

BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION
Joe Crowley Student Union, Milt Glick Ballrooms B & C
University of Nevada, Reno
87 West Stadium Way, Reno

Thursday, September 8, 2016
Friday, September 9, 2016

Video and Telephone Conference Connection from the Meeting Site to:
System Administration, Las Vegas
4300 S. Maryland Parkway, Board Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:

- Mr. Rick Trachok, Chairman
- Mr. Michael B. Wixom, Vice Chairman
- Dr. Andrea Anderson
- Mr. Cedric Crear
- Mr. Robert Davidson
- Dr. Mark W. Doubrava
- Dr. Jason Geddes
- Mr. Trevor Hayes (*Las Vegas*)
- Mr. James Dean Leavitt
- Mr. Sam Lieberman
- Mr. Kevin C. Melcher
- Mr. Kevin J. Page
- Ms. Allison Stephens

Others Present:

- Mr. John V. White, Chancellor
- Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
- Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs
- Mr. Bob Moulton, Vice Chancellor, Information Technology
- Ms. Brooke A. Nielsen, Vice Chancellor, Legal Affairs
- Mr. Vic Redding, Vice Chancellor, Finance
- Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board
- Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative
- Dr. Michael D. Richards, President, CSN
- Dr. Robert Gagosian, President, DRI
- Dr. Mark A. Curtis, President, GBC
- Mr. Bart J. Patterson, President, NSC
- Dr. Karin A. Hilgersom, President, TMCC
- Dr. Len Jessup, President, UNLV

Others Present: (Continued)

Dr. Marc A. Johnson, President, UNR
Mr. Chet O. Burton, President, WNC

Faculty senate chairs in attendance were Mr. Alok Pandey, CSN; Dr. Mark Green, DRI; Dr. John Patrick Rice, GBC; Dr. Bryan Sigel, NSC; Mr. Eric March, SA; Ms. Cheryl Cardoza, TMCC; Dr. Bill Robinson, UNLV; Dr. Fred Harris, UNR; and Mr. Jeffrey Downs, WNC. Student body presidents in attendance were Ms. Jill Robinson, ASCSN President, CSN; Mr. Deep Sengupta, GRAD President, DRI; Ms. Chelsey Fox, SGA President, GBC; Ms. Desiree DeCosta, NSSA President, NSC; Mr. David Turner II, SGA President, TMCC; Mr. Carlos Fernandez, CSUN President, UNLV; Ms. Meghan Pierce, GPSA President, UNLV; Mr. Brandon Boone, ASUN President, UNR; Mr. David Clark (*interim*), GSA President, UNR; and Ms. Diana Gurrola, ASWN President, WNC.

Chairman Rick Trachok called the meeting to order at 8:30 a.m. with all members present except Regents Crear and Lieberman. Chairman Trachok announced Vice Chancellor Brooke A. Nielsen's retirement. Regent Melcher introduced Ms. Cathy McAdoo incoming District 8 Regent. A moment of silence was held for former Regent Thalia Dondero, former First Lady of Nevada Bonnie Bryan and Regent Lieberman's father, David Lieberman. The University of Nevada, Reno ROTC Color Guard commanded by Cadet Jarrod Iwasaki and comprised of Cadets Jack Loftus, Bryce Lew and Dominic Orvis presented the colors. The Wolfpack Quartet, comprised of Ms. Ashton Whitley, Ms. Brittney May, Mr. Thomas Winiger and Ms. Emzy Burroughs performed the National Anthem. Regent Davidson led the Pledge of Allegiance.

1. Information Only – Introductions and Campus Updates – Each President provided campus-related updates on events that have occurred since the Board of Regents' last regular meeting.

Desert Research Institute (*DRI*) President Robert Gagosian introduced new Faculty Senate Chair Mark Green. President Gagosian stated on September 15, 2016, Governor Brian Sandoval, Renown and the DRI will announce a new health initiative and collaboration to improve the lives of all Nevadans.

Regent Lieberman entered the meeting.

Truckee Meadows Community College (*TMCC*) President Karin A. Hilgersom introduced new Faculty Senate Chair Cheryl Cardoza. TMCC has moved the tutoring center to the first floor of the library to better serve students. Over the summer, TMCC has engaged in a collective vision planning process.

Western Nevada College (*WNC*) President Chet O. Burton introduced new Student Body President Diana Gurrola. In July, WNC launched the Siemens Mechatronic Systems Certification Program, which was funded through a Science, Technology, Engineering and Math challenge grant from the last Legislative session. WNC is the first program in the western United States, with nine students in the initial class. Jumpstart is off to a great start with 415 students and the Veterans population continues to grow.

1. Information Only – Introductions and Campus Updates – (Continued)

Great Basin College (*GBC*) President Mark A. Curtis introduced new Faculty Senate Chair John Patrick Rice. Barrick Gold Corporation is providing a series of paid internships for Veterans in any discipline at GBC and a paid coordinator to supervise the program. The GBC radiology laboratory has been renovated. During the summer, President Curtis met with Senator Harry Reid who was instrumental in helping GBC obtain the land in Pahrump. Enrollment is increasing at GBC.

College of Southern Nevada (*CSN*) President Michael D. Richards announced the academic year is off to a robust start. The Multi-Campus District Committee met and reviewed the charge approved by the Board of Regents. CSN is reaching out to 600 displaced ITT Tech students in Nevada to offer assistance in transferring to a southern Nevada program.

Nevada State College (*NSC*) President Bart J. Patterson introduced new Student Body President Desiree DeCosta and new Faculty Senate Chair Bryan Sigel. President Patterson thanked interim Provost Robin Cresiski for her hard work while NSC moves through a search process.

University of Nevada, Las Vegas (*UNLV*) President Len Jessup introduced new Faculty Senate Chair Bill Robinson, new Student Body President Carlos Fernandez and new Graduate Student President Meghan Pierce. The campus is preparing for the October 19, 2016, Presidential Debate. Marketing student Connor Fields attended the Olympics in Rio and brought home the gold medal in the BMX competition. There are a number of capital projects happening at the University which will create more capacity for students. Mr. Perry Thomas who created the land trust that set the stage for the University campus passed away.

University of Nevada, Reno (*UNR*) President Marc A. Johnson introduced College of Liberal Arts Dean Debra Modellmog. In an effort to better serve students the University welcomed 60 new faculty members. The NevadaFit program for incoming freshman has grown from 60 students at its inception to 1,000 students this semester. The program is now across all eight colleges and 40 departments. The University is now in the process of renovating three buildings that are on the national historic register, as well as many other projects all across the campus.

2. Information Only – Institutional Student and Faculty Presentations – President Johnson introduced faculty presenter Dr. Sarah R. Cowie and student presenters Ms. Cami Bourquin, Ms. Brittany McGarr and Mr. Zeph Lane.

Dr. Cowie is an assistant professor of anthropology in the College of Liberal Arts and is one of the finest young professors and researchers. In spring 2015 she was named one of the 105 Presidential Early Career Award recipients for Scientists and Engineers by President Barack Obama. Professor Cowie has focused on historical archaeology of the American West and Southeast. She has done extensive research in social theory, power relations, structure and agency, landscapes, cultural resources management and decolonizing methods, archaeology of working communities, industrial archaeology and collaborative archaeology. Her work at the site of Stewart Indian School, a 110-acre

2. Information Only – Institutional Student and Faculty Presentations – (Continued)

historic site of some 50 buildings, has brought welcome resources, research and attention to the site. Stewart, which operated from 1890-1980, has a complicated history and has provided a collaborative backdrop for researchers, preservationists and the local Native American community to learn about indigenous heritage, as well as supplying a model for future indigenous archaeological efforts throughout the country. Archaeologists and their students have used the site as a way to better understand the culture and people who were involved with the school. University students, both native and non-native, are learning about the school and its importance to Nevada's history and future.

Student presenters Ms. Cami Bourquin, Ms. Brittany McGarr and Mr. Zeph Lane provided the following background. In 2014, the University started a partnership with National Aeronautics and Space Administration (NASA) to build an air traffic control system for drones. This system, called UTM, has since captured the interest of the aviation world. Companies ranging from small startups to Amazon and Google have joined with NASA to work on UTM, and universities across the nation are now interested in the project. In the summer of 2015, UNR was the first organization to participate in a test connecting a non-NASA aircraft to UTM. In the fall of 2015, UNR was one of just eight organizations in the country to test UTM in NASA-sponsored live flight demonstrations. In the spring of 2016, UNR organized the Nevada Test Site's portion of a "National Campaign" - the largest test of UTM to date. The National Campaign was a success. In their senior capstone course in Computer Science, Ms. Bourquin, Ms. McGarr and Mr. Lane built the software that Nevada used in the National Campaign.

The meeting recessed at 9:19 a.m. for the Academic, Research and Student Affairs Committee and Business, Finance and Facilities Committee meetings and reconvened at 11:37 a.m. with all members present except Regent Crear.

3. Information Only – Public Comment – Chairman Trachok noted the Board of Regents Office received five letters related to the proposed consolidation of the College of Agriculture, Biotechnology and Natural Resources (CABNR) and all will be included as part of the record, as well as, available to the public upon request.

Ms. Sierra Jickling, UNR Environmental Club, spoke in favor of the divestment from fossil fuels movement.

Mr. Ryan Romero, UNLV Student Body Vice President, stated on August 31, 2016, UNLV students broke a world record for the "Most LED Lights Lit Simultaneously" with 1,590 lights on the intramural field.

4. Information Only – Regents' Welcome and Introductions – Members of the Board were provided an opportunity to make introductions, welcome guests and offer acknowledgments.

Regent Melcher introduced Ms. Sara LaFrance, who is a candidate for Regent in District 9.

4. Information Only – Regents' Welcome and Introductions – (Continued)

Regent Leavitt noted this would be his last meeting in the north and reflected on his time serving on the Board of Regents and attending meetings and functions in the north. He stated he has been honored to serve on the Board of Regents and make a difference during that service.

5. Information Only – Chair of the Nevada Student Alliance (NSA) Report – Ms. Desiree DeCosta, Chair of the Nevada Student Alliance, reported the Alliance continues to work on initiatives to combat sexual assault on the campuses, scholarship opportunities, open education resources, online textbook systems, and cloud-based information systems. She was proud to present the first NSA newsletter of the school year thanks to the collaborative efforts of the NSA members.

6. Information Only – Chair of the Faculty Senate Chairs Report – Mr. Alok Pandey, Chair of the Faculty Senate Chairs, gave thanks to Chancellor John V. White, Vice Chancellor Brooke A. Nielsen and Vice Chancellor Crystal Abba for meeting with the Council of Chairs to keep them updated on developments and gathering faculty input for policy changes. Mr. Pandey noted there is a space on the briefing papers for “potential argument against the requested recommendation” and this space is usually left blank. Faculty thinks this area of the briefing paper should have dissent arguments. Mr. Pandey noted a plan for faculty involvement should be created prior to the beginning of the legislative session. The Council of Chairs thanked the Board for agreeing the new Chancellor should have experience in both higher education and research, moving the universities into Tier One, celebrating institutions that provide a workforce for the local communities and strengthening affordable education at the State College. The Council of Chairs expected a meaningful representation of all Nevada System of Higher Education (NSHE) institutions on the Chancellor Search Advisory Committee and is disappointed that the compilation is not consistent with the Code requirements.

7. Information Only – Chancellor's Report – Chancellor John V. White reported on the state of Nevada public higher education which included enrollment growth per 100,000 population, NSHE enrollment growth per 100,000 population, percent of adults 25-64 with a Bachelor's or higher and Associate or higher 2012, the under 18 population, enrollment as a percent of population 2013, State Higher Education Executive Officers perspectives on state and local government higher education funding, revenue per full time equivalency (FTE) by category and state: 2013-14, endowment and private gifts revenue/FTE: 2013-24, percent of revenue by category and state: 2013-14, state and local appropriations per FTE by institution type and state: 2013-14, instruction expenditures per FTE as a percent of total 2013-14, space per student, higher education research and development expenditures by state FY14, research, enrollment by race/ethnicity, institution type and state fall 2014, graduation rates: two-year and four-year institutions 2014, undergraduate awards (UG) per 100 UG FTE: 2013-14, retention rate of first-time, full-time freshmen, fall 2013 to fall 2014, formula funding: 4-year and 2-year institutions, performance pool: 4-year and 2-year institutions, professionals per 100,000 population, by state, professional enrollment 2014, student-to-faculty ratio 2014, college continuation for the Nevada high school graduating class of 2013, student pipeline, and college readiness assessment.

7. Information Only – Chancellor's Report – (Continued)

Chancellor White requested the following: 1) Ask the Legislature to revisit the 2004 capacity studies, adding a focus on workforce development; 2) Suggest the Strategic Plan focus on the deliverables that the state's policy commitments have already embraced; and 3) Highlight as the institutions are engaged in extraordinary efforts to develop new and innovative programs, the state will have to prepare to enhance the budgets of the institutions in order to increase those programs which are successful.

Vice Chairman Wixom thanked Chancellor White for his presentation and asked that the report is conveyed to the Governor and the Legislature and that the five-year trend and initiatives related to retention be highlighted.

Chancellor White stated it is clear the institutions are delivering on the performance components of the funding formula even though it does not have a reward component built in.

Vice Chairman Wixom asked what happened to the P-16 Council. Vice Chancellor Crystal Abba, Academic and Student Affairs, stated the Council is up and running and staffed through the Governor's office but has not met recently. The Governor's office has plans for revisions to the statute during the 2017 Legislative Session. She added she is the System representative.

Regent Geddes noted there had been a discussion on identifying the students who had some college credit but had stopped and determining a way to get them back in to widen the pipeline. Regent Geddes asked if there was data on these students. Chancellor White stated there is data, but the key is as enrollment in higher education has leveled off, all should be looking at how to better address the non-traditional student.

In response to a question from Regent Anderson, Chancellor White assumed the retention and graduation rates were also increasing for the two-year colleges but stated the five-year trends for the two-year colleges will also be included when presented to the Governor and Legislature.

Regent Hayes left the meeting.

Regent Stephens asked when the information will be presented to the Governor. Chancellor White stated it was his intention to present the information to various civic groups over the next several months, as well as the Governor, and arrange to answer any questions that he or his staff may have.

Regent Davidson stated it appears the System is doing better in many areas and it relates to the changes in the funding formula. He wondered if the funding formula could be changed even more to encourage performance. Regent Davidson noted Nevada's pipeline is the biggest challenge. The schools that are underperforming are usually the ones that end up being funded to increase their performance. There should be a better way to fund the schools that are performing as they should. Chancellor White stated there is a tremendous need for creativity and innovation for the institutions. Policy changes for innovation should be taken to Legislature.

7. Information Only – Chancellor’s Report – (Continued)
Regent Leavitt asked to look at the relationship between the System’s graduates and employment opportunities. Chancellor White believed especially in professional degrees there is an obligation to explain what lies ahead in the job market.
8. Information Only – Regents’ Reports – There were no Regents’ reports.
9. Information Only – Board Chairman’s Report – Chairman Trachok reported the Board had a successful workshop and he wanted to recognize the important work of Vice Chancellor Redding, his staff and the Board of Regents in approving a budget delineating the Board's priorities and delivering it to the Governor's office on time.
10. Approved – Consent Items – The Board approved the consent items as presented except consent item 10d that was considered separately.
 - 10a. Approved – Minutes – The Board approved the June 9-10, 2016, Board of Regents’ meeting minutes. (Ref. BOR-10a on file in the Board Office.)
 - 10b. Approved – Tenure Granted to Academic Faculty Upon Hire – The Board approved and accepted the annual reports to the Board of Regents from the Presidents of each institution naming any individual to whom tenure upon hire was granted pursuant to the provisions of NSHE Code (Title 2, Chapter 3, Section 3.3.1 b(2)). (Ref. BOR-10b and supplemental material on file in the Board Office.)
 - 10c. Approved – Code Revision, Composition of Regents’ President Search Committees – The Board approved an amendment to NSHE Code (Title 2, Chapter 1, Section 1.5.4(f)) to change the composition of the Regents’ President Search Committees from a mandatory six Regents to “four to six” Regents. The proposed Code revision was presented for initial discussion at the June 9-10, 2016, meeting. (Ref. BOR-10c on file in the Board Office.)

Regent Page moved approval of the consent items except for item 10d to be considered separately.
Regent Stephens seconded. Motion carried.
Regents Crear and Hayes were absent.

The following consent item was considered separately:

- 10d. Approved – Rehire of PERS Retiree, WNC – The Board approved President Burton’s request to rehire a PERS retiree, Professor Edda Gibson, at a salary cost of \$81,827.92, due to a critical labor shortage for Medical/Surgical Nursing Faculty. (Ref. BOR-10d on file in the Board Office.)

In response to a question from Regent Melcher, President Burton stated this was a nursing faculty hire through the critical labor shortage. It is critical that WNC is fully staffed since the rural nursing program is being reinstated in Fallon, Nevada.

The following consent item was considered separately: (Continued)

10d. Approved – Rehire of PERS Retiree, WNC – (Continued)

Regent Melcher moved approval of consent item
10d. Regent Lieberman seconded. Motion carried.
Regents Crear and Hayes were absent.

The meeting recessed at 1:11 p.m. and reconvened at 1:31 p.m. with all members present except Regents Crear and Hayes.

12. Approved – Community College Committee – The Board accepted the Community College Committee report and approved the Committee recommendations.

The Community College Committee met on September 1, 2016, and heard the following:
Information items

- Institutional Advisory Council (IAC) Meetings – IAC meeting reports were received from the President and IAC Chair of each institution.
 1. TMCC – IAC members were introduced to President Karin A. Hilgersom; a review of new and ongoing projects; and an introduction of IAC initiatives to President Hilgersom.
 2. WNC – A discussion of new program offerings at WNC; the relaunch of the Nursing program on the Fallon Campus; and delineation of IAC objectives for use by members when promoting/supporting WNC with community organizations and legislators.
 3. GBC – Discussed planning for the new Pahrump campus; plans for the 50th Anniversary in 2017; and the increase in the number of graduates and program offerings in spite of the budget cuts suffered over the last several years.
 4. CSN – A presentation of initial reports from the subcommittees on Career & Curriculum Alignment and Metrics; IAC members acting as “ambassadors” for CSN to engage legislators regarding CSN goals prior to and during the next legislative session.
- Community College Campus Initiatives – Each President provided an update on various initiatives on their campuses.
 1. TMCC – Moved the Tutoring Center to be adjacent to the library to give the availability of tutoring greater prominence. Solving the “intermediate math puzzle”, to improve outcomes with remedial math. Highlighted the renovated Pennington Technical Education Center.
 2. WNC – Highlighted the growth of the veteran’s population on campus, prompting the relocation of the Veterans Resource Center to provide additional space; the launch of the Mechatronics Training Program from Siemens Company; and launch of the Club Soccer program that has attracted international students from Brazil and Australia.
 3. GBC – Announced the underwriting of a Veterans Scholarship Program by Barrick Gold; the 6 percent increase in fall enrollment; and the successful Department of Education Financial Aid audit recently performed.

12. Approved – Community College Committee – (Continued)

4. CSN – The awarding of 186 Associate of Art degrees under the Reverse Transfer Program in association with UNLV and NSC; and the screening of “No Greater Odds” produced by CSN, at the Library of Congress, and community colleges in Cleveland and Philadelphia during the Republican and Democratic National Conventions, respectively.
- Unique Community College Highlights – Each IAC Chair, on a rotational basis, is asked to highlight unique characteristics about its college and/or community.
 - GBC IAC Chair Matt McCarty reported on the GBC service area being as large as the 10 smallest states combined; the service area encompassing 10 school districts; the Veterans Service Center at GBC is manned by the Department of Veterans Affairs and serves all area vets, and not only GBC students; the Land Survey program has students from six states attending online, and is the only one in Nevada; and many other unique facts about GBC.
 - Nevada College Collaborative – Executive Director Frank Woodbeck reported on the pending reallocation of Trade Adjustment Assistance Community College Career Training 4 Grant funding from CSN to its northern consortium partners, that will establish a Critical Systems Heating Ventilation, and Air Conditioning program in conjunction with Switch; the successful presentation to the Southern Nevada Forum legislators for support of NSHE legislative initiatives in 2017, including the increased Career Technical Education (CTE) weighted student credit hour funding; and the launch of an enhanced communications protocol among the Institutional Advisory Councils, the Community College Committee and Board leadership.
 - CSN/CCSD Policy & Space Partnerships – CSN Senior Vice President Patricia Charlton and Clark County School District (CCSD) representative Dr. Mike Barton reported on the various partnerships between CSN and CCSD, and the successes achieved, including the four CSN High Schools, serving 420 students; and Jumpstart concurrent enrollment programs serving 1,208 students. They also reported on strategies to improve placement outcomes; various assessment data that will lead to improvements in student success; and the CSN Catalyst Program. (*Ref. CC-7 on file in the Board Office.*)
 - Mission Differentiation – This discussion was launched by the Committee to begin providing comments and concerns of the IAC Chairs regarding the mission of the community colleges and those of the state college and universities; and the differences that strengthen the institutions. Regent Melcher opened the discussion by encouraging dialogue that will form the foundation for a discussion by the Board of Regents and NSHE strategic planning.
 - Topics for Future Discussion – The IAC Chairs and Committee members suggested future topics to include: continuation of mission differentiation discussions and how other states clarify institutional missions; resource allocation for community college capital needs; finding funding for the colleges to identify and attract qualified high school graduates who don't continue into post-secondary education; and how our colleges utilize the distance learning infrastructure of our state.

12. Approved – Community College Committee – (Continued)

Action items

The Board approved the following recommendation of the Community College Committee:

- The minutes from the June 2, 2016, meeting of the Community College Committee. (*Ref. CC-2 on file in the Board Office.*)

Regent Anderson moved acceptance of the report and approval of the Committee recommendations. Regent Geddes seconded. Motion carried. Regents Crear and Hayes were absent.

13. Information Only – Institutional Advisory Council, TMCC – TMCC Institutional Advisory Council Chair Collie Hutter and TMCC President Karin M. Hilgersom provided a report on the activities of the TMCC Institutional Advisory Council.

TMCC IAC Chair Hutter thanked the Board for its support of the IACs as they work to effectively discharge their mission.

TMCC IAC Chair Hutter reported the TMCC IAC has the following priorities: to learn as much about TMCC, the community colleges and NSHE to be successful, articulate and knowledgeable advocates for TMCC and community colleges; to establish ties with the employers of the community within the diverse sectors and to encourage them to engage with TMCC to hire TMCC graduates by using them for their training of current employees and by working with TMCC to establish programs for workforce training and industries that lead to certifications or degrees; learn about where and how potential students learn about TMCC and how to encourage them to consider the educational opportunities offered by TMCC; learn to work effectively with the NSHE and the Board of Regents; and to develop metrics to gauge whether TMCC is having an impact.

The TMCC IAC has engaged with many northern Nevada employers and found those engaged with TMCC recognize the value of the workforce programs available in their respective industries. The TMCC IAC will continue its outreach to employees and work with economic development to determine which programs require expanded capacity to meet the demands of the new larger companies coming to the region.

President Hilgersom stated she is thankful for the TMCC IAC and she is relying on it to help strengthen existing partnerships with industry, Washoe County School District and UNR. She also looks forward to the IAC helping write the vision and next steps for the college.

14. Approved – Institutional Strategic Plan and Handbook Revision, Institutional Mission Statement, CSN – The Board approved the 2017-2024 CSN Strategic Plan; revised institutional mission statement (*Handbook Title 4, Chapter 14, Section 4(5)*); revised vision and values statements; revised core themes; and the authorization to proceed to use the Plan as the basis of accreditation Year One and subsequent reports. (*Ref. BOR-14 on file in the Board Office.*)

14. Approved – Institutional Strategic Plan and Handbook Revision, Institutional Mission Statement, CSN – (Continued)

President Richards presented the 2017-2024 CSN Strategic Plan including the Northwest Commission on Colleges and Universities (*NWCCU*) accreditation cycle, year seven commendations and recommendations, the process, acknowledgements, the society of college and university integrated planning model, mission, vision, values, core themes (*student success, community connection, quality, institutional stewardship*), and next steps.

Regent Geddes moved approval of the 2017-2024 CSN Strategic Plan; revised institutional mission statement (*Handbook Title 4, Chapter 14, Section 4(5)*); revised vision and values statements; revised core themes; and the authorization to proceed to use the Plan as the basis of accreditation Year One and subsequent reports. Regent Davidson seconded. Motion carried. Regents Crear and Hayes were absent.

15. Information Only – College of Southern Nevada Performance Metrics – CSN President Michael D. Richards and Interim Vice President Hyla Winters, Academic Affairs, presented the College of Southern Nevada performance metrics including an update on American Council of Trustees and Alumni (*ACTA*) questions, Western Interstate Commission for Higher Education (*WICHE*) policy alert, Mission Strategic Plan, core themes, student success, community connections, inclusion and sense of belongings, quality, and institutional stewardship. (Ref. BOR-15 on file in the Board Office.)

In response to a question from Regent Page, President Richards stated that according to the data, when employment opportunities improve enrollment decreases and when there is a recession people need to improve their skills, thus enrollment will increase.

Regent Geddes asked if the software registration program CSN is utilizing has the ability to place a hold when a student is trying to register for a class that is not within their pathway. Vice President Winters responded not yet. The program does place the initial hold on the incoming cohort of recent high school graduates. CSN has begun conversations with System Computing Services to find ways to better restrict what the students are registering for. CSN, along with TMCC, have engaged in a project with a module called degree planner. The goal is to build the interactive, guided pathway for students so when they try to register for classes not in their pathway there will be a warning.

Chairman Trachok believed there is a disconnect related to the programs offered and the decrease in enrollments at the community colleges. President Richards stated the CSN IAC has reviewed and preliminarily determined CSN is offering what is needed, but the overall scheduling and pricing may not be best for non-traditional students.

15. Information Only – College of Southern Nevada Performance Metrics – (Continued)

In response to a question from Regent Page, President Richards stated more and more classes are being offered on Friday and Saturday. CSN did survey students on the weekend offerings and is now using the data to begin scheduling more.

Regent Anderson thought it was important for the Legislature to know the partnerships with the other institutions because of their importance.

Regent Leavitt suggested a white paper talking about the advantages of the integrated System related to things such as cost savings, communication, and seamless transfer.

The meeting recessed at 3:02 p.m. and reconvened at 3:11 p.m. with all members present except Regents Crear, Davidson, Hayes and Leavitt.

16. Postponed – Nevada Knowledge Fund (Agenda Item 11) – The agenda item will appear on a future agenda.

Regent Hayes entered the meeting.

17. Approved – Handbook Revisions, Approval of Athletic Director and Head Athletic Coach Employment Contracts (Agenda Item 16) – The Board approved revisions to Board policies (*Title 1, Article VII, Section 4; Title 2, Chapter 5, Section 5.4.2; and Title 4, Chapter 24*) to authorize institution Presidents to approve and execute athletic director and head athletic coach employment contracts rather than the Board of Regents. The proposed *Handbook* revisions were presented for initial discussion at the June 9-10, 2016, meeting. (*Ref. BOR-16 on file in the Board Office.*)

System Counsel Nick Vaskov summarized the policy proposals to include:

- Authorize institution Presidents to execute contracts, including all business terms related to compensation.
- Make institution Presidents accountable for athletic director and coach contracts by adding to the list of duties the obligation to provide oversight and management and control of Intercollegiate Athletics.
- For higher dollar contracts, the institution must provide certain written certifications to the Chancellor and Board Chief of Staff, including: a contract certification; that the institution has or reasonably expects to have the funds to pay contracts; and that the institution has conducted a reasonable and thorough background investigation, including verification of degrees and academic credentials.
- A fund disclosure setting forth the description and source of all funds anticipated to be used to pay for the contract, including all donor or third party funds relied on. The funds must be in hand or backed by legally enforceable pledge or gift agreements.
- A diversity report outlining the methods the institution used to obtain a diverse pool of candidates for the position.

17. Approved – Handbook Revisions, Approval of Athletic Director and Head Athletic Coach Employment Contracts (Agenda Item 16) – (Continued)

- The institution President is required to use the contract template, checklist and guidelines, if any, approved by the Board of Regents applicable to the position. The institution is free to modify and vary the contract terms, but the variations must be noted in the checklist with an explanation. This allows for reasonable changes based on circumstances.
- The institution must provide a balanced budget statement annually. It must be certified by the President and categorize the various revenues used to support the department.

System Counsel Vaskov reported amendments made to the *Handbook* were reviewed in June 2016 as the first reading. Changes made in June are presented today in the reference material as a redline version.

Regent Davidson entered the meeting.

Regent Lieberman strongly supported and agreed the Presidents should be held accountable for these hires.

Regent Leavitt entered the meeting.

Regent Page moved approval of the revisions to Board policies (*Title 1, Article VII, Section 4; Title 2, Chapter 5, Section 5.4.2; and Title 4, Chapter 24*) to authorize institution Presidents to approve and execute athletic director and head athletic coach employment contracts rather than the Board of Regents. Regent Lieberman seconded. Motion carried. Regent Crear was absent.

18. Approved – Code Revision, Appointment of Provosts – The Board approved an amendment to NSHE Code (*Title 2, Chapter 1, Section 1.6.1, new subsection c*) to make the appointment of provosts subject to the same requirements as the appointment of vice presidents. The amendment requires Chancellor approval of the appointment of provosts and, in addition, the Chancellor must consult with the Board Chair regarding the appointment of provosts only. NSHE Code, Section 1.6.1(b), currently requires Chancellor approval of the hiring of vice presidents who report directly to the President. The proposed Code amendment was presented for initial discussion at the June 9-10, 2016, meeting. (*Ref. BOR-18 on file in the Board Office.*)

Regent Geddes moved approval of an amendment to NSHE Code (*Title 2, Chapter 1, Section 1.6.1, new subsection c*) to make the appointment of provosts subject to the same requirements as the appointment of vice presidents. Regent Anderson seconded.

18. Approved – Code Revision, Appointment of Provosts – (Continued)

Regent Lieberman stated this item reflects how the System moves forward in the future. Regent Lieberman noted he was comfortable with the President and the Chancellor being included in the process, but did not know if the Board Chair should be involved in this since the position changes every one to two years.

Regent Doubrava stated he supports the Code revision in concept, but disagrees with the language, “shall be subject to the approval of the Chancellor in consultation with the Chair of the Board of Regents”.

Motion carried. Regents Doubrava, Leavitt and Lieberman voted no. Regent Crear was absent.

19. Approved – Handbook Revision, Standing Committees of the Board – The Board approved an amendment to the Board of Regents’ Bylaws (Article VI, Section 3, new subsection h) to make the ad hoc Committee on Athletics a standing committee of the Board. The proposed Bylaw amendment was presented for initial discussion at the June 9-10, 2016, meeting. (Ref. BOR-19 on file in the Board Office.)

Regent Crear entered the meeting.

Vice Chancellor Nielsen stated the ad hoc Committee on Athletics has initiatives that have taken longer than one year, which is the time limit for an ad hoc committee. At this time, the Committee must convert to a standing committee to allow the initiatives to be completed.

Regent Lieberman moved approval of an amendment to the Board of Regents’ Bylaws (Article VI, Section 3, new subsection h) to make the ad hoc Committee on Athletics a standing committee of the Board. Regent Page seconded. Motion carried.

20. Information Only – Hank Greenspun School of Journalism and Media Studies, UNLV (Agenda Item 31) – UNLV President Len Jessup and Executive Vice President and Provost Diane Chase presented an update on the School of Journalism and Media Studies. (Ref. BOR-31 on file in the Board Office.)

During 2015, the Hank Greenspun School of Journalism and Media Studies in the Greenspun College of Urban Affairs underwent an external review as part of normal UNLV academic processes. A report was published in May 2015, and since receiving the report, the School of Journalism and Media Studies has made a variety of changes over the past year addressing those suggestions in response to the external review.

Regent Page asked what a non-skilled required class is. Interim Director Joel Lieberman, Journalism and Media Studies, stated non-skilled classes are mostly theoretical in nature or have a boarder focus. Dean Rob Ulmer, Greenspun College of Urban Affairs, stated the classes also change the student’s mindset to think more globally.

20. Information Only – Hank Greenspun School of Journalism and Media Studies, UNLV (Agenda Item 31) – (Continued)

Senior Vice Provost Carl Reiber stated the reviewers provided a comprehensive review of the program and pointed out the problems. The program has made progress in advising and scheduling, allowing the students to move through a more quality program quicker.

In response to a question from Regent Page, Dean Ulmer stated three full-time faculty members have been hired to replace retirees.

Regent Lieberman acknowledged the program's progress has been made in a collaborative manner.

The meeting recessed at 3:42 p.m. for the Audit Committee and Investment Committee meetings and reconvened on Friday, September 9, 2016, at 9:10 a.m., immediately following the Cultural Diversity and Title IX Compliance Committee and Health Sciences System Committee meetings with all members present except Regents Crear, Doubrava and Hayes.

21. Information Only – Public Comment (Agenda Item 17) – Mr. Steven Cohen, UNLV undergraduate accounting student, was concerned with the academic justification for continuing to require both Business 101 and Management 201, related to yesterday's discussion of the CSN performance metrics.

Communication Specialist Claudine Wharton, University of Nevada Cooperative Extension (*UNCE*), spoke in favor of a more in-depth discussion of Cooperative Extension, and the need for more resources to help fulfill the land-grant mission of the institution.

Faculty Senate Chair Cheryl Cardoza, TMCC, stated the faculty senate chairs are concerned with the application of the NSHE Code to the formation of the Chancellor Search Institutional Committee and its makeup.

Faculty Senate Chair Bill Robinson, UNLV, agreed the NSHE Code has to be followed in all instances.

Faculty Senate Chair Jeffrey Downs, WNC, pointed out there is no representation from WNC on the Chancellor Search Advisory Committee. He asked for the oversight to be remedied.

Regent Doubrava entered the meeting.

SGA President David Turner II, TMCC, stated the position of Chancellor is crucial to all institutions and the Chancellor Search Committee needs a broad array of perspectives.

Northern Area Director Frank Flavin, UNCE, spoke against the UNCE consolidation proposal.

Interim Dean and Director Mark Walker, UNCE, spoke in favor of the UNCE consolidation proposal.

21. Information Only – Public Comment (Agenda Item 17) – (Continued)

ASCSN President Jill Robinson, CSN, reported CSN students want the student union buildings built on the campuses and are willing to pay the extra fees to have dedicated student spaces.

Regent Hayes entered the meeting.

District 5 Commissioner Jeanne Herman, Washoe County, spoke in favor of the UNCE and that the county has always supported the program, especially during difficult economic times.

Ms. Dagney Stapleton, Nevada Association of Counties, stated her association believes in the importance of the UNCE to Nevada counties. She voiced the concerns of the counties with the consolidation proposal.

Regent Page left the meeting.

22. Information Only – Great Basin College Performance Metrics (Agenda Item 20) – GBC
President Mark A. Curtis presented the Great Basin College performance metrics including mission, overview, 2015 student profile, 10-year enrollment trends, college-level success rates by mode of instruction, tuition over the last five years, administrative vs. instructional spending ratios, building utilization, administrator salaries, faculty course and credit hours, student performance on nationally-normed tests, student engagement survey, Veteran's Resource Center, graduation rates, graduating students' challenges, and campus climate survey on academic freedom and intellectual diversity. (Ref. BOR-20 on file in the Board Office.)

Chairman Trachok clarified the success rate of online courses is 74 percent and asked how it compares across the country. President Curtis stated it has been in the range of 75-80 percent for years and very close to the national average.

Regent Stephens asked if the indirect costs include student support services, with President Curtis responding yes and stating GBC will try and do a better job of separating out those items tied to instruction.

Regent Melcher believed the completion rate statistics could be broken down by area to help tell GBC's story.

Regent Leavitt left the meeting.

23. Approved – Physical Master Plans, CSN (Agenda Item 21) – The Board approved the CSN physical master plans for use as a guide for capital facilities and improvements. (Ref. BOR-21 on file in the Board Office.)

President Richards, Senior Associate Vice President Sherri Payne and Director Will Lewis, CSN Facilities Management, presented the CSN physical master plans including the background, guiding principles, physical master plans by campus, the inclusive process used and effective utilization of space.

23. Approved – Physical Master Plans, CSN (Agenda Item 21) – (Continued)

Regent Leavitt entered the meeting.

Vice Chairman Wixom asked if the land patent holds the same educational use restriction as the other patents. President Richards stated CSN hopes the land patent will be on the December Board of Regents' agenda and it will contain the same educational use restrictions the Bureau of Land Management (*BLM*) has placed on other patents. The City of Las Vegas development agreement will also be brought back as a revised document that will guide the build-out of the campus.

Vice Chairman Wixom asked if any progress was being made on the patent restrictions. System Counsel Nick Vaskov reported he has been working with the BLM to finalize the environmental review survey and the preparation of the patent. There have been ongoing discussions related to the use restrictions that create concerns with regard to public-private partnerships. The restriction is part of Federal law and the System will have to be aware as it works on future projects with the BLM.

In response to a question from Regent Geddes, Vice President Payne stated that as buildings are developed CSN does not necessarily want the buildings to be Leadership in Energy and Environmental Design (*LEED*) certified but instead meet LEED standards. Regent Stephens asked why CSN would not want the buildings to be LEED certified. Vice President Payne stated there is a lot of documentation that goes toward the certification and it is very expensive.

Regent Doubrava left the meeting.

Vice Chairman Wixom stated there is a deferred maintenance formula and asked if the third party was aware of the formula or how did they determine the deferred maintenance evaluation. Vice President Payne stated they used a variety of different methods including an evaluation of needs and different surveys. Vice Chairman Wixom followed up with how CSN was prioritizing the deferred maintenance needs. Vice President Payne stated they review the critical items such as a mechanical system failure which would cause the loss of a building function.

Regent Doubrava entered the meeting.

Vice Chairman Wixom requested the prioritization of deferred maintenance come forward as an agenda item to show the Legislature that the System is being responsible for deferred maintenance.

Regent Melcher encouraged collaboration with the high schools with regards to space utilization.

Vice Chairman Wixom moved approval of the CSN physical master plans for use as a guide for capital facilities and improvements. Regent Stephens seconded. Motion carried. Regents Crear and Page were absent.

Regent Hayes left the meeting.

24. Approved – ad hoc DRI President Search Committee (Agenda Item 23) – The Board accepted the ad hoc DRI President Search Committee report and approved the Committee recommendations.

The ad hoc DRI President Search Committee met on June 1, 2016, and August 17, 2016, and heard the following:

Information items

- Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents presented the essentials of a successful search and the Open Meeting Law as it relates to the president search procedure. (*Ref. DRI PSC-3 on file in the Board Office.*)
- The Committee discussed the pros and cons of hiring a search consultant. The Committee determined it would hire a search firm and authorized the Chancellor, in consultation with Chair Jason D. Geddes, Chief of Staff Dean J. Gould, Vice Chancellor Brooke A. Nielsen, and DRI President Robert Gagosian to hire a search consultant.
- The DRI President Leadership Statement was reviewed. The Committee defined desired characteristics of candidates applying for the president position to be added. A draft President Leadership Statement and schedule prepared for discussion will be available at the August 17, 2016, meeting. (*Refs. DRI PSC-6a, DRI PSC-6b, DRI PSC-6c and DRI PSC-6d on file in the Board Office.*)
- Chair Jason D. Geddes reported on the search process and related matters. Chancellor John V. White reported regarding the process by which the search consultant was selected. Witt/Kieffer was hired.
- Chair Geddes and Search Consultants Brian Bloomfield and Zachary Smith of Witt/Kieffer led a discussion on the president search process and specific search procedures. The Committee directed Chancellor White to narrow the semi-finalists to a pool of two to four finalist candidates, preferably three, to bring in for campus visits and interviews. (*Ref. DRI PSC-4 on file in the Board Office.*)
- The Committee and Search Consultants Brian Bloomfield and Zachary Smith reviewed the current draft of the DRI President Leadership Statement. The Committee made recommendations and directed the search consultants to finalize the President Leadership Statement. (*Ref. DRI PSC-5 on file in the Board Office.*)
- The Committee and Search Consultants Brian Bloomfield and Zachary Smith discussed advertising options. (*Refs. DRI PSC-6a and DRI PSC-6b on file in the Board Office.*)

Action items

The Board approved the following recommendation of the ad hoc DRI President Search Committee:

- The minutes from the June 1, 2016, meeting of the ad hoc DRI President Search Committee. (*Ref. DRI PSC-2 on file in the Board Office.*)

24. Approved – ad hoc DRI President Search Committee (Agenda Item 23) – (Continued)

Regent Geddes moved acceptance of the report and approval of the Committee recommendations.
Regent Davidson seconded. Motion carried.
Regents Crear, Hayes and Page were absent.

25. Approved – ad hoc Committee on Athletics (Agenda Item 24) – The Board accepted the ad hoc Committee on Athletics report and approved the Committee recommendations.

The ad hoc Committee on Athletics met on September 1, 2016, and heard the following:

Information items

- The Committee reviewed and discussed the athletic department “Annual Reports” submitted by CSN, UNR and UNLV as required under Title 4, Chapter 24, Section 9 of the *Handbook*. (Refs. COA-5a, COA-5b, COA-5c COA-5d and supplemental material on file in the Board Office.)
- The Committee reviewed and discussed policy proposals amending various provisions of the *Handbook* in order to authorize institution Presidents to approve and execute athletic director and athletic coach employment contracts. (Refs. COA-6a, COA-6b, COA-6c, COA-6d and COA-6e on file in the Board Office.)
- The Committee received an update and information concerning the Athletics Competitiveness and Benchmarking Study of the UNR and UNLV athletic departments from College Sports Solutions. (Ref. COA-4 on file in the Board Office.)

Action items

The Board approved the following recommendations of the ad hoc Committee on Athletics:

- The minutes from the June 2, 2016, meeting of the ad hoc Committee on Athletics. (Ref. COA-2 on file in the Board Office.)
- The athletic coach and athletic director Contract Template, Checklist and Guidelines as reflected in the reference materials with the following revisions: (Refs. COA-3a, COA-3b, COA-3c, COA-3d and COA-3e on file in the Board Office.)
 - a. That Paragraph 3.3 of the athletic coach Contract Template and Paragraph 3.2 of the athletic director Contract Template include a requirement that the institution: (1) verify the appointee's academic degrees and credentials; and (2) investigate the appointees past compliance with NCAA (or NJCAA) rules, prior to execution of any employment contract.
 - b. That the following language is added to Paragraph 5.7 of the athletic coach contract template as subsection (f): "An amount determined by the Athletic Director with the approval of the President for participation in other post season tournaments."
 - c. That Paragraph 2 of the Guidelines be amended to require the institutions to provide written justification for changes to the athletic director Contract Template.

25. Approved – ad hoc Committee on Athletics (Agenda Item 24) – (Continued)

Regent Lieberman moved acceptance of the report and approval of the Committee recommendations. Regent Leavitt seconded. Motion carried. Regents Crear, Hayes and Page were absent.

26. Approved – Academic, Research and Student Affairs Committee (Agenda Item 25) – The Board accepted the Academic, Research and Student Affairs Committee report and approved the Committee recommendations.

The Academic, Research and Student Affairs Committee met on September 8, 2016, and heard the following:

Information items

- Ms. Renee Davis, NSHE Director of Student Affairs, presented highlights from the 2014-15 *NSHE Financial Aid Report*, highlighting NSHE financial aid programs and awards distributed across the System. Total Financial Aid increased by 5.5 percent since the prior financial year. The federal government continues to be the primary source, and the majority of disbursed financial aid continues to be in the form of student loans (*other categories include grants, scholarships, and student employment*). In addition, Vice Chancellor Abba provided an update on the Silver State Opportunity Grant Program created by the 2015 Nevada Legislature. Highlights include in year two of the program, the initial percentage of eligible unfunded students increased over the initial percentage of the prior year, signaling a change in student behavior. (*Refs. ARSA-9a and ARSA-9b on file in the Board Office.*)
- Ms. Lori Brazfield, Director of the NSHE Sponsored Programs Office, presented highlights from the 2014-15 *NSHE Sponsored Funding Annual Report*, including the amount awarded and the distribution of the awards for NSHE and each of its institutions. Overall, the total awarded in sponsored funding across NSHE continued to increase, although some institutions (*UNLV, DRI and TMCC*) experienced a decrease this fiscal year. The total number of proposals and proposals awarded NSHE-wide also increased from the prior fiscal year. (*Refs. ARSA-15a and ARSA-15b on file in the Board Office.*)

Action items

The Board approved the following recommendations of the Academic, Research and Student Affairs Committee:

- The minutes from the June 9, 2016, meeting of the Academic, Research and Student Affairs Committee. (*Ref. ARSA-2 on file in the Board Office.*)
- The elimination of the Bachelor of Science and Bachelor of Arts in Environmental Studies at UNLV, which are being subsumed into the existing Bachelor of Science in Public Administration. (*Ref. ARSA-2b on file in the Board Office.*)
- The deactivation of the Doctor of Philosophy in Workforce Development and Organizational Leadership at UNLV, as the existing degree and community needs, are no longer aligned. (*Ref. ARSA-2c on file in the Board Office.*)
- The elimination of the Center for Education Policy Studies at UNLV, which is no longer funded. (*Ref. ARSA-2d on file in the Board Office.*)

26. Approved – Academic, Research and Student Affairs Committee (Agenda Item 25) – (Continued)

- A new Center for Migration, Demography and Population Studies at UNLV, which is unique among the institutions in the mountain West and well-suited for southern Nevada. (Ref. ARSA-2e on file in the Board Office.)
- The deactivation of the Master of Science in Secondary Education at UNR due to low enrollment. (Ref. ARSA-2f on file in the Board Office.)
- Changing the Orvis School of Nursing at UNR from an academic unit within the Division of Health Sciences to a free-standing academic program, recognizing its growth and success and consistent with best practices for schools of nursing at research institutions. (Ref. ARSA-2g on file in the Board Office.)
- The creation of the Nevada Institute for Sustainability at UNR that will be involved in research on enhancing the efficiency and safety of existing power plants, as well as the development and commercialization of efficient, less-polluting energy technologies for the future. (Ref. ARSA-2h on file in the Board Office.)
- A revision to CSN's Academic Master Plan to include among its planned programs an Associate of Applied Science in Facility Maintenance and Manufacturing. (Ref. ARSA-2i on file in the Board Office.)
- A revision to TMCC's Academic Master Plan to include among its planned programs an Associate of Applied Science in Construction and Design. (Ref. ARSA-2j on file in the Board Office.)
- A revision to Board policy to include concordant scores for the new SAT first administered in March 2016, where such scores are currently utilized in Board policy, including for placement into gateway English and mathematics courses (Title 4, Chapter 16, Section 1), university admissions (Title 4, Chapter 16, Section 4), and eligibility for the Millennium Scholarship (Title 4, Chapter 18, Sections 9.2.1, 9.3.1, and 9.4). (Ref. ARSA-2k on file in the Board Office.)
- A revision to Board policy governing the catalogs under which a student may elect to graduate from a university or the state college to allow exceptions on a case-by-case basis for all students, instead of limiting such exceptions to transfer students (Title 4, Chapter 16, Sections 17 and 37). (Ref. ARSA-2l on file in the Board Office.)
- A revision to Board policy to provide specific authorization for institutions to negotiate and enter into contracts with publishers, bookstores, and vendors to allow instructional materials to be offered to students at a reduced cost (Title 4, Chapter 14, Section 29). (Ref. ARSA-2m on file in the Board Office.)
- A Doctor of Philosophy in Mathematics at UNR to offer an advanced degree in a STEM discipline for students interested in pursuing careers in banking, insurance, engineering, computing, research and development, finance, and data analysis. (Ref. ARSA-3 on file in the Board Office.)
- A Doctor of Philosophy in Statistics and Data Science at UNR that will position students to be competitive in careers including academia, pharmaceutical companies and research institutions. (Ref. ARSA-4 on file in the Board Office.)
- A Bachelor of Arts in Dance at UNR to prepare students to enter the field as dance practitioners, educators, administrators and/or scholars. (Ref. ARSA-5 on file in the Board Office.)

26. Approved – Academic, Research and Student Affairs Committee (Agenda Item 25) – (Continued)

- The consolidation of the College of Agriculture, Biotechnology and Natural Resources (CABNR), the Nevada Agricultural Experiment Station and the University of Nevada Cooperative Extension at UNR into one administrative structure reporting to the Dean of CABNR that will substantially improve the units' ability to work together. (Ref. ARSA-6 on file in the Board Office.)
- An Associate of Applied Science in Facility Maintenance and Manufacturing at CSN in response to the workforce demands. (Ref. ARSA-7 on file in the Board Office.)
- An Associate of Applied Science in Construction and Design at TMCC to prepare students for entry-level and professional positions in this field. (Ref. ARSA-8 on file in the Board Office.)
- A revision to Board policy concerning early and dual enrollment of high school students that asserts NSHE's commitment to help prepare high school students for post-secondary education and the workforce, including providing opportunities for earning college-level credit while in high school. The revision broadens existing authority for institutions to offer programs and courses to high school students at a reduced registration fee, sets forth related definitions, and streamlines Board policies in this area (Title 4, Chapter 16, Sections 2, 8, and 28, and Title 4, Chapter 17, Section 12). (Ref. ARSA-10 on file in the Board Office.)
- A revision to Board policy governing unmanned aircraft systems (UAS) to require compliance with federal and state laws and require institutions to adopt policy and procedures governing UAS use on campus, pursuant to Board policy (Title 4, Chapter 1, new Section 34). (Ref. ARSA-11 on file in the Board Office.)
- A revision to Board policy eliminating the fees associated with electronic transcript exchanges between NSHE institutions and authorizing institutions to establish protocols for the exchange of electronic transcript data for the purpose of facilitating transfer admission, reverse transfer, supplemental enrollment evaluation, graduation and similar activities, provided student consent is obtained (Title 4, Chapter 17, Section 21 and new Section 22). (Ref. ARSA-12 on file in the Board Office.)
- A revision to Board policy concerning registered offenders that requires compliance federal and state law and Board policies; authorizes institutions to deny admission, revoke admission, limit enrollment and/or restrict the activities of a student, employee or other individuals on the campus who are registered offenders; requires each President to develop procedures governing these activities; and requires registered offenders to self-identify to the institution. (Title 4, Chapter 1, new Section 34) Presidents must designate institutional representatives to coordinate with law enforcement agencies. (Title 4, Chapter 1, Section 12) The revisions also delete provisions under Chapter 4, Section 12 of the Procedures and Guidelines Manual, which are now outdated. (Ref. ARSA-13 on file in the Board Office.)

26. Approved – Academic, Research and Student Affairs Committee (Agenda Item 25) – (Continued)

- A revision to Board policy eliminating the geographic service areas defined under the Board's policy for the purpose of distance education, as well as references to "service area" in other areas of Board policy, along with making related technical changes (*Title 4, Chapter 14, Sections 2, 3, 4 and 13; Title 4, Chapter 16, Sections 13, 22 and 33; and Title 4, Chapter 17, Section 17 of the Handbook, and Chapter 2, Section 2 and Chapter 17, Sections 1 and 2 of the Procedures and Guidelines Manual*). (Ref. ARSA-14 on file in the Board Office.)

Regent Geddes moved acceptance of the report and approval of the Committee recommendations.
Regent Melcher seconded. Motion carried.
Regents Crear, Hayes and Page were absent.

Chairman Trachok indicated Agenda Items 26 – 30 would be taken as one item.

27. Approved – Business, Finance and Facilities Committee (Agenda Item 26) – The Board accepted the Business, Finance and Facilities Committee report and approved the Committee recommendations.

The Business, Finance and Facilities Committee met on September 8, 2016, and heard the following:

Information items

- The Fourth Quarter Fiscal Year 2015-2016 Fiscal Exception Report was presented. The report provides quarterly updates on all self-supporting budgets that experience deficits or negative cash balances. Reference *BFF-5b* was updated. The CSN Dental Faculty Practice comment was revised to reflect the current status of the correction plan (*page 2 of 3*). (Refs. *BFF-5a, BFF-5b and supplemental material on file in the Board Office*.)
- The Biannual Report on Registration Fees and Non-Resident Tuition Fees was presented. Assembly Bill (*AB*) 490, Section 8 (*2015 Session*), requires the NSHE to report registration fees and non-resident tuition fees received by the NSHE institutions beyond the amounts authorized in Section 1 of *AB 490*, as well as the intended expenditures for any additional student fee revenue. The bill requires that this report is submitted to the Interim Finance Committee on a semi-annual basis. (Ref. *BFF-6 on file in the Board Office*.)
- In response to the follow-up request from the efficiency and effectiveness initiative discussion at the June 2016 meeting of the Business Finance and Facilities Committee, NSHE staff prepared an analysis of the procurement activity in FY16 for Committee discussion related to potential purchasing collaborations. (Ref. *BFF-8 on file in the Board Office*.)
- UNLV President Len Jessup and Dean of Harrah College of Hotel Administration Stowe Shoemaker provided an update on fundraising efforts for the UNLV Hotel College academic building. (Ref. *BFF-13 on file in the Board Office*.)

Agenda Items 26 – 30 taken as one item – (*Continued*)

27. Approved – Business, Finance and Facilities Committee (Agenda Item 26) – (Continued)

- Fiscal Year 2015-2016 Transfers of Non-State Budget Expenditures to State Budgets after May 1, 2016, was removed from the Consent Agenda and will be brought back to the Committee at the December 2016 meeting. (*Refs. BFF-2c1 and BFF-2c2 on file in the Board Office.*)
- New Business: Chair Page requested a follow-up discussion and recommendations regarding NSHE purchasing office structure and potential purchasing collaborations be brought to the December meeting.

Action items

The Board approved the following recommendations of the Business, Finance and Facilities Committee:

- The minutes from the June 9, 2016, meeting of the Business, Finance and Facilities Committee. (*Ref. BFF-2a on file in the Board Office.*)
- The report of the Fourth Quarter Fiscal Year 2015-2016 Budget Transfers of State Supported or Self-Supporting Operating Budget Funds between Functions. Reference *BFF-2b(2)* was updated. A CSN transfer was transposed and updated to accurately show the transfer. (*Refs. BFF-2b1, BFF-2b2 and supplemental material on file in the Board Office.*)
- The report summarizing the issuance of University Revenue Bonds for projects at UNR and UNLV. (*Ref. BFF-2d on file in the Board Office.*)
- The Clark County Land Dedication for Tropicana Project – UNLV. Approval of two land dedications to Clark County totaling 2,457 gross square feet for construction of a bus turnout and right turn lane extension located at the UNLV Paradise Campus and that the Chancellor be granted authority to execute two Temporary Construction Easements with Clark County and one utility easement with the Las Vegas Valley Water District, and any other ancillary documents, including but not limited to, all required agreements, conveyances, easements and rights-of-way, deemed necessary and appropriate to implement the project with approval from the Vice Chancellor of Legal Affairs as requested by UNLV President Len Jessup. (*Ref. BFF-2e on file in the Board Office.*)
- The Conveyance of 274 Acres in Nye County from the Bureau of Land Management for the Pahrump Campus of Great Basin College. Approval to: (1) accept the conveyance of 274.4 acres in Nye County from the BLM for the benefit of Great Basin College; (2) authorized the Chancellor to accept and record the patent upon the terms and conditions described in the Memorandum of Conveyance; and (3) authorized the Chancellor to execute the Memorandum of Agreement with the BLM-related to the property as requested by GBC President Mark A. Curtis. In addition, authorized the Chancellor to execute any ancillary documents necessary to effectuate the conveyance of the property on the form approved by the Vice Chancellor of Legal Affairs, as requested by GBC President Mark A. Curtis. Reference *BFF-12* was updated to include language in the BLM Memorandum of Conveyance regarding the Terms and Conditions for the Patent. (*Ref. BFF-12 and supplemental material on file in the Board Office.*)

Agenda Items 26 – 30 taken as one item – *(Continued)*

27. Approved – Business, Finance and Facilities Committee (Agenda Item 26) – (Continued)

- The Fiscal Year 2016-2017 NSHE State Operating Budget. Reference *BFF-3b* was updated. Fiscal Year 16 expenditure total was corrected to reflect balance forward and institutional revenue pages were inserted in each institutional detail section. (*Refs. BFF-3a, BFF-3b and supplemental material on file in the Board Office.*)
- The Fiscal Year 2016-2017 NSHE Self-Supporting Budget. (*Refs. BFF-4a and BFF-4b on file in the Board Office.*)
- The Bond Resolution – University Gateway Project Purchase – UNLV. Approval of Resolution authorizing revenue bond financing in an amount not to exceed \$14,800,000 and use of Parking Services self-supporting revenues to pay the debt service on the project financing as requested by UNLV President Len Jessup. (*Ref. BFF-7 on file in the Board Office.*)
- The Clear Channel Long-Term Ground Lease at 42-Acre Tropicana Site – UNLV. Approval to: (1) enter into a ten year long term ground lease with Clear Channel Outdoor Inc. for two existing billboards located on the 42 acre parcel that will be converted from static to digital format; and (2) that the Chancellor be authorized to approve and execute any ancillary documents necessary to the implementation of the lease provided all such documents are approved as to form by the Vice Chancellor of Legal Affairs as requested by UNLV President Len Jessup. In addition, authority was given to the Senior Vice President for Finance and Business for UNLV to approve and finalize Exhibit C of the lease in order to conform the description of the Premises following conversion of the billboards to digital format, as requested by UNLV President Len Jessup. (*Ref. BFF-9 on file in the Board Office.*)
- The Master Wireless Network Agreement and Ground Lease – UNR. Approval: (1) of the Master Wireless Network Agreement and Ground Lease with Concourse Communications Group, LLC; and (2) authorized President Johnson or his designee to approve and execute individual site leases for antenna, head-end, and other infrastructure related to the wireless network consistent with the Form of Site Lease attached as Exhibit C to the Master Wireless Network Agreement and Ground Lease, as requested by UNR President Marc Johnson. (*Ref. BFF-11 on file in the Board Office.*)
- The Pre-Approval for the Sale of Real Property and Delegation of Authority Resolution – UNR. The Board currently holds a 50 percent interest in 121 acres of mountainside property known as APN# 021-030-10. Hillside Holdings, LLC owns the remaining 50 percent interest in the property. The property is steep and difficult to develop with little commercial value. Approval to: (1) sell the Board's 50 percent interest in 44 of the 121 acres to Hillside Holdings and Inland Capital Management for the appraised value of \$150,175; and (2) to take 100 percent ownership in 77 of the 121 acres, which will serve as a buffer to UNR's Main Field Station Laboratory. Authorize the Chancellor or his designee to approve and execute any and all documents necessary to effectuate this transaction provided that all such documents are approved as to form by the Vice Chancellor for Legal Affairs, as requested by UNR President Marc Johnson. (*Ref. BFF-10 on file in the Board Office.*)

Agenda Items 26 – 30 taken as one item – *(Continued)*

27. Approved – Audit Committee (Agenda Item 27) – The Board accepted the Audit Committee report and approved the Committee recommendations.

The Audit Committee met on September 8, 2016, and heard the following:

Information items

- Chief Internal Auditor Joe Sunbury provided additional general remarks regarding departmental initiatives and personnel updates. It was noted the newly-created Financial Aid Audit Specialist position will soon be filled as a signed offer letter has been received.

Action items

The Board approved the following recommendations of the Audit Committee (*Audit Summary on file in the Board Office.*):

- The minutes from the June 9, 2016, meeting of the Audit Committee. (*Ref. A-2a on file in the Board Office.*)
- The following Internal Audit Follow-Up Reports:
 - CSUN Preschool, UNLV. (*Ref. A-2b on file in the Board Office.*)
 - Child & Family Research Center, UNR. (*Ref. A-2c on file in the Board Office.*)
 - Facilities Maintenance Services, UNR. (*Ref. A-2d on file in the Board Office.*)
 - Fleischmann Planetarium, UNR. (*Ref. A-2e on file in the Board Office.*)
- The following Internal Audit Reports:
 - Reprographics / Design Services, UNLV. (*Ref. A-3 on file in the Board Office.*)
 - Student Financial Aid, GBC. (*Ref. A-4 on file in the Board Office.*)
 - Travel Office, UNR. (*Ref. A-5 on file in the Board Office.*)
 - Purchasing Card Program, UNR. (*Ref. A-6 on file in the Board Office.*)
- The Audit Exception Report for the period ended June 30, 2016. (*Ref. A-7 on file in the Board Office.*)
- The NSHE Internal Audit Department Work Plan for the year ending June 30, 2017. (*Ref. A-8 on file in the Board Office.*)

27. Approved – Investment Committee (Agenda Item 28) – The Board accepted the Investment Committee report and approved the Committee recommendations.

The Investment Committee met on September 8, 2016, and heard the following:

Action items

The Board approved the following recommendations of the Investment Committee:

- The minutes from the June 9, 2016, meeting of the Investment Committee. (*Ref. INV-2 on file in the Board Office.*)

Agenda Items 26 – 30 taken as one item – (*Continued*)

27. Approved – Investment Committee (Agenda Item 28) – (Continued)

- Staff from Cambridge Associates presented a report on asset allocation and investment returns for the pooled Endowment and pooled Operating Funds for the quarter ended June 30, 2016. Jamie Hullman, Senior Director of Finance, reported on the activities and the current balance of the reserve account of the Operating Pool Fund which was a positive \$33.3 million as of close of business on Wednesday, September 7, 2016, after the \$5.25 million distribution approved at the August 25th special Board meeting.

The Board approved the following in conjunction with this item:

1. Rebalancing and distribution recommendations as follows:

a. Endowment:

- i. \$2.2 million quarterly distribution from the portfolio to campuses for the quarter ending September 30, 2016, funded from Cash;
- ii. Recommend rebalancing the portfolio toward policy targets as follows:
 - 1. allocate \$2.0 million from Vanguard Institutional Index;
 - 2. allocate \$0.75 million from Manning & Napier;
 - 3. allocate \$0.75 million from MFS International;
 - 4. allocate \$0.5 million from RS Global Natural Resources;
 - 5. allocate \$0.5 million from Harvest MLP;
 - 6. Add \$1.0 million to Wells Capital Montgomery Fixed Income; and
 - 7. Add \$1.3 million to Cash.

b. That the System submit redemption notices as necessary for transition to the OCIO providers, with cash proceeds to be redeployed by the new OCIO providers pursuant to the Endowment investment policy guidelines.

c. Operating Fund:

- i. Recommend adding \$5 million to Vanguard Inflation-Protected Securities, sourced from PIMCO All Asset All Authority Fund.
- ii. Recommend adding \$30 million to Cash to bring the allocation above the policy threshold of 25%, sourced from:
 - 1. \$10 million from US Equities (Vanguard Institutional Index);
 - 2. \$15 million from WellsCap Short Duration;
 - 3. \$5 million from PIMCO Total Return.

Agenda Items 26 – 30 taken as one item – *(Continued)*

27. Approved – Investment Committee (Agenda Item 28) – (Continued)

- The Committee received an update from the Vice Chancellor for Finance, Vic Redding, regarding the selection of the Outsourced Chief Investment Officer(s) (OCIO) for the management of the System's Endowment Fund, and provided the status of the contract negotiations. For implementation of the OCIO model, the Committee recommends:
 1. The temporary extension of the current advisory contract with Cambridge Associates for up to 90 days, through December 31, 2016, to facilitate a transition to OCIO.
 2. Approval for the Vice Chancellor for Finance to continue contract negotiations with both bidders for OCIO services and the Chancellor be authorized, after consultation with the Committee Chair and review by the Vice Chancellor for Legal Affairs, to enter into one or more agreements for OCIO services for all, or a portion, of the Endowment Funds. *(Ref. INV-4 and supplemental material on file in the Board Office.)*

27. Approved – Cultural Diversity and Title IX Compliance Committee (Agenda Item 29) –
The Board accepted the Cultural Diversity and Title IX Compliance Committee report and approved the Committee recommendations.

The Cultural Diversity and Title IX Compliance Committee met on September 9, 2016, and heard the following:

Information items

- Equity, Diversity and Inclusion Council Co-Chair Lilly Leon Vicks, Coordinator for Student Life, Western Nevada College, presented a report on recent work of the Council, including an update on the Northern Nevada Diversity Summit and current Title IX training efforts.
- Dr. Rainier Spencer, Associate Vice President for the Office of Diversity Initiatives, UNLV, provided an update on the 2016 Southern Nevada Diversity Summit, which will be held at UNLV on November 3. The all-day event will feature four sessions, each with three concurrent panels.
- Dr. Alan Stavitsky, Dean of the Donald W. Reynolds School of Journalism and Center for Advanced Media Studies, presented information on Reynolds School of Journalism initiatives including Diversity Fellow in Residence, Health Communication and Spanish Language Bilingual Journalism. He added that the university is developing the first Spanish-Language media undergraduate degree program in the nation. Vanessa Vancour, Coordinator for the Nevada Media Alliance, presented information about the Noticero Mòvil program, which provides Spanish and English language content to Northern Nevada, as well as other community and media outreach efforts. *(Refs. CD-5a and CD-5b on file in the Board Office.)*

Agenda Items 26 – 30 taken as one item – *(Continued)*

27. Approved – Cultural Diversity and Title IX Compliance Committee (Agenda Item 29) – (Continued)

- Dr. Edith Fernandez, Associate Vice President of Community Engagement and Diversity Initiatives, and Amey Evaluna, Program Coordinator, provided a report on the college's Men of Color Retreat and Convocation. In addition, Dr. Laura Naumann, Assistant Professor of Psychology, presented a summary of the report, "Presenting Mental Health Needs at a Minority-Serving Institution." (*Refs. CD-6a and CD-6b on file in the Board Office.*)
- Representatives from northern Nevada institutions presented an overview of Title IX activities and issues. Presenters included Lynn Mahlberg Vice President of Student Services, GBC; Dr. Karin A. Hilgersom, President, and Jill Atkinson, Director of Equity and Inclusion, TMCC; Denise Cordova, Director of the Equal Opportunity and Title IX Office, UNR; and Mark Ghan, Vice President, General Counsel, Title IX Compliance Coordinator, WNC. (*Ref. CD-7 on file in the Board Office.*)
- New Business: Regent Robert Davidson requested the Committee explore options to increase minority male enrollment and graduation. He also asked that the Committee analyze the current movement toward segregated student housing and review current NSHE policies on that issue.

Action items

The Board approved the following recommendation of the Cultural Diversity and Title IX Compliance Committee:

- The minutes from the June 10, 2016, meeting of the Cultural Diversity and Title IX Compliance Committee. (*Ref. CD-2 on file in the Board Office.*)

27. Approved – Health Sciences System Committee (Agenda Item 30) – The Board accepted the Health Sciences System Committee report and approved the Committee recommendations.

The Health Sciences System Committee met on September 9, 2016, and heard the following:

Information items

- On behalf of President Johnson and President Jessup, Dr. Barbara Atkinson, Founding Dean of the UNLV School of Medicine, and Mary Duggan, General Counsel, UNR, presented for information only a new Code section under which professional staff of the UNR School of Medicine in southern Nevada who are hired by the UNLV School of Medicine will be credited with accumulated leave the UNR School of Medicine (*Title 2, Chapter 5, Section 5.4.10*). This policy revision will be presented for action at a subsequent meeting of the Board of Regents. (*Ref. HSS-5 on file in the Board Office.*)

Agenda Items 26 – 30 taken as one item – *(Continued)*

27. Approved – Health Sciences System Committee (Agenda Item 30) – (Continued)

- Dr. Atkinson provided an update on key initiatives including the accreditation progress, facility planning and design, faculty recruitment, transitioning UNR School of Medicine academic faculty to UNLV School of Medicine, Faculty Practice Plan, and clinical operations. Highlights included the recent LCME accreditation visit and review of the school's proposed curriculum for the first two years, which received multiple commendations, as well as recognition for a "thoughtful and innovative" curriculum. The Committee discussed concerns raised for ensuring and defining diversity within the accreditation process, and the need to develop and communicate with the Board the contingency plans in the event necessary approvals are delayed. On the clinical side, the Ackerman Center for Autism and Neurodevelopment Solutions had a "soft" opening in July and was able to provide diagnoses to over 200 children who had been on waiting lists.
- Dr. Thomas Schwenk, Dean of the UNR School of Medicine, provided an update on the activities related to the expansion and development of the UNR School of Medicine. Updates included leadership changes, the creation of new departments, medical student curriculum, Graduate Medical Education (*GME*) expansion throughout the state, and the strategic planning process. Highlights included the expanding partnership with Renown involving the creation of new departments to replace those moving to the UNLV School of Medicine. In addition, Renown has also made a large commitment to UNR's Physician Assistant program, which has received accreditation and has an overwhelming demand with hundreds of applicants for the class of 24. *(Ref. HSS-7 on file in the Board Office.)*

Action items

The Board approved the following recommendations of the Health Sciences System Committee:

- The minutes from the June 10, 2016, meeting of the Health Sciences System Committee. *(Ref. HSS-2 on file in the Board Office.)*
- The agreement, as amended, between NSHE, University of Nevada, Reno School of Medicine and University of Nevada, Las Vegas School of Medicine and their practice plans for the transition of medical education in southern Nevada. *(Ref. HSS-4 and supplemental material on file in the Board Office.)*

Regent Davidson moved acceptance of the reports and approval of the Committee recommendations for Agenda Items 26 – 30 (*Business, Finance and Facilities Committee; Audit Committee; Investment Committee; Cultural Diversity and Title IX Compliance Committee; and Health Sciences System Committee*). Regent Leavitt seconded. Motion carried. Regents Crear, Hayes and Page were absent.

28. Information Only – Health Sciences System Retrospective (Agenda Item 22) – Chancellor John V. White reviewed the accomplishments of the Health Sciences System of the NSHE. (Ref. BOR-22 on file in the Board Office.)

Chancellor White stated Dr. Marcia Turner has served in the Health Sciences System for much of the last 10 years. He acknowledged her accomplishments and hard work. In the process of running Health Sciences, she was also tasked with other jobs across the System. Chancellor White thanked her for her many contributions to the NSHE and wished her continued success.

Dr. Tuner stated it has been an honor to work in the role. She stated it was always the goal to provide the best experience for the students and to enable them to provide the best patient care.

29. Information Only – U.S. Presidential Debate, UNLV (Agenda Item 32) – UNLV President Len Jessup presented an update on activity associated with the final U.S. Presidential Debate to be held on the UNLV campus at the Thomas & Mack Center on October 19, 2016. (Ref. BOR-32 on file in the Board Office.)

Las Vegas is home to the final Presidential Debate, which is expected to draw 2,500 to 3,500 media representatives and attract approximately 70 million viewers from around the world. The debate is a collaborative effort, and UNLV has partnered with the Las Vegas Convention and Visitors Authority, as well as various entities and institutions in southern Nevada.

30. Information Only – New Business (Agenda Item 33) – Regent Stephens asked for a discussion on the police consolidation in southern Nevada.

Regent Geddes asked for an agenda item related to a Code revision to make the Chancellor Search and President Search guidelines more uniform. He also requested an update on campus building utilization.

Regent Melcher stated he heard concern from some faculty and students that there may not be appropriate representation on the Chancellor Search and he encouraged individuals to attend the meetings and be a part of the process.

31. Information Only – Public Comment (Agenda Item 34) – None.

The meeting adjourned at 10:55 a.m.

Prepared by:

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Submitted for approval by:

Dean J. Gould
Chief of Staff and Special Counsel
to the Board of Regents

Approved by the Board of Regents at the December 1-2, 2016, meeting