recommendation. (*Committee report on file in the Board Office.*)

The Community College Committee met on February 22, 2018, and heard the following: Information items

- ➤ Nevada Promise Scholarship Program. Vice Chancellor Nate Mackinnon provided an update on the implementation of the Nevada Promise Scholarship Program stating that 6,842 students completed the necessary first training by the December 31 deadline which results in 56 percent of students remaining eligible. The next steps for students are to apply for admission, file the Federal Application for Federal Student Aid by April 1<sup>st</sup>, meet with their mentor at least once, perform 20 hours of community service and register for 12 or more credits for Fall 2018. Vice Chancellor Mackinnon will provide a report on these numbers at the next meeting. (Ref. CC-3 on file in the Board Office.)
- Latino Cohort Model, WNC. Acting President Ghan introduced Latino Outreach Coordinator Lupe Ramirez and Interim Dean of Students Dianne Hilliard. Ms. Ramirez stated the program was established in 2010 to provide support to first-generation Latinos and currently has a graduation rate of 52 percent and the fall to spring retention rate is 90 percent. Ms. Ramirez introduced Mr. German Hernandez who participates in the program as a high school student. Mr. Hernandez stated Ms. Ramirez encouraged him to enroll in the JumpStart program and he now plans to pursue a degree in Criminal Justice and is grateful to Ms. Ramirez and the Cohort program. Mr. Hernandez's father is working with Ms. Ramirez to create a parent committee to spread the information about the Cohort program to Latino parents in the area. (Ref. CC-4 on file in the Board Office.)

## 12. Approved – Community College Committee Report – (Continued)

- ➤ Institutional Advisory Council Meetings. IAC meeting reports were received from the President and/or IAC Chair of each institution:
  - CSN IAC Chair Dr. Nancy Brune stated CSN welcomed two new members, Mr. Tim Buchanan and Mr. Jaime Cruz. Dr. Brune stated she is excited to be working with Acting President Martin as well as Executive Director for Workforce Development Frank Woodbeck and Senior Vice President Patty Charlton on businesses that support Nevada's economy.
  - GBC President Helens stated IAC Chair Matt McCarty was unable to attend and presented on behalf of Chair McCarty. President Helens stated the council received an update on the Nevada Promise Scholarship and the dual enrollment numbers are over 23 percent. The IAC is focusing on three themes for the next three meetings that will identify the needs of high school students, workforce and health and human services.
  - TMCC Vice President of Academic Affairs Marie Murgulo-Poore stated both IAC Chair Elmar Davé and President Hilgersom were unable to attend and presented on behalf of Chair Davé. Ms. Murgulo-Poore stated the council is establishing priorities for the upcoming legislative session, determining how the IAC can help set metrics as well as looking at statewide marketing strategies.
  - Chair Anderson stated the Committee will skip the IAC report for WNC since IAC Chair Robert Hooper will speak later in the agenda.
- ➤ Community College Campus Initiatives. Each President provided an update on various initiatives and recent happenings at their institution.
  - WNC Acting President Ghan stated enrollment is up 6.5 percent from last spring with a large increase in online enrollment. Acting President Ghan also stated a pilot program offering MT 1 certification to SNAP recipients came about due to efforts from Executive Director for Workforce Development Frank Woodbeck, Professor Emily Howarth, and CTE Director Georgia White. Acting President Ghan also spoke about the campus tour prior to the Legislative Committee on Education and the ribbon cutting for the William N. Pennington Lab.
  - TMCC Vice President of Academic Affairs Marie Murgulo-Poore stated President Hilgersom is traveling from Washington D.C. after attending an event in which TMCC is one of only two community colleges who will be granted funds for an international exchange program with the SENATI in Peru.

# 12. <u>Approved – Community College Committee Report</u> – (Continued)

- GBC President Helens stated four task teams were developed which are a revitalization of the college experience among the markets that GBC serves. President Helens also discussed the increase in Latino student population and stated more information will be shared at the Board of Regents meeting.
- ➤ CSN Acting President Martin said she appreciates the support she has received and stated the transition is going smoothly. Acting President Martin spoke about several moves within CSN including Patty Charlton, Clarissa Cota and Janice Glasper as well as the addition of Asha Jones. In addition, Acting President Martin spoke about events including the groundbreaking for the three new student unions which is anticipated to occur this summer.
- ➤ Unique Community College Highlights. Each IAC Chair, on a rotational basis, will be asked to highlight unique characteristics about its college and/or community. This quarter, WNC IAC Chair Robert Hooper reported on the successes of serving Douglas County, the Fallon Extended Nursing Program and Jump Start College program. In addition, IAC Chair Hooper spoke about the site visit in April by the Northwest Commission on Colleges and Universities for accreditation, accelerated classes and the Siemens Mechatronics program in which WNC is the only SMSCP Partner School on the west coast. (Ref. CC-7 on file in the Board Office.)

#### New business items

- ➤ Board Vice Chairman Geddes stated he spoke with Board Chairman Page and Chancellor Reilly and would like to request discussion on the following items at upcoming meetings of the Committee:
  - Workforce programs and how NSHE is meeting the needs of the state;
  - Coordination of community college workforce programs;
  - Part-time community college students;
  - Review of community college strategic plans and drafting formal recommendations for improvement and alignment with the Board of Regents strategic goals.
- ➤ Chair Anderson requested Board Vice Chairman Geddes connect with Vice Chancellor Mackinnon to discuss those items in detail.

#### Action items

The Board approved the following recommendation of the Community College Committee:

➤ The minutes from the November 27, 2017, meeting of the Community College Committee. (*Ref. CC-2 on file in the Board Office.*)

12. <u>Approved – Community College Committee Report</u> – (Continued)

Regent Anderson moved acceptance of the report and approval of the Committee recommendation. Regent Crear seconded. Motion carried. Regents Doubrava and Lieberman were absent.

13. <u>Information Only – Institutional Advisory Council, GBC</u> – GBC Institutional Advisory Council (IAC) Chair Matt McCarty and GBC President Joyce M. Helens provided a report on the activities of the GBC IAC.

Regent Doubrava entered the meeting.

President Helens stated an article from 50 years ago reported on the state's first community college and that it might close because of a lack of funding in its second year. The article went on to say that the institutional advisory council would keep the college open. Today that college is Great Basin College. It has thrived and grown. This article also shows that GBC has the oldest institutional advisory council in the System.

President Helens reported GBC recently conducted a national search for the Foundation's Executive Director and Mr. Matt McCarty has accepted that position. One of Mr. McCarty's greatest strengths is customer service and that will help him be successful in the position.

Regent Lieberman entered the meeting.

IAC Chair McCarty report the GBC IAC is working to become more active in the needs of K-12 partners, the health care needs of the community and the needs of area employers. At the upcoming meeting, the GBC IAC will specifically focus on K-12 partners to see what it can do to meet the needs of the school districts, teachers and the students. IAC Chair McCarty shared GBC accomplishments related to elementary education, secondary education and dual enrollment programs. At a future meeting, the GBC IAC will focus on health care. Many of the communities have limited Medicare/Medicaid providers as well as limited specialty providers.

- 14. <u>Approved Regents' Awards</u> The Board approved the 2018 Distinguished Nevadan and Regents' Scholar nominations:
  - A. Distinguished Nevadans (*Ref. BOR-14a on file in the Board Office.*)
    - Edward J. (Ted) Quirk (Ref. BOR-14b on file in the Board Office.)

      Nominated by Regent Carter
    - ➤ Joyce Anderson Bock (Ref. BOR-14c on file in the Board Office.)
      Nominated by Regent Del Carlo
    - Frank W. McCulloch (Ref. BOR-14d on file in the Board Office.)
      Nominated by Regent Geddes

## 14. Approved – Regents' Awards – (Continued)

- A. Distinguished Nevadans (Continued)
  - Rosemarie (Ro) Hartle (posthumously) and Kirk Hartle (Ref. BOR-14e on file in the Board Office.)
    - Nominated by Regent Lieberman
  - Senator Randolph Townsend (Ref. BOR-14f on file in the Board Office.)
    Nominated by Regent Moran
  - ➤ Jackie Brantley (Ref. BOR-14g on file in the Board Office.)

    Nominated by Regent Stephens
  - ➤ Dr. Jay Coates (Ref. BOR-14h on file in the Board Office.)
    Nominated by the full Board of Regents

Each nominating Regent presented their respective Distinguished Nevadan nomination.

Vice Chairman Geddes moved approval of the above listed 2018 Distinguished Nevadans. Regent Doubrava seconded. Motion carried.

➤ Dr. John Crear and Barbara Crear (posthumously) (Ref. BOR-14i on file in the Board Office.)

Nominated by the full Board of Regents

Regent Crear thanked the Board of Regents for his parents' nomination as Distinguished Nevadans.

Regent Stephens moved approval of Dr. John Crear and Barbara Crear as 2018 Distinguished Nevadans. Regent Lieberman seconded. Motion carried. Regent Crear abstained.

- B. Regents' Scholars (Refs. BOR-14j and BOR-14k on file in the Board Office.)
  - ➤ Lauryn Guerrissi, CSN
  - Brandon Walls, NSC
  - ➤ Kimberly Tran, TMCC
  - Jessa R. A. Li, Undergraduate, UNLV
  - Moinak Bhaduri, Graduate, UNLV
  - Shahil Pema, Undergraduate, UNR
  - > Carrie Branch, Graduate, UNR
  - > Daniel Lear, WNC

Regent Hayes moved approval of the 2018 Regents' Scholars. Regent Anderson seconded. Motion carried.

- 15. <u>Approved Honorary Degrees</u> The Board approved the 2018 Honorary Degree nominations: (*Ref. BOR-15a on file in the Board Office.*)
  - ➤ Mr. Sheldon G. Adelson Honorary Doctorate, UNLV (*Ref. BOR-15b on file in the Board Office.*)
  - ➤ Mr. John Farahi
    Honorary Doctorate, UNR (Ref. BOR-15c on file in the Board Office.)
  - ➤ Mrs. Stacie Mathewson Honorary Doctorate, UNR (Ref. BOR-15d on file in the Board Office.)
  - ➤ Mr. James York Honorary Associate, CSN (Ref. BOR-15f on file in the Board Office.)

Each President presented their respective Honorary Degree nomination(s).

Regent Stephens left the meeting.

Regent Trachok moved approval of the 2018 Honorary Degrees. Regent Doubrava seconded. Motion carried. Regent Stephens was absent.

➤ Mr. Kent McAdoo (posthumously)
Honorary Baccalaureate, GBC (Ref. BOR-15e on file in the Board Office.)

President Helens presented GBC's Honorary Degree nomination for Mr. Kent McAdoo.

Vice Chairman Geddes moved approval of the 2018 Honorary Degree for Mr. Kent McAdoo. Regent Del Carlo seconded. Motion carried. Regent Stephens was absent. Regent McAdoo abstained.

The meeting recessed at 1:11 p.m. and reconvened at 1:21 p.m. with all members present.

16. <u>Information Only – Faculty Practice Plans, UNR and UNLV Schools of Medicine</u> – UNR President Johnson presented an update related to the UNR Med Faculty Practice Plan. UNLV President Jessup presented an update related to the UNLVSOM Faculty Practice Plan. (*Refs. BOR-16a, BOR-16b and supplemental material on file in the Board Office.*)

Dean Thomas L. Schwenk, UNR Med, stated the Faculty Practice Plan is doing well and is stable. The UNR Med Practice Plan clinical operations are managed by Renown Health. UNR Med has gone through a restructuring of the Faculty Practice Plan to achieve high-level performance to maximize the operations.

Regent Moran left the meeting.

# 16. <u>Information Only – Faculty Practice Plans, UNR and UNLV Schools of Medicine</u> – (Continued)

Mr. Jeremy Alltop, Senior Associate Dean for Administration and Finance, UNR Med, presented a PowerPoint titled, "Integrated Clinical Services (ICS) Operations and Financial Update" including: Executive Organizational Chart; Board of Directors Composition January 2018; ICS Corporate Structure; ICS Clinical Operations; YTD FY 18 Financial Results; What About the Practice Plan Debt?; Plan for Debt Repayment; and Plan to Retire Remaining \$3.5M Debt.

## Regent Moran entered the meeting.

Regent Doubrava asked Dean Schwenk to elaborate on Mojave Mental Health. Dean Schwenk reported Mojave Mental Health was primarily a case management service for severely mentally ill patients that have a difficult time managing their affairs. There were also day treatment and medication programs. There was no way to manage the expenses due to inadequate Medicaid reimbursement.

In response to a question from Regent Doubrava, Dean Schwenk responded UNR Med worked hard and collaboratively with other community agencies to transition the patients properly.

Regent Hayes requested a copy of the ICS governing documents.

Regent Stephens stated the System should be providing services to vulnerable populations, but it is clearly unsustainable with Medicaid reimbursement. Regent Stephens strongly urged the Chancellor to review an increase in the Medicaid reimbursement rate as legislative priorities are being defined because serving this demographic is completely different than serving commercial paying patients.

Regent Carter noted that mental health is a problem in Nevada and because of that he believed the System should ask for additional funds to subsidize mental health care.

Dean Schwenk reported it is miraculous that UNR Med can run a mostly primary care Medicaid heavy practice and break even.

Dr. Barbara Atkinson, Founding Dean, UNLVSOM, introduced Dr. Michael Gardner.

Dr. Michael Gardner, Vice Dean for Clinical Affairs, presented a PowerPoint titled, "UNLV Medicine Highlights" including: Financial Overview; Clinic Visits; Epic Implementation; Infrastructure Investment-Epic/Resolute; Infrastructure & Tenant Improvements-Westbay; Balance Sheet; Balance Sheet Ending 12/31/17; Cash Flow w/ Line of Credit Ending 12/31/17; FY 18 Revenue & Expense Trend; FFS Accrual Trend Ending 12/31/17; UNLV Medicine Clinic; Faculty Practice Operations; Looking Forward; and Summary.

Regent Moran left the meeting.

# 16. <u>Information Only – Faculty Practice Plans, UNR and UNLV Schools of Medicine</u> – (Continued)

Chairman Page requested a copy of the presentation.

Regent Moran entered the meeting.

In response to a question from Regent Trachok, Dr. Gardner stated revenue consists of cash and accounts receivable. Account receivables make up one-third of the revenue.

Regent Stephens left the meeting.

In response to a question from Regent Carter, Dr. Gardner stated the loan from UNLV was to pay expenses that needed to be paid prior to the official opening of the UNLVSOM.

Regent Stephens entered the meeting.

Regent Trachok requested a cash flow analysis that only tracks cash.

Regent Stephens asked if the Line of Credit was intended to be a long-term product, with Dr. Gardner responding the intention is to pay off the Line of Credit. Dean Atkinson stated the Line of Credit was to start-up the Faculty Practice Plan and use it monthly until the Faculty Practice Plan began generating cash. Regent Stephens clarified the Line of Credit will be reduced during the timeline originally discussed and it will not continue to be utilized.

Regent Hayes requested cumulative reimbursement rates between all payers prior to the takeover and what it is now. He also requested the governing documents and the names of the Board members.

In response to a question from Regent Hayes, Dr. Gardner believed information was being shared with the State Health Information Exchange but wanted to clarify since there is a financial cost to participating.

Dr. Gardner stated the people that work at Mojave South do remarkable work. The housing issue was reported in the newspaper. Many landlords are hesitant to rent to someone with a severe mental illness. The reality is that the clients reported on in the newspaper are clients that took their monthly payment and found a private business that was willing to rent them a room and a bathroom, which didn't constitute adequate housing.

Regent Carter left the meeting.

Dr. Gardner continued his PowerPoint presentation.

Regent Carter entered the meeting. Regent Anderson left the meeting.

# 16. <u>Information Only – Faculty Practice Plans, UNR and UNLV Schools of Medicine</u> – (Continued)

In response to a question from Regent Hayes, Dr. Gardner stated that one of the factors to reduce the no-show rate is to make sure the doctors are seeing patients as scheduled to respect the patient's time. If a patient is an hourly paid employee, they are taking time off from work and are losing pay.

## Regent Anderson entered the meeting.

Regent Stephens appreciated the strategies to reduce the no-show rate but wanted to make sure that this doesn't unintentionally cause a denial of care to vulnerable populations. She suggested that the Chief Diversity Officer be included in the creation of any policies.

### Regent Hayes left the meeting.

In response to a question from Chairman Page, Dr. Gardner stated the UNLVSOM has not taken the dean's tax, but it must make sure that the Dean's office has the funds needed to function appropriately.

## Regent Hayes entered the meeting.

Chairman Page asked when the Epic software would go live. Dr. Gardner responded the plan was for Epic to be in all clinics by July 1, 2018. Training will begin in April. In response to a question from Chairman Page, Dr. Gardner stated the computers that were purchased from UNR Med were old and did not have the system requirements to run the Epic software.

17. <u>Approved – Spend-Down and Allocation/Use Plans for Capital Improvement Fee and General Improvement Fee Balances, UNLV</u> – The Board approved the expenditure of Capital Improvement Fee and General Improvement Fee balances to support campus priorities. (*Ref. BOR-17 on file in the Board Office.*)

UNLV President Jessup reported UNLV is asking for approval to expend approximately \$16.65 million in the areas of campus safety and security, space expansion, better utilization of space, technology investments, and infrastructure. UNLV will return for approval to expend additional funds in June 2018. Moss Adams is finishing its review of campus fee account balances and reserves to develop a campus reserve policy and to determine campus priorities.

Vice President Jean Vock, Finance and Business, added Moss Adams is not performing an audit of account balances. Moss Adams is performing an assessment of best practices to set a reserve policy for the institution.

# 17. <u>Approved – Spend-Down and Allocation/Use Plans for Capital Improvement Fee and</u> General Improvement Fee Balances, UNLV – (*Continued*)

In response to a question from Regent Hayes, Vice President Vock reported there are different layers to a reserve policy. The Board set a reserve policy related to specific fees. UNLV is determining an institutional reserve policy to have a financial planning framework along with a multi-year planning policy. Vice President Vock stated UNLV will adhere to the policy put in place by the Board of Regents. UNLV is creating policies related to other sources of funds not addressed in Board policy.

Regent Stephens felt there may be gaps in the Board policy and suggested expanding the current policy to be more comprehensive and address other sources of funds.

Vice President Vock reiterated Moss Adams is providing an assessment and benchmarking of best practices for various policies. Moss Adams has provided a preliminary recommendation. UNLV is reviewing that recommendation and will then review the benchmarking numbers once received.

Chairman Page recommended this item be deferred until June 2018 and asked if there was a reason that could not happen. Vice Chairman Geddes asked that the initial spending be approved so campus security and safety items can be started.

President Jessup reported this request is within the parameters that the current reserve policy permits and UNLV feels safe spending at this time.

In response to a question from Regent Trachok, Vice President Vock stated that once there is spend approval UNLV will move forward with the process. Executive Director David Frommer, Planning and Construction, stated the projects are in a variety of phases.

Regent Stephens stated her concern was with the timing of the safety projects and creating an immediate safer environment for the students. Executive Director Frommer reported 19 new emergency phones have been placed in partnership with the Consolidated Students of the University of Nevada, Las Vegas (CSUN). Fifteen additional emergency phones are designed and ready for bid. The design of police facilities has been completed and is ready for bid. Other projects, such as the graduate space, will require more time and are contingent on Gateway Phase II.

Regent Trachok moved to approve the emergency telephone upgrades, security cameras and police communications upgrades now, in an amount of approximately \$4 million, and the rest will be submitted for approval when the item comes back at a future meeting. Regent Lieberman seconded.

Regent Anderson believed that if UNLV is within the policy parameters that the Board should approve the request to at least get the items started.

17. <u>Approved – Spend-Down and Allocation/Use Plans for Capital Improvement Fee and General Improvement Fee Balances, UNLV – (Continued)</u>

President Jessup stated the items identified have been vetted on campus by faculty, students and staff as to what they are saying is immediately needed. UNLV has asked for a modest amount and will return in June with an additional spending amount.

Regents Trachok and Lieberman withdrew their motion and second.

Vice Chairman Geddes moved approval of the expenditure of Capital Improvement Fee and General Improvement Fee balances to support campus priorities as presented. Regent Lieberman seconded. Motion carried.

The meeting recessed at 3:02 p.m. and reconvened at 3:08 p.m. with all members present except Regent Trachok.

18. <u>Information Only – Medical Education Building Project, UNLV</u> – UNLV President Jessup presented an update related to the Medical Education Building project at UNLV. (*Ref. BOR-18 on file in the Board Office.*)

UNLV President Jessup reported that since the September Board of Regents' meeting approximately \$15 million has been sent to the State of Nevada Public Works Division (SPWD) to begin the design process. Funds in hand total \$50 million with an additional \$14 million pledge.

Regent Trachok entered the meeting.

In response to a question from Vice Chairman Geddes, President Jessup stated there was a hesitation from donors because they did not understand the implications of how a significantly privately funded project would be managed by the SPWD. UNLV was also hesitant since there is no way to know what the final fundraising totals will be.

Vice Chairman Geddes asked to make sure that as the design is created that the funds are in hand so that UNLV is not left with pledges that may not be honored and then must find the funds from other sources.

Regent Hayes was curious about the increase in the cost of the building. President Jessup explained the initial estimate of \$100 million was a guess based on other comparable projects across the country. The initial architectural renderings were for fundraising purposes. As the SPWD enters the next phase with the coarchitects there will be buildable renderings with much firmer estimates of the project. This phase will allow UNLV to make concrete choices about the design elements and even have some value-added engineering. Dean Atkinson added the building is designed to have 60 students in a class, but the plan is that after the building is opened UNLV will be asking for accreditation for 120 students per class.

## 18. Information Only – Medical Education Building Project, UNLV – (Continued)

Regent Hayes found it troubling that a \$100 million building cost representation was made to the Legislature. Dean Atkinson reported she has said from the beginning that the MEB would be approximately \$200 million.

In response to a question from Regent Hayes, Vice Chancellor Constance Brooks, Government and Community Affairs, stated she did not see nor was she consulted on the bill prior to its introduction.

President Jessup believed the way the bill ended up conflicts in many ways with how projects with significant amounts of private funding are normally treated. Legislators clearly wanted the project to be managed by the SPWD.

Regent Hayes asked who read the bill. President Jessup stated the lobbyist was in Carson City during the session and he as President was in conversation with the lobbyist. President Jessup reiterated that the donors wanted to understand how the SPWD would manage a project which is heavily privately funded.

Regent Doubrava stated for the record that he has heard and is speaking for the southern Nevada medical community that they want and are demanding a cadaver lab in the MEB.

Regent Stephens did not understand why an estimated cost could not be determined and then fundraise to that specific number. President Jessup reported that when he arrived three years ago the best-educated estimate at the time was \$100 million based on comparable projects. Three years later, with inflation, he was not surprised that number has increased to \$135 million. UNLV has set a goal to fundraise to the third level which will accommodate the buildout to the 180 students.

## Chairman Page left the meeting

Executive Director Frommer reported they reviewed a range of options from minimum to full build out.

#### Chairman Page entered the meeting.

Dean Atkinson stated when they said \$100 million they looked at what others had done and that was not good data. As soon as architects were on board, UNLV could see that \$100 million was not going to provide enough funds to build the desired building. President Jessup stated the larger project builds in growth and is the best-case scenario. The \$135 million building is still a nice building and will be sufficient for some time. The range is provided because UNLV does not know where the fundraising will end up.

Regent Crear believed UNLV needed to tighten up the specific cost of the building. If something goes wrong the Board of Regents will be the one blamed and the Board will also have to answer why the last ten medical schools built are nowhere near the cost of this building.

18. Information Only – Medical Education Building Project, UNLV – (Continued)

President Jessup stated UNLV will look for recent medical school projects and bring that list back to the Board of Regents. UNLV currently has what they believe to be reasonable estimates. As the actual work begins UNLV will be able to derive much firmer estimates.

In response to a question from Regent Crear, Executive Director Frommer stated he will follow up with the SPWD to determine vendor qualifications.

Regent Trachok recommended that the Chancellor put together a report detailing the representations made from the beginning to now and provide that to the Board to help manage this very expensive project.

Regent Moran believed Regent Trachok's request is good and will allow the Board to work from one set of facts.

In response to a question from Regent Stephens, Executive Director Frommer stated an architect was engaged early in the process for consultation and to provide an assessment of options of the project.

Vice Chairman Geddes requested a cash flow analysis be included with the Chancellor's report detailing the representations.

The meeting recessed at 4:01 p.m. for the Audit and Compliance Committee meeting and the Board reconvened on Friday, March 2, 2018, at 9:25 a.m., following the Cultural Diversity and Title IX Compliance Committee and Health Sciences System Committee meetings with all members present.

19. <u>Information Only – Public Comment (Agenda Item 20)</u> – Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents, noted the weather-related closure of state offices in northern Nevada, including the NSHE System Administration Office in Reno and Great Basin College in Elko by order of the Governor. For those wishing to make public comment in northern Nevada, a telephone number providing connectivity to the meeting was publicly announced. In addition, the telephone number was posted on the NSHE website along with the link to the streaming video and was physically posted at the meeting sites in Reno and Elko.

Mr. Kent Ervin, Legislative Liaison with NFA, stated the NFA strongly supports faculty compensation as the highest priority at the upcoming legislative session. Mr. Ervin added that the achievement of NSHE's strategic goals for the institutions depends greatly on fixing the broken faculty compensation system.

Mr. John Nolin, UNR Faculty and NFA member, spoke in favor of a faculty compensation package as the highest priority at the upcoming legislative session.

Dr. Jean Jeon, UNR Assistant Professor of Marketing and NFA member, spoke in favor of the NSHE creating a better faculty maternity leave policy.

# 19. <u>Information Only – Public Comment (Agenda Item 20)</u> – (Continued)

Mr. Michael Brown, President of Barrick Gold Corporation, reported Barrick Gold Corporation has partnered with Cisco, Switch and Unearthed to provide Nevada's innovation and tech community with a premier opportunity to build skills, scale ventures and engage with great talents. Barrick has partnered with UNR, UNLV and GBC to host the state's first global mining hackathon in Las Vegas.

The following individuals spoke in favor of the divestment in fossil fuels and the investment in clean energy: Ms. Naomi Lewis, Senior at UNLV; Mr. Joseph Berg, UNLV Sustainability Council; Ms. Alondra Regalado, UNLV Student; Ms. Mayra Arcate, UNLV Student; and Mr. Cielo Gumabon, UNLV Sustainability Council.

Mr. Robert Manis, NFA Chapter President and CSN Professor, encouraged the Board to support the performance pool and give the institutions the ability to raise faculty salaries.

Mr. Hieu Le, ASCSN Senator, stated he is in support of locking tuition and fees at the current levels.

## Chairman Page left the meeting.

20. Information Only – *Procedures and Guidelines Manual* Revision, Tuition and Fees Committee: Recommended Tuition and Fees, Academic Years 2019-20 and 2020-21 (Agenda Item 23) – Chief Financial Officer (CFO) Chet Burton presented the recommendations of the Tuition and Fees Committee for tuition and fee adjustments for academic years 2019-20 and 2020-21 (Procedures and Guidelines Manual Chapter 7, Section 1) via a PowerPoint titled, "Proposed Tuition and Fees 2019-20 through 2020-21" including: 2017 Membership Tuition and Fee Committee; Board of Regents' Process; Guiding Principles; Proposed Registration Fees; Established and Proposed Registration Fees FY 18-21; Charges at Peer Institutions in the WICHE Region: Public Universities; Charges at Peer Institutions in the WICHE Region: Graduate; Charges at Peer Institutions in the WICHE Region: Two-Year Institutions; National Comparison; Proposed Non-Resident Tuition; Established and Proposed Non-Resident Fees FY 18-21; and Next Steps. Final action on the proposed tuition and fee recommendations is scheduled to occur at the June 7-8, 2018, meeting. (Refs. BOR-23a and BOR-23b on file in the Board Office.)

Chancellor Reilly reported the Tuition and Fees Committee recommended a 1.8 percent increase, which is consistent with Board policy.

Mr. Christopher Roys, UNLV CSUN President, reported that of all campus issues, tuition and fees elicit the greatest feedback. Since the Committee finished its work, there have been conversations as to why an increase is needed. Mr. Roys stated he was finding it hard to defend the cost of living premise to students. Board policy states that tuition and fee increases should be predictable, and the increases are often not predictable to the student body. Amounts are determined based on several factors that are not explained in a clear manner. Mr. Roys believed it was unfair to leave students in limbo related to higher education costs. This is the time for the NSHE to be proactive and make a

20. <u>Information Only – Procedures and Guidelines Manual Revision, Tuition and Fees Committee: Recommended Tuition and Fees, Academic Years 2019-20 and 2020-21 (Agenda Item 23) – (Continued)</u>

decision that could change the course of higher education for years to come. In a poll of nearly 2,000 UNLV undergraduate students, approximately 92 percent of students responded the cost of education at UNLV was a major factor that played in decision making. Nearly 77 percent of those polled responded they were worried about their ability to continue their education due to financial concerns. Adding an act of predictability related to tuition and fees may make all the difference for the students. The NSHE should be responsible for the town halls and the Board of Regents should attend. Placing the burden on the institutional administration to inform and defend Board policy is not fair. Nevada must show it is committed to preparing students for the new Nevada economy and to compete in an ever-changing world. Predictable fees and tuition rates will prevent students from being priced out or leaving because of unforeseen financial stress. By guaranteeing student fees and tuition for a given period students will be assured as to what to expect in their time at the institution and then increase the likelihood of a more successful academic career. Underserved students must be connected with resources and policies must be developed that give them a better shot at a successful education.

Ms. Alicia Contreras, NSC NSSA President, shared student feedback from a survey conducted at NSC. Three hundred twenty (320) students responded to the survey. Seventy-five (75) percent of students surveyed feel they pay a reasonable amount of college tuition. Approximately 60 percent of students surveyed disagree with an increase in fees to match upper division community college credit fees. Students prefer a 1.8 percent increase in both years of the implementation.

Regent Hayes believed the Board needed to keep in mind that cost of attendance is a driver as to whether students attend school and stay in-state. Locking in tuition at the institutions will help encourage and give a financial incentive to families to finish within specific timeframes, help with graduation rates and help success rates.

In response to a question from Regent Hayes, CFO Burton responded the Tuition and Fees Committee is tasked with making a recommendation and it is the Board's discretion on how to proceed.

Regent Hayes asked if the Board could add a condition to lock in tuition and fees for the institutions. Vice Chairman Geddes believed the Board would have to direct staff to return with a policy related to locking in tuition and fees.

Regent Stephens reported her concern since joining the Board has always related to changing the business model of how higher education is funded, instead of shifting the burden to the students. Regent Stephens stated she would not support this type of tuition increase. The Board should be mindful this is public education.

Regent Lieberman stated he would not support this item as presented.

20. <u>Information Only – Procedures and Guidelines Manual Revision, Tuition and Fees</u>
<u>Committee: Recommended Tuition and Fees, Academic Years 2019-20 and 2020-21</u>
(Agenda Item 23) – (Continued)

In response to a question from Regent Carter, Vice Chancellor for Academic and Student Affairs Crystal Abba reported if the student only takes online classes the fee is not in addition to but in lieu of non-resident tuition.

President Patterson reported NSC asked for a lower tuition increase over the four-year period because students were already paying additional fees towards building construction.

Regent Stephens reiterated the last time this item was presented students attended the meeting and said they were willing to pay more to receive additional services. The students' perception is that the Board is going to raise tuition, so they should get something out of the increase.

Regent Crear noted that in four years university fees will increase approximately 16 percent. The Board needs to realize that it may continually be pricing itself out of the ability to educate students. Students want the ability to attend school but cannot afford it.

Regent Anderson agreed with Regent Crear. State legislatures are providing less money, and more is then expected of the students.

Regent Stephens emphasized the Board has initiated programs to help students. She asked how much the Legislature provided for the Silver State Opportunity Grant (SSOG) versus what was initially asked for. CFO Burton reported the SSOG was initially funded at \$2.5 million per year. In the next biennium, NSHE asked for \$5 million per year which was the estimate needed to fund the program and the Legislature appropriated that amount. Vice Chancellor Brooks reported \$3.5 million was appropriated for the Nevada Promise Program and the current estimates show it will run out of necessary funds to adequately serve all eligible students.

21. <u>Approved – Handbook Revision, NSHE Articulation Coordinating Committee (Agenda Item 19)</u> – The Board approved revisions to Board policy (Title 4, Chapter 14, Sections 14, 16, 17, 20, 21, 24 and 25) to establish an Articulation Coordinating Committee to facilitate transfer and articulation within the NSHE, oversee NSHE's Common Course Numbering System and more effectively respond to requests for information regarding the transfer and articulation process. (Refs. BOR-19a and BOR-19b on file in the Board Office.)

Chancellor Reilly stated the NSHE Articulation Coordinating Committee will be supported by a Transfer and Articulation Ombudsman. The creation of the Committee and establishment of the position will assist students in matters related to transfer and in direct support of three of the Board's strategic goals: access; success; and closing the achievement gap. NSHE students have voiced concerns regarding the difficulty they encounter when transferring courses between institutions.

Chairman Page entered the meeting.

# 21. <u>Approved – Handbook Revision, NSHE Articulation Coordinating Committee (Agenda Item 19) – (Continued)</u>

Chancellor Reilly reported numerous elected officials, community organizations and education advocates have raised concerns related to transfer and articulation. It is the Legislature's desire to fix NSHE's transfer problem. It is important to recognize the Board has been responsive, passing policy initiatives and requiring reports from the Chancellor's Office and institutions on the transfer and articulation process. In a 50-state comparison of transfer policies published in 2014, Nevada is one of the states that has implemented each of the targeted policies designed to support a smooth transfer. In preparation for the 2017 Session, at the request of the Academic, Research and Student Affairs Committee, the Chancellor's Office conducted an audit of transfer and articulation policies and practices across the NSHE. In conducting the audit, emphasis was placed on determining if a student could earn a Bachelor's Degree after earning an Associate's Degree without taking extra credits. In general, while the audit found there are areas of improvement and processes, student surveys indicated a mostly positive experience upon transfer and data showed those transferring from an NSHE community college to a university graduated with a Bachelor's Degree at rates significantly higher than the overall student population. Concerns persisted even after the positive audit and negative perceptions continue.

Chancellor Reilly stated the NSHE Articulation Coordinating Committee will oversee all aspects of transfer and articulation from a systemwide perspective. An Ombudsman will be responsible for helping students navigate the transfer process, will assist in staffing the Articulation Coordinating Committee and will continually monitor transfer agreements.

Vice Chairman Geddes moved approval of revisions to Board policy (Title 4, Chapter 14, Sections 14, 16, 17, 20, 21, 24 and 25) to establish an Articulation Coordinating Committee to facilitate transfer and articulation within the NSHE, oversee NSHE's Common Course Numbering System and more effectively respond to requests for information regarding the transfer and articulation process. Regent Stephens seconded.

Vice Chancellor Abba presented a PowerPoint titled, NSHE Articulation Coordinating Committee and Ombudsperson" including: NSHE Strategic Plan Goals; The Challenge; The Proposal; Ombudsperson; and Articulation Coordinating Committee.

## Regent Crear left the meeting.

Vice Chancellor Abba reported this process is incredibly aggressive. Chancellor Reilly thanked Vice Chancellor Abba and the Faculty Senate Chairs for their hard work.

In response to a question from Regent Lieberman, Vice Chancellor Abba reported the Ombudsman will go through an intense training process when hired that will involve time spent at all the institutions.

21. <u>Approved – Handbook Revision, NSHE Articulation Coordinating Committee (Agenda Item 19) – (Continued)</u>

Faculty Senate Chair Cardoza stated the Faculty Senate believed the Committee could use faculty representation. Vice Chancellor Abba noted there is nothing to preclude an institution from appointing a faculty member to the Committee.

Motion carried. Regent Crear was absent.

Regent Crear entered the meeting.

UNR President Johnson reported the universities working with the community colleges have designed an eight-semester program for every degree. If a student takes the first two years of courses at a community college, the student will be fully prepared to finish the degree in two years at a university.

The meeting recessed at 11:08 a.m. and reconvened at 11:23 a.m. with all members present.

22. No Action Taken – 2019-21 Biennial Operating Budget/2019 Capital Improvement

Projects (Agenda Item 21) – Pursuant to direction from the Board at its January 19, 2018, meeting, Chancellor Reilly, System staff and the institution presidents presented additional data and costs related to the 2019-21 Biennial Operating Budget and enhancements approved in concept. The Chancellor and presidents also provided information related to projects for consideration in the 2019 Capital Improvement Program request. (Ref. BOR-21 and handout on file in the Board Office.)

Chancellor Reilly provided a background of the budget building process. He stated the NSHE was very fortunate in the 2017 Legislative Session. The additional funding will assist greatly in meeting the core mission, but it also means that NSHE will go into the next session having just received some of the largest increases of any state agency. The total base budget request will grow by approximately \$100 million before any enhancements are included. Primary discussions with the Governor's Office indicate the baseline of \$650 million for Fiscal Year 2019 will be the starting point of the budget request. Chancellor Reilly stated he is seeking direction from the Board of Regents as to what budget priorities should be used as the foundation of the budget building process.

Common themes heard during the budget discussion include:

- Faculty and staff compensation.
- ➤ Continued funding for enhancements approved during the 2017 Legislative Session.
- Formula funding for summer school.
- > Creating a new performance pool.
- ➤ 2019-2021 capital improvement project recommendations.
- ➤ 2019-2021 deferred maintenance recommendations.
- ➤ Budget enhancements for non-formula budget accounts.

## 22. <u>No Action Taken – 2019-21 Biennial Operating Budget/2019 Capital Improvement</u> Projects (Agenda Item 21) – (Continued)

Vice Chairman Geddes asked if there were any discussions related to deferred maintenance with the Governor's Office. CFO Burton reported there were specific discussions about deferred maintenance knowing that the amount of funds has not changed in a decade, but infrastructure continues to age. SPWD is potentially looking at a statewide assessment to come out of the general fund on a per square foot basis. The very large price tag is of concern.

Regent Trachok clarified that summer school funding has not yet been included in the \$650 million. CFO Burton reported summer school funding, which does not include nursing which is already being funded, is a total of \$43 million a year. If summer school funding was broken down into workforce development classes, then the total is reduced to approximately \$16 million.

Vice Chairman Geddes requested that in the materials being prepared for the April special meeting the appropriation totals be listed prior to enhancements and after the enhancements are included.

Chancellor Reilly pointed out that there will also be a new Governor, which could mean a change in priorities.

President Johnson raised a concern related to non-formula budgets (statewide programs). In Fiscal Year 2010 there was a 15 percent budget cut. This budget will take effect in Fiscal Year 2020. That is a 10-year length of time that the non-formula budgets (statewide programs) have not been able to ask for additional funds to develop programs.

Regents Carter and Stephens agreed that space planning and understanding how space is utilized is important in determining priorities.

President Patterson voiced his concerns related to the teacher shortage which is only getting worse. He requested the Chancellor look at ways to accelerate pathways by including teacher training in summer school.

Chancellor Reilly asked for guidance on the ranking of capital and planning projects. Vice Chairman Geddes stated he needed additional data to provide a ranking. Regent Stephens stated the prioritization should be reflective of the strategic goals. Regent Anderson stated summer school and the performance pool were her priorities.

23. <u>Approved – Code and Procedures and Guidelines Manual Revisions, Appointments and Vacancies in the Offices of Chancellor and President (Agenda Item 22)</u> – The Board approved revisions to the <u>Code</u> (Title 2, Chapter 1, Sections 1.5.3 and 1.5.4, and Title 2, Chapter 5, Section 5.6.3) making the officer in charge appointment process and search procedures for presidents and chancellors more consistent, and to the *Procedures and Guidelines Manual* (Chapter 2, Section 1.b) to clarify that the Board Chair recommends either an interim or acting Chancellor when a vacancy occurs or is about to occur in the Office of the Chancellor. (*Ref. BOR-22 on file in the Board Office.*)

23. <u>Approved – Code and Procedures and Guidelines Manual Revisions, Appointments and Vacancies in the Offices of Chancellor and President (Agenda Item 22) – (Continued)</u>

System General Counsel (GC) Nicholas Vaskov presented the policy changes which mirror the chancellor and president search processes. The president search process has been effective and has been accepted by the NSHE community.

In response to a question from Regent Lieberman, System GC Vaskov reported to ensure a robust initial pool of candidates the System has given the discretion to narrow the initial candidate pool on a Chancellor Search to the Chair of the search committee. This will avoid open meeting law violations because an individual exercising their own discretion is not a sub-committee of the search committee which will allow privacy protections until a finalist or finalists are brought forward.

Regent Trachok moved approval of revisions to the <u>Code</u> (Title 2, Chapter 1, Sections 1.5.3 and 1.5.4, and Title 2, Chapter 5, Section 5.6.3) making the officer in charge appointment process and search procedures for presidents and chancellors more consistent, and to the *Procedures and Guidelines Manual* (Chapter 2, Section 1.b) to clarify that the Board Chair recommends either an interim or acting Chancellor when a vacancy occurs or is about to occur in the Office of the Chancellor. Regent Lieberman seconded. Motion carried.

24. <u>Information Only – Procedures and Guidelines Manual Revision, 2019-21 Tuition and Fees, University of Nevada, Reno School of Medicine</u> – UNR President Johnson presented the proposed tuition and fee structure for the 2019-21 biennium for the UNR Med (*Procedures and Guidelines Manual* Chapter 7, Sections 3 and 18). The proposal reflects an increase in resident tuition and fees of 2 percent per year for each year of the 2019-21 biennium. At the June 7-8, 2018, meeting, President Johnson will seek approval of the full amount of the proposed increase being allocated to the State Supported Operating Budget of UNR Med, net of any increases in the UNR General Improvement, Capital Improvement, Activities and Programs, Student Association, and Technology fees, and the Student Access Fee. The Student Access fee is calculated as a percentage of tuition and fees and therefore results in an automatic increase. Final action on the proposed tuition and fees is scheduled to occur at the June 7-8, 2018, meeting. (*Ref. BOR-24 on file in the Board Office.*)

In response to a question from Regent Hayes, President Johnson responded each university has its own committee to determine tuition and fees.

Senior Associate Dean Alltop reported UNR Med did not confer with UNLV related to the fees but believed the discrepancies in fees are related to where the schools are in life cycles.

24. <u>Information Only – Procedures and Guidelines Manual Revision, 2019-21 Tuition and</u> Fees, University of Nevada, Reno School of Medicine – (Continued)

Provost Diane Chase, UNLVSOM, agreed and stated UNLV did not believe it was appropriate to be changing student tuition at this time.

25. <u>Information Only – Procedures and Guidelines Manual Revision, 2019-21 Tuition and Fees, University of Nevada, Las Vegas School of Medicine</u> – UNLV Executive Vice President and Provost Chase presented the proposed 2019-21 biennium tuition and fees for the UNLV School of Medicine and the determination that the UNLV School of Medicine is not requesting a registration fee increase in accordance with *Procedures and Guidelines Manual* Chapter 7, Sections 4 and 19. Final action on the proposed tuition and fees is scheduled to occur at the June 7-8, 2018, meeting. (*Ref. BOR-25 on file in the Board Office.*)

Provost Chase stated there is no request for an increase in tuition and fees.

26. <u>Information Only – Procedures and Guidelines Manual</u> Revision, 2019-21 Tuition and Fees, School of Dental Medicine, UNLV – UNLV Executive Vice President and Provost Chase presented the proposed 2019-21 biennium tuition and fees for the UNLV School of Dental Medicine and the determination that the UNLV School of Dental Medicine is not requesting a registration fee increase in accordance with *Procedures and Guidelines Manual* Chapter 7, Sections 6 and 21. Final action on the proposed tuition and fees is scheduled to occur at the June 7-8, 2018, meeting. (*Ref. BOR-26 on file in the Board Office.*)

Provost Chase stated there is no request for an increase in tuition and fees.

27. <u>Information Only – Procedures and Guidelines Manual Revision, 2019-21 Tuition and Fees, William S. Boyd School of Law, UNLV</u> – UNLV Executive Vice President and Provost Chase presented the proposed 2019-21 biennium tuition and fees for the UNLV William S. Boyd School of Law and the determination that the UNLV William S. Boyd School of Law is not requesting a registration fee increase in accordance with *Procedures and Guidelines Manual* Chapter 7, Sections 5 and 20. Final action on the proposed tuition and fees is scheduled to occur at the June 7-8, 2018, meeting. (*Ref. BOR-27 on file in the Board Office.*)

Provost Chase stated there is no request for an increase in tuition and fees.

28. <u>Approved – ad hoc WNC President Search Committee Report</u> – The Board accepted the ad hoc WNC President Search Committee report and approved the Committee recommendation. (*Committee report on file in the Board Office.*)

The ad hoc WNC President Search Committee met on November 21, 2017, and January 25, 2018, and heard the following:

#### Information items

Chief of Staff Gould made a presentation on the essentials of a successful search and the Open Meeting Law as it relates to the president search procedure.

## 28. Approved – ad hoc WNC President Search Committee Report – (Continued)

- ➤ The Committee discussed the pros and cons of hiring a search consultant. The Committee determined it would hire a search firm and directed the Chief of Staff to proceed with the Request for Quotation. The Chancellor, in consultation with the Committee Chair, Chief of Staff and the Vice Chancellor for Community Colleges, will select a search consultant and bring the firm to the next meeting.
- ➤ The WNC President Leadership Profile was reviewed. The Committee defined desired characteristics of candidates applying for the President position to be added. The Chief of Staff will provide the comments to the search consultant and a revised draft will be discussed at the January 25, 2018, meeting. (Ref. WNC PSC-6 on file in the Board Office.)
- Committee Chair Trachok and Chancellor Reilly provided a report regarding the search process and the process by which the search consultant was selected. The decision was made to hire Cizek Associates, Inc.
- ➤ Committee Chair Trachok and Search Consultant Marti J. Cizek of Cizek Associates, Inc. led a discussion on the president search process and specific search procedures. The Committee directed Search Consultant Cizek to narrow the semi-finalists to a pool of two to four finalist candidates to bring in for campus visits and interviews.
- ➤ The Committee and Search Consultant Cizek reviewed the current draft of the WNC President Leadership Statement. The Committee made recommendations and directed Search Consultant Cizek to finalize the President Leadership Statement in consultation with Committee Chair Trachok and Chancellor Reilly and once finalized send a copy to the Committee. (Ref. WNC PSC-5 on file in the Board Office.)
- The Committee and Search Consultant Cizek discussed advertising options. The committee directed that advertising be placed in the *Chronicle of Higher Education*, Higheredjobs.com, Communitycollegejobs.com, *Diverse Issues in Higher Education*, Hispanicsinhighered.com, Asiansinhighered.com, and *Women in Higher Education*. (Ref. WNC PSC-6 on file in the Board Office.)

### New business items

None.

#### Action items

The Board approved the following recommendation of the ad hoc WNC President Search Committee:

➤ The minutes from the November 21, 2017, meeting of the ad hoc WNC President Search Committee. (*Ref. WNC PSC-2 on file in the Board Office.*)

Regent Trachok moved acceptance of the report and approval of the Committee recommendation.
Regent Lieberman seconded. Motion carried.

29. <u>Approved – ad hoc CSN President Search Committee Report</u> – The Board accepted the ad hoc CSN President Search Committee report and approved the Committee recommendation. (*Committee report on file in the Board Office.*)

The ad hoc CSN President Search Committee met on January 8, 2018, and February 20, 2018, and heard the following:

## Information items

- Committee Chair Stephens provided general remarks and updated the Committee members regarding the president search process.
- ➤ Chief of Staff Gould discussed the essentials of a president search, including the preparation of a leadership profile; the method to be used to generate and screen applicants, including the method to be used to screen and select a search consultant; interviewing and checking references of semi-finalists; interviewing finalists; arranging on-campus visits and making a recommendation or recommendations to the full Board of Regents. Chief of Staff Gould also discussed the Open Meeting Law (OML) as it relates to the president search procedure. (Ref. CSN PSC-3 on file in the Board Office.)
- ➤ The Committee approved hiring a search consultant and authorized the Chancellor, in consultation with Committee Chair Stephens, Chief of Staff Gould and Vice Chancellor Mackinnon, to select a search firm and have consultants from the selected firm attend the next meeting.
- ➤ The Committee offered comments and revisions to the draft President Leadership. (*Ref. CSN PSC-6 on file in the Board Office.*)
- ➤ Committee Chair Stephens provided an update on the progress of the search. Chancellor Reilly discussed the search firm selection process and why Wheless Partners was ultimately chosen.
- ➤ Mr. Scott Watson and Mr. Michael Ballew of Wheless Partners presented their process for building a pool of qualified candidates for the search. Chief of Staff Gould described what is to be expected of the search consultants and the Committee at this point in the search. The Committee authorized Chancellor Reilly and Wheless Partners to select and interview the semi-finalists and to present 2-5 qualified candidates to the Committee.
- ➤ The Committee approved the draft President Leadership Profile as revised to incorporate comments offered by the Committee and advisory members, and upon the approval of the Chancellor. (Ref. CSN PSC-5 on file in the Board Office.)
- ➤ The Committee, advisory members and Wheless Partners discussed the advertisement and publications in which to place the CSN President advertisement. The Committee and advisory members were invited to email Chief of Staff Gould with recommendations of publications in which to advertise the CSN President job posting.

#### New business items

None.

29. <u>Approved – ad hoc CSN President Search Committee Report</u> – (Continued)

#### Action items

The Board approved the following recommendation of the ad hoc CSN President Search Committee:

➤ The minutes from the January 8, 2018, meeting of the ad hoc CSN President Search Committee. (*Ref. CSN PSC-2 on file in the Board Office.*)

Regent Stephens moved acceptance of the report and approval of the Committee recommendation. Regent Lieberman seconded. Motion carried.

30. <u>Approved – Athletics Committee Report</u> – The Board accepted the Athletics Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Athletics Committee met on February 22, 2018, and heard the following: Information items

- The Committee received presentations from the UNR, UNLV and CSN athletic departments highlighting examples of athletic achievement, academic success, and community service. UNLV highlighted its Student-Athlete Advisory Committee, and the "Rebels Go Pro" career counseling program. UNLV student athletes Mr. Brandon McCoy (men's basketball) and Mr. Mike Hughes Jr., (football) spoke to the Committee. CSN highlighted the success of its men's soccer team. Mr. Miguel Navarrate, a member of the CSN men's soccer team spoke to the Committee. UNR highlighted the activities of its Student-Athlete Advisory Committee and the academic achievements of its student athletes. Ms. MacKenzie Robinson, a member of the UNR women's soccer team spoke to the Committee. (Refs. ATH-3a and ATH-3b on file in the Board Office.)
- The Committee reviewed the policy authorizing institution presidents to execute employment contracts for coaches and athletic directors set forth in Title 4, Chapter 24, Section 1, Subsection 10 of the *Board of Regents' Handbook*. The Committee asked questions about the efficiency and effectiveness of the policy. Some minor revisions to the policy were suggested to clarify then the approved contract must be used. The Committee asked that those policy revisions be placed on the next agenda for consideration by the Committee. (*Refs. ATH-5a and ATH-5b on file in the Board Office.*)
- ➤ The Committee received a report from UNLV on its use of student fees to support athletics. In December 2016, the Board approved an increase in fees meant to support athletics. UNLV's report was a follow up to that approval. (Refs. ATH-6a, ATH-6b and ATH-6c on file in the Board Office.)

## 30. <u>Approved – Athletics Committee Report</u> – (Continued)

➤ The Committee received a report from Mr. Dexter Irvin, CSN Director of Intercollegiate Athletics, on the reorganization of the National Junior College Athletic Association (NJCAA). (Ref. ATH-7 on file in the Board Office.)

Regent Trachok left the meeting.

#### New business items

Regent Liberman requested that System Staff prepare revisions to the policy authorizing institution presidents to execute employment contracts for coaches and athletics directors set forth in Title 4, Chapter 24, Section 1, Subsection 10 of the *Board of Regents' Handbook*. The revisions should clarify when the approved coach contract must be used and should establish an appropriate threshold (dollar value) for the use of other contract forms.

Regent Trachok entered the meeting.

#### Action items

The Board approved the following recommendations of the Athletics Committee:

- The minutes from the November 27, 2017, meeting of the Athletics Committee. (*Ref. ATH-2a on file in the Board Office.*)
- ➤ Approval of the NCAA Financial Activity Report Consistency Review. This report was first presented to the Athletics Committee at its November 27, 2017, meeting. (*Ref. ATH-2b on file in the Board Office.*)
- Approval of a policy proposal making changes to the duties of the Athletics Committee set forth in the Board of Regents' Bylaws Title 1, Article VI, Section 3, Subsection H of the *Board of Regents' Handbook*. The policy proposal adds several new duties including to: 1) monitor the athletic and academic success of the athletic programs; 2) monitor the equal opportunity and diversity efforts of the athletic departments; and 3) monitor compliance with NCAA/NJCAA and conference rules and other obligations. (*Ref. ATH-4 on file in the Board Office.*)

Regent Moran moved acceptance of the report and approval of the Committee recommendations.

Regent Lieberman seconded. Motion carried.

31. <u>Approved – Academic, Research and Student Affairs Committee Report</u> – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations. (Committee report on file in the Board Office.)

The Academic, Research and Student Affairs Committee met on March 1, 2018, and heard the following:

## 31. <u>Approved – Academic, Research and Student Affairs Committee Report</u> – (Continued)

#### Information items

Mr. Chris Reilly, Tesla Gigafactory Workforce Development and Education Programs Lead, presented information on Tesla's growing support for K-12 and postsecondary education programs in Nevada. The presentation included an overview of Tesla's mission to "accelerate the world's transition to sustainable energy" and its operation at Gigafactory 1 in northern Nevada, which expects to employ over 6,500 by the end of 2018 with 96 percent of those employees from Nevada. Mr. Reilly also highlighted career and technical programs providing a pipeline between Nevada high schools, NSHE community colleges, and Tesla through which students are earning an AA and being employed at Tesla within two years of graduating high school. Other NSHE/Tesla partnerships include a Gigafactory training gateway developed between TMCC, WNC, and the Governor's Office that continues to evolve and build momentum through which many Tesla employees take relevant classes through the colleges and teachers can job-shadow at Tesla. Focused university partnerships include a \$1 million grant with UNLV focusing on wastewater treatment; work on power walls at DRI that is evolving into K-12 as well, and internships with UNR students (20 percent of interns at Tesla last year were from UNR). (Ref. ARSA-11 on file in the Board Office.)

## New business items

None.

#### Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- ➤ The minutes from the November 30, 2017, meeting of the Academic, Research and Student Affairs Committee. (Ref. ARSA-2a on file in the Board Office.)
- > An organizational unit change at UNR to separate its Department of Accounting and Information Systems into two departments: the Department of Accounting and the Department of Information Systems. (Ref. ARSA-2b on file in the Board Office.)
- > A program change in the Bachelor of Science (BS) in Visual Media and Computing at NSC to a Bachelor of Arts (BA) in Visual Media to establish a more viable pathway to degree completion. (Ref. ARSA-2c on file in the Board Office.)
- > The elimination of the Bachelor of Applied Science (BAS) in Criminal Justice at NSC due to low student enrollment and students pursuing other types of degrees in this field. (Ref. ARSA-2d on file in the Board Office.)
- ➤ The deactivation of the Associate of Applied Science (AAS) in Architectural Design Technology at CSN due to low student enrollment. (Ref. ARSA-2e on file in the Board Office.)

## 31. Approved – Academic, Research and Student Affairs Committee Report – (Continued)

- A revision to Board policy to clarify that the residency provisions for graduates of Nevada high schools do not apply to graduates of online high schools if the students are not present and residing in the State while enrolled in the high school or prior to graduation (Title 4, Chapter 15, Sections 3 and 4). (*Ref. ARSA-2f on file in the Board Office.*)
- A revision to Board policy to authorize community college admission of adult students to dual enroll in a workforce program at the community college while pursuing their general education diploma (Title 4, Chapter 16, Section 18). (*Ref. ARSA-2g on file in the Board Office.*)
- Fechnical revisions to Board policy governing the administration of the excess credit fee pursuant to policy recommendations from the NSHE Internal Audit Reports of the excess credit fee at UNR and UNLV (Handbook Title 4, Chapter 17, Section 4 and Procedures and Guidelines Manual Chapter 7, Section 2). (Ref. ARSA-2h on file in the Board Office.)
- > The nomination of the following individuals for Regents' Awards, including the motion to authorize two rising researcher awards for UNR: (Ref. ARSA-3 on file in the Board Office.)
  - a. Nevada Regents' Creative Activities Award
     Xunming Du, GBC (Community College)
     Claudia Keelan, UNLV (University, State College)
  - b. Nevada Regents' Teaching Award
     Mary Doucette, GBC (Community College)
     Zachary Woydziak, NSC (University, State College & DRI)
  - c. <u>Nevada Regents' Academic Advisor Awards</u>
     Tricia Wentz, WNC (Community College)
     Natasha Rudi, UNR (Undergraduate Universities, State College)
     Michelle Paul, UNLV (Graduate Universities, State College)
  - d. Nevada Regents' Researcher Award

Mae Gustin, UNR

e. Nevada Regents' Rising Researcher Award

Georgiann Davis, UNLV

Wesley Chalifoux, UNR

Jacqueline Snow, UNR

Vera Samburova, DRI

➤ A Doctor of Philosophy (Ph.D.) in Business Administration at UNR, which will help the State remain competitive as Nevada is one of a handful of states without a state university offering a Ph.D. in business administration. (*Ref. ARSA-4 on file in the Board Office.*)

## 31. Approved – Academic, Research and Student Affairs Committee Report – (Continued)

- ➤ The Office of Education at DRI that will consolidate DRI's environmental education initiatives and programs for K-12 students, educators, undergraduates and the broader community. (*Ref. ARSA-5 on file in the Board Office.*)
- ➤ A Master of Education (MEd) in Speech Language Pathology at NSC to address state and national shortages in this field. (*Ref. ARSA-6 on file in the Board Office.*)
- An RN to BSN program in Nursing at CSN to meet staffing needs of healthcare facilities in Las Vegas. (*Ref. ARSA-7 on file in the Board Office.*)
- ➤ A Bachelor of Applied Science (BAS) in Human Services at GBC to help meet state workforce needs in the human services, substance abuse disorder and addiction fields. (Ref. ARSA-8 on file in the Board Office.)
- An Associate of Arts (AA) in Hospitality and Tourism Management at TMCC to prepare students with the education and training necessary to enter the industry in numerous fields. (Ref. ARSA-9 on file in the Board Office.)
- An Associate of Arts (AA) in Graphic Arts and Media Technology at TMCC with pathways in graphic design, web/UI development and motion graphics. (Ref. ARSA-10 on file in the Board Office.)

Regent Anderson moved acceptance of the report and approval of the Committee recommendations. Regent Trachok seconded. Motion carried.

32. <u>Approved – Business, Finance and Facilities Committee Report</u> – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Business, Finance and Facilities Committee met on March 1, 2018, and heard the following:

## Information items

➤ Second Quarter Fiscal Year 2017-2018 Budget Transfers, State Supported or Self-Supporting Operating Budgets. The Second Quarter Fiscal Year 2017-2018 Report of Fiscal Exceptions of Self-Supporting Accounts was presented. (*Ref. BFF-3 on file in the Board Office.*)

## New business items

Committee Vice Chair Stephens requested a space analysis from the UNLV SOM.

#### Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

➤ The minutes from the November 30, 2017, meeting of the Business, Finance and Facilities Committee. (*Ref. BFF-2a on file in the Board Office.*)

## 32. Approved – Business, Finance and Facilities Committee Report – (Continued)

#### > Consent Items:

- b. 2017 Self-Supporting Summer School/Calendar Year Budgets, Budget to Actual Comparison. The Committee recommended acceptance of the 2017 Self-Supporting Summer School and Calendar Year Budgets, Budget to Actual Comparison for the NSHE. (Refs. BFF-2b1 and BFF-2b2 on file in the Board Office.)
- c. 2018 Summer School/Calendar Year Budgets. The Committee recommended acceptance of the 2018 Self-Supporting Summer School/Calendar Year Budgets for Calendar Year 2018. (Refs. BFF-2c1 and BFF-2c2 on file in the Board Office.)
- d. Second Quarter Fiscal Year 2017-2018 Budget Transfers, State Supported or Self-Supporting Operating Budgets. The Committee recommended acceptance of the report of the Second Quarter Fiscal Year 2017-2018 Budget Transfers of State Supported or Self-Supporting Operating Budget Funds Between Functions for the NSHE. (Refs. BFF-2d1 and BFF-2d2 on file in the Board Office.)
- Approval of Mining Lease Agreement with Marigold Mining Company UNR. The Committee recommended approval to enter into a Mining Lease Agreement with Marigold Mining Company, for a term of twenty years and two additional ten-year options to renew Section 19 of Marigold Mine as requested by UNR President Johnson. (Ref. BFF-4 on file in the Board Office.)
- Approval of Interlocal Medical Office Lease Agreement with University Medical Center of Southern Nevada for the UNLV SOM at 1524 Pinto Lane UNLV. The Committee recommended approval to enter into a five-year lease for the premises (Lied Building) located at 1524 Pinto Lane, Las Vegas, Nevada (APN#: 139-33-305-023) as requested by UNLV President Jessup. The Committee also recommended approval of the First Amendment to the Interlocal Office Lease. In addition, the Committee recommended that the Chancellor be granted authority to execute the lease, any amendments, and any ancillary documents deemed necessary and appropriate by the System General Counsel to implement all terms and conditions associated with the agreement(s) as requested by UNLV President Jessup. (Ref. BFF-5 on file in the Board Office.)
- ➤ Approval of First Amendment to University Gateway Phase II Office Lease Agreement with G2 Gateway, LLC UNLV. The Committee recommended approval of the First Amendment to the Office Lease Agreement to extend the completion deadline for the Premises until March 15, 2019, as requested by UNLV President Jessup. The Committee also recommended approval authorizing the Chancellor to execute any additional lease amendments or any other ancillary documents deemed necessary and appropriate by the System General Counsel to implement all terms and conditions associated with the Lease. The two parcels are

## 32. Approved – Business, Finance and Facilities Committee Report – (Continued)

- identified as (APN #: 162-23-419-003 Building Parcel) and (APN #: 162-23-419-002 Parking Parcel) and are located at the northeast corner of Maryland Parkway and Dorothy Avenue, Las Vegas, Nevada. (*Ref. BFF-6 on file in the Board Office.*)
- ➤ Approval of Amended and Restated Cooperative Agreement between UNR Med and UNLV SOM. The Committee recommended approval of the Amended and Restated Cooperative Agreement with UNR Med, to continue occupancy of 37,228 RSF at premises located at 1701 W. Charleston Blvd., Las Vegas, NV (APN #: 162-04-510-001) as requested by UNLV President Jessup. The Committee also recommended approval authorizing the Chancellor to execute any additional amendments or ancillary documents deemed necessary and appropriate by the System General Counsel to implement all terms and conditions associated with the agreement. (Ref. BFF-7 on file in the Board Office.)
- ➤ Approval to Sell Properties located at 1465 Elizabeth Avenue, Unit #1, Paradise, NV; 1901 Calle De Vega, Las Vegas, NV and 3101 Plaza De Rosa, Las Vegas, NV UNLV. The Committee recommended approval to sell UNLV owned properties located at 1465 Elizabeth Avenue, Unit #1, Paradise, NV (APN #: 162-23-410-089); 1901 Calle De Vega, Las Vegas, NV (APN #: 162-05-316-025); and 3101 Plaza De Rosa, Las Vegas, NV (APN #: 162-05-416-026), for a value equaling or above current appraised value per property as requested by UNLV President Jessup. The Committee recommended funds will be held in reserve for Black Mountain Institute. The Committee also recommended approval authorizing the Chancellor or his designee to execute any and all documents deemed necessary and appropriate by the System General Counsel that are required to implement all terms and conditions associated with the sale of the properties. (Ref. BFF-8 on file in the Board Office.)
- ➤ Handbook Revision: Financial Policies. The Committee recommended approval of a revision to Board policy to increase the reporting thresholds for Self-Supporting budget review and budget transfers between functions for State Appropriated and Self-Supporting budgets with an amendment that timely notifications will be sent from the institutions to the Regents and Chancellor on any transfers between \$100,000-\$500,000. The policy revision amends Title 4, Chapter 9, Section 2 of the Handbook. System General Counsel Vaskov stated the notification language used by institutions will be brought back to the next meeting as a consent item. (Ref. BFF-9 on file in the Board Office.)

Regent Hayes moved acceptance of the report and approval of the Committee recommendations.

Regent Del Carlo seconded. Motion carried.

33. <u>Approved – Audit and Compliance Committee Report</u> – The Board accepted the Audit and Compliance Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Audit and Compliance Committee met on March 1, 2018, and heard the following: Information items

- ➤ Chief Internal Auditor Sunbury and Director of Compliance Galicia provided general remarks related to recent industry and professional articles. This led to a useful discussion of risk, risk trends, and how this relates to NSHE with input from all business officers. (*Ref. A-2a on file in the Board Office.*)
- ➤ Chief Internal Auditor Sunbury provided general remarks regarding departmental initiatives, advisory projects, and alignment related to ongoing risk assessments. A deeper dive into Student Financial Aid repeat findings was the topic, and the Committee was briefed on the agenda and approach for upcoming meetings with Financial Aid Directors around the System. In addition, the Executive Director of Financial Aid from TMCC participated in a robust discussion about this key risk area.
- ➤ Director of Compliance Galicia provided an update on the newlyestablished function, which includes a practical approach to compliance oversight, evaluating and collecting data so that the Committee can make informed decisions, and the on-going theme of collaboration.

#### New business items

➤ Chief Internal Auditor Sunbury was asked to provide the Committee with some suggested updated wording in the NSHE Internal Audit Charter to capture Internal Audit's direction and competencies related to "Change in Leadership" audits based on feedback around the System to ensure we are garnering the most value from these reviews.

#### Action items

The Board approved the following recommendations of the Audit and Compliance Committee:

- ➤ The minutes from the November 30, 2017, meeting of the Audit and Compliance Committee. (*Ref. A-2a on file in the Board Office.*)
- ➤ The following Internal Audit Follow-Up Reports:
  - Excess Credit Fee, CSN. (Ref. A-2b on file in the Board Office.)
  - Excess Credit Fee, TMCC. (Ref. A-2c on file in the Board Office.)
  - Intercollegiate Athletics Closeout, WNC. (Ref. A-2d on file in the Board Office.)
- ➤ The following Internal Audit Reports: (Audit Summary on file in the Board Office.)
  - Change in Leadership, WNC. (Ref. A-4 on file in the Board Office.)
  - Change in Leadership, GBC. (Ref. A-5 on file in the Board Office.)
  - Hosting, TMCC. (Ref. A-6 on file in the Board Office.)
  - Hosting, DRI. (Ref. A-7 on file in the Board Office.)

- 33. <u>Approved Audit and Compliance Committee Report</u> (Continued)
  - Audit Exception Report, NSHE Internal Audit. (Ref. A-8 on file in the Board Office.)
    - This is a summary of audit activity and open items across the System and it was noted that due to workday implementation, there was a slight increase in open audit findings, but that number is expected to decrease significantly during the next 6-month reporting period.

Regent Stephens moved acceptance of the report and approval of the Committee recommendations. Regent Lieberman seconded. Motion carried.

34. <u>Approved – Cultural Diversity and Title IX Compliance Committee Report</u> – The Board accepted the Cultural Diversity and Title IX Compliance Committee report and approved the Committee recommendation. (Committee report on file in the Board Office.)

The Cultural Diversity and Title IX Compliance Committee met on March 2, 2018, and heard the following:

#### Information items

- ➤ Vice Chancellor Constance Brooks, Government and Community Affairs, and Ms. Maria Marinch, Executive Director of Inclusive Learning and Engagement at CSN, presented a report on the Equity, Diversity and Inclusion Council's retreat held on January 11, 2018. Topics discussed at this full-day event included a review of the EDIC charter and EDIC leadership; focusing the work of EDIC around NSHE's Strategic Plan Goals; the structure of the Cultural Diversity Committee; and the issue of free speech on campus and EDIC members' involvement with the newly-created Free Speech and Events Policy Task Force.
- ➤ Mr. Craig Rosen, Science Alive Education Administrator at DRI, provided an overview of DRI's diversity initiatives and efforts. He highlighted the Institute's work with K-12 to advance STEM research and education, including school support, community outreach, teacher professional development, and its "Green Box" program, which provides hands-on inquiry-based lessons for the classroom.
- Reports given for or by campus diversity officers from CSN, NSC, TMCC, UNLV and UNR provided updates on efforts to recruit, hire, and retain diverse faculty and staff. One tool being utilized by several campuses is mandatory implicit bias and diversity training for anyone serving on a search committee. In addition to increased recruiting efforts, the institutions provided updates on efforts to retain, empower, and support diverse faculty and staff once hired.
- ➤ CFO Burton provided a report on Tier I and Tier II supplier spending. A report of supplier diversity efforts is required annually per Board policy as found in the *Board of Regents' Handbook* (Title 4, Chapter 10, Section 2).

# 34. <u>Approved – Cultural Diversity and Title IX Compliance Committee Report</u> – (Continued)

#### New business items

- ➤ Each institution was asked to bring back staff and faculty diversity data charts for the next meeting (like what UNR presented today). NSHE System Administration will provide employee diversity data as well.
- Regent Carter requested information relative to the existence of an international visiting faculty policy and the nexus of diverse faculty recruitment.
- Finance was asked to bring back more detailed Tier I and Tier II reports on supplier diversity efforts.

#### Action items

The Board approved the following recommendation of the Cultural Diversity and Title IX Compliance Committee:

➤ The minutes from the December 1, 2017, meeting of the Cultural Diversity and Title IX Compliance Committee. (*Ref. CD-2 on file in the Board Office.*)

Regent Crear moved acceptance of the report and approval of the Committee recommendation. Regent Trachok seconded. Motion carried.

35. <u>Approved – Health Sciences System Committee Report</u> – The Board accepted the Health Sciences System Committee report and approved the Committee recommendations. (*Committee report on file in the Board Office.*)

The Health Sciences System Committee met on March 2, 2018, and heard the following: <u>Information items</u>

➤ Coordinated Public Medical Education Expansion Efforts and Related Transition Planning. Dr. Thomas L. Schwenk, Dean, UNR Med, and Dr. Atkinson, Founding Dean, UNLVSOM, provided an update on efforts to manage and coordinate expansion of public medical education in Nevada. Dr. Schwenk highlighted the LCME accreditation process with positive reports to date and routine follow-up. The next report is due in April 2019. The accreditation report on the Physician Assistant Program is expected in mid-March, and the class of 24 students will start this summer if accreditation report is positive, as expected. The search for permanent chairs for the new OBGYN and Surgery clinical departments is ongoing. Graduate Medical Education (GME) expansion continues with the family medicine pipeline training physicians in Elko to help address the healthcare shortage in rural Nevada. On the Mojave Mental Health closure, clients transitioned to other services with no interruption of care. UNR Med received 1,400 applications in the last admissions cycle, with 360 in-state applicants. About 330 applicants received interviews, and 60 have

## 35. <u>Approved – Health Sciences System Committee Report</u> – (Continued)

been accepted to date. Dr. Schwenk emphasized that the class has a high proportion of first-generation students.

Dr. Atkinson, Founding Dean, UNLVSOM, highlighted the hiring of a Vice Dean for Clinical Affairs and pending hires of the chairs of Internal Medicine and OB/GYN. UNLVSOM received 1,170 applications. Of those invited candidates, 216 are in-state and 82 are out-of-state, and all out-of-state candidates demonstrated connections to Nevada. Of the students holding seats, 21 are female; 20 are male; 5 are African American; and 11 are Latino. Discussions continue with substantial donors, including donations for scholarships, and \$19.7 million to date in new pledges, gifts, and gifts-in-kind. Dr. Atkinson also highlighted the endowment and program funding for the Emergency Medicine Residency Program in honor of service during the Harvest 91 tragedy. On future planning, Chair Doubrava emphasized the importance of a cadaver lab at the new medical school. (*Refs. HSS-4a and 4b on file in the Board Office.*)

➤ Integrated Clinical Services (ECS) Faculty Salary Obligations. Mr. Alltop, UNR Med Chief Operating Officer, provided an update on the plan for repayment of debt of Integrated Clinical Services (ICS) to UNR for outstanding faculty salary obligations. The planned debt reduction from \$10.7M to \$3.5M (\$7.2M or 67.3 percent reduction) is on schedule for the June 30, 2018, deadline, and as of January 19, 2018, faculty salary obligations were reduced by \$5.2M, (48.6 percent). Under the ICS/UNR Med/ UNR MOU for future repayments, annual payments will start in FY 19. UNR will report future faculty salary payment shortfalls to the Board under the fiscal exception process. (Ref. HSS-5 on file in the Board Office.)

## New business items

None.

#### Action items

The Board approved the following recommendations of the Health Sciences System Committee:

- ➤ The minutes from the December 1, 2017, meeting of the Health Sciences System Committee. (*Ref. HSS-2a on file in the Board Office.*)
- ➤ Technical revisions to the NSHE <u>Code</u>, <u>Handbook</u> and <u>Procedures and Guidelines Manual</u> recognizing the two NSHE Schools of Medicine: the UNR Med and the UNLVSOM. The revisions were presented for information only at the December 1, 2017, meeting, and are now presented for approval. (*Ref. HSS-2b on file in the Board Office.*)

Regent Doubrava moved acceptance of the report and approval of the Committee recommendations. Regent Lieberman seconded. Motion carried. 36. <u>Approved – 2019 Board of Regents Meeting Dates</u> – The Board approved the following meeting dates and venues for the Board of Regents meetings to be held in calendar year 2019:

February 28-March 1, 2019
 June 6-7, 2019
 September 5-6, 2019
 December 5-6, 2019
 UNLV

Tentative special meeting dates: (primary location – System Administration, Las Vegas)

- > January 18, 2019
- > April 19, 2019
- > July 19, 2019
- > October 18, 2019

Vice Chairman Geddes moved approval of the meeting dates and venues for the Board of Regents meetings to be held in calendar year 2019. Regent Trachok seconded. Motion carried.

37. <u>Information Only – New Business</u> – Vice Chairman Geddes requested an update from the Chancellor regarding CSN negotiations.

Regent Stephens requested a discussion related to investments and divestment in fossil fuels.

38. <u>Information Only – Public Comment</u> – None.

Chairman Page thanked President Averyt and her staff for hosting the meeting.

The meeting adjourned at 12:29 p.m.

Prepared by: Angela R. Palmer

Special Assistant and Coordinator

to the Board of Regents

Submitted for approval by: Dean J. Gould

Chief of Staff and Special Counsel

to the Board of Regents

Approved by the Board of Regents at its June 7 & 8, 2018, meeting.