

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

Student Union, Ballrooms B & C
University of Nevada, Las Vegas
4505 S. Maryland Parkway, Las Vegas

Thursday, December 1, 2016
Friday, December 2, 2016

Video Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mr. Rick Trachok, Chairman
Ms. Allison Stephens, Vice Chair
Dr. Andrea Anderson
Mr. Cedric Crear
Mr. Robert Davidson
Dr. Mark W. Doubrava
Dr. Jason Geddes
Mr. Trevor Hayes
Mr. James Dean Leavitt
Mr. Sam Lieberman
Mr. Kevin C. Melcher
Mr. Kevin J. Page
Mr. Michael B. Wixom

Others Present:

Mr. John V. White, Chancellor
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs
Mr. Bob Moulton, Vice Chancellor, Information Technology
Mr. Vic Redding, Vice Chancellor, Finance
Mr. Nicholas Vaskov, Vice Chancellor, Legal Affairs
Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board
Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative
Dr. Michael D. Richards, President, CSN
Dr. Robert Gagosian, President, DRI
Dr. Mark A. Curtis, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. Karin M. Hilgersom, President, TMCC
Dr. Len Jessup, President, UNLV

Others Present: (Continued)

Dr. Marc A. Johnson, President, UNR
Mr. Chet O. Burton, President, WNC

Faculty senate chairs in attendance were Mr. Alok Pandey, CSN; Dr. Mark Green, DRI; Dr. John Patrick Rice, GBC; Dr. Bryan Sigel, NSC; Mr. Eric March, SA; Ms. Cheryl Cardoza, TMCC; Dr. Bill Robinson, UNLV; Dr. Fred Harris, UNR; and Mr. Jeffrey Downs, WNC. Student body presidents in attendance were Ms. Jill Robinson, ASCSN President, CSN; Mr. Deep Sengupta, GRAD President, DRI; Ms. Augustina Fernandez, SGA President, GBC; Ms. Desiree DeCosta, NSSA President, NSC; Mr. David Turner II, SGA President, TMCC; Mr. Carlos Fernandez, CSUN President, UNLV; Ms. Meghan Pierce, GPSA President, UNLV; Mr. Brandon Boone, ASUN President, UNR; and Mr. Sandesh Kannan, GSA President, UNR.

Chairman Rick Trachok called the meeting to order at 8:31 a.m. with all members present except Regents Doubrava and Page. The UNLV Air Force and Army ROTC Joint Honor Guard presented the colors. UNLV undergraduate Nichole Jarlson performed the National Anthem. Regent Davidson led the Pledge of Allegiance. Chairman Trachok introduced newly elected Regents Carol Del Carlo (*District 9*), Cathy McAdoo (*District 8*) and John T. Moran, II (*District 13*). Chairman Trachok announced the resignation of Regent Wixom as Vice Chairman. Chairman Trachok stated Agenda Item 37 (*Bylaw Amendment, Standing Committees and Their Duties, Health Sciences System Committee*) would be withdrawn from the agenda.

1. Information Only – Introductions and Campus Updates – Each President provided campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Western Nevada College (WNC) President Chet O. Burton introduced ASWN Vice President Kaitlin Lucky. Through the Pennington Foundation, the expansion and upgrade of the science laboratory is moving forward. Two requests for proposals were received for the on-campus residential housing project.

Regent Doubrava entered the meeting.

WNC is partnering with Truckee Meadows Community College for the apprenticeship program and has signed up two major employers.

College of Southern Nevada (CSN) President Michael D. Richards announced enrollment at CSN has increased. CSN is working with the Legislative Counsel Bureau (LCB) to provide orientation to new legislators. President Richards thanked Chairman Trachok and Regent Hayes for attending CSN's press event to unveil the new North Las Vegas campus monument sign that was funded by Young Electric Sign Company.

Great Basin College (GBC) President Mark A. Curtis announced Barrick Gold donated \$75,000 to the Veterans Resource Center to develop five paid internships for veterans and paid \$30,000 for a full-page advertisement in the annual *Military-Friendly Colleges Guide*. For the second year in a row, GBC's enrollment has increased by six percent. These significant gains have occurred in the dual enrollment program and bachelor's degrees in Nursing, English, Elementary Education and Surveying Geomatics.

Regent Page entered the meeting.

1. Information Only – Introductions and Campus Updates – (*Continued*)

President Curtis announced the passing of two Elko icons, Mr. Mike Chilton and former Assemblyman John Carpenter. They both did so much for Elko and GBC. President Curtis introduced SGA President Augustina Fernandez.

University of Nevada, Reno (*UNR*) President Marc A. Johnson reported UNR has been selected by a corporation to begin a start-up on campus to create a biological product. The earthquake laboratory and Professor Saïid Saïidi developed a smart flexible metal and it will be the first time in the world that the technology will be applied to an exit ramp bridge in Seattle, Washington. These are examples of how investments in research and innovation are having an impact on the world.

Desert Research Institute (*DRI*) President Robert Gagosian announced Dr. Marcia McNutt has been named the 30th DRI Nevada Medalist. She is the president of the National Academy of Sciences and chair of the National Research Council. DRI received a \$5.3 million research contract to develop critical soil and terrain information that are required to successfully conduct military operations. This is an example of how research is helping the future of the country's initiatives. The unmanned cloud seeding project is continuing to make great strides. DRI is working with Renown and the Applied Innovation Center on the 23andMe population health genetics project and it is going well.

Truckee Meadows Community College (*TMCC*) President Karin M. Hilgersom acknowledged the partnership between TMCC and WNC for the apprenticeship program and thanked Professor Jim New for his hard work establishing the program. TMCC has earned a military friendly school designation which followed a career fair designed for veterans seeking employment and the opening of the renovated Veterans Resource Center. President Hilgersom reported that she and SGA President David Turner joined approximately 900 other colleges and universities in the country during an official ceremony to sign the Second Nature Resiliency Commitment, which is a promise for the campus to do its best to adapt to changing the climate and work toward carbon neutrality. TMCC was named in the top 50 nationally by Most Affordable Online Colleges. The Veterinary Technician and the Visual and Performing Arts Programs also placed in the top 50 from Accredited Schools Online for overall best value.

Nevada State College (*NSC*) President Bart J. Patterson reported NSC experienced an 18 percent increase in first-time, full-time freshman and a 17.9 percent increase in first-time, full-time transfer students. The entering class is the most qualified and diverse. Sixty percent of the students declared diversity in terms of national origin or ethnicity. NSC received the Urban Chamber Excellence in Education Award as well as the Henderson Chamber of Commerce Expansion Project of the Year for the two new buildings. NSC was also designated as the first official test site in Nevada for unmanned aerial vehicles, working in partnership with Henderson and the state. NSC has excellent candidates in the Provost search and it is expected to end well.

1. Information Only – Introductions and Campus Updates – (Continued)

University of Nevada, Las Vegas (UNLV) President Len Jessup introduced Faculty Senate Chair Bill Robinson, CSUN President Carlos Fernandez and GPSA President Meghan Pierce. The UNLV School of Medicine (UNLV SOM) received preliminary accreditation, which gives permission for UNLV to begin admitting students. Over 600 students have applied for the 60 spots available. UNLV has been ranked 36th in the nation for the “Best for Vets” category by *The Military Times*. UNLV is proud to announce a partnership with Lockheed Martin for a \$5 million agreement where the College of Engineering faculty and students will provide services that support the National Aeronautics and Space Administration Orion Program. Faculty and students in the Professional Golf Management Program put in thousands of hours in partnership with the Shriners for the recent Shriners Golf Tournament. UNLV Men’s and Women’s Soccer both won conference championships and advanced to the National Collegiate Athletic Association Tournament.

2. Information Only – Institutional Student and Faculty Presentations – President Jessup introduced student presenter Ms. Casey Barber and faculty presenter Dr. Paul Oh. (PowerPoints on file in the Board Office.)

A Las Vegas native, Ms. Casey Barber is in her senior year as a student in UNLV's Honors College. Ms. Barber was selected as the undergraduate recipient of the 2016 Regents' Scholar Award for her academic and research successes, her leadership abilities and her ongoing commitment to community service. She is majoring in public health and minoring in biology and is currently completing an undergraduate Research Honors thesis. Ms. Barber plans to pursue graduate degrees in public health with the goal of one day working for the Centers for Disease Control and Prevention. Ms. Barber was hired as a researcher under the Henderson Lead Hazard Control and Healthy Homes Program Grant, a partnership between the City of Henderson and UNLV.

Ms. Barber gave a PowerPoint presentation on the Henderson Lead Hazard Control and Healthy Homes Program providing the results of her work and a case example that provided a safe and healthy home to the current and future residents.

Regent Melcher asked if after the repairs were made was training provided to the family on how to keep the house in working condition. Ms. Barber responded the residents were informed of why the repairs were being made and hoped that it would perpetuate better behaviors in the future.

Regent Geddes asked why the lead-based paint was stabilized and not removed. Ms. Barber reported the grant required a certain portion of the lead-based paint be stabilized and certified contractors in the community were used.

Professor Paul Oh is the Lincy Professor of Unmanned Aerial Systems at UNLV. Prior to joining UNLV, he was with Drexel University's Mechanical Engineering Department from 2000-2014 where he founded and directed the Drexel Autonomous Systems Lab. From 2008-2010, he served at the National Science Foundation (NSF) as the Program Director managing the robotics research portfolio. He has authored over 100 referred archival papers and edited three books in the areas of robotics and unmanned systems.

2. Information Only – Institutional Student and Faculty Presentations – (Continued)

He serves as Editor for several leading robotics publications including Springer-Verlag's *Journal of Intelligent Robotics and Systems* and the *Journal of Intelligent Service Robotics*. He also served as Director for the NATO Advanced Studies Institute (ASI) in 2010 on Unmanned Systems, which gathered researchers from over 20 countries to capture the state of the art and formulate research roadmaps. In 2012, he served as Program Chair for the flagship conference for the academic robotics community, the IEEE International Conference on Robotics and Automation (ICRA), held in St. Paul, Minnesota. He served as lead of Team DRC-Hubo and Team DRC-Hubo@UNLV for the 2012-2015 DARPA Robotics Challenge. In recognition of his international partnerships and impact on U.S. research and education, he was one of three Distinguished Lecturers invited by the National Science Board to speak at its 60th Anniversary in 2010. UNLV ranked in the Top 10 in the DARPA Robotics Challenge, but alongside teams from MIT, CMU, NASA and Lockheed Martin, and was the only team from a Minority-Serving Institution.

Dr. Oh gave a PowerPoint presentation on the UNLV's participation in Disaster Response Robotics – particularly the DARPA Robotics Challenge.

Regent Melcher noted he watched UNLV perform at the DARPA Robotics Challenge online.

The meeting recessed at 9:16 a.m. for the Academic, Research and Student Affairs Committee and Business, Finance and Facilities Committee meetings and reconvened at 11:11 a.m. with all members present except Regents Crear, Hayes and Page.

3. Information Only – Public Comment –

Regents Crear and Hayes entered the meeting.

Mr. Matt McCarty, GBC Institutional Advisory Chair, reported there is a unanimous consensus of the GBC IAC for the Board to prepare for a consultant to be used during a national search and to have a permanent President in place by July 1, 2017.

Regent Page entered the meeting.

The following people spoke in favor of declaring the NSHE campuses as sanctuary campuses: Mr. Jeffrey Dominguez, UNR student and member of the Latino Advisory Board; Ms. Meredith Oda, UNR faculty member; and Mr. Carlos Fernandez, UNLV CSUN President.

Ms. Kaitlin Lucky, WNC ASWN Vice President, spoke in favor of affirming President Burton's contract.

Mr. Carlos Fernandez, UNLV CSUN President, thanked the outgoing Regents for their service.

4. Information Only – Regents' Welcome and Introductions – Members of the Board were provided an opportunity to make introductions, welcome guests and offer acknowledgments.

Regent Geddes provided comments from former Regent Mark Alden including thanking the Board of Regents for naming him a Distinguished Nevadan. He also thanked the outgoing Regents and welcomed the incoming Regents.
5. Information Only – Chair of the Nevada Student Alliance (NSA) Report – Ms. Desiree DeCosta, Chair of the Nevada Student Alliance, reported the NSA continues to support: a national campaign against sexual assault; an increase in resources for undocumented students; support of scholarships for undocumented students and those in need; an increase in resources for students with disabilities and diverse learners; and held training sessions to help navigate the upcoming legislature. With the spirit of giving in mind, the student governments have sponsored events for food bank projects, winter clothes for elementary students and wrapping projects for students.
6. Information Only – Chair of the Faculty Senate Chairs Report – Mr. Alok Pandey, Chair of the Faculty Senate Chairs, thanked the outgoing Regents for their service to higher education and looked forward to working with the new incoming Regents. The Faculty Senate Chairs continue discussion on: incidents of bullying and various forms of intimidation on campuses across the nation; the postponement of the police consolidation until the effects of said consolidation are known; intellectual property policy changes; extraordinary performance awards policy; commitment to the upcoming legislative session; and policy governing Chancellor vacancies be updated to clarify the difference between acting and interim. The Faculty Senate Chairs thanked Chairman Trachok for allowing their input on the Chancellor search.
7. Information Only – Chancellor's Report – Chancellor John V. White thanked the outgoing Regents for their service and stated he looked forward to working with the new incoming Regents. Chancellor White reported he traveled to Elko to meet with campus constituents and others related to the upcoming GBC President vacancy. Input has been taken into consideration and plans are to begin a search in the near future. The DRI President search is progressing and review of applicants will begin soon.
8. Information Only – Regents' Reports – Regent Stephens reported she and Director Frank Woodbeck spoke at the Association of Community College Trustees (ACCT) Conference and welcomed everyone to next year's conference to be held in Nevada. There will be various ways for the Regents and System to be engaged in the upcoming conference.
4. Information Only – Regents' Welcome and Introductions – (*Continued*)

Regent Melcher welcomed former CSN Student Body President William McCurdy and congratulated him on winning the District 6 Assembly seat.

9. Information Only – Board Chairman’s Report – Chairman Trachok stated the upcoming legislative session will prove crucial for the NSHE. During the campaign season, several proposals to restructure the NSHE were mentioned. While the proposals vary, none explain how the students in Nevada would benefit. With two separate systems, the colleges and universities would directly compete for as many funds as possible to the exclusion of the other. The result of such a restructuring would be that the students, colleges, universities and Nevada would suffer. The NSHE works directly for the benefit of the students and their success. One of the greatest benefits of the NSHE’s performance-based funding formula is that all students are valued the same. Over the past year, the Board and the Presidents have made great strides in increasing efficiencies, reducing administrative expenses, moving the funds to the classrooms and graduating more students. The Chancellor, Cabinet and staff support the Board in carrying out its constitutional governance obligations. The NSHE is working closely with the Governor and his staff to respond to the budget directive to reduce the legislative budget proposal.
- On behalf of the Board, Chairman Trachok thanked its departing colleagues. The four Regents have been a central part of the Board. The Board has been productive and effective. The Board has worked together as a coherent unit and has continued to work with mutual respect and cooperation. The debate has been spirited and there have been many disagreements, but a consensus has always been found for the benefit of the students.
10. Approved – Consent Items – The Board approved the consent items as presented except consent item 10b that was considered separately.
- 10a. Approved – Minutes – The Board approved the minutes from the September 8-9, 2016, Board of Regents’ meeting. (*Ref. BOR-10a on file in the Board Office.*)
- 10c. Approved – Gift Acceptance of Art Collection – Photographs, UNR – The Board approved President Johnson’s request to accept a collection of photographs from donor Mr. Jeffrey Hugh Newman to be placed in the permanent collection at UNR. (*Ref. BOR-10c on file in the Board Office.*)
- 10d. Approved – Gift Acceptance of Art Collection – Ceramics, UNR – The Board approved President Johnson’s request to accept a collection of ceramic objects from the Kohler Foundation to be placed in the permanent collection at UNR. (*Ref. BOR-10d on file in the Board Office.*)
- 10e. Approved – Virginia Prentice Endowment, TMCC – The Board approved President Hilgersom’s request to accept a \$9,500 donation from the donor to establish the new Virginia Prentice Endowment Fund. The new Endowment will benefit students at TMCC through scholarships. The donor has expressly requested this Endowment account to be invested in and managed by, the NSHE Endowment Pool. (*Ref. BOR-10e on file in the Board Office.*)

10. Approved – Consent Items – (Continued)

- 10f. Approved – William N. Pennington Foundation Grant, WNC – The Board approved President Burton's and the WNC Foundation's request to accept a William N. Pennington Foundation Grant to the WNC Foundation in the amount of \$1,446,040 for the purpose of renovating the Biophysical Science and Cadaver Labs located in the WNC Aspen Building. (Ref. BOR-10f on file in the Board Office.)
- 10g. Approved – Technology Fee and iNtegrate Fee, NSHE – The Board approved Vice Chancellor Redding's request to accept the annual report of the regular and the iNtegrate per credit hour technology fees collected, the use of funds collected and unspent balances remaining at the NSHE institutions. (Ref. BOR-10g on file in the Board Office.)

Regent Leavitt stated both nominations for the State Board of Education are outstanding but after reading the statute it was his understanding the Governor can only appoint one person. He asked why two nominations were being made. Chairman Trachok stated at the time of writing the agenda item two Regents were nominated, but it was now the understanding that Regent Lieberman is the Governor's choice.

Regent Melcher requested item 10b (*Appointment to Nevada State Board of Education*) be considered separately.

Regent Geddes moved approval of the consent items except for item 10b (*Appointment to Nevada State Board of Education*) to be considered separately. Regent Davidson seconded. Motion carried.

The following consent item was considered separately:

- 10b. Approved – Appointment to Nevada State Board of Education – Pursuant to *Nevada Revised Statutes* 385.021, the Board nominated Regent Sam Lieberman for consideration and selection by the Governor for appointment to serve as the representative of the Nevada System of Higher Education on the State Board of Education as a non-voting member for a term of one year, commencing on January 2, 2017. (Ref. BOR-10b on file in the Board Office.)

Regent Melcher moved approval to recommend Regent Sam Lieberman for appointment to serve as the representative of the Nevada System of Higher Education on the State Board of Education as a non-voting member for a term of one year, commencing on January 2, 2017. Regent Stephens seconded. Motion carried.

11. Approved – Distinguished Nevadan Award – The Board approved Regent Kevin C. Melcher's Distinguished Nevadan nomination, Ms. Mary Korpi. (*Ref. BOR-11 on file in the Board Office.*)

Ms. Mary Korpi worked for Newmont Mining for 40 years and retired in 2015. She has represented rural Nevada, the mining industry and higher education.

Regent Melcher moved approval of Ms. Mary Korpi as a recipient of the 2016 Distinguished Nevadan Award. Regent Geddes seconded. Motion carried.

12. Information Only – Enhancement of Carnegie Research Classification of UNLV and UNR Through Collaboration with DRI (Agenda Item 13) – Dr. Alan W. Gertler, Vice President for Research and Chief Science Officer, DRI; Dr. Mridul Gautam, Vice President for Research and Innovation, UNR; and Dr. Carolyn Yucha, Vice President for Research and Economic Development, UNLV, provided an update on the activities and accomplishments of the committee tasked with increasing the collaborative efforts of DRI, UNR and UNLV. The Board of Regents charged the institutions with identifying pathways to increase the research and academic rankings of the three institutions through collaborative efforts. (*Ref. BOR-13 and PowerPoint on file in the Board Office.*)

Representatives gave a PowerPoint presentation including: Background; Joint Working Group Information; Action Items; Specific Action Items; Progress on Specific Action Items; and Take Away Points.

Regent Geddes stated if UNLV, UNR and DRI find Board policies that require changes to make the collaboration easier to please bring it forward. He asked the collaboration to approach the NSF and ask if there is anything the Board can change to help with the barriers.

President Gagosian thanked the leadership of the two universities for their support.

President Johnson stated the collaboration has worked well together and they will continue to research further barriers.

President Jessup stated there are unique opportunities created because the three institutions are working together.

Regent Page believed one of the solutions would be a discussion on the consolidation of Business Center North and South.

Regent Stephens stated there are phenomenal students across the System that could be supporting this collaboration in many ways and she wanted to make sure this is broadened to give those students an opportunity to engage.

13. Information Only – Nevada Knowledge Fund (Agenda Item 12) – Mr. Steve Hill, Executive Director, Nevada Governor's Office of Economic Development, presented an update on current Knowledge Fund projects. The Knowledge Fund was created through the passage of AB 449 during the 2011 Legislative Session in conjunction with the restructuring of Nevada's economic development. The purpose of the Knowledge Fund is to spur research and the commercialization of that research in areas in which the state has targeted for economic growth.

Mr. Hill reported the Office of Economic Development has worked with 200 companies in Nevada and they are projected to create 45,000-50,000 jobs across the state. Many of the companies have been audited since their arrival and the results show projections are being exceeded by approximately 15 percent. One of the objectives was to create an economy in Nevada based on innovation. In order to broaden the economy, it is important to commercialize the ideas and innovations, which largely happens through the NSHE. Over the past four years, the Knowledge Fund has received \$5 million a year from the Governor's budget and legislative approval. Eight major projects have been funded through the research institutions, as well as some smaller projects. The Office of Economic Development has learned a lot through the process and from the research institutions, such as how to match assets in the state with what are real areas of industry interest.

In response to a question from Regent Geddes, Mr. Hill stated the Office of Economic Development does track quarterly reports related to the Knowledge Fund. Regent Geddes asked if the companies that have come will invest back into the universities and colleges to build the programs that will be needed to build the workforce. Mr. Hill stated most of the companies that the programs have attracted so far have been startup companies and are not in the position to make a significant contribution at this time.

Mr. Hill stated the Office of Economic Development would like to see the programs gaining a measure of sustainability and the ability to generate funds that would diminish the need for Knowledge Fund support.

The meeting recessed at 12:33 p.m. and reconvened at 1:01 p.m. with all members present except Regents Crear, Hayes and Lieberman.

14. Approved – Community College Committee – The Board accepted the Community College Committee report and approved the Committee recommendations.

The Community College Committee met on November 28, 2016, and heard the following:

Information items

- Association of Community College Trustees (ACCT) Leadership Congress – Dr. Narcisa Polonio, Executive Vice President, ACCT, briefed the Committee on the annual Leadership Congress being held in Las Vegas at the Cosmopolitan Resort, September 25-28, 2017, and the numerous opportunities for the NSHE community colleges to be involved with the conference. The opportunities for the colleges will be shared with the Presidents and requests for civic leader involvement will be shared. Regent Allison Stephens was asked to serve as the liaison between the ACCT and the Board.

14. Approved – Community College Committee – (Continued)

Regents Crear, Hayes and Lieberman entered the meeting.

- Association of Community College Trustees (ACCT) Leadership Congress – (Continued)
of Regents, and Director Frank Woodbeck will provide support and coordination with the NSHE staff and leadership. (*Handout on file in the Board Office.*)
- Institutional Advisory Council Meetings – IAC meeting reports were received from the President and IAC Chair of each institution.
 - TMCC – IAC Chair Collie Hutter reported that the IAC received a presentation from the Veterans Resource Center Director on TMCC services to vets and its request of local employers to post jobs with the Center. The TMCC Foundation held its annual fundraiser and raised \$100,000 for scholarships. President Hilgersom briefed the IAC on capital improvement goals and the TMCC outreach to the community.
 - WNC – President Burton reported for IAC Chair Rob Hooper. The IAC continued its discussion on mission differentiation, and particularly defining the mission of WNC and how it serves the economic development goals of the region. President Burton has been elected Chair of the Northern Nevada Development Authority Economic Development Committee.
 - GBC – The IAC focused on the presidential search and the attributes the IAC would like to see in the next president. The IAC also received a report on the presidential search visit by Chairman Trachok, Chancellor White and Director Woodbeck.
 - CSN – IAC members with terms expiring at the end of 2016 all asked to be re-appointed. The IAC requested the Presidents of the Urban Chamber of Commerce and Latin Chamber of Commerce be added as new members. The IAC expressed concern that the CTE enhancement funding does not cover the highest demand technical program, Health Sciences. A CSN/CCSD K-12 subcommittee was formed to expand collaborative work with the schools.
- Community College Campus Initiatives – Each President provided an update on various initiatives on their campuses.
 - TMCC – There is a campus-wide discussion underway regarding department re-organization where needed to improve efficiency and effectiveness in light of potential budget adjustments.
 - WNC – President Burton highlighted the success of the newly founded self-funded Soccer Club in Carson City and Rodeo Club in Fallon. The college successfully launched the rural nursing program in Fallon. Two proposals are expected for the public/private development of on-campus housing, and a proposal is expected to be brought before the Board soon.

14. Approved – Community College Committee – (Continued)

- Community College Campus Initiatives – (Continued)
 - GBC – Barrick Gold donated funds to the Veterans Center to support an apprenticeship and other scholarship programs. GBC Foundation launched an online “giving module” to facilitate donations. Fall enrollment is up 6 percent. GBC mourns the passing of longtime supporters Mr. Mark Chilton and Mr. John Carpenter.
 - CSN – Enrollment is up 1 percent. Dr. Richards will make a multi-campus district model presentation to the Board. The CSN Interactive Business Lab opened, offering interactive learning opportunities on business practices. CSN will be a host site for the Legislative Counsel Bureau training for new legislators.
- Unique Community College Highlights – Each IAC Chair, on a rotational basis, is asked to highlight unique characteristics about its college and/or community.
 - CSN IAC Chair Nancy Brune reported on the successful “Bump Up” program that provides intensive guidance and support for Latino and African-American students. Thirty-five students are enrolled. CSN hosted a number of debate “watch” parties, as well as political forums on the ballot issues in this year’s election. An abstract art piece created by CSN faculty member Mr. Wayne Littlejohn now adorns the Siegfried & Roy Park at Maryland Parkway and Russell.
- Shared Administrative Services Discussion – Each President was asked to comment on the potential shared services remaining to be explored, particularly with the northern Nevada colleges. The consensus was that many unique opportunities have been enacted and iNtegrate2 will provide the greatest opportunity for system-wide standardization and consolidation. Meetings between Presidents Hilgersom and Burton are ongoing to seek additional opportunities, but attrition may be necessary to reach greater potential. Regent Melcher urged the Presidents to express their thoughts during the larger discussion occurring at the Board meeting.
- Network Capabilities for Delivering Distance Education - Vice Chancellor Bob Moulton provided a briefing on the Nevada Net broadband network, including its current capabilities, and plans for growth by completing the “last mile” which will serve CCSD schools and other facilities not currently served. The presentation was intended to provoke thought on how the network may be used to grow services and enrollment.

Action items

The Board approved the following recommendations of the Community College Committee:

- The minutes from the September 1, 2016, meeting of the Community College Committee. (Ref. CC-2 on file in the Board Office.)
- A *Procedures and Guidelines Manual* revision of IAC terms to address a potential conflict with the end dates of terms for the IAC Chairs and Vice Chairs, which begin and end in July of odd numbered years. All IAC terms will now end on December 31 of odd-numbered years, coinciding with years in which legislative sessions are convened. (Ref. CC-8 on file in the Board Office.)

14. Approved – Community College Committee – (Continued)

Regent Anderson moved acceptance of the report and approval of the Committee recommendations. Regent Leavitt seconded.

Regent Leavitt thanked Regent Anderson for her leadership of this Committee. He stated every institution is equally important and he sees such value in this integrated system.

Motion carried.

15. Information Only – Institutional Advisory Council, CSN – CSN Institutional Advisory Council Chair Nancy Brune provided a report on the activities of the CSN Institutional Advisory Council including: The Performance Metrics Subcommittee; Curricular and Career Alignment Subcommittee; highlights of the Mojave High School partnership and Catalyst program; college-going rate; strengthening existing and new partnerships between CSN and Clark County School District; mission differentiation; multi-campus district study report; upcoming legislative session; and CTE enhancements not being aligned with CSN's high demand areas.

Dr. Brune thanked the NSHE for hosting the joint meetings of the IAC chairs twice a year. It is a valuable time to collaborate and share concerns.

Regent Anderson thanked Dr. Brune for her leadership.

Regent Melcher stated the CSN IAC has a great focus on the sectors and is doing work that will make an impact on the institution.

In response to a question from Regent Lieberman, President Richards stated Dr. Brune has been a sensational leader for the IAC, particularly in its inaugural year. President Richards pointed out the policy change extends the years of service for those on the IAC. Dr. Brune added the CSN IAC is very active and she did not believe there would be any problem sustaining the long-term membership.

Regent Stephens asked for some perspective as to whether the Board was accomplishing what it set out to do with the implementation of the Community College Committee and the IACs. Dr. Brune responded the feedback between the community colleges and the broader community has been strengthened because of the IACs. Having workforce development representation on the IAC has helped strengthen the curriculum and the alignment with the community colleges.

Chairman Trachok thanked Dr. Brune for her service and asked her to summarize her presentation and send it to the Board.

16. Approved – Multi-Campus District Model Feasibility Study, CSN – The Board approved to proceed with Phase I, to receive a plan for Phase II and to have the Centers of Excellence be funded by partnerships. (*Ref. BOR-16 and letters of support on file in the Board Office.*)

16. Approved – Multi-Campus District Model Feasibility Study, CSN – (Continued)

CSN President Michael D. Richards presented a report regarding the migration of CSN to a multi-campus district model including: an executive summary; the study process; principles and values; general findings; addressing the committee's charges; proposed central functions; proposed campus and center alignment; and recommended phasing.

Chancellor White described the process as engaged and informative. There are difficult steps ahead to be able to meet the needs in the greater Las Vegas area. The process has highlighted models already in place that are available for similar metropolitan areas. The problem remains an investment that is not consistent with the CSN budget at this time. The campus must find a way to be more responsive to the community it is in and must have leadership.

Regent Anderson reiterated there must be an administrator at each campus and CSN must offer the classes and services needed on each campus so students do not have to travel to another campus.

Regent Melcher believed it was time for collaboration with NSC. President Richards stated the collaborations with NSC have been positive, such as joint use of buildings and programming.

Regent Lieberman stated the outlined financial concerns are real, but he felt with the focus on student services, student success and the outlined managerial changes, the community dialogue and attitude will change in a positive way.

Regent Stephens asked Chancellor White what action he was seeking, with Chancellor White responding acceptance of the report and any additional direction the Board may have.

Chairman Trachok appreciated the work on this study. He asked if the Board made a motion to proceed with Phase I, directing CSN to come back to the Board with the current budget and the anticipated budget going forward to implement the administrator plan, would it be sufficient. President Richards responded it would be useful for CSN and the Chancellor to have conversations on how that may be accomplished. It may be easier to move forward on student services and the deployment of the curriculum because there will be a four percent increase in registration fees over the next two years.

Regent Hayes asked if there was a way to augment the legislative budget with this item. Chancellor White did not think adding at this time would be particularly helpful. He believed at the January special Board of Regents' meeting there would be a better sense of legislative cares and concerns, and it may be a better time to think about a legislative strategy related to the Multi-Campus District report.

Regent Geddes believed Phase I is more about how CSN will do this and not an investment in resources. He recommended the Board move forward with Phase I projects so CSN can look at resources over the next two years to see how much can be dedicated to the hiring to find a more palatable number to present to the next legislative session.

16. Approved – Multi-Campus District Model Feasibility Study, CSN – (Continued)

Regent Geddes moved approval to proceed with Phase I and to receive a plan for Phase II. Regent Anderson seconded.

Regent Stephens asked if the only source of funding would come from the Legislature. President Richards did not think it would be the only source but other options had not been explored. Regent Stephens clarified possible funding streams and revenue to support this would be included in the motion.

Regent Anderson believed the Centers of Excellence were a partnership opportunity and should be explored.

Regent Anderson offered a friendly amendment to have the Centers of Excellence be funded by partnerships.

Regents Geddes and Anderson accepted the friendly amendment. Motion carried.

17. Information Only – Apprenticeship Program, CSN – CSN President Michael D. Richards and Mr. Jeff Profitt, training director, Sheet Metal Local 88 Training Center, presented an overview of the CSN Apprenticeship program including: scope; relationships; and the future of the program. (Ref. BOR-17 on file in the Board Office.)

Regent Hayes asked for clarification as to whether veterans receive in-state tuition. Vice Chancellor Crystal Abba, Academic and Student Affairs, stated the federal government passed the Veterans Access, Choice, and Accountability Act of 2014 (Public Law 113-146) (Choice Act) which has been placed into Board policy. There are terms if a veteran matriculates within three years and five years of discharge, which deems the veteran a resident for tuition purposes.

18. Approved – Extension of Contract, WNC President Chester O. Burton – The Board approved a one-year extension of WNC President Chester O. Burton's contract through June 30, 2019. (Ref. BOR-18 on file in the Board Office.)

Regent Geddes moved approval of a one-year extension of WNC President Chester O. Burton's contract through June 30, 2019. Regent Page seconded. Motion carried.

The meeting recessed at 2:21 p.m. and reconvened at 2:38 p.m. with all members present except Regents Lieberman and Wixom.

19. Approved – Dandini Group, LLC Land Donation, DRI – The Board approved acceptance of a 25.99 acre parcel offered for donation to DRI by the Dandini Group, LLC. The parcel adjoins the southwest edge of the Dandini Research Park and has an appraised value of \$55,000. (Ref. BOR-19 on file in the Board Office.)

19. Approved – Dandini Group, LLC Land Donation, DRI – (Continued)

Ms. Ellie Oppenheim, Senior Vice President, Finance and Administration, reported a 25.99 acre parcel has been offered for donation to DRI by the Dandini Group, LLC. To the donor this is an undeveloped landlocked parcel between highway 395 and the Dandini Research Park with an appraised value of \$55,000. This parcel could provide an additional 10 acres of developable land immediately adjacent to and accessible from the Dandini Research Park. Based on existing experience DRI does not anticipate any additional costs to holding this land for later development.

Regent Geddes moved approval to accept a 25.99 acre parcel offered for donation to DRI by the Dandini Group, LLC. Regent Page seconded. Motion carried. Regents Lieberman and Wixom were absent.

Regents Lieberman and Wixom entered the meeting.

20. Approved – Biennial Budget Update – The Board approved the 2017-19 Biennial Budget process and the NSHE's Operating and Capital Improvement Program request and a friendly amendment to scale the CTE enhancement to 75 percent of the original request in the first year, 100 percent of the original request in the second year and a one year delay of the capacity building reduction. (*Handout on file in the Board Office.*)

Chancellor John V. White provided an update on the 2017-19 Biennial Budget process and the NSHE's Operating and Capital Improvement Program request and proposed the following:

1. The Board resolves that the NSHE employees be included in any pay increases that are proposed for other state employees.
2. No changes to the rollover budgets (*weighted student credit hour increase and buildout of the UNLVSOM*).
3. Reduce Career and Technical Education (*CTE*) credits and capacity building initiatives by 50 percent. This will spread the impact of potential cuts among the various institutions, ensure the core performance aspect of the formula is respected and ensure all institutions are revenue positive even if the 5 percent reductions are applied.

Regent Anderson believed CTE must be funded and was not in favor of the reduction.

Regent Wixom moved approval of the 2017-19 Biennial Budget process and the NSHE's Operating and Capital Improvement Program request. Regent Geddes seconded.

Regent Hayes clarified the Chancellor's proposal was to reduce the CTE budget by half and asked if it would have the same effect to reduce it in the second year of the biennium. Chancellor White acknowledged reducing the CTE budget in the second biennium was one of the implementation strategies that had been discussed.

20. Approved – Biennial Budget Update – (Continued)

Regent Geddes offered a friendly amendment to give the Chancellor the authority to determine how to implement the 50 percent reduction for CTE and capacity building enhancements.

Regents Geddes and Wixom accepted the friendly amendment with the motion now reading:
Approval of the 2017-19 Biennial Budget process and the NSHE's Operating and Capital Improvement Program request and to give the Chancellor the authority to determine how to implement the 50 percent reduction for the CTE and capacity building enhancements.

Regent Davidson stated the CTE proposal is very important to the community colleges. There could even be a nursing component since it is important to have an adequate amount of medical professionals in Nevada.

Chancellor White, in response to a request from Regent Stephens, reiterated the two enhancement requests would be reduced by 50 percent in the second year of the biennium because all of the institutions participate in the enhancement requests. It is unlikely the NSHE will receive the whole budget proposal and this is an opportunity for the Board to say where that reduction may be.

Regent Geddes clarified this was a proposal to reduce the enhancement request but it was still an increase.

In response to a question from Regent Page, Chairman Trachok stated the CTE enhancement is \$25 million and the capacity-building enhancement is \$34 million.

President Burton stated the movement to the second year is attractive but the reality is the growth in enrollment will be lost because of the five percent across the board budget reduction and bridge funding that was received will also be lost. He suggested a lesser cut of the CTE enhancement to 75 percent of the original request in the first year, and 100 percent of the original request in the second year.

Regent Hayes stated he would decline to participate in the vote because he did not think it was properly noticed in accordance with the Nevada Open Meeting Law (*OML*). Chief of Staff Gould noted the agenda item was noticed for possible action and is broadly worded. Chancellor White stated he has been charged by the Board to take the recommendation and present to the legislative and Governor's staff. He noted after the presentation he received feedback and this item was to provide that feedback to the Board. Chancellor White stated he provided proposals and recommendations and he is looking for the Board to provide instruction on how to proceed.

20. Approved – Biennial Budget Update – (Continued)

Regent Stephens stated the Board has set its priorities and made a budget request that is important for the System, including the community colleges. The Legislature has not funded the community colleges appropriately, so Regent Stephens was not inclined to undermine what is important for the System.

Regent Crear did not think there was enough information to make a proper determination.

Regent Melcher suggested no action while the Board waits for the Economic Forum numbers and then hold a special meeting to make a decision if needed.

President Richards stated there are four presidents in shock at this recommendation, but at the same time, they want to be constructive. It would be helpful to have an analysis on the revised recommendation because he believed it would show this will severely effect four institutions.

Regent Stephens agreed the Chancellor was asked to go and discuss this with legislators but was concerned the Board was being asked to make this type of decision in December in such a limited time. Regent Stephens will oppose the motion.

Regent Melcher made a point of order and asked for the item to be postponed until the following day to allow Regents to contemplate overnight.

In response to a question from Regent Leavitt, Chancellor White stated the Governor is building the budget at this time and the January 13, 2017, meeting will be too late to make a decision.

President Hilgersom stated it would be helpful to see a spreadsheet that shows the revenue generator due to enhancements for each college against the five percent budget reduction. She added CTE fixed costs are increasing and to sustain these programs the Board was correct to make it the top priority.

Regent Lieberman made the following five points for the record:

1. If the Board does not make the decision, someone else will.
2. The Board has placed a focus on community colleges, and if it does not maintain consistency it provides fodder to those that want to break up the System.
3. Legislative caucuses do not fall under the OML.
4. Focus on CTE suggestion by President Burton.
5. Special meeting immediately after the Board leadership meets legislative leadership.

The meeting recessed at 3:49 p.m. for the Audit Committee and Investment Committee meetings and the Board reconvened sitting as Members of the Corporation for the respective institution foundations on Friday, December 2, 2016, at 9:24 a.m., following the Cultural Diversity and Title IX Compliance Committee and Health Sciences System Committee meetings with all members present except Regents Crear, Doubrava and Lieberman. *(Separate minutes for meetings of the Members of the Corporation of the respective institution foundations maintained*

by the Board Office.) The Board sitting as Members of the Corporation for the respective institution foundations adjourned at 10:39 a.m. and the main Board meeting reconvened at 10:49 a.m. with all members present except Regents Crear, Doubrava, Hayes, Leavitt, Page and Stephens.

21. Information Only – Public Comment (Agenda Item 22) – (Letters of support on file in the Board Office.)

Regents Crear and Hayes entered the meeting.

Ms. Emily Hobson, UNR Faculty member, spoke in favor of declaring the NSHE campuses as sanctuary campuses.

Regents Doubrava, Page and Stephens entered the meeting.

Mr. James Strange, Nevada Faculty Alliance, spoke in favor of separate collective bargaining agreements across the System.

Mr. Don Snyder, former acting UNLV President, stated he was proud of how the University performed during the Presidential Debate. He also reflected on the progress of the UNLVSOM.

On behalf of CSUN, Mr. Carlos Fernandez stated it supports the increase in the Athletics, Technology and Facilities fee. He also offered his support to the KUNV radio station.

Ms. Kylie O'Rourke spoke in support of the KUNV radio station for a group of students present at the meeting.

Additional support for KUNV was provided by: Mr. Michael Larson; Ms. Ashanti Johnson; Ms. Lisa Howfield; Mr. Randy Miller; Mr. Ken Lang; Mr. Rich Hunsaker; Mr. Lucius Thompson; Mr. David Daniels; Ms. Vanessa McConnell; Ms. Monserrath Hernandez; Ms. Laurens Banuelos; and Mr. Tom Gallagher.

Regent Leavitt entered the meeting.

Ms. Marcie Brown, UNLV Sports Club Council, spoke as representation for a group of students and expressed their support for the Student Affairs Facility Fee increase. Ms. Chelsea McCall, Mr. Ados McKinney and Ms. Lisa Marie Tomassetti, with the Residence Hall Association, also spoke in favor of the Student Affairs Facility Fee increase.

The following people spoke in favor of the UNLV Athletic Fee increase: Ms. Brittany Thompson; Mr. Eric Duran Valle; Katie Eaton; Ms. Taryn Kole (*read a letter of support from Chris Royce into the record*); Ms. Stefany Valentino; Mr. Kyle Anderson; Ms. Madison Rousell; Ms. Autumn Spicer; and Ms. Ariel Spicer.

Ms. Jill Robinson, ASCSN President, CSN, believed it was in the best interest of the students to not reduce the CTE enhancement by half. She also stated the increase in fees at CSN have been supported unanimously.

21. Information Only – Public Comment (Agenda Item 22) – (Continued)

Mr. David Turner II, SGA President, TMCC, stated CTE is important and did not want to see the funding reduced.

20. Approved – Biennial Budget Update – (Continued)

Chancellor White stated the proposal was to reduce the enhancement request by half. It also included flexibility to determine how the reduction would take place.

Vice Chancellor for Legal Affairs Nicholas Vaskov reported at the Chairman's request that he reviewed the agenda item and it is clear to him the item being considered complies with the OML and the actions being considered fall within the scope of the agenda item. The agenda item provides clear notice to the public of possible action the Board may take. The agenda item places the entire 2017-19 Biennial Budget at issue for consideration and refinement by the Board. The agenda item is the latest in a series of six agenda items related to the Biennial Budget dating back to January 2016. Through the series of agenda items, the Board has discussed, approved and gradually refined the budget, including the enhancement request. The agenda item is consistent with the previous agenda items and provides an opportunity to receive an update from the Chancellor about the budget process, including his discussions with the Governor's budget staff. It also provides the Board the opportunity to provide feedback relative to the Governor's instructions.

Vice Chancellor for Finance Vic Redding noted he took the prior discussion and converted it to numeric format (*handout on file in the Board Office*). Columns A and B are a replication of what the Board has already approved. Columns C and D reflect the discussion and reduction by 50 percent in each year of the biennium. Columns E and F reflect President Burton's suggestion of scaling the CTE enhancement to 75 percent of the original request in the first year, 100 percent of the original request in the second year and a one-year delay of the capacity building reduction.

Regent Anderson stated this was vital for the community colleges and would provide more time to plan.

Regent Anderson offered a friendly amendment to follow what is provided in Columns E and F, which scales the CTE enhancement to 75 percent of the original request in the first year, 100 percent of the original request in the second year and a one-year delay of the capacity building reduction.

20. Approved – Biennial Budget Update – (Continued)

Regents Geddes and Wixom accepted the friendly amendment with the motion now reading: Approval of the 2017-19 Biennial Budget process and the NSHE's Operating and Capital Improvement Program request and a friendly amendment to scale the CTE enhancement to 75 percent of the original request in the first year, 100 percent of the original request in the second year and a one-year delay of the capacity building reduction.

Regent Hayes believed a violation of the OML is not just going outside the scope of a narrow agenda item but also having an overly broad agenda item. He did not think the agenda item had the proper specificity to allow those affected by the decisions to come before the Board. He requested the Board hold a special Board meeting with proper notice to allow the community and those affected to provide input. He recalled the reasoning for the CTE enhancement was because there was a flaw in the formula to adequately fund the community colleges for the work they do for the state, workforce development and the NSHE. Regent Hayes reiterated he would not participate in the vote.

Regent Stephens stated she reviewed the information and finds the proposal on the table more palatable.

Regent Crear noted he cannot support the motion and friendly amendment and requested a special Board meeting to discuss the issue further once the Economic Forum has presented its numbers.

President Burton clarified this was a reduction to an enhancement. It will reflect the enhanced costs and the growth in the programs.

In response to a question from Regent Crear, President Burton stated it was a timing issue because the campuses do not currently have the enhancement money.

President Richards stated this is a compromise the campuses can live with.

President Patterson noted he must advocate for his institution, as the impact of the amendment is devastating toward expanding education programs at NSC.

President Johnson noted as you move across the columns it takes \$20.2 million in proposals for the four non-community college institutions for the biennium and reduces it to \$5.7 million. It will be hard for those institutions to meet their objectives.

Regent Melcher stated the Board must trust the legislative team and its ability to fight for the System.

20. Approved – Biennial Budget Update – (Continued)

President Hilgersom clarified Column F does not create a loss, but instead a one-year delay if approved by the Legislature.

President Gagosian understood the need and the stress placed on the community colleges, but to him the numbers seemed to be out of balance.

President Jessup acknowledged this was a delay for UNR and UNLV in moving to tier 1.

Chancellor White stated this was just authorization for him to talk with the Governor's staff and that the original proposals remain the request for the Legislature and what the System is seeking. If the five percent cuts materialize he will return to the Board to discuss how the non-formula funded budgets manage the reduction.

Regent Hayes left the meeting.

Motion carried via a roll call vote. Regents Anderson, Davidson, Doubrava, Geddes, Leavitt, Lieberman, Melcher, Page, Stephens Trachok and Wixom voted yes. Regent Crear voted no. Regent Hayes was absent.

The meeting recessed at 12:03 p.m. and reconvened at 12:19 p.m. with all members present except Regent Crear.

22. Information Only – Strategic Plan, NSHE (Agenda Item 23) – Chancellor John V. White provided a proposed outline on how to proceed with the revision of the Nevada System of Higher Education Strategic Plan. (*Ref. BOR-23 and supplemental material on file in the Board Office.*)

23. Information Only – Mission Differentiation (Agenda Item 24) – The Board continued its discussion on establishing mission differentiation among the NSHE institutions with the goal of meeting the policy commitments of the state and strategic goals of the System, especially those relating to student success and improved educational attainment levels among Nevada citizens. (*Ref. BOR-24 on file in the Board Office.*)

Mission differentiation is an ongoing discussion and will be included in the NSHE Strategic Plan. General principles include commitment to the layered missions of the community colleges, state colleges and the universities and the desire to bolster the community colleges. Many other commitments were reported in October 2016.

Regent Geddes reported the Academic, Research and Student Affairs Committee did discuss the NSHE Strategic Plan and changed the process related to what and when the campuses bring items forward. It will allow all of the institutions the opportunity to participate.

24. Information Only – Performance Metrics, UNLV (Agenda Item 25) – UNLV President Len Jessup presented for information the University of Nevada, Las Vegas performance metrics. (*Ref. BOR-25 and PowerPoint on file in the Board Office.*)

President Jessup provided a PowerPoint including: What Do Great Public, Urban Research Universities Look Like; Top Tier Student Achievement Goal; Student Achievement Fall Average GPA for Entering Freshman; Student Achievement Metrics; Student Achievement-FTE; Student Achievement-Graduation Rates of First-Time, Full-Time, Degree-Seeking Students; Student Achievement-First Year Retention Rates; Student Achievement-Student Performance; Student Achievement-Improvements; Student Achievements-Improving Recruiting; Student Achievement; Top Tier Research, Scholarship and Creative Activity Goal; Research Scholarship and Creative Activity; Research, Scholarship and Creative Activity-Research Partnerships; Top Tier Research Metrics; Top Tier Academic Health Center Goal; Academic Health Center Master Plan; Academic Health Center Architectural Renderings; Academic Health Center Programs; Academic Health Center Next Steps; Top Tier Community Partnerships Goal; Community Partnerships-Athletics; Community Partnerships-Connecting with the Community; Community Partnerships Fundraising FY 2016-Total Philanthropy in Millions; Community Partnerships Fundraising FY 2016-Total Endowment in Millions; Community Partnerships Total Number of Donors vs. Total Number of Alumni; Community Partnerships Percent of Alumni Donor Participation; Top Tier Infrastructure and Shared Governance Goal; Infrastructure and Shared Governance; Infrastructure and Shared Governance Space Study; Infrastructure and Shared Governance Classroom and Class Lab Space 2015/2016; Infrastructure and Shared Governance Improvements to Classroom Use; Infrastructure and Shared Governance Capital Projects; Diversity; Selection of Rankings from U.S. News & World Report; More Rankings; and UNLV in 2025.

Regent Page asked why student satisfaction is not measured yearly. President Jessup stated it is tracked yearly, but UNLV is part of the federal surveys where it receives the benchmarking comparisons.

Regent Stephens asked for follow-up information as to whether the alternate admit change has an impact on under-represented groups.

Regent Crear entered the meeting.

In response to a question from Regent Page, Executive Vice President (*EVP*) and Provost Diane Chase reported students are generally taking four years plus one semester to graduate. Reasons for that include students working full-time while attending school full-time and honors students who continue on to complete an additional major or minor.

Regent Crear left the meeting.

In response to a question from Regent Hayes, *EVP* and Provost Chase stated there are differences in retention rates amongst the institution's colleges in which students are enrolled.

Regent Crear entered the meeting.

24. Information Only – Performance Metrics, UNLV (Agenda Item 25) – (Continued)

Senior Vice Provost Carl Reiber added a mentoring program for at-risk students has been added and success coaches are having more intense interactions with those students.

Regent Anderson pointed out there are a number of universities that have specific dormitories for the honors students and asked what UNLV is doing toward that. President Jessup stated the first step was to provide a learning community with the renovation of the building for the honors students. Now UNLV is working toward a living space for the honors students but it most likely will have to be privately funded.

In response to a question from Regent Page, President Jessup stated options to double research space include building the space and finding ways to pay for it such as renting the space.

Regent Melcher left the meeting.

Regent Hayes asked how the medical school fundraising is progressing. President Jessup stated the fundraising total is \$20 million with a number of donor prospects that are looking at the naming gift, which is approximately \$100 million, and then a number of others for the building naming gift, which also totals \$100 million.

Regent Melcher entered the meeting.

Regent Leavitt asked if the athletic director position description included a salary. President Jessup reported he was working with staff to determine the budget and what UNLV will be able to afford for the position.

Regent Davidson left the meeting.

In response to a question from Chairman Trachok, EVP and Provost Chase stated UNLV does calculate research dollars versus square feet of research space.

Regent Davidson entered the meeting and Regent Crear left the meeting.

Regent Leavitt added the acquisition of the 42 acres of land is incredible for academic expansion.

Regent Crear entered the meeting

25. Information Only – Nevada K-12 Education System and Partnerships with NSHE Institutions (Agenda Item 29) – Dr. Steve Canavero, Nevada Superintendent of Public Education, provided a general overview of the Nevada K-12 Education System, including: the impact of the Nevada Academic Content Standards and related testing.

Regents Wixom and Page left the meeting.

Dr. Canavero also provided an overview of the state's vision of becoming the fastest improving state in the nation.

25. Information Only – Nevada K-12 Education System and Partnerships with NSHE Institutions (Agenda Item 29) – (Continued)

Regent Doubrava left the meeting.

Regents Doubrava and Wixom entered the meeting.

Dr. Canavero also presented information on current partnerships between the NSHE institutions and the K-12 system to help prepare students for success in postsecondary education.

Regent Page entered the meeting.

Regent Stephens appreciated Dr. Canavero's insight and looked forward to collaboration.

26. Approved – UNLV and Clark County School District Memorandum of Understanding, Paradise Academic Innovation Initiative (Agenda Item 28) – The Board approved a Memorandum of Understanding (MOU) between UNLV and the Clark County School District for the Paradise Academic Innovation Initiative to officially begin January 2017. (Ref. BOR-28 and PowerPoint on file in the Board Office.)

Regent Geddes moved approval of a Memorandum of Understanding (MOU) between UNLV and the Clark County School District for the Paradise Academic Innovation Initiative to officially begin January 2017. Regent Stephens seconded. Motion carried.

The meeting recessed at 2:15 p.m. and reconvened at 2:27 p.m. with all members present.

27. Information Only – Presidential Debate Budget, UNLV – UNLV President Len Jessup provided an update on the 2016 Presidential Debate Budget. (Supplemental material on file in the Board Office.)

President Jessup noted the following:

- Earned media was calculated at \$114 million.
- Audience was third in history at 71 million.
- Number of journalists doubled.
- 5,000 media representatives on campus.
- 1,000 students worked the debate.
- Faculty was heavily involved.
- Clark County School District held an essay contest and then held a viewing event at the Student Union.
- Best run debate of the season.
- No security events.
- UNLV social media and websites were inundated.

27. Information Only – Presidential Debate Budget, UNLV – (Continued)

President Jessup reported UNLV submitted a proposal two years ago with a total cost of \$4 million. It was much more expensive to hold the debate due to the following reasons:

- More security was needed due to world events.
- Riot grade fencing was required.
- UNLV was asked to take care of the international component.
- UNLV hosted with the Las Vegas Convention and Visitors Authority (LVCVA).

Senior Vice President Gerry Bomotti, Finance and Business, provided a breakdown of the spending:

- \$8.5 million total out-of-pocket costs.
- Cash donations were lower than anticipated.
- Minus revenues, UNLV's total estimated out-of-pocket costs will be approximately \$2.4 – \$3.1 million.
- UNLV will fund 2/3 of the costs from self-supporting accounts.
- UNLV will fund the remainder of the costs from indirect investment funds.

In response to a question from Chairman Trachok, Senior Vice President Bomotti stated he would provide a breakdown of the funds and account balances.

President Jessup reported fundraising happened until the day of the debate. Potential donors noted it was a very divisive race and just could not commit. Senior Vice President Bomotti stated there was a shift in the expense side of the budget in August. The costs for the requirements UNLV was being asked to make far exceeded what was projected.

Regent Davidson was concerned with the process, but did not feel UNLV should bear the project's liability alone.

Regent Hayes believed there was a lack of communication to the Board of Regents related to expenses. President Jessup noted he did inform the Chancellor about the increased costs related to the debate. Senior Vice President Bomotti stated he did ask past presidential debate sites why they keep holding the debate and all said there is a value to having the institution's name mentioned.

Regent Page stated it was a great event with great publicity, but he agreed there was a lack of communication. The LVCVA should be helping with the increased costs.

Regent Crear noted this is not the first time the Board has not been included in major financial decisions at an institution. The positive attention Las Vegas and UNLV received is unmeasurable.

Regent Stephens pointed out a benefit was that UNLV and the students were all engaged in the process. Communication is a serious issue and is an ongoing pattern.

27. Information Only – Presidential Debate Budget, UNLV – (Continued)

Regent Melcher believed lessons were learned. The Board of Regents should have a separate discussion as to how to address such events in the future.

Regent Leavitt believed a fatal flaw was the decision by the Commission on Presidential Debates to not allow advertising.

Regent Hayes stated he found it troubling, moving into a legislative session, that UNLV was able to find \$3 million to pay for the increased costs. He asked if UNLV needs the Board's permission to spend funds and if so what are the repercussions to act without the Board's permission. President Jessup reiterated he did talk to the Chancellor about the increased costs and that due to timing UNLV was not able to pull out from the debate.

Chancellor White pointed out auxiliary enterprises operate independently on the campuses and are subject to the Board's review and audit. Auxiliary enterprises are not subject to prior approval by the Board of Regents.

In response to a question from Chairman Trachok, Senior Vice President Bomotti stated \$304,000 was taken from the Thomas and Mack account to help fund the debate.

Regent Wixom agreed the process should be reviewed and he asked the Board to remember UNLV was under certain contractual commitments and obligations.

28. Information Only – KUNV Radio Station, UNLV (Agenda Item 26) – UNLV President Len Jessup provided an update on current plans associated with the KUNV radio station at UNLV. The plans include building the station's fundraising capacity, increasing the range, types, quality of the student learning experiences and developing a cutting-edge public programming initiative. (Ref. BOR-26 on file in the Board Office.)

In response to a question from Regent Leavitt, EVP and Provost Chase stated March is too soon to bring a business plan back to the Board of Regents since more in-depth information is needed.

Regent Hayes wanted to see the station run by the students for the students and then asked what is the actual cost for the University to run the station. EVP and Provost Chase reported the University's total cost is \$465,434.

Regent Page reminded those involved the Board of Regents is the license holder and history has shown the station has not been run well, but he was hopeful with a new business plan.

29. Approved – Procedures and Guidelines Manual Revisions, Differential Fees, UNLV and GBC (Agenda Item 30) – The Board approved the proposed differential fees for UNLV and GBC's programs. (Ref. BOR-30 on file in the Board Office.)

Regent Melcher moved approval of the proposed differential fees for UNLV and GBC's programs.
Regent Geddes seconded.

29. Approved – Procedures and Guidelines Manual Revisions, Differential Fees, UNLV and GBC (Agenda Item 30) – (Continued)

Regent Stephens had concerns over differential fees accumulating and not being spent. There is Board policy governing the collection of the fees, but there is no policy related to the expenditures or carrying balances of the fees.

Regent Crear left the meeting.

Motion carried. Regent Crear was absent.

30. Approved – Procedures and Guidelines Manual Revision, Student Fees (Agenda Item 31)
– The Board approved the proposed *Procedures and Guidelines Manual* revisions addressing special fee and student fee changes for the NSHE institutions. (Ref. BOR-31 on file in the Board Office.)

Vice Chancellor for Finance Redding presented the proposed *Procedures and Guidelines Manual* revisions addressing special fee and student fee changes for the NSHE institutions. These fees include changes to special course fees, residence hall rates at UNR and individual student fees. Special fees represent extraordinary costs associated with specific programs, services or summer registration. Special fee supported budgets that meet the reporting threshold of \$25,000 will be reported in the Self Supporting Budget report.

Regent Geddes stated he would support all the fees except the Athletics Fee.

Regent Geddes moved approval of the proposed *Procedures and Guidelines Manual* revisions addressing special fee and student fee changes for the NSHE institutions with the exception of the Athletics Fee. Regent Leavitt seconded.

Regent Hayes asked for a future agenda item related to locking in tuition for students at the four-year and two-year institutions while the students attend school to encourage quicker graduation.

Regent Stephens requested a future agenda item related to carry over balances.

Regent Geddes noted if the 5 percent budget cut does not materialize, he would like to see the Athletics Fee come back within the overall Athletics plan.

Regent Page asked if the campus could find ongoing funds for the student newspaper and the band without increasing fees.

Regent Crear entered the meeting.

30. Approved – Procedures and Guidelines Manual Revision, Student Fees (Agenda Item 31) – (Continued)

Regent Hayes recalled the student newspaper was allotted \$120,000 and asked where that money went. Vice President Juanita Fain, Student Affairs, stated the original allotment was built into the CSUN Bylaws but CSUN changed it. It was then covered by the Student Affairs Department and the Student Life Funding Committee. CSUN President Fernandez reported the previous CSUN President reported to the Board of Regents a decrease in the fee. The decrease has put CSUN behind.

Chairman Trachok suggested that once the Athletic Department returns with a balanced budget it may be appropriate to look at an increase in the student academic fees for programs that benefit students.

Regent Hayes requested a separate motion on the Athletics Fee.

Motion carried.

Regent Hayes moved approval of the Athletics Fee. Regent Crear seconded. The motion carried via a roll call vote. Regents Anderson, Crear, Doubrava, Hayes, Leavitt, Lieberman, Melcher, Page and Wixom voted yes. Regents Geddes, Davidson, Stephens and Trachok voted no.

31. Approved – Special Tuition and Fees Schedule, RN To BSN Program, NSC (Agenda Item 32) – The Board approved a price strategy for Nevada State College's RN to BSN program to be a fixed rate of \$7,300 for in-state students and \$8,900 for out-of-state students. (Ref. BOR-32 on file in the Board Office.)

Regent Stephens moved approval of a price strategy for Nevada State College's RN to BSN program to be a fixed rate of \$7,300 for in-state students and \$8,900 for out-of-state students. Regent Geddes seconded. Motion carried.

32. Approved – System-Wide Consolidation of Police and Public Safety Services (Agenda Item 33) – The Board approved to direct the UNLV and CSN Presidents to return with a plan for the consolidation of the southern Nevada police service units. (Ref. BOR-33 on file in the Board Office.)

Regent Geddes moved approval to direct the UNLV and CSN Presidents to return with a plan for the consolidation of the southern Nevada police service units. Regent Stephens seconded.

Regent Stephens reported there is a relationship between UNLV and NSC that has been in existence for over a year and is working well.

32. Approved – System-Wide Consolidation of Police and Public Safety Services (Agenda Item 33) – (Continued)

Regent Page stated feedback from the north is the consolidation is going well. CSN Faculty Senate Chair Pandey stated his TMCC counterpart might not agree the consolidation is going well for faculty, staff and students.

Motion carried.

33. Approved – Handbook Revision, Professional Staff Collective Bargaining Regulations (Agenda Item 34) – The Board approved a revision to Board policy (Title 4, Chapter 4, Section 10, new Subsection 3) concerning professional staff collective bargaining regulations including a policy amendment to allow each community college to negotiate separate agreements. (Ref. BOR-34 on file in the Board Office.)

Regent Geddes moved approval of a revision to Board policy (Title 4, Chapter 4, Section 10, new Subsection 3) concerning professional staff collective bargaining regulations including a policy amendment to allow each community college to negotiate separate agreements. Regent Page seconded.

Chancellor White stated this reflects current practice and collective bargaining rights are limited by statute and Code.

Motion carried.

34. Information Only – Bylaw Amendment, Revisions and Updates (Agenda Item 35) – Vice Chancellor for Legal Affairs Nicholas Vaskov presented for information a policy proposal making various revisions and updates to the Bylaws of the Board of Regents (Title 1). This is a first reading of a proposed Bylaw revision and is presented at this meeting for initial review. Final approval may be requested at the March 2-3, 2017, meeting. (Ref. BOR-35 on file in the Board Office.)

Vice Chancellor Vaskov reported specific changes under the proposal include:

- Recognize Chief of Staff as the Secretary of the Board of Regents.
- Eliminate unnecessary provisions such as the requirement for an annual organizational meeting.
- Conform the Bylaws to the current requirements of the OML.
- Describe the duties of the Chairman and Vice Chairman in more detail.
- Eliminate the current requirement that provides the Bylaws may only be amended at a regular meeting of the Board of Regents.

32. Approved – System-Wide Consolidation of Police and Public Safety Services (Agenda Item 33) – (Continued)

Chairman Trachok noted several Regents had pointed out a timeframe to return to the Board was not given.

32. Approved – System-Wide Consolidation of Police and Public Safety Services (Agenda Item 33) – (Continued)

Regent Geddes amended the motion to read: to direct the UNLV and CSN Presidents to return with a plan for the consolidation of the southern Nevada police service units at the June 2017 Board of Regents' meeting. Regent Stephens seconded. Motion carried.

35. Information Only – Bylaw Amendment, Meetings of Board and Committees, Annual Board Self-Evaluation (Agenda Item 38) – Vice Chancellor for Legal Affairs Nicholas Vaskov presented for information a policy proposal providing for an annual Board self-evaluation (*Title I, Article V, new Section 28*). This is a first reading of a proposed Bylaw revision and is presented at this meeting for initial review. Final approval may be requested at the March 2-3, 2017, meeting. (*Ref. BOR-38 on file in the Board Office.*)

36. Withdrawn – Proposal to Restructure the Scheduling of Board of Regents' Committee Meetings – The agenda item was withdrawn and will appear on a future agenda. (*Ref. BOR-36 on file in the Board Office.*)

Chairman Trachok indicated Agenda Items 39 – 46 (*ad hoc Chancellor Search Committee; Athletics Committee; Academic, Research and Student Affairs Committee; Business, Finance and Facilities Committee; Audit Committee; Cultural Diversity and Title IX Compliance Committee; and Health Sciences System Committee*) would be taken as one item. Regent Page removed Agenda Item 44 (*Investment Committee*) to be considered separately.

37. Approved – ad hoc Chancellor Search Committee (Agenda Item 39) – The Board accepted the ad hoc Chancellor Search Committee report.

The ad hoc Chancellor Search Committee met on September 30, 2016, and heard the following:

Information items

- The Committee discussed the essentials of a chancellor search and heard a presentation on the Nevada OML from Chief of Staff and Special Counsel to the Board Dean J. Gould.
- The Committee determined the need to hire a search consultant and authorized the Chairman of the Board of Regents, in consultation with Chief of Staff and Special Counsel Gould and Ms. Brooke Nielsen, to issue a Request for Quotation, and to select and retain a search consultant.
- The Committee reviewed and discussed the chancellor position description. All comments and suggestions provided by Committee members will be compiled and submitted to the search consultant for the purpose of updating the draft position description. The updated draft will be presented for the Committee's consideration and approval at the December 6, 2016, meeting.

Action items

- None.

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

38. Approved – Athletics Committee (Agenda Item 40) – The Board accepted the Athletics Committee report and approved the Committee recommendations.

The Athletics Committee met on November 28, 2016, and heard the following:

Information items

- The Committee received a presentation and report from College Sports Solutions on the Athletics Competitiveness and Benchmarking Study. No action was taken on the presentation and report but the Committee did request that College Sports Solutions provide the following information as a supplement to the report: (a) five-year averages for the Learfield Director's Cup and CBS Sports rankings noted on slide 6 of the presentation, and (b) information detailing the factors of competitiveness for the Big 12 Conference and Pac-12 Conference institutions which were excluded from the comparison. (*Refs. ATH-3a, ATH-3b and ATH-3c on file in the Board Office.*)
- The Committee reviewed and discussed, but did not take action on, a Policy Proposal/*Handbook* revision related to the approval process for changes in athletic conference membership. (*Refs. ATH-4a and ATH-4b on file in the Board Office.*)
- The Committee reviewed and discussed the 2016 Equity in Athletic Disclosure Act Reports filed by UNR, UNLV and CSN with the U.S. Department of Education as required under Title 4, Chapter 24, Section 9 of the *Handbook*. (*Refs. ATH-5a, ATH-5b, ATH-5c and ATH-5d on file in the Board Office.*)
- The Committee received an update on litigation involving the NCAA and its impact on intercollegiate athletics.

New business

- Co-Chair Geddes requested a follow-up item on the Athletics Competitiveness and Benchmarking presentation and report the Committee received from College Sports Solutions. The item should identify next steps and provide UNR and UNLV an opportunity to respond to the Athletics Competitiveness and Benchmarking Study.
- Co-Chair Geddes requested that the Committee review and possibly update the Coach and Athletic Director Contract Templates and Checklists to address signing bonuses and the payment of relocation expenses.

Action items

The Board approved the following recommendations of the Athletics Committee:

- The minutes from the September 1, 2016, meeting of the Athletics Committee. (*Ref. ATH-2 on file in the Board Office.*)

39. Approved – Academic, Research and Student Affairs Committee (Agenda Item 41) – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations.

The Academic, Research and Student Affairs Committee met on December 1, 2016, and heard the following:

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

39. Approved – Academic, Research and Student Affairs Committee (Agenda Item 41) – (Continued)

Information items

- Vice Chancellor Abba provided an update on the Board's 15 to Finish enrollment intensity and student achievement campaign adopted in September 2013. The report included data reflecting the status of the campaign in increasing the number of students taking 15 or more credits, as well as tracking students who accumulated at least 30 credits in their first year of enrollment and through degree or certificate completion. The presentation highlighted institutional marketing and promotional efforts to embed the campaign into the culture of the institution. In particular, NSC was highlighted for its increase in the percentage of first-time, degree-seeking students (*ages 18-24*) enrolled in 15 or more credits (*10.9% in Fall 2013 to 45.3% in Fall 2015*). (*Refs. ARSA-7a, and ARSA-7b on file in the Board Office.*)
- Ms. Linda Heiss, Senior Director of Institutional Research, presented the first, third and fifth year new academic program reviews as mandated by Board policy (*Title 4, Chapter 14, Section 5*). Ms. Allison Combs, Assistant Vice Chancellor for Academic Affairs, introduced the report on institutional reviews of existing programs as mandated by Board policy (*Title 4, Chapter 14, Section 5*). Representatives of WNC and UNLV provided more in-depth presentations on their respective institution's existing program reviews, including the review process, statistical data and program review outcomes and next steps. (*Refs. ARSA-11a, ARSA-11b, ARSA-11c and ARSA-11d on file in the Board Office.*)

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the September 8, 2016, meeting of the Academic, Research and Student Affairs Committee. (*Ref. ARSA-2a on file in the Board Office.*)
- The elimination of the Northern Nevada Law Enforcement Academy at TMCC, as law enforcement partners regularly conduct their own academies and are satisfied with this arrangement. (*Ref. ARSA-2b on file in the Board Office.*)
- A revision to Board policy governing course numbering to allow professional schools to establish their own distinct course numbering rubric that extends beyond the numbering rubric set forth for course numbering generally (*Title 4, Chapter 14, Section 16*). (*Ref. ARSA-2c on file in the Board Office.*)
- A Master of Science in Data Analytics and Applied Economics at UNLV that combines the expertise and knowledge of Management Information Systems (*MIS*) with economics and statistics and responds to increasing demand from public and private sectors for graduates with these skills. (*Ref. ARSA-3 on file in the Board Office.*)

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

39. Approved – Academic, Research and Student Affairs Committee (Agenda Item 41) – (Continued)

- A new Department of Interdisciplinary, Gender and Ethnic Studies (*IGES*) at UNLV within the College of Liberal Arts that offers degrees formerly offered by the unit of Interdisciplinary Programs (*IDP*), including majors in Multidisciplinary Studies; Social Science Studies; Gender and Sexuality Studies; African American Studies; and Latin American Studies. (*Ref. ARSA-4 on file in the Board Office.*)
- A new Office of Enterprise & Innovation (*OEI*) at UNR, under which the following four existing university offices engaged in entrepreneurial activity will be located: Technology Licensing, Nevada Center for Applied Research (*NCAR*), the Innovation Center Powered by Switch (*IC*), and Nevada Industry Excellence (*NVIE*). (*Ref. ARSA-5 on file in the Board Office.*)
- An organizational unit proposal at UNR for three new clinical departments within the UNR School of Medicine (*UNR Med*): Emergency Medicine, Obstetrics and Gynecology, and Surgery. These new departments are part of the transformation of medical education in Nevada, including the establishment of the UNLV SOM and the expansion of UNR Med's educational programs in partnership with Renown Health. (*Refs. ARSA-6a, ARSA-6b and ARSA-6c on file in the Board Office.*)
- Revisions to Board policy governing transfer and articulation to clarify that the year-by-year course outlines required in Board policy are intended to preserve the transferable associate's degree upon transfer to a four-year institution (*Title 4, Chapter 14, Section 15*). In addition, specify that it is the policy of the Board of Regents to allow students options in selecting the catalog under which to graduate to assist students in graduating without excess credits or undue delay; give transfer students the option to graduate under the catalog year they initially enrolled at the two-year institution; and specify that students should consult with the appropriate entities before selecting the catalog under which to graduate to ensure compliance with any occupational or professional requirements or other post-graduation requirements (*Title 4, Chapter 14, Section 21, and Title 4, Chapter 16, Sections 17, 24 and 36*). (*Ref. ARSA-8 on file in the Board Office.*)
- A revision to Board policy that authorizes institutions to adopt policies governing student absences and specifies that students are expected to attend the classes in which they are enrolled unless absent for institutionally approved activities or other reasons allowed under institutional policy (*Title 4, Chapter 20, Section A.3*). (*Ref. ARSA-9 on file in the Board Office.*)
- A revision to Board policy concerning the community college baccalaureate degree proposal development and review process to delete the requirement that the university and state college presidents consider whether one of the four-year institutions wishes to offer the baccalaureate program proposed by a community college, and if a university or the state college decides to offer this baccalaureate degree to meet the identified need, it shall have one year to bring a proposal forward (*Title 4, Chapter 14, Section 9*). In addition, the revision requires that such proposals for a baccalaureate degree must be included in the *NSHE Planning Report* required pursuant to Nevada Revised Statutes 396.505 and *Title 4, Chapter 14, Section 3* of the

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

39. Approved – Academic, Research and Student Affairs Committee (Agenda Item 41) – (Continued)

Handbook before proceeding to the Council of Presidents. (Ref. ARSA-10 on file in the Board Office.)

- The 2017-2021 *Planning Report* that highlights the strategic objectives for the next four years for each NSHE institution, including foreseeable plans for new academic programs, student services and research initiatives. (Ref. ARSA-12 on file in the Board Office.)

40. Approved – Business, Finance and Facilities Committee (Agenda Item 42) – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations.

The Business, Finance and Facilities Committee met on December 1, 2016, and heard the following:

Information items

- First Quarter Fiscal Year 2016-2017 Fiscal Exceptions and Status of State Appropriations. The First Quarter Fiscal Year 2016-2017 report of fiscal exceptions of Self Supporting accounts and status of State Supported Operating Budget appropriations were presented. (Refs. BFF-3a and BFF-3b on file in the Board Office.)
- DRI Maryland Parkway Parcel Lease – Progress Update. Assistant Vice President Peter Ross, Campus and Planning & Physical Plant, provided a progress report on site clean-up and offer for lease of the DRI property located at 4590 S. Maryland Parkway, Las Vegas. (Ref. BFF-6 on file in the Board Office.)
- NSHE Deferred Maintenance Update. In response to the request at the September 2016 Board of Regents Meeting, Vice Chancellor for Finance Vic Redding provided an update to the NSHE Deferred Maintenance Capital Improvement Project Request, categorizing NSHE's request within the State Public Works Board (SPWB) priority order. Vice Chancellor Redding also updated the Committee on the status of the HECC/SHECC funding for deferred maintenance as well as SPWB actions in this area. (Ref. BFF-9 on file in the Board Office.)
- Institution Reports – Facility Constraint Initiatives. In response to a new business request from the September Board of Regents meeting, Business, Finance and Facilities Committee Chair Page asked each institution to provide details regarding their solutions and initiatives in this area. Each institution responded with their approaches to addressing facility constraints and otherwise utilizing classrooms, class labs, and other space efficiently. (Ref. BFF-4 on file in the Board Office.)
- Business Office Centralization and Shared Services. The item was removed from the agenda and will be brought back to the Committee at the March 2017 meeting.

New business

- The Committee Chair requested an analysis and discussion on methods of funding a deferred maintenance reserve be brought to a future meeting.

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

40. Approved – Business, Finance and Facilities Committee (Agenda Item 42) – (Continued)

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the September 8, 2016, meeting of the Business, Finance and Facilities Committee. (Ref. BFF-2a on file in the Board Office.)
- Fiscal Year 2015-2016 NSHE State Operating Budget to Actual Comparison. (Refs. BFF-2b(1) and BFF-2b(2) on file in the Board Office.)
- Fiscal Year 2015-2016 Transfers of Non-State Budget Expenditures to State Budgets after May 1st. (Refs. BFF-2c(1) and BFF-2c(2) on file in the Board Office.)
- Student Association Reports for Fiscal Year 2015-2016. Title 4, Chapter 20, B, Section 2(4) of the Regents' *Handbook* requires each student association to annually report to the Board by December the association revenues, expenditures and ending account balances for the preceding fiscal year. (Refs. BFF-2d(1) and BFF-2d(2) on file in the Board Office.)
- Fiscal Year 2016-2017 State Accountability Report. The System is required to submit to the State Executive Budget Office and LCB for their acceptance an accountability report reconciling the Legislative approved budget to the Board of Regents' approved budget. (Refs. BFF-2e(1) and BFF-2e(2) on file in the Board Office.)
- Fiscal Year 2015-2016 NSHE Self-Supporting Budget to Actual Comparison. (Refs. BFF-2f(1) and BFF-2f(2) on file in the Board Office.)
- First Quarter Fiscal Year 2016-2017 Budget Transfers, State Supported or Self-Supporting Operating Budgets. (Refs. BFF-2g(1) and BFF-2g(2) on file in the Board Office.)
- First Quarter Fiscal Year 2016-2017 NSHE All Funds Report. (Refs. BFF-2h(1) and BFF-2h(2) on file in the Board Office.)
- UNLV SOM Transfer Agreement with Clark County – 9 Acres. Approval of a First Amendment to the Transfer Agreement with Clark County and a First Amendment to Preliminary Affiliation Agreement with University Medical Center. The amendments extend the closing date for transfer of the 9 acre property to July 1, 2017, in order to accommodate the schedule for demolition of the existing structures on the site (*replacing the original December 31, 2016, closing date*). (Ref. BFF-2i on file in the Board Office.)
- Conveyance of 42.82 Acres in Northwest Las Vegas from the Bureau of Land Management for a Campus for CSN, and Approval of the Cooperative Campus Development Agreement. Approval to: (1) accept the conveyance of 42.82 acres in northwest Las Vegas from the BLM for the benefit of CSN; (2) authorize the Chancellor to accept and record the patent upon the terms and conditions described in the Memorandum of Conveyance; (3) approve the Cooperative Campus Development Agreement between the City of Las Vegas setting forth the process for the future development of the campus; (4) authorize the Chancellor to execute the Memorandum of Agreement with the BLM; (5) authorize the Chancellor to execute any ancillary documents necessary to effectuate the

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

40. Approved – Business, Finance and Facilities Committee (Agenda Item 42) – (Continued)

conveyance of the property on form approved by the Vice Chancellor of Legal Affairs, as requested by CSN President Richards. (*Ref. BFF-5 on file in the Board Office.*)

- University Gateway Project Phase 2 Lease/Purchase of Office Space - UNLV. Approval to implement agreements for this project, which include: (1) Office Lease and associated Purchase Agreement; (2) Declaration of Gateway Condominium and Bylaws of the Gateway Condominium Association; and (3) First Amendment to the Reciprocal Easement Agreement as requested by UNLV President Len Jessup. (*Ref. BFF-7 on file in the Board Office.*)
- Sale of Real Property (*Nelson Building*) located at 401 W. Second Street, Reno – UNR. Approval to sole source the sale of APN 011-026-04, 011-023-02 & 0110-023-01, located in Reno, Nevada to Secundo Vita, LLC for \$7,000,000.00, as requested by UNR President Johnson. (*Ref. BFF-10 on file in the Board Office.*)
- Authorization for Legislation increasing the NSHE Revenue Bond Authority. Approval for Chancellor White, UNR President Johnson, CSN President Richards and TMCC President Hilgersom to request legislation enabling additional revenue bond authority for UNR, CSN and TMCC from the 2017 Legislature. (*Ref. BFF-11 on file in the Board Office.*)

41. Approved – Audit Committee (Agenda Item 43) – The Board accepted the Audit Committee report and approved the Committee recommendations.

The Audit Committee met on December 1, 2016, and heard the following:

Information items

- Chair Allison Stephens provided remarks related to a proposed amendment to *Handbook* Title 1, Article VI, Section 3, revising the charge for the Audit Committee by incorporating a compliance component to provide centralized oversight to the renamed Audit and Compliance Committee. This was the first reading of a proposed Bylaw revision and was presented at this meeting for information only. Final approval may be requested at the March 2-3, 2017, meeting. (*Ref. A-12 and handouts on file in the Board Office.*)
- Chief Internal Auditor Joe Sunbury provided additional general remarks regarding departmental initiatives and emerging risks. It was noted that the Financial Aid Audit Specialist has joined the department, giving a focus on this high-risk area. In addition, there was discussion of elevated risk whenever key management changes are made and how Internal Audit can position itself to help review those areas.

Action items

The Board approved the following recommendations of the Audit Committee:

- The minutes from the September 8, 2016, meeting of the Audit Committee. (*Ref. A-2a on file in the Board Office.*)
- The following Internal Audit Follow-Up Report:
 - Social Media, NSHE System Office. (*Ref. A-2b on file in the Board Office.*)

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

41. Approved – Audit Committee (Agenda Item 43) – (Continued)

- Communications with those Charged with Governance, NSHE – Presented by Grant Thornton, LLP for the year ended June 30, 2016. (*Ref. A-3 on file in the Board Office.*)
- OMB Circular A-133 Audit Report & Financial Statements, NSHE – Presented by Grant Thornton, LLP for the year ended June 30, 2016. The A-133 Single Audit is an audit of federal grants received and is also known as the Uniform Guidance Audit. (*Ref. A-4 on file in the Board Office.*)
- Communications with those Charged with Governance, UNR Med Integrated Clinical Services, Inc. – Presented by Grant Thornton, LLP for the year ended June 30, 2016. (*Ref. A-5 on file in the Board Office.*)
- OMB Circular A-133 Audit Report & Financial Statements, UNR Med Integrated Clinical Services, Inc. – Presented by Grant Thornton, LLP for the year ended June 30, 2016. (*Ref. A-6 on file in the Board Office.*)
- The following Internal Audit Reports: (*Ref. Audit Summary on file in the Board Office.*)
 - Cloud Computing Management, NSHE System Computing Services. (*Ref. A-7 on file in the Board Office.*)
 - Rental Properties, UNR. (*Ref. A-8 on file in the Board Office.*)
 - Purchasing Card Program, DRI. (*Ref. A-9 on file in the Board Office.*)
 - Travel, NSHE System Office. (*Ref. A-10 on file in the Board Office.*)
- *Handbook* Revision, Internal Audit Department Charter – incorporating changes to the International Standards for the Professional Practice of Internal Auditing. (*Ref. A-11 on file in the Board Office.*)

42. Approved – Cultural Diversity and Title IX Compliance Committee (Agenda Item 45) –
The Board accepted the Cultural Diversity and Title IX Compliance Committee report and approved the Committee recommendations.

The Cultural Diversity and Title IX Compliance Committee met on December 2, 2016, and heard the following:

Information items

- Equity, Diversity and Inclusion Council Co-Chair Lilly Leon Vicks, Coordinator for Student Life, WNC, presented a report on recent work of the Council, including an update on the Chancellor's Diversity Roundtable and the Hispanic-Serving Institution Taskforce. Dr. Rainier Spencer, Vice Provost for Academic Affairs and Interim Chief Diversity Officer, UNLV, provided a report on the November 3, 2016, Southern Nevada Diversity Summit.
- Mr. Barrett Morris, Title IX Coordinator, UNLV; Cheri Canfield, Title IX Coordinator, NSC; and Mr. Eric Gilliland, Title IX Coordinator, CSN made presentations on Title IX activities and issues at their respective campuses. (*Refs. CD-5a and CD-5b on file in the Board Office.*)

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

42. Approved – Cultural Diversity and Title IX Compliance Committee (Agenda Item 45) – (Continued)

- Mr. Keith Rogers, Deputy Executive Director, Center for Academic Enrichment and Outreach at UNLV, provided an update on grants awarded to the Center, as well as special programming and outreach efforts to K-12 and higher education students. (*Refs. CD-3a and CD-3b on file in the Board Office.*)
- Ms. Benita Wolf, Director of Diversity and Inclusion, and Mr. Mario Gaspar de Alba, M.D., Associate Professor of Developmental Behavioral Pediatrics and Associate Dean for Diversity at the UNLV SOM, provided a summary of current diversity efforts regarding curriculum, community outreach, and the recruitment of students, staff, and faculty. (*Ref. CD-6 on file in the Board Office.*)

New business

- Committee Chair Crear will meet with Committee Vice Chair Hayes and Board of Regents Chairman Trachok to discuss the possibility of having a special meeting focusing on Title IX issues.

Action items

The Board approved the following recommendations of the Cultural Diversity and Title IX Compliance Committee:

- The minutes from the September 9, 2016, meeting of the Cultural Diversity and Title IX Compliance Committee. (*Ref. CD-2 on file in the Board Office.*)

43. Approved – Health Sciences System Committee (Agenda Item 46) – The Board accepted the Health Sciences System Committee report and approved the Committee recommendations.

The Health Sciences System Committee met on December 2, 2016, and heard the following:

Information items

- Dr. Trudy Larson, Director, School of Community Health Sciences, UNR Med, provided an update on the activities and initiatives of the Nevada State Public Health Laboratory System. Dr. Larson noted that the Nevada Newborn Screening Program has tested 148,967 babies, 94% of newborns and provides both testing and follow-up. (*Ref. HSS-3 on file in the Board Office.*)
- Dr. Karen West, Dean, UNLV School of Dental Medicine, provided an update on activities and initiatives of the UNLV School of Dental Medicine including, but not limited to, student enrollment and achievement, comparison with peer institutions, orthodontic program, clinical and research activities and engagement with the local community for fundraising. The Pediatric Residency Program has graduated 34 students since its inception (*6 stayed in Nevada*) and the Orthodontics program has graduated 74 students (*16 stayed in Nevada*). Future goals include the expansion of outreach, a Ph.D. program in Oral Biology, increase the number of off-site clinics, establish a certificate program in Dental Public Health, and a DDS program in International Oral Surgery. (*Ref. HSS-4 on file in the Board Office.*)

Agenda Items 39-46 taken as one item, with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately – (*Continued*)

43. Approved – Health Sciences System Committee (Agenda Item 46) – (Continued)

- Dr. Barbara Atkinson, Founding Dean of the UNLVSOM, provided an update on the UNLVSOM budget. (*Refs. HSS-5a, HSS-5b and supplemental material on file in the Board Office.*)
- Dr. Thomas Schwenk, Dean of UNR Med, and Dean Barbara Atkinson, UNLVSOM, provided an update on the activities and initiatives at UNR Med and UNLVSOM, as well as updates on fundraising plans and strategies including, but not limited to, UNR Med's historical fundraising strategies, fundraising priorities for both schools, and identifying and strategically fundraising for areas with the greatest unmet needs. UNLV reported that it has received preliminary accreditation to accept students and has received 730 applications, 230 from Nevada residents. (*Refs. HSS-6a and HSS-6b on file in the Board Office.*)

Action items

The Board approved the following recommendations of the Health Sciences System Committee:

- The minutes from the September 9, 2016, meeting of the Health Sciences System Committee. (*Ref. HSS-2 on file in the Board Office.*)
- The Memorandum of Understanding developed by UNR Med and UNLVSOM regarding the meaning of the "University of Nevada School of Medicine" and responsibilities under the various provisions of Nevada Revised Statutes that reference "University of Nevada School of Medicine." (*Ref. HSS-7 on file in the Board Office.*)

Regent Davidson moved acceptance of the reports and approval of the Committee recommendations for Agenda Items 39 – 46 (*ad hoc Chancellor Search Committee; Athletics Committee; Academic, Research and Student Affairs Committee; Business, Finance and Facilities Committee; Audit Committee; Cultural Diversity and Title IX Compliance Committee; and Health Sciences System Committee*) with the exception of Agenda Item 44 (*Investment Committee*) to be considered separately. Regent Stephens seconded. Motion carried.

Agenda Item 44 (Investment Committee) to be considered separately:

Regent Page noted he is employed by Wells Fargo and would abstain from the vote.

44. Approved – Investment Committee – The Board accepted the Investment Committee report and approved the Committee recommendations.

The Investment Committee met on December 1, 2016, and heard the following:

44. Approved – Investment Committee – (Continued)

Information items

- The Committee received an update from the Vice Chancellor for Finance, Vic Redding, and the Senior Director of Finance, Jamie Hullman, regarding the Outsourced Chief Investment Officer (*OCIO*) implementation for the management of the System's Endowment Fund, including status of the contracts and funds. Vice Chancellor Redding presented information regarding the establishment of an *OCIO* monitoring and reporting structure.

Action items

The Board approved the following recommendations of the Investment Committee:

- The minutes from the September 8, 2016, meeting of the Investment Committee. (*Ref. INV-2a on file in the Board Office.*)
- Approval of an amendment to the Cambridge Associates Advisory Services Agreement which removes advisory services for the Endowment Fund and extends the terms of the agreement for the Operating Fund through December 31, 2017. (*Ref. INV-2b on file in the Board Office.*)
- Staff from Cambridge Associates and System Administration presented a report on asset allocation and investment returns for the pooled Endowment and pooled Operating Funds for the quarter ended September 30, 2016. Mr. Jamie Hullman, Senior Director of Finance, reported on the activities and the current balance of the reserve account of the Operating Pool Fund which was a positive \$20.46 million as of close of business on Wednesday, November 30, 2016. (*Handouts on file in the Board Office.*)

The following items were recommended for Board approval by the Committee in conjunction with item 3:

1. Rebalancing recommendations as follows:
 - a. Endowment: \$2.3 million quarterly distribution from the portfolio to campuses for the quarter ending December 31, 2016, funded as follows:
 - i. Redeem \$1.3 million from Vanguard Institutional Index;
 - ii. Allocate \$1.0 million from Cash.
 - b. Operating Fund: Recommend no changes at this time.
- Approval of updates to the Endowment Fund Investment Policy; *Handbook*, Title 4, Chapter 10, Section 5. Staff from Cambridge Associates and Russell Investments presented information and analyses related to the proposed Endowment Fund asset allocation policy targets, ranges, benchmarks, spending distributions and other guidelines. (*Ref. INV-4 on file in the Board Office.*)
 - The Committee discussed the current Endowment Fund distribution rate of 4.75% for spending/management fee in relation to current investment allocation, projected returns and Board policy. The Committee also reviewed past performance of the System endowment and the University Foundation Endowment Funds. The Committee discussed how changes to the distribution policy may impact the long-term objectives and recommended changing the System Endowment Fund distribution rate from the current maximum rate of 4.75% to a new maximum rate of 4.5% (*for institutions with a management agreement*).

44. Approved – Investment Committee – (Continued)

Within the 4.5% distribution rate, up to 1.5% may continue to be allocated to the management fee. For institutions without a management fee, the spending rate was recommended for reduction from the current rate of 4.5% to 4.25%. The new distribution rate will become effective on July 1, 2017. (*Ref. INV-5 on file in the Board Office.*)

Regent Melcher moved acceptance of the report and approval of the Committee recommendations.
Regent Davidson seconded. Motion carried.
Regent Page abstained.

The meeting recessed at 4:23 p.m. and reconvened at 4:31 p.m.

45. Approved – Election of Vice Chair (Agenda Item 47) – In accordance with Board of Regents' Bylaws (*Article IV, Section 2*) the Board approved Regent Allison Stephens to serve as Vice Chair through June 30, 2017.

Regent Hayes requested the item be tabled until January 2017, when the incoming Regents may vote on the leadership.

Regent Page nominated Regent Stephens to serve as Vice Chair through June 30, 2017. Regent Wixom seconded.

Regent Doubrava believed it was important for the new Regents to not be excluded from the process.

Chairman Trachok noted that procedurally it would take nine members to suspend the Bylaws.

Motion carried via a roll call vote. Regents Anderson, Crear, Davidson, Doubrava, Geddes, Leavitt, Lieberman, Melcher, Page, Stephens, Trachok and Wixom voted yes. Regent Hayes voted no.

46. Information Only – Farewell to Outgoing Regents (Agenda Item 48) – Members of the Board and Presidents expressed their gratitude and offered memories to outgoing Regents Robert Davidson, James Dean Leavitt, Kevin C. Melcher and Michael B. Wixom for their service to the Nevada System of Higher Education. The outgoing Regents were presented gifts and Resolutions.

Regent Davidson stated it has been a great experience working with the System, he has learned a lot and the System is in great hands.

Regent Hayes left the meeting.

46. Information Only – Farewell to Outgoing Regents (Agenda Item 48) – (Continued)

Regent Melcher thanked his wife Ann for allowing him to travel 28,000 miles around the state while campaigning. He stated being a Regent is exciting and a great experience. He thanked staff, Presidents, faculty and students.

Regent Wixom stated it has been an extraordinary experience. He thanked the Chancellors, Regents, Chairmans, Vice Chancellors, Presidents and their staff, as well as the Board of Regents' staff past and present for all their hard work.

Regent Leavitt thanked his family and the Regents for their support. He stated he would miss the relationships and friendships and would have to find something to fill the void.

47. Information Only – New Business (Agenda Item 49) – None.

48. Information Only - Public Comment (Agenda Item 50) – None.

The meeting adjourned at 5:59 p.m.

Prepared by:

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Submitted for approval by:

Dean J. Gould
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Approved by the Board of Regents at its March 2 & 3, 2017, meeting.