

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

June Whitley Student Lounge, E-130
College of Southern Nevada
3200 E. Cheyenne Avenue, North Las Vegas

Thursday, March 2, 2017
Friday, March 3, 2017

Video and Telephone Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mr. Rick Trachok, Chairman
Ms. Allison Stephens, Vice Chair
Dr. Andrea Anderson
Dr. Patrick R. Carter
Mr. Cedric Crear
Mrs. Carol Del Carlo
Dr. Mark W. Doubrava
Dr. Jason Geddes
Mr. Trevor Hayes
Mr. Sam Lieberman
Mrs. Cathy McAdoo
Mr. John T. Moran
Mr. Kevin J. Page

Others Present:

Mr. John V. White, Chancellor
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs
Mr. Bob Moulton, Vice Chancellor, Information Technology
Mr. Vic Redding, Vice Chancellor, Finance
Mr. Nicholas Vaskov, Vice Chancellor, Legal Affairs
Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board
Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative
Dr. Michael D. Richards, President, CSN
Dr. Robert B. Gagosian, President, DRI
Dr. Mark A. Curtis, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. Karin M. Hilgersom, President, TMCC
Dr. Len Jessup, President, UNLV

Others Present: *(Continued)*

Dr. Marc A. Johnson, President, UNR
Mr. Chet Burton, President, WNC

Faculty senate chairs in attendance were Mr. Alok Pandey, CSN; Dr. Mark Green, DRI; Dr. John Patrick Rice, GBC; Dr. Bryan Sigel, NSC; Mr. Eric March, SA; Ms. Cheryl Cardoza, TMCC; Dr. Bill Robinson, UNLV; Dr. Fred Harris, UNR; and Mr. Jeffrey Downs, WNC. Student body presidents in attendance were Ms. Jill Robinson, ASCSN President, CSN; Mr. Deep Sengupta, GRAD President, DRI; Mr. Jonah Dueck, SGA President, GBC; Ms. Desiree DeCosta, NSSA President, NSC; Mr. David Turner II, SGA President, TMCC; Mr. Carlos Fernandez, CSUN President, UNLV; Ms. Meghan Pierce, GPSA President, UNLV; Mr. Brandon Boone, ASUN President, UNR; and Mr. Sandesh Kannan, GSA President, UNR.

Chairman Rick Trachok called the meeting to order at 8:30 a.m. with all members present except Vice Chair Stephens, Regent Moran, and Regent Page. Regent Carter led the Pledge of Allegiance. The University of Nevada, Las Vegas Air Force ROTC Honor Guard presented the colors. The College of Southern Nevada Vocal Sextet performed the National Anthem.

1. Information Only – Introductions and Campus Updates – The Presidents provided introductions and campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Desert Research Institute (DRI) President Robert B. Gagorian reported the unmanned cloud seeding aircraft research team successfully completed Nevada's longest beyond visual line of sight drone flight. A DRI scientist along with 20 other scientists are assessing the scientific value and engineering design of a future mission to a Jupiter moon. The Population Health Project has combined resources with Renown Health and the DRI Foundation to realize a new model for the Renown Institute for Health Innovation.

Regent Page entered the meeting.

Truckee Meadows Community College (TMCC) President Karin M. Hilgersom reported students are back on campus for the spring term. The TMCC Institutional Advisory Council (IAC) comprised of community members, community leaders, business leaders and industry leaders, is working to help the college move forward. The Panasonic Preferred Pathway Program is underway and is a process in which manufacturers are given a menu of competencies and skills to select from in order to have multilayered training opportunities. The IAC also discussed how to entice women into the manufacturing field that desperately needs people. President Hilgersom stated she had the opportunity to attend the Association of Community College Trustees meeting with the following issues discussed: efforts underway to restore the summer Pell Grant Program and the Bridge Act that is moving through the federal congress which is designed to protect Deferred Action for Childhood Arrival (DACA) students.

Regent Moran entered the meeting.

1. Information Only – Introductions and Campus Updates – (Continued)

Western Nevada College (WNC) President Chet Burton reported the Siemens Mechatronics Program is graduating its first class of nine students at WNC. All nine students came from employers and had job offers at the end of the training. The faculty member will be training in Germany with Siemens through a grant and at completion will be able to provide the next level of training. The Department of Labor has completed an audit on a \$10 million grant for all the community colleges. WNC had a difficult time getting the Department of Labor to understand the cost sharing associated with the Burning Glass partnership, but now that it is complete it gives WNC a good roadmap for the future. The on-campus residential housing request for proposal has made a final candidate selection to negotiate a public-private partnership.

Vice Chair Stephens entered the meeting.

Nevada State College (NSC) President Bart J. Patterson acknowledged an NSC graduate delivered the Democratic response after the State of the Union Address. NSC was the cohost of a national conference with the John N. Gardner Institute for Excellence on a gateway to completion project that focuses on redesigning courses that show the most roadblocks for graduating students. NSC hosted a local media panel on the topic of fake news. NSC has a fledgling rowing team participating in the college regatta out at Lake Las Vegas. The new NSC Provost will arrive July 1, 2017.

University of Nevada, Reno (UNR) President Marc A. Johnson introduced new Senior Associate Dean of Administration and Finance for the University of Nevada, Reno School of Medicine (UNR Med) Jeremy Alltop. UNR is pleased that after a seven-year long review process by the Northwest Commission on Colleges and Universities accreditation has been reaffirmed. Several commendations were given including: guiding the institution through financial times into an era of thoughtful and strategic reinvestment in the programs and priorities of the University; the development of and use of collaborative processes, shared governance, appropriate inclusion of students and for the array of plans used to direct efforts to improve the institution; and the NevadaFIT Program that supports the transition of students from high school to college. On February 13, 2017, UNR opened the E.L. Wiegand Fitness Center, which is one more way to attract students to lifelong habits in health, fitness, and learning.

Great Basin College (GBC) President Mark A. Curtis introduced the new Student Government Association President Jonah Dueck. GBC marks its 50th Anniversary in 2017. On January 10, 2017, a land patent was registered in Nye County, which transferred 274 acres of Bureau of Land Management land to the Nevada System of Higher Education (NSHE). The land is located on the south end of the Pahrump Valley and will be the site for the eventual development of a GBC campus.

Regents Crear and Page left the meeting.

University of Nevada, Las Vegas (UNLV) President Len Jessup introduced Faculty Senate Chair Bill Robinson; CSUN President Carlos Fernandez; and GPSA President

1. Information Only – Introductions and Campus Updates – (Continued)

Meghan Pierce. He announced Mr. Ross Bryant has been named the outstanding Chapter Advisor of the Year and Dr. Zhaohuan Zhu has been named a 2017 Sloan Research Fellow. The UNLV Marketing team has been chosen as one of the top 10 teams in the country that will be invited to the American Marketing Association's annual meeting to provide a presentation. The UNLV Debate team is ranked 11th in the country. UNLV Engineering students won the ReadWrite Smart Cities Hackathon at the Consumer Electronic Show. The UNLV Hockey Club has received its first berth into the Division II National Championship Tournament. UNLV Baseball recently beat 7th ranked, Cal State Fullerton. Phase one of the U District is underway and will add 250 apartments with approximately 750 beds.

Regents Crear and Page entered the meeting.

College of Southern Nevada (CSN) President Michael D. Richards welcomed the Regents to the North Las Vegas Campus. He introduced the new Executive Director of Workforce and Economic Development Rick Villalobos. President Richards announced a partnership with TMCC to expand the surgical technician training program.

Regent Hayes left the meeting.

2. Information Only – Institutional Student and Faculty Presentations – President Richards introduced student presenter Ms. Rachel Lilly and faculty presenter Dr. Douglas B. Sims. (PowerPoint on file in the Board Office.)

Regent Hayes entered the meeting.

Ms. Rachel Lilly is pursuing an Associate of Arts in Criminal Justice at CSN and plans on obtaining a Bachelor's Degree in Criminal Justice from a university. Ms. Lilly is a CSN student ambassador with the Department of Student Recruitment and College Connections. As a student ambassador, Ms. Lilly helps students who are attending college for the first time in taking steps toward a better education and life.

Dr. Douglas B. Sims has been teaching courses related to the environmental sciences at CSN since fall 2011, with prior teaching experience at NSC and Concordia University-Texas in Austin. Dr. Sims received his Bachelor's Degree in Anthropology and a Master's Degree in Water Resources Management from the Geoscience Department from UNLV. He later earned a Ph.D. in Environmental Soil Science at Kingston University, London, United Kingdom. He further studied geoarchaeology at the University of Bradford, Bradford England, United Kingdom. His research interests relate to environmental contamination and its influences on the wider environment including sediments, water, climate, air, and biota. Dr. Sims has published articles in regional and international journals on historic mining, climate change and environmental impacts caused by human activities. His work routinely involves college students in field and laboratory research activities as he believes that hands-on training excites students about a career in the growing STEM fields.

2. Information Only – Institutional Student and Faculty Presentations – (Continued)

Dr. Sims gave a PowerPoint presentation on Improving the Success of Community College Students through Hands-on-Training Grants.

The meeting recessed at 9:12 a.m. for the Academic, Research and Student Affairs Committee and Business, Finance and Facilities Committee meetings and reconvened at 10:41 a.m. with all members present.

3. Information Only – Public Comment – Chairman Trachok stated he received a letter in support of the CSN student unions from Assemblyman William McCurdy II (*on file in the Board Office*).

Las Vegas Mayor Carolyn Goodman stated she was thankful that Las Vegas was to the point of building a medical school to include clinical and laboratory research in an effort to further enhance the University. A vibrant community needs a quality health care system and a quality education that includes research, faculty and the ability to move forward.

Clark County Commission Chairman Steve Sisolak stressed how important the medical school is and that Clark County is 100 percent behind the Board and the NSHE. Clark County has committed the land and will do what it can to facilitate the establishment, development and nurturing of the UNLV School of Medicine (UNLVSOM).

Clark County Commissioner and Chairman of the University Medical Center (UMC) Board Lawrence Weekly implored the Board of Regents to move forward to create a One Nevada and show the world that this is not only a tourist destination but a final destination.

UMC Chief Executive Officer Mason Von Howling stated UMC is truly committed to the UNLVSOM. UMC appreciates the partnership with UNR Med and is committed to a smooth transition. UMC is also excited for the new partnership with the UNLVSOM and is looking forward to identifying opportunities to create new collaborations.

Associated Students of CSN (ASCSN) President Jill Robinson provided a letter of support for all three CSN student union buildings (*on file in the Board Office*). ASCSN President Robinson reported a petition has been circulating to keep the Silver State Opportunity Grant (SSOG) in the community colleges and has garnered approximately 250 signatures.

CSN Student Ashley Hester reported student organizations are affected by the lack of space and disconnect on the CSN campuses.

CSN Student Wei Tei stated a student union will provide the ability to meet with other students on the CSN campus.

3. Information Only – Public Comment – (Continued)

CSN Student Michael Davis stated his organization on the CSN campus needs a place to house its operations so it can continue to grow its membership and events.

UNLV Student Vladislav Zhitny reported he has been accepted into the UNLV SOM charter class on a full tuition scholarship.

UNLV Student Diana Pena reported she has been accepted into the UNLV SOM charter class on a full tuition scholarship.

UNLV Transfer Student Maggie Gardner stated she was a Regents' Scholar at the University of Nebraska, Lincoln with a full tuition scholarship. After an almost fatal car accident, she lost her scholarship. When her parents moved to Nevada she followed to be with them. She requested consideration by the Board for a Regents' scholarship to UNLV. She is a 4.0 student with a long list of extracurricular activities.

Nevada Faculty Alliance (NFA) Member Kent Ervin thanked Chancellor White for the opportunity to present the NFA's views on faculty compensation. He reported the cost of living allowances have been misstated at the Legislature as a substitute for merit pay, which was funded for classified staff but not faculty. The performance-based merit award system rewards and promotes academic excellence. Merit is essential for recruiting and retaining high-quality faculty. The NFA asked for the Board's support for the restoration of merit pay.

4. Approved – Legislative Report (Agenda Item 21) – The Board approved the opposition of Assembly Joint Resolution 5 (AJR5). (Ref. BOR-21 and supplemental material on file in the Board Office.)

Chancellor John V. White reported AJR5 proposes an amendment to the Nevada Constitution to remove the provisions relating to the election and duties of the Board of Regents.

Chairman Trachok felt it was important for the Board to provide direction to Vice Chair Stephens and Regent Geddes who will convey the Board's position to the Legislature.

Regent Crear asked for a better understanding of the Resolution. Chairman Trachok noted the Board's responsibilities are set forth in the Constitution and if this Resolution was approved by the Legislature and then the citizens of Nevada, the Legislature would then be the source of the Board's power. Chancellor White added this would allow the Legislature a broader range of authority as it relates to the Board of Regents.

Regent Hayes stated the Resolution also expresses the investments of the NSHE would be moved to the State Treasurer's Office. Regent Hayes added another change might be that the Board of Regents' may become an appointed body.

4. Approved – Legislative Report (Agenda Item 21) – (Continued)

Regent Geddes pointed out this has been on the ballot twice in the past 15 years and Nevada citizens voted against it both times because they did not want their ability to elect Regents taken away from them. The Board of Regents has governance over the NSHE and its investments but not without the Legislature knowing what is happening.

Regent Lieberman strongly opposed AJR5 as he believed it would distort the process and role of both bodies.

Regent Anderson also strongly opposed the Resolution because she did not want to see the Board of Regents turn into a political body. The Legislature's primary focus will not be on the students of Nevada. It is imperative for the Board to keep its governance role.

Regent Anderson moved to oppose AJR5. Regent Lieberman seconded.

Regent Crear added the students and the community will suffer because the Legislature will not have the time or energy to properly oversee higher education.

Regent Hayes personally felt the Board of Regents should be appointed and noted his support for AJR5.

Regent Moran stated he did not want to disenfranchise the voters. In response to a question from Regent Moran, the Chancellor stated the Resolution at this time only removes the Board of Regents from the constitution and then gives the Legislature power to do things it cannot do at this time. The Legislature would have some power over the size of the Board, how the members are chosen and the ability to change the structure.

Regent Page noted his opposition to AJR5.

Regent Moran requested an exploratory committee to examine the pros and cons that are available before voting on this item. Regent Hayes agreed that if this passes the Legislature the Board should examine the pros and cons of the Resolution to have a more educated discussion at the next session.

Chancellor White reported the 2004 Legislature had an interim study on the capacity of Higher Education. As a part of that, the Legislative Counsel Bureau studied the structures and governance of higher education. The study was provided prior to the August 2016 Special Board of Regents' meeting. He added he also provided different styles of governance at that meeting.

Vice Chair Stephens was concerned with placing the NSHE and Board of Regents under a broader authority of the Legislature. The Board of Regents is an independent entity that focuses on higher education in conjunction with the Legislature as well as the Governor's office. This is the politicization of the Board of Regents and higher education. Changes

4. Approved – Legislative Report (Agenda Item 21) – (Continued)

in the political structure of Nevada may have a much more egregious impact on higher education.

Chairman Trachok stated he is conservative when it relates to the amendment of the Constitution. It is important as the governing Board of higher education that the source of authority comes from the Constitution. In order to change that authority, it will have to be voted on twice by the Legislature and then a vote of the people. The Board's sole function as public officials is to study and understand the implications of its decisions for higher education. If that was subject to the political winds that have to be present in the Legislature it may become problematic for higher education. If this goes through the Legislature then the Board will have the opportunity to come back and examine the issue.

Motion carried via a roll call vote. Chairman Trachok, Vice Chair Stephens and Regents Anderson, Carter, Crear, Del Carlo, Doubrava, Geddes, Lieberman, McAdoo, Moran and Page voted yes. Regent Hayes voted no.

Vice Chair Stephens left the meeting.

Chancellor White provided an update on measures being considered by the Nevada Legislature that impact the NSHE, including: AB1, requires the payment of certain undergraduate fees and expenses of the dependent child of a public employee who is killed in the performance of his or her duties; AB16, revises provisions relating to agricultural extension programs; AB24, revises provisions governing the tuition charges assessed against certain students within the NSHE; AB188, revises provisions governing the eligibility requirements for grants awarded under the SSOG Program; AB202, revises provisions relating to the SSOG Program; AB214, establishes a program to increase participation by certain demographic groups in clinical trials; SB19, revises provisions relating to dual credit courses; SB90, makes various changes relating to student loans; SB102, authorizes the possession of a handgun in a vehicle that is on the property of certain educational entities or child care facilities in certain circumstances; SB132, revises provisions relating to public high schools; and SB200, revises provisions relating to instruction in computer education and technology.

Regent Page pointed out the fund that pays for certain undergraduate fees and expenses nearly ran out of money. The System had to approach the Interim Finance Committee (IFC) to increase the fund. He didn't understand why the fund is not funded.

Regent Anderson believed that a decrease to 12 credits as it relates to the SSOG, which is still considered full time, was better than decreasing to nine credits. She added by reducing the requirement to nine credits it only encourages students to take more time to get through college which is exactly what the NSHE was working to deter.

4. Approved – Legislative Report (Agenda Item 21) – (Continued)

Regent Hayes agreed with Regent Anderson. The Legislature needs to be informed of the cost of expanding the program to nine credits and the drop in student success versus 15, 12 and nine credits.

Chairman Trachok stated the data has been presented that shows the success rate for those attending at 15 credits. He added the \$5 million the Governor provided will cover those students taking 15 credits. The data on the additional cost increases for 12 and nine credits was provided.

5. Approved – Biennial Budget Update (Agenda Item 22) – The Board approved the 2017-19 Biennial Budget as presented. (Ref. BOR-22, supplemental material and PowerPoint on file in the Board Office.)

Chancellor John V. White provided an update on the 2017-19 Biennial Budget Request submitted to the Governor, the Executive Budget, new developments from the 2017 Legislative Session and the financial status of the state and corresponding impact on budgets.

Chancellor White stated the Joint Committee of Senate Finance and Assembly Ways and Means Subcommittee on K-12/Higher Education/Capital Improvements requested information as to how the System will adjust the capacity enhancement proposals to align with the new schedule for those capacity programs to be in place. Chancellor White pointed out the Governor's budget did not fund the \$31 million request for professional staff merit but did include an estimated \$36 million for a cost of living allowance (COLA). This improves the general budget but calls into question the adequacy of faculty compensation.

Vice Chancellor Vic Redding reviewed slide six titled NSHE: Percent of General Fund Budget, Governor's Recommended Budget FY 2011-2019. The chart shows the percentage and the dollar amount have increased each year. The 2019 Executive Budget, pending budget adjustments, will be the highest historical appropriation if approved.

Vice Chancellor Redding pointed out the most significant difference in NSHE budgeting versus the rest of the state are the unique employee classes including: NSHE professional staff (exempt); and DRI Technologists (non-exempt). With the professional employees, there is a professional merit calculation that is a major budget issue because NSHE treats it as base salary adjustment, but the state views it as an enhancement. Another major difference is related to COLA. At the state level COLA is not appropriated to NSHE, but instead to the Board of Examiners and is held there until the agency makes a draw request. Historically, NSHE has drawn 100 percent of the funds however the state doesn't recognize the funds in the NSHE budget until they are drawn. An additional difference relates to the fact that 1/3 of the NSHE state budget is comprised of student fees and non-resident tuition. A final difference is the nine different financial systems across NSHE which result in the collection of budget data from nine resources and manually uploading to the state's budget system.

5. Approved – Biennial Budget Update (Agenda Item 22) – (Continued)

Vice Chancellor Redding reviewed slide nine titled FY 17 General Fund Compared to Governor's Recommended FY 18 & FY 19 General Fund. The slide contains only formula budgets. He pointed out the adjusted base and maintenance columns include fringe benefit changes, classified step increases, and formula distribution.

Vice Chancellor Redding reported that during the budget upload to the state, errors were noted and are being corrected in the budget file which will result in approximately \$1.2 million being added back to the total adjusted base for each year to be shared proportionately between the formula budgets.

Regent Hayes asked for the President's thoughts on this budget. All the Presidents stated they were in support. President Jessup stated he would like to have clarification on technical differences in projections related to the formula funding based on growth.

In response to a question from Regent Doubrava, Vice Chancellor Redding stated he was confident the formula was run correctly and that the institutions are being treated equitably as designed by the formula.

In response to questions from Regent Hayes, Vice Chancellor Redding stated the \$1.266 billion biennium total has been allocated across all 26 budget accounts correctly. He noted the Governor's office submitted a balanced budget to the Legislature based on the economic forum numbers. The technical adjustments that did not translate over during the upload to the state's budget system are usually corrections that are made and then the formula is rerun with each institution receiving its share.

President Jessup welcomed the opportunity to review the calculations with Vice Chancellor Redding.

Chancellor White stated the technical adjustments will amount to approximately \$2 million added to the base over the biennium. The bulk of the gap is related to how merit was backed out of the formula budgets. The proportion of merit that is in the formula budgets is approximately \$26 million and was not backed out as the System would have liked it to be done. As a consequence, the base budgets are down by the \$26 million. The System has made it clear to the Governor's office that \$26 million is needed to bring the base budgets back up. The Governor's office acknowledges the issue but has also pointed out there is not \$26 million lying around.

Vice Chancellor Redding reviewed slide 10 titled FY 17 General Fund Compared to Governor's Recommended FY 18 General Fund.

Vice Chancellor Redding added the updated capacity enhancement plans from the campuses were provided as supplemental material prior to the meeting.

5. Approved – Biennial Budget Update (Agenda Item 22) – (Continued)

Regent Page moved approval of the 2017-19 Biennial Budget as presented. Regent Del Carlo seconded.

Regent Geddes clarified the budget reflects the amended capacity campus requests. Vice Chancellor Redding stated the numbers are reflected as such.

Motion carried. Vice Chair Stephens was absent.

The meeting recessed at 12:26 p.m. and reconvened at 12:53 p.m. with all members present except Vice Chair Stephens and Regent Moran.

6. Information Only – Regents' Welcome and Introductions (Agenda Item 4) – None.

7. Information Only – Chair of the Nevada Student Alliance (NSA) Report (Agenda Item 5) – CSUN President Fernandez reported the NSA's accomplishments and support in the following areas: students with disabilities; Resolution in support of DACA students; and a Resolution in support of veteran students.

8. Information Only – Chair of the Faculty Senate Chairs Report (Agenda Item 6) – Mr. Alok Pandey, Chair of the Faculty Senate Chairs, welcomed the new Regents. He stated the Faculty Senate Chairs are a great resource with a vested interest in making the institutions better for students and the future of Nevada. In order to attract the best faculty and administrators, there must be a sustainable compensation package that has the following four components: appropriate base compensation; COLA to keep the compensation appropriate over time; a way to award outstanding employees; and an appropriate benefits package.

Regent Moran entered the meeting.

9. Information Only – Chancellor's Report (Agenda Item 7) – Chancellor John V. White called attention to a development in New Jersey related to fees associated with 503b plans. He was happy to report the System retirement plans do not identify any substantial liabilities. The System's retirement options were consolidated with the main purpose to reduce fees. He also noted the Vice Chancellor for Community College Search has launched.

10. Information Only – Regents' Reports (Agenda Item 8) – Regent Lieberman reported he attended the Association of Community College Trustees (ACCT) convention and had meaningful conversations with elected officials.

Regent Moran stated he had the opportunity to talk with the Executive Director of the Ethics Commission for Nevada and she is willing to assist with continued education for the Board.

11. Information Only – Board Chairman’s Report (Agenda Item 9) – Chairman Trachok reported he and staff have met with legislative leadership to explain the NSHE budget and answer questions. The Board took a big step in supporting the Governor’s recommended budget that increases the System budget by approximately 12.8 percent if adopted as presented. The Chancellor Search is proceeding as planned.

Regent Geddes left the meeting.

12. Approved – Consent Items (Agenda Item 10) – The Board approved the consent items as presented.

- 12a. Approved – Minutes – The Board approved the following meeting minutes:

- December 1-2, 2016, Board of Regents’ meeting. (*Ref. BOR-10a1 on file in the Board Office.*)
- December 2, 2016, Foundation meetings:
 - CSN (*Ref. BOR-10a2 on file in the Board Office.*)
 - DRI Research (*Ref. BOR-10a3 on file in the Board Office.*)
 - DRI Research Parks, LTD (*Ref. BOR-10a4 on file in the Board Office.*)
 - GBC (*Ref. BOR-10a5 on file in the Board Office.*)
 - NSC (*Ref. BOR-10a6 on file in the Board Office.*)
 - TMCC (*Ref. BOR-10a7 on file in the Board Office.*)
 - UNLV (*Ref. BOR-10a8 on file in the Board Office.*)
 - UNR (*Ref. BOR-10a9 on file in the Board Office.*)
 - WNC (*Ref. BOR-10a10 on file in the Board Office.*)

- 12b. Approved – Appointment of WESTED Board of Directors – The Board approved the following reappointments to the WestEd Board of Directors for additional three-year terms (June 1, 2017, to May 31, 2020):

- Thomas Reagan, Dean of Arts and Sciences, GBC (*Ref. BOR-10b1 on file in the Board Office.*)
- Dr. William Speer, Director, Mathematics Learning Center, UNLV (*Ref. BOR-10b2 on file in the Board Office.*)

WestEd is a nonprofit research, development and service agency that enhances and increases education and human development within schools, families, and communities. The Board of Regents appoints three members to the WestEd Board to represent the NSHE.

12. Approved – Consent Items (Agenda Item 10) – (Continued)

- 12c. Approved – Bender Family Endowment, TMCC – The Board approved a \$300,000 donation from the donor to establish the new Bender Family Endowment. The new Endowment will benefit students at TMCC through scholarships and program support for the Center of Applied Logistics Management. The donor has expressly requested for this Endowment account to be invested in and managed by, the NSHE Endowment Pool. (Ref. BOR-10c on file in the Board Office.)
- 12d. Approved – Bylaw Amendment, Revisions and Updates – The Board approved a policy proposal making various revisions and updates to the Bylaws of the Board of Regents (Title 1). The proposed Bylaw amendment was presented for initial discussion at the December 1-2, 2016, meeting. (Ref. BOR-10d on file in the Board Office.)
- 12e. Approved – Bylaw Amendment, Meetings of Board and Committees, Annual Board Self-Evaluation – The Board approved a policy proposal providing for an annual Board self-evaluation (Title 1, Article V, new Section 28). The proposed Bylaw amendment was presented for initial discussion at the December 1-2, 2016, meeting. (Ref. BOR-10e on file in the Board Office.)
- 12f. Approved – Procedures and Guidelines Manual Revision, Student Fees – The Board approved a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 11) to correct the effective dates for UNLV's Student Association Fee and Student Support Activities Fee that were approved by the Board in December 2016. (Ref. BOR-10f on file in the Board Office.)
- 12g. Approved – Procedures and Guidelines Manual Revision, Tuition and Fees, RN-BSN Programs, NSC – The Board approved a revision to the *Procedures and Guidelines Manual* (Chapter 7, new Section 10) to reflect the tuition and fees for NSC's RN-BSN program that were approved by the Board in December 2016. (Ref. BOR-10g on file in the Board Office.)
- 12h. Approved – Tenure – The Board approved tenure for the following faculty members. Each applicant meets the standards for tenure in the NSHE Code and has been positively recommended by his or her institution following a peer review process.

CSN (Ref. BOR-10h1 on file in the Board Office.)

Ms. Sherry Lynn Aldridge
Dr. Andrea Brown
Mr. Bryan Scott Burton
Ms. Jessica Carlson
Ms. Cecilia Degenhart

Ms. Jennifer Mitchell
Mr. James Ormord
Mr. Warren Pawliuk
Dr. Laura Powell
Ms. Benita Ryne

12. Approved – Consent Items (Agenda Item 10) – (Continued)

12h. Approved – Tenure – (Continued)

CSN – (Continued)

Ms. Jama DeYoe	Ms. Lisa Savy
Mr. Andrew Jay Fanizzi	Dr. Maria Schellhase
Ms. Colleen Gerardo	Mr. Brian Schmidt
Dr. Diane Hardgrave	Dr. Christopher Scott Sevier
Dr. Colleen Harrington	Dr. Douglas Brian Sims
Dr. Amanda Hudson	Ms. Megan Swallia
Mr. Michael Kimball	Mr. OJ Sydor
Mr. Travis Justin Koll	Dr. Patricia Thomas
Ms. LaDella Levy	Ms. Deborah VanDamme
Mr. Arthur Little	Ms. Erica Vital-Lazare

GBC (Ref. BOR-10h2 on file in the Board Office.)

Mr. Michael Whitehead

NSC (Ref. BOR-10h3 on file in the Board Office.)

Dr. Roberta Kaufman	Dr. Laura Naumann
Dr. Ludy Llasus	Dr. Zachary Woydziak

TMCC (Ref. BOR-10h4 on file in the Board Office.)

Dr. Sameer Bhattarai	Dr. Meeghan Gray
Dr. Laura Briggs	Ms. Sandra Martinez
Ms. Gabriela Brochu	Ms. Nancy O'Neal

UNLV (Ref. BOR-10h5 on file in the Board Office.)

Dr. Sheila Bock	Ms. Erin Rinto
Dr. Sutirtha Chatterjee	Dr. Guogen Shan
Dr. Jianxin (Daniel) Chi	Dr. Andreas Stefik
Dr. Alyssa Crittenden	Dr. Haroon Stephen
Dr. Jennifer Kawi	Mr. Nathan Tanouye
Dr. Gary Kleiger	Dr. Diego Vega
Dr. Julia Lee	Mr. David Waldman
Ms. Brett Levner	Mr. John Watts
Dr. Gregory Moody	Mr. Eric Weber
Dr. Brendan Morris	Dr. Takashi Yamashita

12. Approved – Consent Items (Agenda Item 10) – (Continued)

12h. Approved – Tenure – (Continued)

UNR (Ref. BOR-10h6 on file in the Board Office.)

Dr. David AuCoin	Dr. Edward Schoolman
Dr. Sarah Cowie	Dr. Shamik Sengupta
Dr. Andrew Geraci	Dr. Sergey Varganov
Dr. Nancy Susanne Martin	Dr. Karla Wagner
Dr. Amy Pason	

WNC (Ref. BOR-10h7 on file in the Board Office.)

Dr. Elizabeth A. R. Tattersall

Regent Page moved approval of the consent items. Regent Del Carlo seconded. Motion carried. Vice Chair Stephens and Regents Geddes and Hayes were absent.

13. Approved – Regents' Awards (Agenda Item 11) – The Board approved the 2017 Distinguished Nevadans and Regents' Scholars:

A. Distinguished Nevadans (Ref. BOR-11a on file in the Board Office.)

- Dr. Robert E. Fowler (Ref. BOR-11b on file in the Board Office.)
Nominated by Regent Crear
- Mary E. Hausch (Ref. BOR-11c on file in the Board Office.)
Nominated by Regent Hayes
- Dr. Tyrus W. Cobb (Ref. BOR-11d on file in the Board Office.)
Nominated by Regent Trachok
- Donald L. Carano (Ref. BOR-11e on file in the Board Office.)
Nominated by the full Board of Regents

Regent Del Carlo moved approval of the 2017 Distinguished Nevadans. Regent Lieberman seconded. Motion carried. Vice Chair Stephens and Regent Geddes were absent.

B. Regents' Scholars (Refs. BOR-11f and BOR-11g on file in the Board Office.)

- Nemanja Novakovic, Undergraduate, UNLV
- Tyler Stalbaum, Graduate, UNLV
- Kirsten Casey, Undergraduate, UNR

13. Approved – Regents' Awards (Agenda Item 11) – (Continued)

B. Regents' Scholars – (Continued)

- Angela Hornsby, Graduate, UNR
- Amber Consul, NSC
- John Napa, CSN
- Shiara Holmes, GBC
- Spencer Earl Schultz, TMCC
- Pa Jeremiah Kang, WNC

Each recipient of the Regents' Scholar Award receives \$5,000. The Scholar Award is funded 100 percent by System Administration. (Ref. BOR-11h on file in the Board Office.)

Regent Lieberman moved approval of the 2017 Regents' Scholars. Regent Page seconded. Motion carried. Vice Chair Stephens and Regent Geddes were absent.

14. Approved – Honorary Degrees (Agenda Item 12) – The Board approved the 2017 Honorary Degree nominations: (Ref. BOR-12a on file in the Board Office.)

Honorary Doctorate Degree

- Mr. Theodore B. Lee, UNLV (Ref. BOR-12b on file in the Board Office.)

Honorary Doctorate Degree

- Dr. Mick Hitchcock, UNR (Ref. BOR-12c on file in the Board Office.)

Honorary Baccalaureate Degree

- Mr. Dennis Parks, GBC (Ref. BOR-12d on file in the Board Office.)

Honorary Associate Degree

- Dr. Nancy E. Brune, CSN (Ref. BOR-12e on file in the Board Office.)

Regent Del Carlo moved approval of the 2017 Honorary Degrees. Regent McAdoo seconded. Motion carried. Vice Chair Stephens and Regent Geddes were absent.

15. Approved – Community College Committee (Agenda Item 13) – The Board accepted the Community College Committee report and approved the Committee recommendations.

The Community College Committee met on February 23, 2017, and heard the following:

15. Approved – Community College Committee (Agenda Item 13) – (Continued)

Information items

- ACCT Leadership Congress – Regent Allison Stephens provided a written report on the planning for the ACCT Leadership Congress in September 2017, urging our community colleges to participate through submission of presentations that will be displayed during the Congress. ACCT has expressed interest in the System structure, and the discussion of its structure will be featured in one of the breakout sessions. Vice Chair Stephens is serving on an ACCT Systems Advisory Committee, whose goal is to enhance participation of Regents or trustees in the national organization.
- Institutional Advisory Council Meetings – IAC meeting reports were received from the President and IAC Chair of each institution.
 - WNC – Chair Rob Hooper reported on the Reynolds Foundation funded expansion of the Health Sciences building; the progress on a dormitory construction project for the campus; the discussion of the dual enrollment bill in the legislature; and the success of the WNC JumpStart program. He reported on the launch of the new Siemens Mechatronics program, with General Electric being one of the first manufacturers to put an employee through the training. WNC is the only college in the western U.S. to offer the Siemens Mechatronics training program.
 - TMCC – Vice Chair Michonne Ascuaga reported on the Student Government Association presentation regarding support for the construction of a soccer field; the discussion of the IAC on women in manufacturing and potential efforts to increase participation; interest in and tours of the remodeled Applied Technologies Center; and the general concern over the tight labor market and how the college can enhance enrollment by under-employed Nevadans in technology programs being offered.
 - CSN – Chair Dr. Nancy Brune reported on the presentation of the CSN Economic Impact study, featuring the importance of CSN to the southern Nevada economy; the discussion with the CSN Foundation and efforts for increased collaboration between the Foundation and IAC; and the plans for CSN to build partnerships with an array of community-based organizations, such as Jobs for Nevada's Graduates, Communities In Schools, etc.
 - GBC – Chair Matt McCarty was unable to attend and there was no report.
- Community College Campus Initiatives – Each President provided an update on various initiatives on their campuses.
 - TMCC – President Hilgersom reported on the launch of the Panasonic P3 Program, designed to train employees for entry and mid-level positions with the new Panasonic Gigafactory operation; the change in titling for the

15. Approved – Community College Committee (Agenda Item 13) – (Continued)

Information items – (Continued)

- TMCC – (Continued)
Production Systems program to Advanced Manufacturing & Robotics; and her visit with the congressional delegation in Washington, in conjunction with the ACCT/AACC Legislative Conference in February.
 - WNC – President Burton reported on the first class of nine completing the Siemens Mechatronics training program, and most being hired immediately. Of the nine graduates, four were women. WNC technology instructor, Emily Howarth, has received a STEM Challenge Grant to underwrite her training at Siemens in Germany this summer for Siemens Level 2. She will be one of only two in the U.S. to have received this upgraded training. President Burton highlighted the launch and early success of the JumpStart program at Silver Stage High School in Lyon County. This year, WNC anticipates over 100 graduates earning high school diplomas and WNC degrees simultaneously through the dual enrollment programs.
 - GBC – Vice President Lynn Mahlberg reported on behalf of President Curtis regarding the GBC 50th Anniversary celebration that kicks off with the May 20 graduation ceremony, and in part highlighted by the Board of Regents' meeting hosted by the campus in September. Panasonic will hold a job fair at the Elko Convention Center seeking employees for its Gigafactory operations in Reno.
 - CSN – President Richards reported that the economic impact report recently completed showed that CSN has an economic impact of over \$1 billion in southern Nevada. Mr. Ricardo Villalobos has been appointed to the position of Executive Director of Workforce and Economic Development for CSN.
- Unique Community College Highlights – Each IAC Chair, on a rotational basis, is asked to highlight unique characteristics about its college and/or community.
- WNC IAC Chair Rob Hooper reported on a new program being devised to capture the young adult high school graduate who is under-employed and without postsecondary training. The program will be titled Own Your Future and will be led by Ms. Sara LaFrance as Director. The program will enlist the assistance of the various community and faith-based organizations to reach unemployed and under-employed residents to devise and execute a plan for postsecondary training at WNC, that will lead to improved and higher paying employment.
- CSN Multi-Campus District Model – President Richards provided a progress report on Phase One of the multi-campus district model implementation. (Refs. CC-7a and CC-7b on file in the Board Office.)

15. Approved – Community College Committee (Agenda Item 13) – (Continued)

- Women in Manufacturing – Chair Anderson led a discussion on how the NSHE may increase the number of female students in non-traditional training programs such as Advanced Manufacturing, HVAC Critical Systems, etc. President Burton suggested that WNC has benefited from the fact that technology training leaders on his campus are female, and are prominent role models for students. WNC IAC Chair Hooper reported that the Northern Nevada Development Authority will feature Ms. Collie Hutter, Chair Emeritus and Founder of ClickBond as its “Pioneer of the Year”, providing an additional example of success. Regent Lieberman suggested that the System needs to partner with industry to create opportunities for female technicians. Chair Anderson suggested and Regent Del Carlo concurred the System should undertake a plan to include high school counselors as targets for program outreach.
- Nevada’s Workforce Research Data – GOED Research Director Bob Potts and Ms. Linda Heiss, NSHE Senior Director of Institutional Research made presentations on the workforce data available and utilized to attract businesses and new industry to Las Vegas; and state-level data available regarding employment in specific industries and disciplines, as well as the institution and coursework available and necessary to fulfill career goals. The “Nevada P-20 to Workforce Research Data System” (NPWR) is the result of a collaborative effort by the Nevada Department of Education, the Department of Employment, Training and Rehabilitation, the NSHE, and the Center for Innovative Technology. An important and continuing discussion ensued regarding the job requirements of some industries noted in the reports provided. In many cases, a Bachelor’s degree was a listed requirement, when the skill sets noted would be achieved with an Associate’s degree. Further discussion and research will continue as a committee topic in future meetings. (*Refs. CC-9a and CC-9b on file in the Board Office.*)

Action items

The Board approved the following recommendations of the Community College Committee:

- The minutes from the November 28, 2016, meeting of the Community College Committee. (*Ref. CC-2 on file in the Board Office.*)
- The CSN Multi-Campus District Model amended spending plans supporting students and the implementation of the Multi-Campus District Model, Phase One, as reported on by President Richards. (*Refs. CC-7a and CC-7b on file in the Board Office.*)

Regent Anderson moved acceptance of the report and approval of the Committee recommendations. Regent Lieberman seconded. Motion carried. Vice Chair Stephens and Regent Geddes were absent.

16. Information Only – Institutional Advisory Council, GBC (Agenda Item 14) –GBC President Curtis provided a report on the activities of the GBC Institutional Advisory Council including: 50th Anniversary celebration of GBC; state college designation discussions to be suspended until the appointment of new leadership; the GBC President Search process; and an Open Meeting Law discussion.

Regent Page left the meeting.

17. Approved – Student Unions and Procedures and Guidelines Manual Revision, Student Fees, CSN (Agenda Item 15) – The Board approved: (1) the concept for construction of three Student Unions at the North Las Vegas, Charleston and Henderson campuses; and (2) a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 11) concerning a new \$8.00 per credit hour registration fee (fall and spring semesters) effective Fall 2017 and a new \$3.00 per credit hour registration fee (summer term) effective Summer 2018 for the purposes of construction and for retirement of debt service associated therewith; and a new \$1.00 per credit hour registration fee effective Fall 2019 (anticipated completion of the facility) for the purpose of operation and maintenance of the Student Unions. A specific financing plan for the Student Union project, including a resolution or other documents necessary for the issuance of bonds or other debt instruments, will be brought forward for Board approval at a future meeting. (*Refs. BOR-15a and BOR-15b on file in the Board Office.*)

Regent Page entered the meeting.

President Richards, ASCSN President Robinson and Senior Associate Vice President for Facilities Management Sherri Payne presented a PowerPoint including: Background on Student Union Proposal Development; Building Details; Process; and Financial Planning. CSN proposed the construction of three Student Unions with a not-to-exceed cost of \$81 million, to which CSN is contributing \$7 million from General Improvement fees. New student fees will be used to retire debt service associated with the construction of the Student Unions and, thereafter, for the operating costs at each of CSN's main campuses.

Regent Page asked if the food vendors would be revenue generating, with President Richards responding yes.

In response to a question from Regent Page, President Richards stated all three buildings on CSN's main campuses will be the same which in turn will save money and create building efficiencies.

Regent Anderson liked the plan because all students will be able to use the facilities. She was impressed with the student support and their sense of belonging. Community colleges need a sticky campus environment and she felt it was important for the CSN students.

17. Approved – Student Unions and *Procedures and Guidelines Manual* Revision, Student Fees, CSN (*Agenda Item 15*) – (Continued)

Regent Anderson moved approval of : (1) the concept for construction of three Student Unions at the North Las Vegas, Charleston and Henderson campuses; and (2) a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 11) concerning a new \$8.00 per credit hour registration fee (fall and spring semesters) effective Fall 2017 and a new \$3.00 per credit hour registration fee (summer term) effective Summer 2018 for the purposes of construction and for retirement of debt service associated therewith; and a new \$1.00 per credit hour registration fee effective Fall 2019 (anticipated completion of the facility) for the purpose of operation and maintenance of the Student Unions. Regent Lieberman seconded.

Regent Del Carlo stated the students deserve a place to gather and build life-long relationships.

President Richards stated the buildings include essential core services and no recreation facilities. CSN emphasizes access and affordability. The fees will all be in place in the 2019/2020 academic year. In spring 2020 the total amount in fees will be \$1,743.75 which is \$116.00 per credit hour. That is \$1,000 lower than projected at NSC and \$2,200 lower than projected at UNLV. CSN understands that any price change will disadvantage some students.

Regent Crear left the meeting.

Regent Moran stated he has received constituent letters that this is necessary for CSN's continued success.

Regent McAdoo stated she was in favor of the project. She asked when and how the surveys were administered and if there were more responses from one particular campus than the others. Regent McAdoo stated she has encountered students telling her how important the SSOG is to them, and wondered how the fees will impact them. President Richards stated CSN strongly encourages making the SSOG permanent and asked for flexibility in its administration.

ASCSN President Robinson reported 4,105 students took the survey. The total numbers of responses with percentages of yes/no are as follows:

- 803 at the Henderson campus.
 - 79.6 percent yes & 20 percent no.

17. Approved – Student Unions and Procedures and Guidelines Manual Revision, Student Fees, CSN (Agenda Item 15) – (Continued)

- 1,200 responses at North Las Vegas campus.
 - 77 percent yes & 21 percent no.
- 2,046 responses at the Charleston campus.
 - 78 percent yes & 20 percent no.

Regent Lieberman stated this was an excellent move for all three campuses and the response rate shows student engagement.

Motion carried. Vice Chair Stephens and Regents Crear and Geddes were absent.

The meeting recessed at 2:10 p.m. and reconvened at 2:21 p.m. with all members present except Vice Chair Stephens and Regents Crear, Doubrava, Geddes and Hayes.

18. Approved – Facility Master Plan Amendment, Student Fitness Complex, TMCC (Agenda Item 16) – The Board approved an amendment to the TMCC Facilities Master Plan. The following will be brought forward for Board approval at a future meeting: (1) a revision to the *Procedures and Guidelines Manual* (Chapter 7, Section 11) concerning a new \$9.00 per credit SGA Fitness Complex fee effective Fall 2017 to fund development of a student fitness complex; (2) plans to proceed with the first phase of the fitness complex; and (3) a specific financing plan for the Fitness Complex, including a Resolution or other documents necessary for the issuance of bonds or other debt instruments. (*Refs. BOR-16a and BOR-16b on file in the Board Office.*)

Regents Doubrava and Hayes entered the meeting.

President Hilgersom, Vice President of Finance and Administrative Services Jim New and SGA President David Turner provided a progress update and PowerPoint including: a Status Update; Guiding Principles; Recommendations; Building Funding Strategies; and TMCC Fitness Complex.

Regent Page left the meeting.

Vice President New reviewed the Dandini campus map. The Student Fitness Complex will be located on a 14-acre location heading down Dandini Boulevard towards Sparks, Nevada. Architects have been asked to create a plan that will minimize the parking impact and utilize the available space.

SGA President Turner reported 902 students responded to the survey. Eighty-one (81) percent are in favor of sports at TMCC. The Student Fitness Complex will provide a way for students to engage with one another.

Regent Crear entered the meeting.

18. Approved – Facility Master Plan Amendment, Student Fitness Complex, TMCC (Agenda Item 16) – (Continued)

In response to a question from Chairman Trachok, President Hilgersom stated the quantitative results of the survey are included in the reference material. Executive Director of Institutional Research Elena Bubnova reported the question to students was structured with several different options in terms of the dollar amount they would be willing to pay

Regent Page entered the meeting.

In response to Regent Carter, SGA President Turner stated other sports responses included swimming, football, and baseball. There also has been interest in a velodrome cycling track.

President Hilgersom clarified if a sport runs green there are possibilities to generate revenue versus sports that run red tend to not generate revenue and cost organizations money to be maintained. President Hilgersom pointed out TMCC has had a preliminary meeting with the Reno FC 1868's soccer organization and there is interest in working with TMCC and the students to possibly rent the field in off times for practices and doing in-kind partnerships with the players to assist the students in being more competitive.

Regent Page moved approval of an amendment to the TMCC Facilities Master Plan. Regent Lieberman seconded.

Chairman Trachok encouraged TMCC to come back with numbers that are easy to understand and to look at other projects closer to the proposed field and main building.

Motion carried. Vice Chair Stephens and Regent Geddes were absent.

19. Information Only – Performance Metrics, NSC – NSC President Bart J. Patterson and Interim Provost Tony Scinta, presented the Nevada State College performance metrics PowerPoint including: Mission; Who We Are; Lower State Costs; Expanding Opportunities; Fall Student Enrollment; Incoming First-Time, Full-Time Students; 6-year Graduation rates; 6-year Graduation or Retention Rates; Average 6-year Graduation or Retention Rates by Ethnicity; One-year Retention First-Time, Full-Time; Average 1-year Persistence Rates by Ethnicity; Change in Transfer-Out Rates; Population Fall 2016; Top 10 High Schools; 5-year Growth in Percentage of Degrees Conferred as of 2015-16; Incoming High School GPA (Fall) First-Time, Full-Time Students; Fall 2016 First-Time, Full-Time Students; Complete College America Goals and Performance Targets; One-year Retention First-Time, Full-Time Students (Fall 2015) and Financial Aid; the Big Picture; Investing in Excellence; Data Infrastructure; Leadership; Academic Support; Faculty; Student Success; Smart Investments; Data/Evidence; Best Practices; Peer

19. Information Only – Performance Metrics, NSC – (Continued)

Support; Integration of Academic & Student Affairs; Gateways to Completion (G2C) Program; TRIO Student Support Services; The Power of Peer Support; Best Practices in Structure & Process; Best Practices in Statewide Initiatives; Undergraduate Research; Experiential Curriculum; Best Practices in Academic Support; First Year Experience (FYE); Peer and Sister Institutions First-Time, Full-Time Students; Aspirational Institutions First-Time, Full-Time Students; Operations; New Buildings; New Programs; Investment in Sponsored Projects; NSC Foundation; Challenges; Revenues; Academic Faculty; Staff; Employee Retention; 2016 Organizational Climate Survey; Leadership Transition; Future Campus Growth; Partnerships; and Efficiencies and Effectiveness. (*Ref. BOR-19 on file in the Board Office.*)

In response to a question from Chairman Trachok, President Patterson stated the number of minority males attending is a very low percentage.

President Patterson responded to Regent Page that the average grade point average (GPA) has been climbing since 2011. The students are better prepared and more diverse.

Regent Del Carlo asked what kind of success rate the students entering with a 2.0 GPA have. President Patterson stated he would provide the data, but it is a much lower success rate at 2.0 GPA.

Regent Lieberman left the meeting.

Regent Page stated the numbers were encouraging because studies show the success rate of a student decreases the longer it takes to complete math.

Regent Geddes entered the meeting.

President Patterson introduced NSC Student Mo Turbin. As a senior in high school with no plan, she was recruited by NSC for the first cohort of students into the Nepantla Program, which is a four-year support program that helps high school students transition to college and provides them with the tools and resources needed to succeed. Because of the program she has grown as a student and a leader and is now a peer mentor. She has had a great college experience and wants to give that to future students.

Regent Crear stated the maturation of students is great to see. He congratulated NSC in its contribution to Ms. Turbin.

The meeting recessed at 3:43 p.m. for the Audit Committee and Investment Committee meetings and reconvened on Friday, March 3, 2017, at 9:12 a.m., following the Health Sciences System Committee meeting with all members present except Regents Crear, Hayes and Lieberman.

20. Information Only – Public Comment

Regent Hayes entered the meeting.

Faculty Senate Chair Bill Robinson reminded the Regents they appoint members to the Public Employees Benefits Program (PEBP), which is the public Board that controls benefits for Nevada's state employees. SB80 will turn the public entity board into an advisory body only, which will put the Governor's office in charge of benefits. The Faculty Senate asked the Regents to oppose SB80.

Ms. Kim Borghese stated she was deeply concerned with the welfare and health of the planet and she can no longer support systems and institutions that do not have the children's and communities best interests. She urged divestment from fossil fuels.

Ms. Joanne Leovy requested the Board of Regents divest from fossil fuels and that NSHE reinvest in clean and renewable energy.

Regent Lieberman entered the meeting.

21. Approved – Handbook Revision and Report, Silver State Opportunity Grant (Agenda Item 17) – The Board approved a technical amendment to Title 4, Chapter 18, Section 10 of the *Handbook*.

Regent Crear entered the meeting.

Vice Chancellor for Academic and Student Affairs Crystal Abba presented a report on the implementation of the Silver State Opportunity Grant Program, which was created by the 2015 Legislature for the purpose of awarding need-based grants to college-ready, low-income students in order to pay for a portion of the cost of education at a community college or state college within the NSHE, which included data on student outcomes for year one (2015-16) and student awards for year two (2016-17). (*Refs. BOR-17a and BOR-17b on file in the Board Office.*)

Regent Crear left the meeting.

In response to a question from Vice Chair Stephens, Vice Chancellor Abba stated the student will have the opportunity to take a course at another institution if it is not offered at their institution.

Regent Page moved approval of a technical amendment to Title 4, Chapter 18, Section 10 of the *Handbook*. Vice Chair Stephens seconded. Motion carried. Regent Crear was absent.

22. Approved – 2018 Board of Regents Meeting Dates (Agenda Item 18) – The Board approved the following meeting dates and venues for the Board of Regents' meetings to be held in calendar year 2018:

22. Approved – 2018 Board of Regents Meeting Dates (Agenda Item 18) – (Continued)

- March 1-2, 2018 DRI – Las Vegas
- June 7-8, 2018 TMCC
- September 6-7, 2018 UNR
- November 29-30, 2018 UNLV

Tentative special meeting, if necessary: January 19, 2018

Tentative special meeting, if necessary: April 20, 2018

Special meeting: August 24, 2018 (Budget)

Tentative special meeting, if necessary: October 19, 2018

The primary location for all special meetings will be System Administration, Las Vegas.

Regent Page moved approval of meeting dates and venues for the Board of Regents' meetings to be held in calendar year 2018. Regent Del Carlo seconded. Motion carried. Regent Crear was absent.

Regent Crear entered the meeting.

23. Information Only – Performance Metrics, UNR – UNR President Marc A. Johnson presented the UNR performance metrics PowerPoint including: Who We Are; Big Goals; Revenue; High Impact Research University-Enrollment; New Academic Faculty; High Impact Research University-Academic Faculty; High Impact Research University-Diversity; High Impact Research University-Admission; TRiO Scholars; McNair Scholars; 150 Million in Student Financial Aid; High Impact Research University-Student Credits; High Impact Research University-Student Housing; High Impact Research University-Graduates Rates; Number of Graduates; Value of University of Nevada, Reno Degree; High Impact Research University-Performance Metrics; High Impact Research University-Research; States Lacking Highest Classified Research Institutions; Research: UAS and Industry; Research: Earthquake Engineering; Research: Medical Diagnostics and Discovery; Research: Liberal Arts; Research: GPS/GIS Technology; Research: Cyber Security; Journalism: Noticiero Movil; High Impact Research University-Business Partners; Statewide Engagement; InNevation Center; William N. Pennington Student Achievement Center; E.L. Wiegand Fitness Center; Great Basin Hall; ACT II; Engineering Complex; Renovations; Deferred Maintenance; University of Nevada, Reno School of Medicine Transformation; and Developing a High Impact Research University for the New Nevada. (*Refs. BOR-23a and BOR-23b on file in the Board Office.*)

In response to a question from Regent Page, President Johnson noted there are less than one million in-kind contributions a year.

23. Information Only – Performance Metrics, UNR – (Continued)

Regent Page clarified an employee having any Bachelor's Degree increases that person's average productivity value to employers, with President Johnson responding yes.

Regent Crear believed a clearer focus was needed to determine a definitive plan in obtaining Carnegie Highest Research Activity (R1) status. President Johnson noted UNR is making progress toward levels prior to the recession and is rebuilding faculty and capacity, but it will require the state's contribution.

In response to a question from Regent Page, President Johnson stated Nevada still loses some faculty to Utah, particularly in areas where the University is not competitive nationally. The System must look at faculty compensation to recruit and retain the best faculty.

The meeting recessed at 10:28 a.m. and reconvened at 10:40 a.m. with all members present.

24. Approved – Faculty Practice Plan Bylaws and Operating Agreement, UNLV School of Medicine – The Board approved the UNLV School of Medicine (UNLVSOM) Faculty Practice Plan Bylaws and Operating Agreement. (*Ref. BOR-24 and handout on file in the Board Office.*)

President Jessup reported the clinical faculty practice plan (UNLV Medicine) transition will take place on July 1, 2017, and the Faculty Practice Plan Bylaws and Operating Agreement are the essential documents needed for that to occur.

UNLVSOM Dean Barbara Atkinson introduced UNLVSOM Chief Financial Officer (CFO) Jim Albertson who will also be filling the position of Chief Executive Officer (CEO) of UNLV Medicine. She also introduced Assistant General Counsel Susan O'Brien.

Dean Atkinson presented the definition and how UNLV Medicine will work in relation to the UNLVSOM. Dean Atkinson added final approval of the Bylaws is being sought to allow for the filing with the federal government. The Board of Regents is listed as corporate members and the remaining Board of Directors members are listed on page eight of Ref. BOR-24.

In response to a question from Regent Page, Dean Atkinson stated Jim Albertson will fill the position of CEO of UNLV Medicine and the Vice Dean for Clinical Affairs will be the President of UNLV Medicine once the position is filled.

Regent Hayes asked what the line of authority was for the CEO of UNLV Medicine. CEO Albertson stated he reports to President Jessup and President Jessup reports to the Board of Directors, which the Board of Regents is a member of.

In response to a question from Regent Hayes, Assistant General Counsel O'Brien reported the Bylaws provide that President Jessup has oversight of UNLV Medicine.

24. Approved – Faculty Practice Plan Bylaws and Operating Agreement, UNLV School of Medicine – (Continued)

Additionally, the Board of Regents as a corporate member has authorized the Dean of the UNLVSOM as a representative. Assistant General Counsel O'Brien added the Bylaws are in line with other similarly situated public institutions with faculty practice plans in this type of affiliated status giving sufficient autonomy to do its clinical work and also follow best practices.

Regent Doubrava noted Dean Atkinson determines who the department chairs will be which adds another layer of protection/control if something must be changed.

In response to a question from Chairman Trachok, CEO Albertson stated the Board of Regents can appoint and remove directors with or without cause.

Regent Page stated the CFO and the CEO are listed as two separate seats on the corporate Board of Directors and asked how Mr. Albertson could hold both positions. CEO Albertson stated he does hold both positions, but only has one vote. There is hope that as the Practice Plan grows there will be two separate individuals to fill the positions.

Regent Crear believed there was a conflict of interest in the UNLV Medicine hierarchy with the CEO and the CFO being the same person. Dean Atkinson stated the hope is to have two separate individuals to fill the positions as the Practice Plan grows. CEO Albertson believed the position in terms of a dual role is because of the interim relationship of the new organization and that he has done the job in the past. President Jessup stated that CEO Albertson is serving in both roles for profitability and the ability to provide tight control. When the organization is making a profit it will fill the whole slate of executive officers. Dean Atkinson added a CFO for UNLV Medicine has been identified that she would like to hire.

Regent Page requested an organizational chart to help the Board of Regents understand the hierarchy.

Regent Page moved approval of the UNLV School of Medicine Faculty Practice Plan Bylaws. Vice Chair Stephens seconded. Motion carried.

Regent Doubrava moved approval of the UNLV School of Medicine Operating Agreement. Regent Page seconded.

Dean Atkinson reported the operating agreement allows for the transfer of money back and forth between the school and the Practice Plan.

Motion carried.

24. Approved – Faculty Practice Plan Bylaws and Operating Agreement, UNLV School of Medicine – (Continued)

Chairman Trachok asked for an organizational chart as it will appear at full buildout.

The meeting recessed at 11:17 a.m. and reconvened at 11:46 a.m. with all members present.

Dean Atkinson explained the UNLV Medicine organization chart.

Regent Crear did not understand why CFO Albertson will stay in the interim position of CEO. Dean Atkinson stated in UNLV Medicine she would make Mr. Albertson CEO because he should be the person that is responsible for the operation of the Practice Plan. He would stay the CFO of UNLVSOM and later the two jobs will be separated and he will be required to take one or the other. A person has been identified to be the CFO of UNLV Medicine. The link between the CFO of UNLVSOM and CEO of UNLV Medicine is good at this time since the Practice Plan is reasonably sized and it provides that those things that must be activated financially are controlled by UNLVSOM and then turned over to the operations of UNLV Medicine.

Vice Chancellor Nicholas Vaskov believed the Board was struggling with who will provide the oversight and accountability. He noted the Board of Regents as the corporate member of the entity can remove directors or dissolve the entity at any time. The Board's representative is the Dean. The Dean has a responsibility and the obligation to carry out the directions of the Board of Regents. There is also a Board policy that governs affiliated entities. A key part of the policy is that the President is responsible for the actions of these entities. These entities are only created to promote and assist the schools, universities, and colleges in the promotion of its goals. The Board policy provides correction avenues when an affiliated entity is not operating as it should.

Vice Chair Stephens asked if the Chief Compliance Officer was a conflict of interest to the Audit Committee and its duties. Vice Chancellor Vaskov stated one of the components to the transition of medical education is that the Audit Committee's role will be expanded to include compliance. The first portion of the compliance function will be medical compliance and consistency will be important now that there are two institutions. The Board should have the assurance that the compliance functions are being considered by the two institutions and the System Office. Regent Anderson added the Audit Committee did specify that the Chief Compliance Officer coordinates and works directly with the System Office and the Audit Committee.

Regent Crear clarified that Vice Chancellor Vaskov did not see a conflict of interest between a person being the UNLVSOM CFO and the UNLV Medicine CEO. Vice Chancellor Vaskov stated he did not see any structural conflict of interest. The Practice Plan is only created to further the interests of the school and the institution. To the extent it does not do that, the Board can change it and provide further direction.

25. Approved – Resolution to Authorize Working Capital Loan, UNLV Medicine Faculty Practice Plan – The Board approved the Resolution to authorize the issuance by the NSHE, on behalf of UNLV Medicine, of a taxable promissory note in an amount not to exceed \$19,000,000 to fund start-up working capital needs for NSHE employees and other operating obligations of the NSHE, to be repaid from the Practice Plan revenues. *(Refs. BOR-25a and BOR-25b on file in the Board Office.)*

Dean Atkinson explained billing will begin on day one. Medical payers usually pay in a relatively slow timeframe usually between 30-120 days and often longer than that. UNLV Medicine will begin with 300 employees and 120 physicians, but with no cash to actually be able to pay the employees. Leases, supplies, expenses and payroll must be paid thus the need for a line of credit. UNLV Medicine is expected to repay the borrowing from generated fee-for-service and contract revenues, but should UNLV Medicine be unable to repay, the UNLV School of Medicine would be required to cover any shortfall (with UNLV Medicine being required to repay at the earliest future date feasible). There will also be a 5 percent dean's tax to invest in future faculty and programs. She indicated she has agreed to not take any money out of the dean's tax until the loan is paid back.

CEO Albertson believed the dean's tax puts his dual role into perspective. It is important as the CEO of UNLV Medicine to pay off the loan quickly so that it can provide mission support to the UNLV SOM. As CFO he is looking forward to when the loan is paid and the dean's tax begins to filter into the UNLV SOM so physician salaries can be properly funded.

CEO Albertson presented the UNLV Medicine Faculty Practice Plan Business Plan PowerPoint including: Vision, Mission and Academic Goals; Guiding Principles; UNLV Medicine & UNLV Medicine Clinic; Market Assessment & Clinician Opportunity; Financial Plan Faculty Practice Start-up and Future State.

The PowerPoint continued: Financial Plan UNLV Medicine Future State; Key Near Term Business Strategies for UNLV SOM Faculty Practice Plan; Comparative Financials; Multi-Year Plan; Working Capital Fund Requirements; Working Capital Detail; Key Success Factors UNLV Medicine Faculty Practice; Implementation Plan Faculty Practice Timeline and Milestones; Immediate Next Steps Faculty Practice Timeline Details; Implementation Plan Long Term Roadmap; and Future State Financial Plan Inputs and Assumptions.

President Jessup stated it is a smart use of external capital to go outside for the line of credit to be drawn on when needed. Banks are interested because they want to be a part of UNLV Medicine.

25. Approved – Resolution to Authorize Working Capital Loan, UNLV Medicine Faculty Practice Plan – (Continued)

Regent Hayes left the meeting.

President Jessup added University reserves will be available for other needs within UNLVSOM and the University.

Regent Hayes entered the meeting.

Regent Anderson moved approval of the Resolution to authorize the issuance by the NSHE, on behalf of UNLV Medicine, of a taxable promissory note in an amount not to exceed \$19,000,000 to fund start-up working capital needs for NSHE employees and other operating obligations of the NSHE, to be repaid from the Practice Plan revenues. Regent Doubrava seconded.

In response to a question from Regent Anderson, Dean Atkinson stated faculty, UNR third and fourth-year students and the 300 residents will treat patients until the UNLVSOM students are in their third and fourth years.

Regent Hayes disclosed he is employed by United Health Care, the largest payer of medical costs in Nevada, and to avoid any appearance of impropriety he would abstain from the vote.

Regent Page was concerned the \$19 million would not be enough. CEO Albertson stated UNLV Medicine could certainly ask for more but believed this was a conservative approach since there will be some money coming in during the first four months.

Senior Vice President for Finance and Business Gerry Bomotti clarified the operating agreement just approved dictates that the dean's tax cannot be taken if there is any debt.

Regent Geddes asked why a taxable promissory note was chosen over other forms of financing. Ms. Kendra Follett, Sherman & Howard, responded for the financing to be tax exempt it must be a capital expenditure. Regent Geddes asked that a reporting mechanism be put in place to keep the Board apprised of how things are progressing.

Vice Chair Stephens asked for assurance on how the incentives would be adjusted to include health outcome pieces, such as providing high-quality care and not just pushing patients through to pay off the debt. Dean Atkinson stated through value-based care it would be contracting with payers to take care of full populations. Medicine is moving toward population health which focuses on the health of the patient. A grant has been received from United Health Foundation to start population health and a population health liaison has been hired.

25. Approved – Resolution to Authorize Working Capital Loan, UNLV Medicine Faculty Practice Plan – (Continued)

Regent Moran left the meeting.

Vice Chair Stephens noted for the record significant concerns that they are entering into an arrangement that incentivizes providers to produce based on volume. President Jessup shared the concerns and stated a balance will be found to make sure the quality of care does not degrade.

Regent Moran entered the meeting.

Motion carried. Regent Hayes abstained.

26. Information Only – 1703-1707 W. Charleston Boulevard Las Vegas, NV, Purchase Option, UNLV – UNLV President Len Jessup presented for information a purchase option for the property located at 1703-1707 W. Charleston Boulevard, Las Vegas, Nevada, APNs: 162-04-112-007 and 162-04-112-010. *(Ref. BOR-26 on file in the Board Office.)*

President Jessup made a briefing paper clarification noting that costs are approximately \$8.9 million plus half of the difference between the base value and the appraised value.

Vice President Bomotti believed this was a favorable negotiation and will have long-term value for UNLV. UNR has used this building for a long time and it has been maintained well. It is strategically located, has easy access and good parking. The University will purchase the facility and then sub-lease to UNLV Medicine.

Regent Hayes entered the meeting.

Vice President Bomotti reported the names of three companies were given to the owner for the appraisal. The expectation is to move forward in April with the appraisal and then return in September to seek approval to acquire the property.

The meeting recessed at 12:38 p.m. and reconvened at 1:00 p.m. with all members present except Regent Lieberman.

27. Information Only – Performance Metrics, DRI – President Robert B. Gagorian presented the Desert Research Institute performance metrics PowerPoint including: People are Our Value. Knowledge is Our Product; New Strategic Directions-Why; New Strategic Directions-Criteria; New Strategic Directions; FY 15 National Rank; DRI National Rank; Reasons for National Rank Change; DRI Annual Revenue by Source; Non-Federal Grants and Contracts by Source; Research Proposal Success; Research Proposals-Amount Requested; Faculty Publications; Our People; Corporate/Public Partnerships; Waterstart: Channels for Innovation; Unmanned Aerial Systems; Philanthropic Efforts; NSHE Collaborations; S.T.E.M. and K-12 Outreach; and Back-up Data. *(Ref. BOR-27 on file in the Board Office.)*

27. Information Only – Performance Metrics, DRI – (Continued)

In response to a question from Vice Chair Stephens, Vice President for Research Alan Gertler responded the partnership related to infectious disease forecasting fell through.

Chairman Trachok asked if it was possible, or if not what the roadblocks are, to allow the research funding coming from DRI to be used toward the R1 initiatives at both universities. President Gagosian stated there may be a way as it relates to new proposals in a joint capacity.

Regent Geddes added it has been suggested to petition the National Science Foundation to change its rules since Nevada has one System under one Board. President Gagosian stated if there is a joint proposal there is a better chance, especially if there was a way for the money coming in to be credited to UNR and UNLV. A good set of arguments would need to be put together and then a plan on how to navigate would have to be determined.

Vice Chair Stephens asked that the NSC and community college students be provided an opportunity to participate in the research.

Chairman Trachok indicated Agenda Items 28-36 (ad hoc Chancellor Search Committee; ad hoc DRI President Search Committee; ad hoc GBC President Search Committee; Athletics Committee; Academic, Research and Student Affairs Committee; Business, Finance and Facilities Committee; Audit Committee; Investment Committee; and Health Sciences System Committee) would be taken as one item.

Regent McAdoo disclosed her husband's employment at UNR and said she would, therefore, abstain from the Academic, Research and Student Affairs Committee report.

Regent Page disclosed he is employed by Wells Fargo and would abstain from the Investment Committee report.

28. Approved – ad hoc Chancellor Search Committee – The Board accepted the ad hoc Chancellor Search Committee report and approved the Committee recommendation.

The ad hoc Chancellor Search Committee met on December 6, 2016, and heard the following:

Information items

- Chair Page provided a report on the search process and introduced Dr. Kevin Reilly and Mr. Vance Peterson from AGB Search, the selected search firm.
- Chief of Staff and Special Counsel Dean J. Gould provided a report on the process by which the search firm was selected. The search consultants led a discussion on the search process and specific search procedures. The Committee authorized the Board Chairman to assemble a group of advisors comprised of Dr. Jane Nichols, Dr. Carol Harter, Dr. John Etchemendy and, dependent on her ability to serve, Dr. Nancy Brune, to assist the Board Chairman to review

Agenda Items 28-36 taken as one item – *(Continued)*

28. Approved – ad hoc Chancellor Search Committee – *(Continued)*

semi-finalist applications and select the finalists to be brought to the Committee for in-person interviews. *(Ref. CS-4 on file in the Board Office.)*

- The Committee and search consultants reviewed and discussed the current draft of the Chancellor Leadership Profile. The Committee made recommendations and authorized the Committee Chair and search consultants to finalize the document. *(Ref. CS-5 on file in the Board Office.)*
- The Committee and search consultants reviewed and discussed the chancellor advertisement and the publications in which to place the advertisement. The Committee made recommendations and authorized the Committee Chair and search consultants to finalize the document for placement in the proposed list of publications, with the addition of the *Community College Daily*. *(Refs. CS-6a and CSN-6b on file in the Board Office.)*

Action items

The Board approved the following recommendation of the ad hoc Chancellor Search Committee:

- The minutes from the September 30, 2016, meeting of the ad hoc Chancellor Search Committee. *(Ref. CS-2 on file in the Board Office.)*

29. Approved – ad hoc DRI President Search Committee – The Board accepted the ad hoc DRI President Search Committee report and approved the Committee recommendation.

The ad hoc DRI President Search Committee met on January 27, 2017, and heard the following:

Information items

- Chancellor John V. White reported on the search and interview process and announced the names of the final candidates:
 - Kristen Averyt, Ph.D. *(Ref. DRI PSC-3a on file in the Board Office.)*
 - Philip Mote, Ph.D. *(Ref. DRI PSC-3b on file in the Board Office.)*
- The Committee discussed the final interview process and related matters.
- The Committee discussed the final interview questions and/or topics to be covered during the interview process. *(Handout on file in the Board Office.)*
- Search Consultant Brian Bloomfield reported on the campus visits/forums, curriculum vitae, and background information prior to each final candidates' interview. Each final candidate was interviewed.
- Advisory members discussed and provided their assessment of the final candidates for the position of DRI President.
- The Committee recommended that Dr. Kristen Averyt be considered for the position of DRI President by the full Board of Regents at its February 3, 2017, special meeting.

Agenda Items 28-36 taken as one item – *(Continued)*

29. Approved – ad hoc DRI President Search Committee – *(Continued)*

Action items

The Board approved the following recommendation of the ad hoc DRI President Search Committee:

- The minutes from the August 17, 2016, meeting of the ad hoc DRI President Search Committee. *(Ref. DRI PSC-2 on file in the Board Office.)*

30. Approved – ad hoc GBC President Search Committee – The Board accepted the ad hoc GBC President Search Committee report.

The ad hoc GBC President Search Committee met on February 1, 2017, and heard the following:

Information items

- Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents, made a presentation on the essentials of a successful search and the Open Meeting Law as it relates to the president search procedure. *(Ref. GBC PSC-3 on file in the Board Office.)*
- The Committee discussed the pros and cons of hiring a search consultant. The Committee determined it would hire a search firm and directed the Chief of Staff to proceed with the Request for Quotation. The Chancellor, in consultation with the Chair, Chief of Staff and the Executive Director of the Nevada College Collaborative, will select a search consultant and bring the firm to the next meeting.
- The GBC President Leadership Profile was reviewed. The Committee defined desired characteristics of candidates applying for the president position to be added. Chief of Staff Gould will provide the recommendations to the search consultant and a revised draft will be discussed at the March 9, 2017, meeting. *(Ref. GBC PSC-6 on file in the Board Office.)*

Action items

- None.

31. Approved – Athletics Committee – The Board accepted the Athletics Committee report and approved the Committee recommendations.

The Athletics Committee met on February 23, 2017, and heard the following:

Information items

- The Committee reviewed the current policy set forth in Title 4, Chapter 24, Section 1, Subsection 10 of the *Handbook* authorizing institution presidents to approve employment agreements for all athletic department personnel – including head athletic coaches and athletic directors. The Committee discussed amending the policy to prohibit hiring announcements for head athletic coaches and athletic directors prior to the execution of the respective

Agenda Items 28-36 taken as one item – *(Continued)*

31. Approved – Athletics Committee – *(Continued)*

employment agreement. The Committee discussed the adequacy of the funds disclosure that must be submitted under the policy. The Committee directed System staff to propose revisions to the policy addressing these issues for consideration by the Committee at its next meeting. *(Ref. ATH-3 on file in the Board Office.)*

- The Committee reviewed the most recent annual Statement of Revenues and Expenditures filed by UNR and UNLV with the NCAA. The Committee noted discrepancies between the two institutions in the accounting treatment for various items in the Statement of Revenues and Expenditures. The Committee directed System staff to meet with athletic department personnel to review the issues and determine an agreed upon accounting treatment, and report back to the Committee. *(Refs. ATH-5a, ATH-5b, ATH-5c and ATH-5d on file in the Board Office.)*
- The Committee reviewed the Addendum to the Athletics Competitiveness and Benchmarking Study prepared by College Sports Solutions. The Committee also received feedback from UNR and UNLV personnel regarding the Addendum and final Study. In addition, the Committee discussed the use of the Study and Addendum as strategic planning tools by the athletic departments. *(Refs. ATH-6a, ATH-6b, ATH-6c, ATH-6d and ATH-6e on file in the Board Office.)*
- The Committee received an update on the performance of the UNR and UNLV athletic department budgets for Fiscal Year 2017 and reviewed information showing budget to actual for the past three fiscal years. The Committee discussed the assumptions and projects underlying the budgets of each athletic department. The Committee noted concerns about the budget assumptions and projects and indicated that the Committee would continue to monitor budget performance. *(Refs. ATH-7a, ATH-7b, ATH-7c, ATH-7d and ATH-7e on file in the Board Office.)*

New business

- Regent Carter requested that the Committee consider a possible audit or other review of the athletic department budgets.
- Co-Chairman Geddes requested a presentation on how the Integrate 2 implementation of the Workday enterprise management software would impact the athletic departments and how Workday might provide consistency in budget and other reports related to the athletic departments.

Action items

The Board approved the following recommendations of the Athletics Committee:

- The minutes from the November 28, 2016, meeting of the Athletics Committee. *(Ref. ATH-2 on file in the Board Office.)*
- Revisions to the (i) Head Athletic Coach Employment Agreement template, (ii) Head Coach Checklist, and (iii) Athletic Director Employment Agreement template as described in the reference material and as directed by the Committee,

Agenda Items 28-36 taken as one item – *(Continued)*

31. Approved – Athletics Committee – *(Continued)*

including the correction of various typographical errors. *(Refs. ATH-4a, ATH-4b, ATH-4c, ATH-4d, ATH-4e, ATH-4f and ATH-4g on file in the Board Office.)*

32. Approved – Academic, Research and Student Affairs Committee – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations.

The Academic, Research and Student Affairs Committee met on March 2, 2017, and heard the following:

Information items

- UNR provided an update on the consolidation of the College of Agriculture, Biotechnology and Natural Resources (CABNR), the Nevada Agricultural Experiment Station (NAES) and the University of Nevada Cooperative Extension (UNCE) into one administrative structure reporting to the Dean of CABNR. The consolidation was approved by the Board of Regents in September 2016 and is currently in the middle of a sixteen month transition period guided, in large part, by Nevada law and federal regulations. The transition includes extensive collaboration with all stakeholders, as well as UNLV on related issues.
- The consent agenda included two Code revisions amending Board policy to specify that the use and possession of marijuana in general and for medical purposes is prohibited on NSHE campuses and facilities. The revision clarifies Board policy following the approval of Ballot Question No. 2 (Initiative to Regulate and Tax Marijuana) by Nevada voters in November 2016 (Code, Title 2, Chapter 6, Section 6.2.1(ee) and Title 2, Chapter 10, Section 10.2.1(t)). These revisions will be presented for approval at a subsequent meeting. *(Ref. ARSA-2i on file in the Board Office.)*

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the December 1, 2016, meeting of the Academic, Research and Student Affairs Committee. *(Ref. ARSA-2a on file in the Board Office.)*
- The deactivation of the Master of Arts in Science at UNLV to update the curriculum. *(Ref. ARSA-2b on file in the Board Office)*
- The elimination of the Master of Science and Master of Education in Workforce Education and Development at UNLV following a 2011 restructuring of the UNLV College of Education. *(Ref. ARSA-2c on file in the Board Office.)*
- The elimination of the Interdisciplinary Center for Aging Research and Education (ICARE) at UNLV, which was funded primarily by a federal Health Resources and Services Administration (HRSA) grant. The activities of ICARE ended when the funding ended in July 2015. *(Ref. ARSA-2d on file in the Board Office.)*

Agenda Items 28-36 taken as one item – *(Continued)*

32. Approved – Academic, Research and Student Affairs Committee – *(Continued)*

- The deactivation of the Associate of Applied Science in Architectural Design Technology at TMCC as the new Associate of Applied Science in Construction and Design with an emphasis in Residential Design (as approved by the Board in September 2016) is replacing this degree. *(Ref. ARSA-2e on file in the Board Office.)*
- The deactivation of the Associate of Arts in Architecture at TMCC as the new Associate of Applied Science in Construction and Design with an emphasis in Architecture (as approved by the Board in September 2016) is replacing this degree. *(Ref. ARSA-2f on file in the Board Office.)*
- The elimination of the Associate of Arts in Early Childhood Education at TMCC, which will be replaced by an Early Childhood emphasis within the general Associate of Arts degree. *(Ref. ARSA-2g on file in the Board Office.)*
- A revision to Board policy regarding residency reclassification to clarify that students who initially enroll in an NSHE institution under a Board-approved tuition discount program that includes nonresidence as a qualification will be treated the same way as WICHE Western Undergraduate Exchange (“WUE”) students for purposes of residency reclassification. *(Title 4, Chapter 15, Section 8). (Ref. ARSA-2h on file in the Board Office.)*
- A revision to Board policy regarding the use and possession of marijuana on NSHE campuses and facilities following the approval of Ballot Question No. 2 (Initiative to Regulate and Tax Marijuana) by Nevada voters in November 2016 to clarify that the use and possession of marijuana in general and for medical purposes is prohibited (Title 4, Chapter 1, Section 32). *(Ref. ARSA-2i on file in the Board Office.)*
- A Master of Science in Nutrition Sciences at UNLV that will provide graduates will skills and knowledge to be nutrition and dietetics professionals, serving in numerous community, food service, management and clinical settings. *(Ref. ARSA-3 on file in the Board Office.)*
- A Doctor of Dental Surgery (D.D.S.) at UNLV for graduates of non-U.S. accredited dental school programs. These dentists are pursuing a degree from a U.S. accredited dental school to meet the fundamental requirement for either state licensure or graduate study. *(Ref. ARSA-4 on file in the Board Office.)*
- The Intersection: Academic Multicultural Resource Center to serve as a comprehensive center for UNLV first-generation college students and students of color. *(Ref. ARSA-5 on file in the Board Office.)*
- A Bachelor of Arts in Deaf Studies at NSC to train students in American Sign Language (ASL), deaf culture and history, and interpreting. This degree responds to the strong demand for qualified interpreters in Nevada and nationally. *(Ref. ARSA-6 on file in the Board Office.)*
- A reorganization of departments at TMCC within the academic divisions under the office of the Vice President of Academic Affairs (VPAA) and to move the office of Equity, Inclusion and Sustainability from the President’s office to the Office of the Vice President of Student Services (as amended for the record). *(Ref. ARSA-7 on file in the Board Office.)*

Agenda Items 28-36 taken as one item – *(Continued)*

32. Approved – Academic, Research and Student Affairs Committee – *(Continued)*

- The MGM Resorts Public Policy Institute at UNLV, a research institute with the goal of engaging in constructive policy discourse through the development and use of practical, rigorous, solution-based research (as amended by the Committee to reflect the revised name of the Public Policy Institute). *(Ref. ARSA-11 on file in the Board Office.)*
- A revision requested by the Committee to Board policy governing student absences to delete language setting forth expectations regarding class attendance and the ability of instructors to set course attendance requirements under certain circumstances (Title 4, Chapter 20, Section A.3). *(Ref. ARSA-9 on file in the Board Office.)*
- The nomination of the following individuals for Regents' Awards: *(Ref. ARSA-10 on file in the Board Office.)*
 - a. Nevada Regents' Creative Activities Award
Candace Garlock, TMCC (Community College)
Francisco Menendez, UNLV (University, State College)
 - b. Nevada Regents' Teaching Award
Thomas Herring, WNC (Community College)
Sarah Cummings, UNR (University, State College & DRI)
 - c. Nevada Regents' Academic Advisor Awards
Christine Marshall, GBC (Community College)
Pamela Sandstrom, UNR (Undergraduate – Universities, State College)
James Sedinger, UNR (Graduate – Universities, State College)
 - d. Nevada Regents' Researcher Award
John Cushman, UNR
 - e. Nevada Regents' Rising Researcher Award
Alyssa N. Crittenden, UNLV
Sarah Blithe, UNR
Casey Schmidt, DRI

33. Approved – Business, Finance and Facilities Committee – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations.

The Business, Finance and Facilities Committee met on March 2, 2017, and heard the following:

Information items

- Second Quarter Fiscal Year 2016 - 2017 Fiscal Exceptions and Status of State Appropriations. The Second Quarter Fiscal Year 2016 - 2017 Report of Fiscal Exceptions of Self-Supporting Accounts and Status of State Supported Operating

Agenda Items 28-36 taken as one item – *(Continued)*

33. Approved – Business, Finance and Facilities Committee – *(Continued)*

Budget Revenues were presented. *(Refs. BFF-3a and BFF-3b on file in the Board Office.)*

- A correction was received after the Board of Regents materials were posted to the CSN Dental Practice Plans Fiscal Exception reported. The correction as noted for the record reflects expenses in the amount of \$37,757 that should have been included as encumbrances. The correction reduces the deficit of the Ending Cash Balance from (\$305,264) to (\$267,571).
- Business Office Centralization and Shared Services. As a standing item related to the efficiency and effectiveness charge of the Committee, Vice Chancellor for Finance Vic Redding and Associate Vice President, Human Resources at the University of Nevada, Reno, Tim McFarling, provided an update on initiatives related to centralization and shared service opportunities in the NSHE classified human resources and benefits. As a follow-up to the discussion at the September 2016 meeting, Director of Purchasing, Business Center North at the University of Nevada, Reno, Ray Moran; Director of Purchasing, Business Center South at the University of Nevada, Las Vegas, Sharrie Mayden; and Associate Vice President for Purchasing at the College of Southern Nevada, Rolando Mosqueda, provided an update regarding purchasing office structure and potential purchasing collaborations. *(Supplemental material on file in the Board Office.)*
- Tier I and Tier II Supplier Diversity Spending Reports. Board Policy (*Handbook* Title 4, Chapter 10, Section 2) requires annual reporting on the results of supplier diversity efforts. Vice Chancellor for Finance, Vic Redding; Director of Purchasing, Business Center North at the University of Nevada, Reno, Ray Moran; and Director of Purchasing, Business Center South at the University of Nevada, Las Vegas, Sharrie Mayden, provided the reports for FY 16 as well as an update on the initiative. *(Ref. BFF-8 on file in the Board Office.)*
 - Regent Crear shared concerns that some of the businesses within the report were not minority owned. Chair Page recommended that the Purchasing Directors connect with Regent Crear outside of the meeting to discuss current policy definitions and that potential revisions be brought back to a future meeting.
- NSC Public-Private Student Housing. Vice President for Finance and Business Operations at Nevada State College, Kevin Butler and Director of Business Development at Ledcor, Cam Walker, presented the status of the Public-Private Student Housing project at NSC. *(Ref. BFF-4 on file in the Board Office.)*

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the December 1, 2016, meeting of the Business, Finance and Facilities Committee. *(Ref. BFF-2a on file in the Board Office.)*

Agenda Items 28-36 taken as one item – (Continued)

33. Approved – Business, Finance and Facilities Committee – (Continued)

- The 2016 Self-Supporting Summer School/Calendar Year Budgets, Budget to Actual Comparison. (Refs. BFF-2b(1) and BFF-2b(2) on file in the Board Office.)
- The Mid-Year Fiscal Year 2016-2017 Self-Supporting Budgets and 2017 Summer School/Calendar Year Budgets. (Refs. BFF-2c(1) and BFF-2c(2) on file in the Board Office.)
- The Second Quarter Fiscal Year 2016 – 2017 NSHE All Funds Report. (Refs. BFF-2d(1) and BFF-2d(2) on file in the Board Office.)
- The Second Quarter Fiscal Year 2016 - 2017 Budget Transfers, State Supported or Self-Supporting Operating Budgets. (Refs. BFF-2e(1) and BFF-2e(2) on file in the Board Office.)
- The *Handbook* Revision: Self-Supporting Courses or Programs – Deferred Payment Plans (Title 4, Chapter 17, Sections 15 & 16). (Ref. BFF-2f on file in the Board Office.)
- The Transfer of Real Property at 829 N. Center Street, Reno, Nevada, APN: 007-183-07, from the UNR Foundation to the NSHE – Resolution - UNR. (Ref. BFF-2g on file in the Board Office.)
- The Authorization for Pre-Approval to Sell Real Property located at 2747 Paradise Road, #1805, Las Vegas, Nevada, APN: 162-09-614-096 – Resolution – UNR. (Ref. BFF-2h on file in the Board Office.)
- The New School of the Arts, Fine Arts Building – Bank Promissory Note Resolution - UNR. (Ref. BFF-5 on file in the Board Office.)
- The Clark County Water Reclamation District (CCWRD) Sewer Infrastructure Ownership Transfer to UNLV for Maryland Campus and Approval of a New Grant of Easement for CCWRD Infrastructure Remaining on Campus – UNLV. (Ref. BFF-6 on file in the Board Office.)
 - The Chancellor or his designee be authorized to finalize, approve and execute any additional easements and/or ancillary documents necessary to complete the transition described herein; provided such documents are first approved as to legal form by the Vice Chancellor for Legal Affairs as requested by President Len Jessup, University of Nevada, Las Vegas.

34. Approved – Audit Committee – The Board accepted the Audit Committee report and approved the Committee recommendations.

The Audit Committee met on March 2, 2017, and heard the following:

Information items

- None.

New business

- Contract Extension – External Audit. No action was taken. The item will be brought back for possible action at the June 2017 meeting. This item will be presented after clarification is obtained from Grant Thornton

Agenda Items 28-36 taken as one item – *(Continued)*

34. Approved – Audit Committee – *(Continued)*

regarding the engagement letter for the NCAA procedures to be performed, as well as the inclusion of their proposal for the UNLV School of Medicine Practice Plan audit that would commence in FY 2018. *(Ref. A-8 on file in the Board Office.)*

- The Audit Exception Report's new metrics will be presented with historical and trend data, where applicable when brought forward at future meetings.

Action items

The Board approved the following recommendations of the Audit Committee:

- The minutes from the December 1, 2016, meeting of the Audit Committee. *(Ref. A-2a on file in the Board Office.)*
- The following Internal Audit Follow-Up Reports:
 - Reprographic/Design Services, UNLV. *(Ref. A-2b on file in the Board Office.)*
 - Student Financial Aid, GBC. *(Ref. A-2c on file in the Board Office.)*
 - Travel Office, UNR. *(Ref. A-2d on file in the Board Office.)*
 - Purchasing Card Program, UNR. *(Ref. A-2e on file in the Board Office.)*
- The following Internal Audit Reports: *(Ref. Audit Summary on file in the Board Office.)*
 - Change in Leadership, NSHE System Office. *(Ref. A-3 on file in the Board Office.)*
 - Travel, DRI. *(Ref. A-4 on file in the Board Office.)*
 - Host, NSHE System Office. *(Ref. A-5 on file in the Board Office.)*
 - Human Resources, NSC. *(Ref. A-6 on file in the Board Office.)*
- The Audit Exception Report (compilation and status of the audit findings and activities of the Audit Committee for the six-month period ending December 31, 2016. *(Ref. A-7 on file in the Board Office.)*
- The proposed amendment to *Handbook* Title 1, Article VI, Section 3, revising the charge for the Audit Committee by incorporating a compliance component to provide centralized oversight to the renamed Audit and Compliance Committee. This was the second reading of a proposed Bylaw revision and was previously presented at the December 1-2, 2016 meeting. *(Ref. A-9 on file in the Board Office.)*
- The incorporation of a System-wide ethics and compliance hotline, in line with the department's charge to maintain the capacity for investigations when necessary. *(Ref. A-10 on file in the Board Office.)*

35. Approved – Investment Committee – The Board accepted the Investment Committee report and approved the Committee recommendations.

The Investment Committee met on March 2, 2017, and heard the following:

Agenda Items 28-36 taken as one item – *(Continued)*

35. Approved – Investment Committee – *(Continued)*

Information items

- Staff from Cambridge Associates and System Administration presented a report on asset allocation and investment returns for the pooled Operating and Endowment Funds for the quarter ended December 31, 2016. Mr. Jamie Hullman, Senior Director of Finance, reported on the activities and the current balance of the reserve account of the System Operating Fund, which was a positive \$43.8 million as of the close of business on Wednesday, March 1, 2017. *(Handout on file in the Board Office.)*
- Mr. Jamie Hullman, Senior Director of Finance, provided an overview of the activities leading up to the transition from an advisory consultant investment model to a discretionary investment model (Outsourced Chief Investment Office) for the System endowment fund. Mr. Mathew Beardsley from Russell Investments and Ms. Wendy Walker from Cambridge Associates provided an update on the deployment of System endowment assets and progress toward implementation of their respective endowment investment strategies. *(Supplemental material on file in the Board Office.)*

New business

- Chair Jason Geddes will lead a discussion regarding divestment from coal and tar sands at the June meeting.

Action items

The Board approved the following recommendations of the Investment Committee:

- The minutes from the December 1, 2016, meeting of the Investment Committee. *(Ref. INV-2a on file in the Board Office.)*
- An update to Board Policy (Title 4, Chapter 10, Section 5, Subsection 3) to reflect Board of Regent's action at the December 2016 meeting to reduce the endowment distribution rate from 4.75 percent to 4.5 percent effective July 1, 2017. *(Ref. INV-2b on file in the Board Office.)*
- An institutional request to implement a one percent management fee for DRI endowment accounts held in the System endowment pool. The management fee will offset the cost of additional Foundation management, stewardship and development activities. The Committee recommended approval of the one percent administrative fee effective July 1, 2017. *(Ref. INV-5 on file in the Board Office.)*

36. Approved – Health Sciences System Committee – The Board accepted the Health Sciences System Committee report and approved the Committee recommendation.

The Health Sciences System Committee met on March 3, 2017, and heard the following:

Information items

- Dr. Patsy L. Ruchala, Dean of the UNR Orvis School of Nursing, presented information on behalf of the NSHE nursing programs and continued efforts to prepare nurses for Nevada's workforce. While the number of nurses in Nevada

Agenda Items 28-36 taken as one item – *(Continued)*

36. Approved – Health Sciences System Committee – *(Continued)*

has increased in the last ten years, the demand for nurses – especially Advanced Practice Registered Nurses – remains extremely strong. Enrollment in and graduates from NSHE nursing programs has increased overall, but these numbers have fluctuated at the community colleges over the past ten years. Primary challenges to increasing enrollment/graduates include the need for more experienced faculty and competitive salaries. The Committee requested information from all NSHE nursing schools on the use of differential fees, salaries for nursing faculty, and salaries for clinical nurses, and WICHE average for nurses in those professions. *(Ref. HSS-3 on file in the Board Office.)*

- Dr. Thomas L. Schwenk, Dean of the UNR School of Medicine (UNR Med), and Dr. Barbara Atkinson, Founding Dean of the UNLV School of Medicine (UNLV SOM), provided an update on efforts to manage and coordinate expansion of public medical education in Nevada and related transition planning, including equipment purchases and transition of contracts to ensure no interruption of employment or patient care. Agreements are in place for transitioning by July 1, 2017, that outline all necessary steps. To date, the process is going smoothly. *(Ref. HSS-4 on file in the Board Office.)*
- The Committee discussed the tuition and fee levels of the UNLV School of Dental Medicine (Dental School), including its practice of deeming students residents for tuition purposes following the first year of residency. Dr. Karen West, Dean of the Dental School, presented data on the number of in-state versus out-of-state students and those who moved from in-state to out-of-state tuition. The tuition for the Dental School is just below the national average, but concerns with raising tuition include the ability to attract applicants, particularly diverse out-of-state applicants. In response to the Chair's request, Dr. West will coordinate a review of all NSHE professional schools (dental, law and medical) and report back to the Committee at a future date on the ratio of in-state versus out-of-state students, tuition rates, and possible impacts on market demand if tuition were increased. Dr. West will also report on possible incentive programs to encourage students to practice in rural areas upon graduation. *(Ref. HSS-5 on file in the Board Office.)*
- The Committee also discussed requirements for admissions to UNR Med and UNLV SOM. Dean Schwenk explained robust prerequisites are important to provide the necessary depth of prepared students. UNR Med is in the process of re-evaluating admissions requirements now, which is an ongoing, constantly evolving process. Dean Atkinson noted that UNLV SOM admission requirements are generally similar to UNR Med with some differences with regard to requirements for inorganic chemistry, organic chemistry, and physics, some of which are based on changes in MCAT topics. UNLV SOM also requires social science, which is a new section on the MCAT. The Chair requested a report back from both Deans comparing admissions requirements for the two schools and the impact of the changes in the MCAT on admissions requirements at UNLV SOM and UNR Med,

Agenda Items 28-36 taken as one item – *(Continued)*

36. Approved – Health Sciences System Committee – *(Continued)*

well as at other medical schools in the country. *(Ref. HSS-6 on file in the Board Office.)*

Action items

The Board approved the following recommendation of the Health Sciences System Committee:

- The minutes from the December 2, 2016, meeting of the Health Sciences System Committee. *(Ref. HSS-2 on file in the Board Office.)*

Vice Chair Stephens moved acceptance of the reports and approval of the Committee recommendations for Agenda Items 28-36 (ad hoc Chancellor Search Committee; ad hoc DRI President Search Committee; ad hoc GBC President Search Committee; Athletics Committee; Academic, Research and Student Affairs Committee; Business, Finance and Facilities Committee; Audit Committee; Investment Committee; and Health Sciences System Committee). Regent Del Carlo seconded. Motion carried. Regent Lieberman was absent. Regent McAdoo abstained from Agenda Item 32 (Academic, Research and Student Affairs Committee). Regent Page abstained from Agenda Item 35 (Investment Committee).

37. Postponed – CSN Accreditation, Year One Mission and Core Themes Report – The item was postponed.

38. Information Only – New Business – Vice Chair Stephens requested the Board address the onboarding and ongoing development of the Presidents.

Regent Hayes requested the Board review the process by which the incoming UNLV SOM class was selected and its credentials.

Chairman Trachok thanked President Richards and the CSN campus for hosting the meeting.

39. Information Only – Public Comment – None.

The meeting adjourned at 1:47 p.m.

Prepared by: Angela R. Palmer
Special Assistant and Coordinator
to the Board of Regents

Submitted for approval by: Dean J. Gould
Chief of Staff and Special Counsel
to the Board of Regents

Approved by the Board of Regents at its June 8 & 9, 2017, meeting.