BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION

Rogers Student Center, Ballroom
Nevada State College
1021 East Paradise Hills Drive, Henderson

Thursday, March 3, 2016
Friday, March 4, 2016

Video Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:	Mr. Rick Trachok, Chairman Mr. Michael B. Wixom, Vice Chairman Dr. Andrea Anderson Mr. Cedric Crear Mr. Robert Davidson Dr. Mark W. Doubrava Dr. Jason Geddes Mr. Trevor Hayes Mr. James Dean Leavitt Mr. Sam Lieberman Mr. Kevin C. Melcher Mr. Kevin J. Page – *via telephone* Ms. Allison Stephens
Others Present:	Mr. Daniel J. Klaich, Chancellor Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs Mr. Larry Eardley, Vice Chancellor, Budget and Finance Ms. Brooke A. Nielsen, Vice Chancellor, Legal Affairs Mr. Vic Redding, Vice Chancellor, Finance and Administration Dr. Marcia Turner, Vice Chancellor, Health Sciences Dr. Steven Zink, Vice Chancellor, Information Technology Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative Ms. Renee Yackira, Special Advisor to the Chancellor Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents

Others Present: *(Continued)*

Dr. Michael D. Richards, President, CSN
Dr. Stephen G. Wells, President, DRI
Dr. Mark A. Curtis, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. J. Kyle Dalpe, President, TMCC
Dr. Len Jessup, President, UNLV
Dr. Marc A. Johnson, President, UNR
Mr. Chet Burton, President, WNC

Also present were faculty senate chairs Dr. Camille Naaktgeboren, CSN; Ms. Dana Trimble, DRI; Mrs. Mary Doucette, GBC; Dr. Roberta Kaufman, NSC; Mr. Eric March, NSHE; Dr. John Adlish, TMCC; Dr. Bryan L. Spangelo, UNLV; Dr. David Sanders, UNR; and Mr. Gary Schwartz, WNC.

Student government leaders present included Ms. Brenda Romero, ASCSN President, CSN; Mr. Levi Keach, GRAD Vice President, DRI; Ms. DeMarynee Saili, SGA President, GBC; Ms. Yesenia Cuevas, NSSA President, NSC; Mr. Spencer Schultz, SGA President, TMCC; Ms. Kanani Espinoza, CSUN President, UNLV; Ms. Surbhi Sharma, GPSA President, UNLV; Mr. Caden Fabbi, ASUN President, UNR; Mr. Tyler Ross, GSA President, UNR; and Ms. Andrea Senda, ASWN President, WNC.

Chairman Trachok called the meeting to order at 8:31 a.m. with all members present except Regents Davidson, Hayes, Page and Stephens. The University of Nevada, Las Vegas (UNLV), Department of Police Services Honor Guard presented the colors and Nevada State College (NSC) pre-nursing student Mr. Marco Lopez performed the National Anthem. Regent Crear led the Pledge of Allegiance.

Regent Davidson entered the meeting

Chairman Trachok recognized the passing of Senator Debbie Smith, Mr. Fred Albrecht and the former president of the College of Southern Nevada (CSN) Dr. Richard Moore with a moment of silence.

1. Information Only – Institutional Student and Faculty Presentations *(Agenda Item #2)* – Mr. Bart J. Patterson, President, NSC, introduced student presenter, Ms. Juana Garcia, NSC, and faculty presenter, Dr. Zachary Woydziak, Assistant Professor of Chemistry, NSC.

Regent Hayes entered the meeting.

Ms. Garcia is a senior at NSC and will be receiving a Bachelor of Arts in Biology with a minor degree in Chemistry in spring 2016. She has received notification of being a top doctoral candidate at the University of Minnesota Medicinal Chemistry Graduate Program. During the past two years, she participated in various undergraduate research opportunity programs, such as the Nevada Idea Network of Biomedical Research Excellence and the Experimental Program to Stimulate Competitive Research. She provided information to the Board on her background as a first-generation student at NSC and her research on

1. Information Only – Institutional Student and Faculty Presentations *(Agenda Item #2)* – *(Continued)*

   nucleophilic aromatic substitution. She has presented her published research at numerous local and national conferences.

   Dr. Woydziak has a Doctor of Philosophy in Organic Chemistry from the University of California, Irvine. He connects with students by sharing his passion for chemistry. Rather than avoiding organic chemistry, students have petitioned NSC to offer a chemistry degree. A significant number of students are involved in undergraduate research resulting in the development of a new medicinal chemistry tool. An impressive number of his students have gone on to medical, graduate, pharmacy, dental and veterinary schools. Dr. Woydziak provided the Board with information on his background as a higher education instructor and his research regarding fluorescent molecules.

   Regent Melcher asked Dr. Woydziak where he is from. Dr. Woydziak said he attended McQueen High School in Reno, then went to the University of Nevada, Reno (UNR), and came back to Nevada after graduate school.

The Board recessed for the Academic, Research and Student Affairs Committee and the Business, Finance and Facilities Committee meetings at 9:01 a.m. on Thursday, March 3, 2016, and reconvened at 11:04 a.m. the same day with all members present except Regents Page and Stephens.

2. Information Only – Public Comment *(Agenda Item #3)* – The following individuals expressed their opposition to the current UNLV mascot: Ms. Roxann McCoy, President of the Las Vegas branch of the National Association for the Advancement of Colored People (NAACP) and Professor Sylvia Lazos, UNLV William S. Boyd School of Law and Vice Chair of the Latino Leadership Council.

   Vice Chairman Wixom thanked Dr. Lazos and Ms. McCoy for their input and attendance.

   Mr. Gil Lopez thanked Regent Crear and Mr. Daniel J. Klaich, Chancellor, for attending the Black and Brown Forum and thanked Vice Chairman Wixom for meeting with him to talk about diversity issues.

3. Information Only – Regents' Welcome and Introductions *(Agenda Item #4)* – None.

4. Information Only – Chair of the Nevada Student Alliance Report *(Agenda Item #5)* – Mr. Caden Fabbi, Chair, Nevada Student Alliance (NSA), said a professionalism campaign is being run throughout the System during the month of March; the State of the Student Advisory Report will soon be distributed to the Board members; last month the NSA passed a resolution opposing the Safe Campus Act of 2015 *(H.R. 3403)*; and the NSA is considering possible structural changes during the upcoming legislative session to include more students from throughout the state in the process.

5. Information Only – Chair of the Faculty Senate Chairs Report *(Agenda Item #6)* – Ms. Dana Trimble, Faculty Senate Chair of Chairs, Desert Research Institute (DRI), said the Council of Chairs has continued to work on policy initiatives; annual presidential evaluations; budget requests and enhancements; faculty compensation; and other items aimed to improve the long-term sustainability of the Nevada System of Higher Education (NSHE). The Faculty Senate conducted a survey in order to determine the overall faculty perspective on the faculty transfer policy and, based on the survey results, the NSHE faculty strongly oppose the policy. The Nevada Faculty Alliance (NFA) continues to work on the annual and periodic presidential evaluation processes. The institutions are also concerned about faculty health benefits and recruitment and retention issues.

6. Information Only – Chancellor's Report *(Agenda Item #7)* – Mr. Daniel J. Klaich, Chancellor, highlighted recent work of the Chancellor's office, including:

   - Developing and/or implementing the Gateway Course Success Summit, the College Readiness Report, the Transfer and Articulation Audit and the Empower Student Informational System for latitudinal data analysis.
   - Working closely with Tesla and Faraday Future to develop workforce training, working with the Governor's office regarding the Workforce Innovations for the New Nevada (WINN) fund and Science, Technology, Engineering and Mathematics (STEM) Workforce Challenge Grants.
   - Revising policy regarding intellectual property, sexual harassment, drones and southern Nevada police services consolidation.
   - Continuing work on iNtegrate 2.
   - Developing the budget, reviewing responses to the Outsourced Chief Investment Officer (OCIO) and making changes to the audit process.
   - Representing the Board and the Chancellor at many functions and on many issues, such as the Legislative Interim Finance Committee (IFC) meetings, diversity issues community outreach, communications and website updates.
   - Transitioning the medical school and developing Practice Plan operations, chairing the Governor's State Workforce Investment Board in the health care sector, acting as the principal investigator on two nursing grants and managing Department of Employment, Training and Rehabilitation grants.
   - Upgrading iNtegrate 1 and implementing iNtegrate 2 technology, improving network systems with community partners and examining critical areas, such as potential security and hacking attacks.

   Chancellor Klaich thanked his staff for all of their hard work.

7. Information Only – Regents' Reports *(Agenda Item #8)* – Regent Geddes said he attended the Gateway Course Success Summit on February 17, 2016. The Board is emphasizing its expectations of the institutions to support student success by stressing the importance of completing gateway courses.

   Regent Melcher provided information on the Truckee Meadows Community College (TMCC) presidential search process and said the presidential search information is on TMCC's website. The application deadline is March 18, 2016.

8. Information Only – Board Chairman's Report *(Agenda Item #9)* – Chairman Trachok reviewed the Board's work at the January special meeting, including the:

- Central role community colleges play at advancing student success.
- Common registration platform.
- Role the eight institutions play in student success.
- Need for more collaboration between colleges and universities
- Goal to improve graduation rates.
- Upcoming budget process as well as budget enhancement prioritization.

9. Approved – Consent Items *(Agenda Item #10)* – The Board approved the consent items as presented. Consent Item #10h was considered separately.

9a. Approved – Minutes *(Agenda Item #10a)* – The Board approved the following meeting minutes:

- October 9, 2015, ad hoc Board of Regents' Chief of Staff Search Committee meeting *(Ref. BOR-10a1 on file in the Board office).*
- October 16, 2015, ad hoc Board of Regents' Chief of Staff Search Committee meeting *(Ref. BOR-10a2 on file in the Board office).*
- December 3-4, 2015, Board of Regents' meeting *(Ref. BOR-10a3 on file in the Board office).*
- December 4, 2015, Foundation meetings:
  - CSN *(Ref. BOR-10a4 on file in the Board office).*
  - DRI Research *(Ref. BOR-10a5 on file in the Board office).*
  - DRI Research Parks, LTD *(Ref. BOR-10a6 on file in the Board office).*
  - GBC *(Ref. BOR-10a7 on file in the Board office).*
  - NSC *(Ref. BOR-10a8 on file in the Board office).*
  - TMCC *(Ref. BOR-10a9 on file in the Board office).*
  - UNLV *(Ref. BOR-10a10 on file in the Board office).*
  - UNR *(Ref. BOR-10a11 on file in the Board office).*
  - WNC *(Ref. BOR-10a12 on file in the Board office).*

9b. Approved – Gift Acceptance of Painting, UNR *(Agenda Item #10b)* – The Board approved the acceptance of the Native American painting titled "I Am Your Chief" from donor Nicholas Sparks *(Ref. BOR-10b on file in the Board office).*

9c. Approved – Irini's Angels Scholarship Endowment, TMCC *(Agenda Item #10c)* – The Board approved the acceptance of a $5,000 donation from the donor to establish the new Irini's Angels Scholarship Endowment. The new endowment will benefit students at TMCC through scholarships. The donor has expressly requested for this endowment account to be invested in, and managed by, the NSHE Endowment Pool *(Ref. BOR-10c on file in the Board office).*

9d. Approved – TMCC-NFA Contract *(Agenda Item #10d)* – The Board approved the TMCC-NFA contract for the period July 1, 2016, through June 30, 2019 *(Ref. BOR-10d on file in the Board office).*

9. Approved – Consent Items *(Agenda Item #10)* – *(Continued)*

9e. Approved – Tenure *(Agenda Item #10e)* – The Board approved tenure for the following faculty members. Each applicant meets the standards for tenure in the NSHE Code and has a positive recommendation by his or her institution following a peer review process.

CSN *(Ref. BOR-10e1 on file in the Board office.)*

Ms. Alda A. Anderson
Mr. Craig N. Anderson
Dr. Barbara Bird
Dr. Sonja Burd
Ms. Natalie Chio
Dr. Marcela Cortes Ramirez
Mr. Shane W. Dick
Mr. Arthur G. Eggers
Dr. Jennifer A. Gorman
Mr. David L. Hardy
Dr. Valerie A. Hecht
Dr. Michael W. Huff
Dr. Dana L. Jones
Mr. Christopher D. King
Mr. Aminul I. Km
Mr. James Y. Lee
Ms. Eileen M. Mahoney Bauer
Ms. Eileen M. Metcalfe
Dr. Maria Consuelo Capiral Pickle
Ms. Michele R. Rahmig
Dr. Brett Riley
Mr. Arthur Edgar Salmon III
Mr. Michael B. Simpson
Ms. Efatsadat Taghva
Dr. Richard W. Theis
Mr. Christopher T. Tsouras
Dr. Kathi Kalene Westmoreland

GBC *(Ref. BOR-10e2 on file in the Board office.)*

Dr. Jonathan Foster
Dr. Scott Gavorsky
Mr. Richard Mackey

NSC *(Ref. BOR-10e3 on file in the Board office.)*

Dr. Christopher Harris

TMCC *(Ref. BOR-10e4 on file in the Board office.)*

Dr. Precious Hall
Ms. Olga Katkova
Mr. Robert Kirchman
Dr. Michele Noreen
Dr. Lisa Thor Buehler

UNLV *(Ref. BOR-10e5 on file in the Board office.)*

Mr. Ian Bartrum
Dr. Alexander Barzilov
Ms. Melissa Bowles-Terry
Dr. Gary Cerefice
Dr. Deirdre Clemente
Dr. Alona Dalusung-Angosta
Mr. Michael Kagan
Dr. Abbie Kirkendall
Ms. Elizabeth MacDowell
Ms. Fatma Marouf
Dr. Elena (Nadia) Pomirleanu

9. Approved – Consent Items *(Agenda Item #10) – (Continued)*

9e. Approved – Tenure *(Agenda Item #10e) – (Continued)*

UNR *(Ref. BOR-10e6 on file in the Board office.)*

Dr. Thomas Albright
Dr. Ovunc Bardakcioglu
Dr. Marian Berryhill
Dr. Douglas Boyle
Dr. Gideon Caplovitz
Dr. Henry Fu
Dr. Stacia Gordon
Dr. Elie Hajj
Dr. Mark Jackson
Dr. Christopher Jeffrey
Dr. Rajagopala Kallu
Dr. YaeBin Kim
Dr. Heidi Kratsch
Dr. Hongfei Lin
Dr. Christopher Morgan
Dr. Melissa Nicolas
Dr. Geoffrey Smith
Dr. Julie Smith-Gagen
Dr. Paul Torkelson
Dr. Alexander van der Linden

WNC – *None submitted*

9f. Approved – *Procedures and Guidelines Manual* Revision, Refund Procedures *(Agenda Item #10f)* – The Board approved a proposed amendment to *Procedures and Guidelines Manual* Chapter 7, Section 19 to allow for easier communication of the refund policy to students and more efficient processing in PeopleSoft *(Ref. BOR-10f on file in the Board office).*

9g. Approved – *Handbook* Revision, Real Property Transactions *(Agenda Item #10g)* – The Board approved a proposed amendment to *Handbook* Title 4, Chapter 10, Section 1(9) to reflect the transfer of duties with respect to real property issues, such as purchase and sale of real property, dedication of real property and the granting of easements, from the former Investment and Facilities Committee to the Business, Finance and Facilities Committee *(Ref. BOR-10g on file in the Board office).*

9i. Approved – Code Revision, Employment Contracts *(Agenda Item #10i)* – The Board approved amendments to the Code, Title 2, Chapter 5, Sections 5.4.3 and 5.4.4 regarding employment contracts. The amendments to Section 5.4.4 provide for the electronic execution and renewal of employment contracts, which will automatically include any awarded merit, cost-of-living adjustment or other compensation funded by the Nevada Legislature. Renewed employment contracts will automatically include any unpaid leave or salary reduction imposed by the Nevada Legislature. Other amendments to the employment contract must be accepted by an electronic or other process, which demonstrates acceptance by the employee. The cashing of, or electronic deposit of, a payroll check (unless refunded to the NSHE within seven days) constitutes acceptance of the employment contract. NSHE employment contracts are to be interpreted in accordance with Nevada law and the Board of Regents Code. The amendment to Section 5.4.3 conforms that section to the amendments in Section 5.4.4. The proposed Code amendments were presented for initial discussion at the December 3-4, 2015, meeting of the Board of Regents *(Ref. BOR-10i on file in the Board office).*

9. Approved – Consent Items *(Agenda Item #10)* – *(Continued)*

9j. Approved – Code Revision, Correction to Definition of Dating Violence *(Agenda Item #10j)* – The Board approved amendments to the Code, Title 2, Chapter 6, Section 6.2.1(ff), Chapter 8, Section 8.3.2(u) and Chapter 10, Section 10.2.1(ff) to add language that was unintentionally deleted in materials presented to the Board for approval at its September 10-11, 2015, meeting. At its December 3-4, 2015, meeting, the Board approved the addition of the omitted language to the definition of dating violence in *Handbook* Title 4, Chapter 8, Section 13.B.5.c. The proposed Code amendments were also presented for initial discussion at the December 3-4, 2015, meeting *(Ref. BOR-10j on file in the Board office).*

9k. Approved – Correction to Investment and Facilities Committee Chair's Report, December 3-4, 2015, Board of Regents meeting *(Agenda Item #10k)* – The Board approved a correction to Item #2c of the Investment and Facilities Committee Chair's Report approved at the December 3-4, 2015, Board of Regents meeting for the October 23, 2015, and December 3, 2015, meetings of the Committee, to read "The Committee approved the First Amendment to the Building and Rooftop Lease Agreement and the Memorandum of First Amendment to Building and Rooftop Lease Agreement with Verizon Wireless located at 904 North Virginia Street, Reno, NV."
(BOR-10k on file in the Board office).

Regent Geddes moved approval of Consent Items #10a through #10k.

Regent Leavitt seconded and requested an amendment to the original motion to consider Consent Item #10h separately.

Regent Geddes accepted.

Regent Geddes congratulated the faculty achieving tenure.

Motion carried. Regents Page and Stephens were absent.

The following Consent Item was considered separately:

9h. Approved – *Handbook* Revision, Business, Finance and Facilities Committee Charge *(Agenda Item #10h)* – The Board approved an amendment to *Handbook* Title 1, Article VI, Section 3 revising the charge for the Business, Finance and Facilities Committee to provide for the addition of a component to the duties of the Committee. The additional component is to review and make recommendations regarding the Board's Efficiency and Effectiveness Initiative. This revision was presented for initial discussion at the December 3-4, 2015, meeting of the Board of Regents *(Ref. BOR-10h on file in the Board office).*

9. Approved – Consent Items *(Agenda Item #10) – (Continued)*

9h. Approved – *Handbook* Revision, Business, Finance and Facilities Committee Charge *(Agenda Item #10h) – (Continued)*

Regent Leavitt said the Board has been working on the Efficiency and Effectiveness Initiative since 2009 and thanked the Chancellor for including this in the charge for the Business, Finance and Facilities Committee.

Regent Leavitt made a motion to approve Consent Item #10h. Regent Lieberman seconded. Motion carried. Regents Page and Stephens were absent.

10. Approved – Regents' Awards *(Agenda Item #11)* – The Board approved the 2016 Distinguished Nevadan and Regents' Scholar nominations:

A. Distinguished Nevadans *(Ref. BOR-11a on file in the Board office.)*

- Mr. Mark Alden - Nominated by Regent Page *(Ref. BOR-11b on file in the Board office).*
- Ms. Shelley Berkley - Nominated by Regent Stephens *(Ref. BOR-11c on file in the Board office).*
- Ms. Amy S. Ayoub - Nominated by Regent Lieberman *(Ref. BOR-11d on file in the Board office).*
- Mr. Bill D. Brady - Nominated by Vice Chairman Wixom *(Ref. BOR-11e on file in the Board office).*
- Judge Gregg W. Zive - Nominated by Regent Geddes *(Ref. BOR-11f on file in the Board office).*
- Dr. Nicola Michael Spirtos - Nominated by Regent Leavitt *(Ref. BOR-11g on file in the Board office).*
- Mr. Fred Albrecht - Nominated by the full Board of Regents *(posthumously) (Ref. BOR-11h on file in the Board office).*
- Justice Cliff Young - Nominated by the full Board of Regents *(Ref. BOR-11i on file in the Board office).*

The Regents reviewed and celebrated the qualifications and accomplishments of each of the Distinguished Nevadan nominees.

B. Regents' Scholars *(Ref. BOR-11j and BOR-11k on file in the Board office.)*

- Ms. Casey Barber, Undergraduate, UNLV.
- Ms. Erica Marti, Graduate, UNLV.
- Ms. Allison Blair, Undergraduate, UNR.
- Ms. Ruchi Gakhar, Graduate, UNR.
- Ms. Juana Garcia, NSC.
- Ms. Christel Marie San Diego, CSN.
- Ms. Alicia Leon, GBC.
- Mr. Felipe Gutierrez, TMCC.
- Ms. Diana Meza Cabrera, WNC.

10. Approved – Regents' Awards *(Agenda Item #11) – (Continued)*

Chairman Trachok recognized and congratulated the Regents' Scholars on their nominations.

Regent Lieberman moved approval of the 2016 Distinguished Nevadan and Regents' Scholar nominations as presented. Regent Geddes seconded. Motion carried. Regents Page and Stephens were absent.

11. Approved – Honorary Degrees *(Agenda Item #12)* – The Board approved the 2016 Honorary Degree nominations *(Ref. BOR-12a on file in the Board office).*

A. Honorary Doctorate Degree:
   - Mrs. Kristen A. Avansino, UNR *(Ref. BOR-12b on file in the Board office).*

B. Honorary Doctorate Degree:
   - Mr. Fatih and Mrs. Eren Ozmen, UNR *(Ref. BOR-12c on file in the Board office).*

C. Honorary Baccalaureate Degree:
   - Mrs. Mary Swetich, GBC *(Ref. BOR-12d on file in the Board office).*

D. Honorary Associate Degree:
   - Ms. Joanne Levy, CSN *(Ref. BOR-12e on file in the Board office).*

The presidents reviewed each of the nominee's qualifications.

Regent Lieberman moved approval of the 2016 Honorary Degree nominations as presented. Regent Anderson seconded. Motion carried. Regents Page and Stephens were absent.

The Board recessed at 12:03 p.m. and reconvened at 12:30 p.m. with all members present except Regents Crear, Page and Stephens.

12. Approved – Community College Committee *(Agenda Item #13)* – The Board accepted the Committee report and approved the recommendations. Committee Chair Anderson reported the Community College Committee met on February 25, 2016, and heard the following:

Information Items:

- Institutional Advisory Council (IAC) Meetings – IAC meeting reports were received from the president and IAC chair of each institution.
  - WNC – Successful growth in Jumpstart; the successful turnaround of the Fallon campus, and the collaboration between the local Restore Our Community College Committee and the College.
  - GBC – Featured the Veterans Resource Center and donations to it; preparations for the yearlong celebration of the Great Basin College (GBC) Golden Anniversary; and discussion of the GBC bid to be a state college.
  - TMCC – Two new IAC members; focus on the IAC addressing the well-being of the whole College, and not just workforce development; and IAC support as advocates in the business community.

12. Approved – Community College Committee *(Agenda Item #13) – (Continued)*

- CSN – Launched two sub-committees on Performance Metrics and Curricula and Career; understanding the CSN budget priorities; and strategic planning overview.

- Community College Programs Serving Secondary Students – Each president reported on the growth of dual enrollment programs operated in conjunction with local school districts. In the future this report will be standardized and reported twice per year.
- Community College Campus Initiatives – Each president provided an update on various initiatives on their campuses, including**:**
  - CSN – Reported on the national Achieving The Dream meetings; an MOU with UNLV and NSC to solidify transfer improvements between the institutions; and successfully winning a STEM Challenge Grant for $150,000 to create a cyber security AAS degree.
  - GBC – Growth of the Veterans Resource Center and the assignment of a Veterans Service Officer from the state at GBC; and Pahrump campus planning.
  - TMCC – Reported on the success of their enrollment initiative on Fall 2015 enrollment.
  - WNC – Reported on two STEM Challenge Grant awards, including $142,000 to purchase a robotic welder and associated curriculum; and planning for a WNC/TMCC joint robotics training center.
- Nevada College Collaborative – Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative, reported on the WINN fund structure, goals and funding, and how it will apply to CSN and Faraday Future initially; and presentations to the Southern Nevada Forum (February 5) and to the LVGEA & Metro Chamber Business and Education Summit (March 7) on the roles of community colleges in an integrated system of higher education, and the need for investment in current and new programs.
- Advanced Manufacturing Technologies Joint Training Center – Dr. Michael D. Richards, President, CSN, and Clark County School District Southeast Career and Technical Academy Principal Kerry Pope, reported on the plan to establish a joint training center on the campus of the technical academy.
- CSN Institutional Strategic Plan – President Richards and Senior Vice President Charlton outlined the elements and timetable for completing the CSN strategic plan for the next 7 years.
- TMCC Enrollment Management Initiative – Dr. J. Kyle Dalpe, President, TMCC and team made a presentation of the successful enrollment management initiative launched at TMCC in 2015.
- Accreditation Updates from CSN and TMCC – Presidents Richards and Dalpe reported on the status of the accreditations for CSN and TMCC, respectively. Each institution is on track, and has received several commendations from the accreditation team as well as recommendations that are being addressed.

12. Approved – Community College Committee *(Agenda Item #13)* – *(Continued)*

Action Items:
Board action was requested to approve the following recommendations for approval of the Community College Committee:

- The minutes of the November 30, 2015, meeting of the Community College Committee *(Ref. CC-2 on file in the Board office).*

Regent Anderson moved acceptance of the Committee report and approval of the recommendations. Regent Geddes seconded. Motion carried. Regents Crear, Page and Stephens were absent.

Regent Crear entered the meeting.

13. Information Only – Institutional Advisory Council, GBC *(Agenda Item #14)* – The Board heard a report on the activities of the GBC IAC provided by Mr. Matt McCarty, Chair, GBC IAC.

Chancellor Klaich and Regent Melcher said there was no state funding given to Western Governors University (WGU). USA Funds, a private foundation, provided the funding for WGU.

Chairman Trachok and Regent Anderson thanked Mr. McCarty for his service on the IAC and stressed the importance of the IACs. Chairman Trachok asked how the IAC is doing with its work. Mr. McCarty said the IAC is performing well and becoming more knowledgeable with Nevada Open Meeting Law (OML) issues.

Regent Melcher suggested as the IAC grows it recruit more members from business and industry.

Dr. Mark A. Curtis, President, GBC, said Mr. McCarty is currently the Elko Area Chamber of Commerce Government Affairs Committee Co-Chair.

14. Approved – Transfer of Endowment Assets and Endowment Accounts into the NSHE Endowment Pool *(Agenda Item #15)* – The Board approved the transfer of endowment assets and endowment accounts, as indicated in the reference material, held in the GBC Foundation Endowment Pool into the NSHE Endowment Pool, at the cash value of the date of the transfer *(Ref. BOR-15 on file in the Board office).*

President Curtis thanked Regent Melcher and Mr. Vic Redding, Vice Chancellor, Finance and Administration, for initiating a discussion on pooling endowments and said this would save GBC approximately $20,000 in audit costs every other year. The GBC Foundation Board supports the transfer.

Regent Melcher said this effort might benefit other institutions and can be used as a model going forward.

14. Approved – Transfer of Endowment Assets and Endowment Accounts into the NSHE Endowment Pool *(Agenda Item #15)* – *(Continued)*

Regent Melcher moved approval of the transfer of endowment assets and endowment accounts, as indicated in the reference material, held in the GBC Foundation Endowment Pool into the NSHE Endowment Pool, at the cash value of the date of the transfer. Regent Geddes seconded. Motion carried. Regents Page and Stephens were absent.

15. Information Only – University of Nevada, Reno Performance Metrics *(Agenda Item #16)* – The Board heard a report on UNR's performance metrics.

Dr. Marc A. Johnson, President, UNR, provided information regarding goals; revenue; enrollment, ratio of students to academic faculty; diversity; admissions; graduation rates; achieving the funding formula performance thresholds; research; business partnerships and statewide engagement; new facilities, renovations and deferred maintenance; and developing an advanced manufacturing research enterprise. *(Ref. BOR-16 on file in the Board office).*

Regent Crear asked what the ideal ratio of faculty to staff is. President Johnson said the national median student to faculty ratio for land grant universities is 18-to-1. Regent Crear asked if the decrease in graduate students is a national trend because of the recession. President Johnson said academic job availability is weak nationally. Regent Crear said mentoring plays a big role in graduate studies.

Regent Hayes asked about the proposed engineering building and asked if there is a focus on certain disciplines. President Johnson said a large portion is devoted to computer science and engineering with some space for mechanical and chemical engineering. The majority of the building is laboratories and office space for graduate students.

Vice Chairman Wixom referenced the presentation and asked about the Carnegie classification of Doctoral Universities - Highest Research Activity (R-1) and what efforts are being made to supplement grant money. President Johnson said UNR needs to be competitive for federal grants and continue pursuing state money as well as partnerships with private industries that are funding research for programs, such as unmanned aircraft systems and autonomous cars. Vice Chairman Wixom said the System needs to prioritize addressing and developing necessary policies regarding intellectual property. President Johnson said UNR frequently provides matching funds in order to obtain grant dollars.

Chancellor Klaich said UNR is extremely competitive with Utah and New Mexico state universities.

Regent Doubrava asked if the engineering building costs of approximately $86 million are funded solely by state dollars or if a portion is private dollars. President Johnson said UNR is using the precedent Governor Sandoval set for the UNLV Hospitality and Gaming Building with the institutional and donor funds providing half of the funding and the state providing the other half.

15. Information Only – University of Nevada, Reno Performance Metrics *(Agenda Item #16)* – *(Continued)*

Chairman Trachok asked what UNR is doing to build the doctoral degree pipeline. President Johnson said UNR is advertising heavily to compete for graduate students and working with NSC to expand the GradFIT program encouraging first-generation and historically underrepresented college students to consider graduate school.

Regent Anderson left the meeting.

16. Approved – Institutional Strategic Plan and *Handbook* Revision, Institutional Mission Statement, UNLV *(Agenda Item #17)* – The Board approved the 2015-2022 UNLV Strategic Plan *(Handbook Title 4, Chapter 14, Sections 2 and 3)* and revised UNLV mission statement *(Handbook Title 4, Chapter 14, Section 4(1)).*

The Board recessed at 1:47 p.m. and reconvened at 2:00 p.m. with all members present except Regents Page and Stephens.

Dr. Len Jessup, President, UNLV, provided information on the 2015-2022 UNLV Strategic Plan and revised UNLV mission statement *(Refs. BOR-17a and BOR-17b on file in the Board office).*

Vice Chairman Wixom mentioned the Intel "Cherry Creek" supercomputer and asked what specific policies or initiatives the Board should implement to support these efforts and further public and private grant funding. President Jessup said additional resources for computer science and engineering as well as data analytics and biomedical engineering space are the priorities.

Regent Crear asked about faculty to student ratios and if students notice a difference between student to faculty ratios of 17-to-1 as opposed to 21-to-1. President Jessup said yes the lower ratio makes it much easier on the students. Regent Hayes asked if a hybrid approach could be taken to include more online resources as well as targeting specific and limited classes for lower student to faculty ratios. Regent Davidson said the director of the Massachusetts Institute of Technology is doubling their enrollment with no increases in facilities or staffing through alternating semesters of traditional classroom coursework with online coursework.

Regent Melcher said the System needs to ensure supports are available for its students.

Regent Hayes suggested alternating physical class attendance with online attendance. President Jessup said flip and hybrid technology-based teaching models are being examined.

Regent Leavitt asked about prospects for the capital needs of the medical education building. President Jessup explained UNLV has raised $19.5 million in funding to date and has a soft pledge for the naming gift.

16. Approved – Institutional Strategic Plan Assets and *Handbook* Revision, Institutional Mission Statement, UNLV *(Agenda Item #17) – (Continued)*

Regent Lieberman moved approval of the 2015-2022 UNLV Strategic Plan and revised UNLV mission statement. Regent Leavitt seconded.

Regents Crear, Lieberman, Leavitt and Melcher voiced appreciation for the detail and quality of the presentation. Regent Crear said he would appreciate a more student-centric mission statement. President Jessup said the plan now contains a goal to address student success.

Regent Melcher asked what pre-medical feeders are in place. Dr. Barbara Atkinson, Founding Dean, UNLV School of Medicine, explained the school must obtain accreditation and wait four years until the first class graduates before it implements pre-medical programs.

Motion carried. Regents Page and Stephens were absent.

17. No Action Taken – Schedule and Process to Update Campus Master Plan, UNLV *(Agenda Item #18)* – President Jessup requested that the Board allow UNLV to bring the update on the campus master plan to the Board in September *(Ref. BOR-18 on file in the Board office).*

18. Information Only – iNtegrate 2 *(Agenda Item #19)* – The Board heard a report on the iNtegrate 2 project. Special Advisor to the Chancellor Renee Yackira presented an update on the iNtegrate 2 project to consolidate and replace the automated central administrative system in Finance and Human Resources. The second phase of the iNtegrate project addresses Finance and Human Resources modules and includes a comprehensive review and restructuring of NSHE business practices. Ms. Yackira explained testing for the first prototype is complete and a statewide project planning session is scheduled for March 9-11, 2016, to produce an updated project timeline based on the results of the testing.

Regent Geddes left the meeting.

Vice Chairman Wixom said complex projects of this nature require honest feedback from the campuses, continued communication and periodic process reviews. He is optimistic about the project and the process.

Regent Geddes entered the meeting.

Chancellor Klaich thanked Ms. Yackira and Workday for their report and continued work. Regent Leavitt and Chairman Trachok thanked Vice Chairman Wixom for his time on the project. Chairman Trachok thanked the presidents for making the project a priority and the Board for its direction.

Ms. Yackira said the business officers have been very helpful and participative and thanked them for their collaborative work on the process.

19. Information Only – Common Application, UNR and UNLV *(Agenda Item #20)* – The Board heard a report regarding The Common Application (Common App) at "commonapp.org" from President Johnson and President Jessup, in response to direction from the Board of Regents at its January 22, 2016, special meeting.

    President Jessup said UNLV is going to try using the Common App; it is a one-year subscription and UNLV will continue using its normal application process as well. The Common App applicant fee is $60 and that is the same as UNLV's current application fee. UNLV will be required to pay a $6 to $7 fee per application funneled through Common App with an estimated total of $7,500 per year. The estimated average gain in application submittal is approximately 15 percent.

    Regent Anderson asked if the Common App is shorter than the current UNLV application. Dr. Juanita Fain, Vice President of Student Affairs, UNLV, said the Common App is a little longer.

    President Johnson said UNR is concerned with the potential of increased application submissions. He said UNR will watch how Common App works for UNLV and revisit this in one year.

    Chairman Trachok thanked the presidents for their report and said he is looking forward to reviewing the results of UNLV's use of Common App.

20. Approved – Common Registration Platform, NSHE *(Agenda Item #21)* – The Board approved to direct the Chancellor and his staff to undertake the potential development of a common registration platform. In January, the Board of Regents directed the Chancellor and his staff to research the feasibility of a common registration platform.

Regent Page entered the meeting via telephone.

Chancellor Klaich explained, in concept, a common registration platform could allow students to take courses at not just the NSHE institution to which they have been admitted and are seeking a degree (the home institution), but also at any other NSHE institution. He is recommending a team be immediately assembled to further investigate establishing a common registration platform, including determining what technology barriers may exist to establish such a platform and what benefits to students and the institutions may be derived from the platform. This project will likely affect iNtegrate 1 and possibly affect iNtegrate 2. Existing Academic Affairs staff can oversee this project; however, a consultant should be hired to undertake the work.

Regent Geddes moved approval to direct the Chancellor and his staff to undertake the potential development of a common registration platform. Regent Leavitt seconded.

20. Approved – Common Registration Platform, NSHE *(Agenda Item #21)* – *(Continued)*

Regent Geddes and Chairman Trachok suggested the team include representatives from student technical groups, identifying specific student needs and gathering input from Regent Davidson.

Regent Davidson advised investigating other institutions using a common registration platform. Consultants such as Workday may also have some information on the technological issues and the appropriate staff from the institutions should be included in discussions. A pilot program might be best.

Regent Melcher said the process needs to be thought out and the Chancellor needs to take the necessary time to explore and develop a quality product.

Motion carried. Regent Stephens was absent.

21. Approved – 2017 Board of Regents Meeting Dates *(Agenda Item #22)* – The Board approved the meeting dates, with locations to be determined in June, for the Board of Regents' meetings to be held in calendar year 2017, as follows:

- March 2-3, 2017
- June 8-9, 2017
- September 7-8, 2017
- November 30-December 1, 2017
- Special meeting: January 13, 2017 (Regent orientation)
- Tentative special meeting, if necessary: April 21, 2017
- Tentative special meeting, if necessary: July 21, 2017
- Tentative special meeting, if necessary: October 20, 2017

Regents Anderson, Geddes, Davidson, Melcher, Wixom and Crear said they support visiting the campuses that are able to host the Board meetings. Regent Geddes said it is very important for the Regents to be on campus for a regular Board meeting and the System can help with the logistical needs. Physically attending the campus provides opportunity for the Regents to explore a variety of campus issues. Regent Anderson said the Board should visit the community colleges also. Regent Davidson said when the Board travels to the campuses for its regular meetings it gives community members an opportunity to attend a Board meeting that they may not otherwise be able to attend.

Regent Hayes said many state agencies hold their meetings at a specific and consistent location, rather than traveling to various locations. Regents Doubrava, Lieberman, Page and Levitt suggested UNR for the northern meetings, UNLV for the southern meetings and inviting the Regents to designated "campus visit" days.

Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents, explained the administrative costs for meetings held in locations other than the System offices are approximately $20,000 to $30,000 per meeting. This does not include other costs, such as System Computing Services or campus facilities.

21. Approved – 2017 Board of Regents Meeting Dates *(Agenda Item #22) – (Continued)*

Dr. Stephen G. Wells, President, DRI, said he enjoys having the Board on campus for meetings.

President Patterson said he appreciates the Board visiting NSC every couple of years.

Vice Chairman Wixom said while it is important to save money, the Board needs to be extremely careful in its approach as perceptions are very important and the Board may run the risk of sending an unintended message to the public regarding the importance of the community and state colleges. He suggested continuing the present rotation while the System conducts an internal study to determine what can be done to make Board meetings at the institutions more efficient and cost-effective.

Regent Melcher said the System Administration office in Reno is not conducive to holding Board meetings. The facility and its systems need to be upgraded.

Regent Page suggested the president of each institution should have the ability to decline hosting a meeting.

President Curtis said GBC would be happy to host Regents for a visit to campus; this would be easier for GBC than hosting a regular Board meeting. Elko's rural nature does present challenges for those involved with Board meetings.

President Johnson said UNR is happy to host, as Board meetings require extensive staff and technical resources for an entire week and some of the other institutions may have difficulty providing those resources.

President Dalpe reiterated the Board meeting requires a great deal of resources; however, only using the universities could enforce an incorrect perception regarding the importance of our state and community colleges. He suggested the Board consider using the System Administration offices rather than using the universities.

Regents Hayes and Leavitt suggested making the System Administration office in Las Vegas the main, default meeting location with one or more days a year designated as campus visit days. However, any institution would have the ability to request hosting any Board meeting date. The money saved by having the meetings at the System Administration office in Las Vegas could then be used to improve the meeting facilities at the System Administration office in Reno. Regent Leavitt said one or more days each year should be designated and utilized for campus visits if UNR and UNLV are the main venues used for Board meetings.

Regent Geddes said just visiting a campus does not provide as much opportunity for observation and interaction as hosting a Board meeting. Having a reception or "campus visit" day on the Wednesday immediately prior to regular Board meetings would also be a good idea. Nevada's legislative committees travel and visit locations throughout the state.

21. Approved – 2017 Board of Regents Meeting Dates *(Agenda Item #22)* – *(Continued)*

Regent Geddes moved approval of the Board meeting dates as presented with locations to be determined in June. Regent Lieberman seconded.

Regent Crear asked how the locations will be determined. Chairman Trachok said the Chancellor's office will solicit hosts for the same north/south schedule as the Board currently uses and the proposed locations will be brought back to the Board in June.

Regents Anderson, Melcher and Leavitt asked for clarification regarding locations.

Chairman Trachok clarified that the June and September meetings will continue to be held in the north, and the March and December meetings will be held in the south. All locations for the 2017 meeting schedule will be determined at the June Board meeting.

Motion carried. Regent Stephens was absent.

The Board recessed at 4:02 p.m. for the Cultural Diversity and Title IX Compliance Committee and Health Sciences System Committee meetings and reconvened on Friday, March 4, 2016, at 9:02 a.m. immediately following the Audit Committee and Investment Committee meetings with all members present except Regent Page.

22. Information Only – Desert Research Institute Performance Metrics *(Agenda Item #24)* – The Board heard a report on DRI's performance metrics based on the 10 questions trustees should ask set forth by the American Council of Trustees and Alumni *(Ref. BOR-24 on file in the Board office).*

President Wells provided information regarding DRI's: revenue sources and trends; key research output metrics; national rankings; efficiency and effectiveness; faculty profile; added value to higher education and STEM outreach; fundraising; and trends and future needs *(Ref. BOR-24 on file in the Board office).*

Chairman Trachok asked for a detailed breakdown of the $20 million in operating costs. President Wells said utilities, basic administration and other costs. He said he will gather and provide more information. Examples of indirect costs are academic affairs and library services; Faculty Senate and faculty sabbaticals; postdoctoral support; new faculty support; and operations and maintenance not supported by the State.

Regent Stephens asked for more information regarding administrative cost reductions and asked if the reductions have been beneficial to the organization. President Wells said the reductions have been difficult and the main challenge is the reduction in DRI's administrative staff. Ms. Ellen Oppenheim, Senior Vice President for Finance and Administration and Chief Operations Officer, DRI, reviewed some of the administrative department reductions. President Wells said he is trying to restore the various administrative departments over time.

22. Information Only – Desert Research Institute Performance Metrics *(Agenda Item #24)* – *(Continued)*

Regent Davidson asked about the ratio of revenue per employee and noted it appears to be lower than the average. President Wells said historically DRI has obtained smaller contracts; however, DRI is now building consortiums and networks in order to pursue larger grants. Many of the employee positions have been reduced to part time and students fill many of the positions. Regent Davidson asked about the target for revenue per employee.

Chancellor Klaich asked about decreasing research expenditures and the lower success rate on larger grants. Ms. Trimble said as federal funding has decreased it is much more difficult to obtain grants. DRI is currently pursuing an increasing number of smaller grants as well as pursuing larger long-term grants. The larger grants require more of DRI's resources to obtain.

Chancellor Klaich asked what the barriers are to growing faculty and increasing productivity. President Wells said facilities and state funding are the two limiting factors.

Regent Crear asked if attempting to stabilize salaries without the opportunity for growth is resulting in a loss of faculty and key employees. President Wells said yes.

Chancellor Klaich mentioned inhibitive bylaws at UNLV that may be constrictive to DRI's work. He requested that President Wells and President Jessup provide a synopsis report on impediments. President Wells said DRI and UNLV are working to address the restrictive bylaws and he will provide a report. Regent Stephens requested the report include timelines and milestones.

Regent Page entered the meeting via telephone.

Regent Davidson noted the decrease in state and federal grant opportunities and asked if DRI needs to make changes in its approach to raising revenues. Regent Davidson said an education model is different from a true business culture and suggested changing DRI's culture and operations to adopt a more business-like culture. President Wells said flexibility and mentoring are important. Regent Davidson said, in order to be competitive, DRI needs to increase its visibility and networking and reconsider what staff are called and how staff are compensated.

23. Information Only – Public Comment – Professor Bill Robinson, UNLV, encouraged the Board to gather input from NSHE faculty regarding retention and expressed his opposition to the proposed policy regarding shortened notice of termination for administrative faculty.

Ms. Hannah Brown, NSC Foundation Board of Trustees, and Mr. Glenn Christenson, NSC Foundation, spoke in support of NSC and its students.

The following spoke in opposition to the Code revision regarding transfer of administrators: Mr. Aaron Brown, Faculty Senate and Director of Academic Advising, UNLV; Dr. Kathy Lauckner, administrative faculty representative and Program Coordinator, School of

23. Information Only – Public Comment – *(Continued)*

Environmental and Public Affairs, UNLV; and Dr. Tondra De, Research Analyst/Statistician, UNLV.

Mr. Fabbi spoke in support of the proposed plan for the consolidation of UNR, TMCC and DRI police and campus safety services.

The Board recessed at 10:11 a.m. and reconvened at 10:17 a.m. with all members present except Regent Anderson.

24. Approved – Consolidation Plan, UNR, TMCC and DRI Police and Campus Safety Services *(Agenda Item #25)* – The Board approved: 1) the plan for the consolidation of police and campus safety services ("Consolidation Plan") among UNR, TMCC and DRI, effective July 1, 2016; and 2) directed the Consolidation Plan be reviewed in one year. The Consolidation Plan was prepared in accordance with the direction of the Board of Regents at its December 3-4, 2015, meeting, and in accordance with the Memorandum of Understanding signed by the Chancellor and the Presidents of UNR, TMCC and DRI *(Ref. BOR-25 and Supplemental Material BOR-25 on file in the Board office).*

Chancellor Klaich thanked Regent Geddes, Ms. Brooke A. Nielsen, Vice Chancellor, Legal Affairs, and President Dalpe for their help and attendance at numerous meetings to refine the Consolidation Plan. The input has been considered and refinements are included in the proposed plan. The savings are approximately $477,000 annually and staffing charts are included in the supplemental materials. The TMCC and UNR faculty and student senates support the refined Consolidation Plan *(see UNR Faculty Senate Resolution on file in the Board office)*. This Consolidation Plan is safe and efficient and provides a template for possible consolidations in the future.

Regent Anderson entered the meeting.

Regent Wixom moved approval of the plan for the consolidation of police and campus safety services among UNR, TMCC and DRI, effective July 1, 2016. Regent Stephens seconded.

President Dalpe thanked those who worked on the revised Consolidation Plan. He reviewed elements and benefits of the plan and noted an annual campus-wide survey will be used to benchmark safety issues.

Regents Hayes, Leavitt, Lieberman and Stephens expressed their support and thanked the numerous people involved in refining the Consolidation Plan. Regent Stephens said she is supportive of increasing effectiveness; however, safety on NSHE's campuses is the most

24. Approved – Consolidation Plan, UNR, TMCC and DRI Police and Campus Safety Services *(Agenda Item #25)* – *(Continued)*

important issue. Regent Lieberman said this process and the Consolidation Plan are examples of effective and productive collaboration.

Regent Crear and Regent Melcher said the Consolidation Plan needs to be monitored and would like reports on how it is working and how it is not working.

Regent Lieberman offered a friendly amendment to include a periodic review of the process.

Chancellor Klaich said a full update could be brought back in one year or six months, as the Board directs.

Regents Wixom and Stephens accepted the friendly amendment to include a review of the Consolidation Plan in one year.

President Dalpe said the TMCC annual campus-wide survey will provide data to help inform an annual review of the Consolidation Plan.

Motion carried. Regent Geddes voted no.

President Johnson said Chief Adam Garcia, UNR Police Services, was very involved in the process and was just named Police Director of the Year by the National Association of Campus Safety Administrators.

25. Information Only – Budget to Actual/Revised Projections, Approved Registration Fee Increases, FY 16-FY 19 *(Agenda Item #26)* – The Board was provided information on projected budget to actual and revised budgets for the incremental revenues associated with the approved registration fee *(Ref. BOR-26 on file in the Board office).*

Regent Page left the meeting.

Vice Chancellor Redding explained when the Board approved the registration fees for this biennium and next biennium in spring 2014, the Board asked for very detailed expenditure plans for the incremental revenues. This report brings the Board up to date on the process and primarily shows two things: 1) the updated revenue information based on known enrollments this year and updated projections for the next three fiscal years; and 2) how that impacts the expected expenses associated with the 4 percent fee increases. The report provides a scaling of the original plans the Board saw in spring 2014 to the updated projections, with some changes based on evolving campus needs. The detail sheets that follow the report show both the original plans and the updated plans by line item and by institution.

26. Approved – *Procedures and Guidelines Manual* Revision, Distribution of Student Registration Fees, Academic Years 2017-2018 and 2018-2019 *(Agenda Item #36)* – The Board approved the distribution of the student registration fees for academic years 2017-2018 and 2018-2019 *(Procedures and Guidelines Manual Chapter 7, Section 15) (Ref. BOR-36 on file in the Board office).*

Vice Chancellor Redding explained the last step in the registration fee process is the allocation of that fee among the various categories, such as the state supported operating budget, student funded access, and other categories like the capital improvement fee, general improvement fee, and student associations. While the fees associated with the request were already approved two years ago, as part of the biennial budget process for the 2017-2019 biennium, it is now time to allocate the revenue across those categories. The proposed distribution is included in the reference materials and places the vast majority of these funds into the main state supported operating budget as well as student access, consistent with the plans discussed under Agenda Item #26.

Regent Stephens moved approval of the distribution of the student registration fees for academic years 2017-2018 and 2018-2019. Regent Geddes seconded.

Regent Geddes asked why the roll-ups appear to go into the state operating budget and student access. President Johnson said UNR made an agreement with the students that the fee increases will be used to increase the number of faculty, the number of graduate teaching assistants, put money toward undergraduate research and increase the student access fund. All of these items come out of the state operating budget. President Richards said this is the same for CSN. President Patterson said NSC also increased the amount of support for course assistance by using upper division students to help mentor students to complete course work.

Motion carried. Regent Page was absent.

27. Approved – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects – The Board approved to direct the Chancellor to: 1) include the recommendations of the salary study group in the biennial budget as the Board's first enhancement request; and 2) continue building the biennial budget with increased weighting of community college career and technical education (CTE) courses with a weighting factor of two and direct the colleges to identify specific programs and expenditures for the incremental funds; 3) continue building the biennial budget with the DRI formula adjustment; 4) transmit a message to the Governor encouraging the continuation of the WINN fund in the FY 2018-FY 2019 Executive Budget; 5) continue building the biennial budget with permanent funding for the Silver State Opportunity Grant (SSOG) at the level of $10 million per biennium; 6) go back to the presidents to develop plans for requests that require start-up funds and return to the Board with more detail at the April meeting; and 7) continue working with the presidents on the capital requests and return to the Board at the April meeting with possible recommendations *(Ref. BOR-27 and Supplemental Material BOR-27on file in the Board office).*

Chancellor Klaich provided information based on direction from the Board at its January 22, 2016, special meeting. The information includes additional data and costs related to the 2017-19 biennial operating budget; enhancements approved in concept; and projects for

27. Approved – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects – *(Continued)*

consideration in the 2017 Capital Improvement Program (CIP) request. He noted the volume of information and emphasized that the information and requests from the institutions are coming to the Board as unrestricted as possible. The information includes both the budget "roll-ups" (items that are either routine, such as caseload growth, or other budget factors that are already approved and do not require specific new action by the Board) as well as enhancements (new projects or proposals which involve creating new or expanding existing activities).

Chancellor Klaich said the financial situation for the state is positive but fragile. The NSHE has some significant requests in this budget and is confident these requests will help the System, the state, students and families. The Governor has some significant challenges, such as the Affordable Care Act, increasing K-12 registration and Medicaid case growth; however, it is appropriate for this Board to present its priorities. The System will have more guidance from the Governor on March 9, 2016, and the information will be incorporated into the Board's budget discussion at the April meeting.

Chairman Trachok said, as Regents, it is important to acknowledge the hard work of NSHE faculty and staff with both verbal and tangible support. In a nationwide competitive hiring market, the NSHE must be able to attract and keep the basis of its system and that is its faculty. He requested the Board prioritize faculty compensation as the number one issue, because faculty and staff:

- Impact everything that the System does as it works to serve the citizens of Nevada.
- Interact directly with Nevada's students.
- Contribute to Nevada's communities in many ways.
- Assist Nevada's businesses.
- Help attract new companies.
- Develop new ventures that offer career and artistic opportunities for Nevada citizens.
- Educate the workforce.
- Provide the intellectual power that the new Nevada requires.

Chancellor Klaich agreed with Chairman Trachok. He thanked the Faculty Pay Working Group for its work on this recommendation over the last four months. Each 1 percent in faculty compensation for the System is equivalent to approximately $5.25 million.

Regent Lieberman moved approval to direct the Chancellor to include the recommendations of the salary study group in the biennial budget as the Board's first enhancement request. Regent Geddes seconded.

Vice Chairman Wixom and Regents Geddes and Crear expressed their support of the motion. Vice Chairman Wixom thanked faculty for enduring the last several years of budget cuts. Regent Geddes said faculty, staff and students adopted a model of shared sacrifice during the economic downturn.

27. Approved – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects – *(Continued)*

Regent Crear asked for clarification on the term "enhancement." Chancellor Klaich said an "enhancement" is anything that is not included in the base budget. The goal is to include this enhancement in the base budget and bring faculty compensation back up to par.

Motion carried. Regent Page was absent.

Chancellor Klaich reviewed three formula enhancement scenarios and explained the funding formula needs to be adjusted to reflect the importance of career and technical education.

Regent Anderson moved approval to direct the Chancellor to continue building the biennial budget with increased weighting of community college career and technical education (CTE) courses with the Board to pick the actual weighting and direct the colleges to identify specific programs and expenditures for the incremental funds. Regent Davidson seconded.

Vice Chairman Wixom and Regents Melcher, Stephens, Davidson, Geddes and Anderson expressed their support and emphasized the importance of the community colleges. Vice Chairman Wixom and Regent Geddes said the motion is consistent with the efforts of the formula funding work done by the Legislative Committee to Study the Funding of Higher Education (Chapter 375, *Statutes of Nevada 2011)* prior to the 2013 Legislative Session. Regent Anderson explained CTE courses are staff intensive, costly and critical to the economic development of Nevada.

Regent Melcher asked if the increased weighting would apply only to CTE at community colleges. Chairman Trachok said yes.

Regent Melcher offered a friendly amendment to include the CTE course weighting at a factor of two.

Regents Anderson and Davidson accepted the friendly amendment.

Motion carried. Regent Page was absent.

Chancellor Klaich requested an adjustment to the DRI formula. Legislative staff suggested these technical corrections in the funding formula be brought forward as an enhancement.

Regent Stephens moved approval to direct the Chancellor to continue building the biennial budget with the DRI formula adjustment. Regent Hayes seconded.

27. Approved – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects – *(Continued)*

Regent Geddes asked if the DRI formula will need to be adjusted every two years or if this is a one-time fix. Vice Chancellor Redding said it would be a permanent adjustment to the DRI base. This only affects DRI's state funded positions in the formula half of DRI's budget. DRI's budget is a hybrid with the administrative side as formula and the operating and maintenance side as line item.

Regent Crear asked if there will still be a shortfall of approximately $100,000. Chancellor Klaich explained the NSHE will have an opportunity to address the adequacy of the laddering in the DRI formula as a separate issue. Regent Crear said it should be included in order to fully address the needed correction. Chancellor Klaich said President Wells' recommendation is the last item listed in the memo included in the supplemental materials.

Motion carried. Regent Page was absent.

Chancellor Klaich recommended the Board consider transmitting a message to the Governor encouraging the continuation of the WINN fund in the FY 2018-FY 2019 Executive Budget.

Regent Lieberman moved approval to direct the Chancellor to transmit a message to the Governor encouraging the continuation of the WINN fund in the FY 2018-FY 2019 Executive Budget. Regent Anderson seconded.

Regent Stephens asked about the differences between the CTE funds and the WINN fund. Chancellor Klaich explained the WINN fund is an ad hoc response to a specific funding request from the Nevada Governor's Office of Economic Development (GOED) for specific purposes. The CTE is a permanent change to the way institutions are able to offer CTE courses.

Motion carried. Regent Page was absent.

Chancellor Klaich said the SSOG dollars are intended for the neediest students in Nevada. This successful program was established during the 2015 Session of the Nevada Legislature and the community college presidents have unanimously asked that the SSOG include students taking 12-12-6 credits in addition to 15-15 credits. The NSHE is requesting that funding for the program be included in the 2017-2019 biennial budget request at a level of $5 million a year over the biennium to be allocated to students enrolled in 15 credits and serving students taking 12-12-6 credits to the extent possible.

Regent Crear moved approval to direct the Chancellor to continue building the biennial budget with permanent funding for the SSOG at the level of $10 million per biennium. Regent Anderson seconded.

27. Approved – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects – *(Continued)*

Regent Hayes said this program is meant for students that take 15 credits. He said before he supports the motion he would like to ask staff what the difference is in success rates between students taking 12-12-6 versus 15-15 credits. Chancellor Klaich said he agrees; the first priority would be those students enrolled in 15 or more credits and then to make remaining funds, if any, available to students enrolled in 12 credits or more. Students taking less than 12 credits have a significantly reduced completion rate. Regent Hayes asked if there has been discussion about expanding this to the universities. Chancellor Klaich said over 90 percent of the Millennium Scholarship dollars go to the universities; because of this, it seemed more appropriate to focus SSOG dollars on the other colleges.

Regent Stephens said she is supportive of the 12-12-6 approach. The institutions need to educate their students about what full-time means.

Chancellor Klaich said because of the timing when the SSOG was first approved, the NSHE did not have time to market the new program. An increase in funding is important, as it appears there are many more students who would qualify for the SSOG.

Regent Geddes said the colleges need to explain what resources are being used to support the 12-12-6 success rate.

Regent Anderson said it is important to educate the students and faculties about the intent behind this program.

President Patterson said the SSOG program has an 84 percent retention success rate. Most NSC students work full time and this allows them to participate under a 12-12-6 credit schedule.

Motion carried. Regent Page was absent.

Chancellor Klaich spoke about increasing capacity System-wide. The current funding formula requires institutions to create and support a new program with its own resources and it may be five or more years before the institution receives funding. This enhancement request seeks funding to create additional capacity through new programs and initiatives with start-up funding that would help until the funding formula catches up. The complex and diverse mix of requests being presented to the Board needs to be tightened up and examined for proportionality. He explained he is looking for direction from the Board on how to move forward.

Chairman Trachok said possible direction to the Chancellor would be to go back to the presidents to develop themes to bring back for Board discussion in April. Chancellor Klaich suggested the themes should revolve around regional economic development.

Regent Melcher said it is also important for the presidents to include a plan to sustain the programs going forward. Chancellor Klaich agreed.

27. Approved – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects – *(Continued)*

Regent Stephens said she is concerned as it appears the direction is somewhat limiting and would appreciate the fund be broader.

Regent Geddes said he would like to see more specifics behind what the campuses are contemplating and encouraged the campuses to provide a detailed plan and be bold. He expressed concern over the intercollegiate athletics request.

Regent Lieberman moved approval to direct the Chancellor to go back to the presidents to develop plans for requests that require start-up funds and return to the Board with more detail at the April meeting. Regent Stephens seconded. Motion carried. Regent Page was absent.

Chancellor Klaich suggested more time needs to be spent with the presidents on the capital requests.

Regent Geddes moved approval to direct the Chancellor to continue working with the presidents on the capital requests and return to the Board at the April meeting with possible recommendations. Regent Davidson seconded.

Regent Geddes said he is concerned with the State Public Works Board and the deferred maintenance backlog. He requested the Chancellor talk to the presidents and state Public Works to determine what deferred maintenance issues the System is continuing to have. Vice Chairman Wixom said that in 2014 the deferred maintenance backlog totaled 814 million dollars. The Board needs to address this as a high priority. Regent Melcher said donors do not want to fund maintenance.

Motion carried. Regent Page was absent.

The Board recessed at 11:52 a.m. and reconvened at 12:13 p.m. with Regents Anderson, Crear and Page absent.

28. Approved – UNLV School of Medicine Faculty Practice Plan – The Board approved UNLV's request to establish the UNLV School of Medicine Faculty Practice Plan, a tax exempt 501(c)(3) non-profit corporation, and to delegate to the Chancellor the authority to approve the Practice Plan incorporation documents *(Ref. BOR-28 on file in the Board office).*

Dean Atkinson explained the UNLV School of Medicine Faculty Practice Plan is a fundamental element of the school and allows medical students the ability to gain firsthand experience under the supervision of a physician. Physicians who participate in the Practice Plan are paid a salary from the medical school so they have more time to spend with their patients and medical students. Two medical practices are ready to join the UNLV School of

28. Approved – UNLV School of Medicine Faculty Practice Plan – *(Continued)*

Medicine, and in order to bring these practices on board, the medical school must have a functioning Practice Plan in place. The Practice Plan provides a framework for the creation of the medical school as a non-profit corporation organized under the laws of the State of Nevada and is an affiliated 501(c)(3) in accordance with Board of Regents' policy *(Title 4, Chapter 10, Section 10)*. The Practice Plan and tax exempt 501(c)(3) non-profit provides for the structure to hold the money that comes from the clinical practice; the business model for the clinical practice will come later. The Practice Plan is tax-exempt under section 501(c)(3) of the Internal Revenue Code, with the Board of Regents as its sole corporate member.

Regent Doubrava moved approval of UNLV's request to establish the UNLV School of Medicine Faculty Practice Plan, a tax exempt 501(c)(3) non-profit corporation, and to delegate to the Chancellor the authority to approve the Practice Plan incorporation documents. Regent Stephens seconded.

Regent Melcher asked how the Board governs over the Practice Plan. Vice Chancellor Nielsen clarified the Board approved the overall structure and umbrella Practice Plan of the University of Nevada School of Medicine (UNSOM); the Board did not approve the actual formation documents for the UNSOM. This type of 501(c)(3) is different from the Foundations.

Regents Anderson and Crear entered the meeting.

Regent Stephens noted the numerous medical doctors on the task force and said she would appreciate the inclusion of diverse disciplines and expertise as well.

Regent Crear noted in previous discussions it was discovered that only 50 percent of the physicians had earnings equal or greater to their salaries under the UNSOM Practice Plan. Dean Atkinson explained salaries will be incentivized and can be adjusted up or down. Chairman Trachok clarified the Board is authorizing the formation of the entity; however, the salary issue should be discussed at a future meeting.

Motion carried. Regent Page was absent.

29. Approved – Code Revision, Transfer of Administrators – The Board approved amendments to the Code, Title 2, Chapter 5, new Section 5.4.9.b concerning transfer of administrators *(Ref. BOR-29 on file in the Board office).*

Chancellor Klaich thanked the faculty and faculty senate chairs for their input and said this policy is significantly improved.

Regent Page entered the meeting via telephone.

29. Approved – Code Revision, Transfer of Administrators – *(Continued)*

Vice Chancellor Nielsen explained the proposed amendments are prompted by the shared services initiative and will provide for increased efficiency and effectiveness. The changes will allow the Chancellor to approve the transfer of administrative faculty among NSHE institutions and units in support of shared service initiatives approved by the Board. She reviewed the details of the policy and explained the presidents, faculty senates and administrators considered for transfer shall have the opportunity to provide written input regarding the proposed transfer. The proposed amendment was presented for information at the Board of Regents' September 10-11, 2015, meeting and action was deferred at the December 3-4, 2015, meeting in light of the input received.

Regent Stephens moved approval of amendments to Code, Title 2, Chapter 5, new Section 5.4.9.b concerning transfer of administrators. Regent Wixom seconded.

Regent Geddes asked if the presidents prefer having the approval authority rather than the Chancellor. Chancellor Klaich said the Chancellor's authority is extremely limited in this process. President Patterson said he is anticipating a consultative process and President Johnson said interinstitutional transfers need a final System-wide decision maker.

Regent Stephens said she takes all comments on agenda items seriously and thanked those providing input.

Regent Melcher said he would consider Pahrump to be in the southern geographic region and if an employee is transferred to a northern campus, it will require employee consent. Vice Chancellor Nielsen agreed.

Regents Hayes and Anderson expressed their support and said the changes provide safeguards and a better option than eliminating a position or employee.

Regent Davidson asked for clarification about the definition of shared services. Chancellor Klaich explained it is the sharing of services among any of the institutions or System Administration according to a plan approved by the Board; the consolidation of police services is a good example.

Regent Lieberman said he prefers the Chancellor be given authority on a case-by-case basis and said he opposes the changes.

Motion carried. Regents Lieberman and Doubrava voted no.

30. Approved – Code Revision, Shortened Notice of Termination for Administrative Faculty Hired on or After July 1, 2016, Except DRI – The Board approved an amendment to the Code, Title 2, Chapter 5, new Section 5.9.6 providing for shortened notices of termination for administrative faculty hired on or after July 1, 2016.

Vice Chancellor Nielsen reviewed the policy and explained it will be utilized for legitimate business purposes and not for disciplinary action. She reviewed the proposed notice periods after the receipt of written notice of termination. They are 60 calendar days in the first 365 calendar days of employment; 90 calendar days in the second year (day 366 through day 730 of employment); 120 calendar days in the third year (day 731 through day 1,095; and 180 calendar days in the fourth or more years (day 1,096 on). The proposed amendment does not apply to DRI. The proposed amendment was presented for information at the Board of Regents' September 10-11, 2015, meeting, and the Board deferred action at the December 3-4, 2015, meeting in light of the input received *(Ref. BOR-30 on file in the Board office).*

Regent Page left the meeting.

Regent Davidson moved approval of an amendment to the Code, Title 2, Chapter 5, new Section 5.9.6 providing for shortened notices of termination for administrative faculty hired on or after July 1, 2016. Regent Stephens seconded.

Regents Lieberman and Davidson said they support this policy as it accommodates termination appropriately for today's education industry. Regent Davidson cautioned the culture of academia will likely change in the future and become much more competitive. As academia becomes more like private industry, this policy will need to be revisited.

Regent Hayes said he is concerned with the level of entitlement and the fear of being unjustly terminated. He is not sure he can support the motion.

Regent Anderson said this is a reasonable compromise for non-disciplinary terminations.

Regent Geddes said hiring for higher education positions is cyclical based on a fiscal year and noticing periods need to acknowledge that.

Regents Stephens said she agrees with Regent Hayes; however, it accommodates termination appropriately for academia.

Motion carried. Regent Page was absent.

31. Information Only – *Procedures and Guidelines Manual* Revision, 2017-19 Tuition and Fees, University of Nevada School of Medicine – The Board was provided information on the proposed tuition and fee structure for the 2017-19 biennium for the University of Nevada School of Medicine (UNSOM), *(Procedures and Guidelines Manual Chapter 7, Sections 3 and 16)*. President Johnson explained this request reflects an increase in resident tuition and fees of 4 percent per year for each year of the 2017-19 biennium and allows UNR to remain competitive *(Ref. BOR-31 on file in the Board office).*

31. Information Only – *Procedures and Guidelines Manual* Revision, 2017-19 Tuition and Fees, University of Nevada School of Medicine – *(Continued)*

At the June 2016 meeting of the Board, President Johnson will seek approval of the full amount of the proposed increase being allocated to the state supported operating budget of the Medical School, net of any increases in the UNR General Improvement, Capital Improvement, Activities and Programs and Technology fees and the Student Access Fee. The Student Access Fee is calculated as a percentage of Tuition and Fees and therefore results in an automatic increase. There are no changes in the other fees. Final action on the proposed tuition and fees is scheduled to occur at the June 9-10, 2016, meeting of the Board.

Regent Doubrava asked if this tuition increase affects the public medical education expansion funding from the state. Vice Chancellor Redding answered it will not.

Regent Hayes said this increase is appropriate for new students; however, tuition should be fixed for students who are already enrolled in a program.

32. Information Only – *Procedures and Guidelines Manual* Revision, 2017-19 Tuition and Fees, William S. Boyd School of Law, UNLV – The Board was provided information on the proposed 2017-19 biennium tuition and fees for the UNLV William S. Boyd School of Law.

Dr. Daniel W. Hamilton, Dean, Boyd School of Law, explained the school is not requesting a registration fee increase for the 2017-19 biennium *(Procedures and Guidelines Manual Chapter 7, Sections 4 and 17)*. Final action on the proposed tuition and fees is scheduled to occur at the June 9-10, 2016, meeting of the Board *(Ref. BOR-32 on file in the Board office).*

33. Information Only – *Procedures and Guidelines Manual* Revision, 2017-19 Tuition and Fees, School of Dental Medicine, UNLV – The Board was provided information on the proposed 2017-19 biennium tuition and fees, including summer terms, for the School of Dental Medicine Pre-Doctoral Program *(Procedures and Guidelines Manual Chapter 7, Sections 5 and 18) (Ref. BOR-33 on file in the Board office).*

UNLV School of Dental Medicine Dean Karen P. West explained the request reflects a 2 percent tuition and fee increase in each fiscal year of the 2017-19 biennium in order to ensure the long-term sustainability of current programs, remain competitive amongst peer institutions, promote student tuition equity and advance the School of Dental Medicine's mission of providing high-quality dental care to underserved residents of Nevada. Peer institutions are instituting a 4 percent increase. Final action on the proposed tuition and fees is scheduled to occur at the June 9-10, 2016, meeting of the Board

Regent Stephens asked if the fee increase is based on need or solely on a competitive comparison. Dean West explained the increase provides the needed funding for one additional faculty member.

34. Information Only – *Procedures and Guidelines Manual* Revision, 2017-19 Tuition and Fees, UNLV School of Medicine – The Board was provided information on the proposed 2017-19 biennium student fees and registration fees and non-resident tuition for the UNLV School of Medicine. Final action on the proposed tuition and fees is scheduled to occur at the June 9-10, 2016, meeting of the Board *(Ref. BOR-34 on file in the Board office).*

Regent Doubrava asked if Tripp Umbach, the consultant, was aware of the fees.

Chancellor Klaich explained Tripp Umbach thought it was appropriate for the "netting" of fees; however, Chancellor Klaich recommended to the Board in earlier budget discussions to request the full funds allowed without that "netting". The citizens of Las Vegas raised that money and because of this, it would seem an inappropriate recommendation for the budget.

Mr. Gerry Bomotti, Senior Vice President for Finance and Business, UNLV, said the numbers presented in the reference materials have been used in the draft budget since Spring 2014.

35. Approved – *Procedures and Guidelines Manual* Revision, Differential Program Fee, Executive Masters in Health Care Administration, UNLV – The Board approved a differential fee for the new Executive Masters in Health Care Administration (EMHA) program beginning enrollment in summer 2016 *(Procedures and Guidelines Manual Chapter 7, Section 9) (Ref. BOR-35 on file in the Board office)*.

Dr. Carl Reiber, Senior Vice Provost, UNLV, explained on March 3, 2016, the Academic, Research and Student Affairs Committee approved this program to go forward for full Board review contingent on the approval of differential fees of $400 per credit. The EMHA program is anticipated to become fully self-sustaining in three years by including the proposed differential fees with other UNLV mandatory fees. Total cost for the five-semester program is $26,925 for in-state students and $31,677 for out-of-state residents. President Jessup said this is about half the price of the Executive MBA program at the University of Arizona's Eller College of Management. The form, fashion and pricing of this program look similar to the Executive Master of Business Administration (EMBA) program; it is very similar to an EMBA with an emphasis on healthcare. Degree programs targeting health care professionals have grown significantly across the country with health care market expansion and organizations providing tuition reimbursement. The proposed EMHA is designed for experienced health care administrators and professionals whose schedules do not give them the flexibility of completing degree requirements in a traditional academic setting and for those looking to broaden their knowledge base as they seek upper-level leadership positions in health care organizations *(Ref. BOR-35 on file in the Board office).*

Regent Lieberman moved approval of a differential fee for the new Executive Masters in Health Care Administration (EMHA) program beginning enrollment in summer 2016. Regent Stephens seconded.

Vice Chairman Wixom and Regents Stephens and Leavitt expressed their support and thanked UNLV for its efforts on this program.

35. Approved – *Procedures and Guidelines Manual* Revision, Differential Program Fee, Executive Masters in Health Care Administration, UNLV – *(Continued)*

Regent Geddes noted this is the highest differential fee in the System. Dr. Reiber explained this fee was based on the cost of operation and market comparables.

Regent Leavitt asked about the UNLV Health Law Program. Dr. Chris Cochran, Department of Health Care Administration Chair, UNLV, explained the Health Law Program is for mid- to senior-level health care professionals wanting additional legal background to help in the administration of heath care facilities and not law professionals. Dean Hamilton explained the Health Law Program is a way to organize courses already provided and provides for collaboration between the health care and law sectors.

Motion carried. Regent Page was absent.

Regent Melcher requested Agenda Item #36 be reopened.

26. *Procedures and Guidelines Manual* Revision, Distribution of Student Registration Fees, Academic Years 2017-2018 and 2018-2019 *(Agenda Item #36)* – *(Continued)*

Regent Melcher asked why there is no registration fee listed for TMCC's upper division classes. Vice Chancellor Redding explained this will be corrected and brought back to the Board.

36. Approved – ad hoc TMCC President Search Committee *(Agenda Item #37)* – The Board accepted the ad hoc TMCC President Search Committee report and approved the recommendations.

Committee Chair Melcher reported the Committee met on December 9, 2015, and February 2, 2016, and heard the following:

Information Items:
The ad hoc TMCC President Search Committee met on December 9, 2015, and reported the following:

- Chief of Staff Gould made a presentation on the essentials of a successful search and the Nevada OML as it relates to the president search procedure.
- The Committee discussed the pros and cons of hiring a search consultant. The Committee determined it would hire a search firm and directed the Chancellor to proceed with the Request for Quotation. The Chancellor, in consultation with the Chair and Chief of Staff, will select a search consultant and bring the firm to the next meeting.
- The TMCC President Leadership Statement was reviewed. The Committee defined desired characteristics of candidates applying for the president position to be added. Chief of Staff Gould will incorporate the recommendations and submit a revised draft to be discussed at the February 2, 2016, meeting.

36. Approved – ad hoc TMCC President Search Committee *(Agenda Item #37)* – *(Continued)*

The ad hoc TMCC President Search Committee met on February 2, 2016, and reported the following:

- Committee Chair Melcher and Chancellor Daniel J. Klaich gave a breakdown of the number of Requests for Quotations sent to search consultant firms, the number of responses received, and one not considered. Chancellor Klaich explained the process used in selecting a search consultant firm. The decision was made to hire Cizek Associates.
- Committee Chair Melcher and Search Consultant Ms. Marti J. Cizek of Cizek Associates led a discussion on the president search process and specific search procedures. The Committee directed Ms. Cizek to narrow the semi-finalists to a pool of four to six finalist candidates to bring in for campus visits and interviews.
- The Committee and Ms. Cizek reviewed the current draft of the TMCC President Leadership Statement. The Committee made recommendations and directed Ms. Cizek to finalize the President Leadership Statement in consultation with Chair Melcher and Chancellor Klaich and once finalized send a copy to the Committee.
- The Committee and Ms. Cizek discussed advertising options. The Committee directed that advertising be placed in the Chronicle of Higher Education, Hispanic Outlook, Asian Week, Women in Higher Education, Diverse Issues in Higher Education and HigherEdJobs.com, Diversejobs.net and other Internet sources.

Action Items:
Board action was requested to approve the following recommendations of the ad hoc TMCC President Search Committee:

- The Committee recommended approval of the minutes from the December 9, 2015, meeting *(TMCC PSC-2 on file in the Board office).*

Regent Lieberman moved acceptance of the report and approval of the Committee recommendations. Regent Geddes seconded. Motion carried. Regent Page was absent.

37. Approved – ad hoc Committee on Athletics *(Agenda Item #38)* – The Board accepted the ad hoc Committee on Athletics report and approved the recommendations.

Committee Co-Chair Geddes reported the Committee met on February 25, 2016, and heard the following:

Information Items:
- The Committee received a presentation and information on recent litigation involving the National Collegiate Athletic Association and its impact on intercollegiate athletics.

37. Approved – ad hoc Committee on Athletics *(Agenda Item #38)* – *(Continued)*

Action Items:
Board action was requested to approve the following recommendations for approval made by the ad hoc Committee on Athletics:

- Approval of the minutes of the November 30, 2015, meeting *(COA-2 on file in the Board office).*
- Approval of a new employment agreement for UNR Athletics Director Doug Knuth for a three-year term from July 1, 2016, to June 30, 2019 *(COA-3 on file in the Board office).*
- Approval of the new NSHE Basketball/Football Coach Contract template, Contract Checklist, and Guidelines for inclusion in the *Procedures and Guidelines Manual (COA-4 on file in the Board office).*
- Selection of Collegiate Sports Solutions (CSS) to conduct a two phased Athletics Competitiveness and Benchmarking Study of the UNR and UNLV athletic departments in the amount of $108,000 *(COA-5 on file in the Board office).*
- Approval of a report and plan by the College of Southern Nevada to expand its athletic program *(COA-7 on file in the Board office).*

New Business:
- Review and possible approval of an Athletic Director incentive package template for inclusion in the *Procedures and Guidelines Manual.*
- Review and update on unanswered questions from Committee members regarding athletic department budget reports.

Regent Geddes moved acceptance of the report and approval of the Committee recommendations. Regent Stephens seconded. Motion carried. Regent Page was absent.

38. Approved – Academic, Research and Student Affairs Committee *(Agenda Item #39)* – The Board accepted the Academic, Research and Student Affairs Committee report and approved the recommendations.

Committee Chair Geddes reported the Academic, Research and Student Affair Committee met on March 3, 2016, and heard the following:

Information Items:
- Representatives of the NSHE Academic Affairs Council presented information on how the institutions are evaluating and ensuring quality academic programs, which varies across the system based on institution type, mission and service area. Institutional evaluation of quality includes, but extends well beyond, consultation with local employers on workforce development needs, interaction with Institutional Advisory Committees, evaluation of student success through a variety of data/metrics, general education outcomes, post-graduation indicators (professional licensure pass rates, professional/graduate school placement rate, employment rates), and the role of the accreditation process. As noted under "Action Items" below, the Committee considered a policy revision to include expanded presentations from the institutions

38. Approved – Academic, Research and Student Affairs Committee *(Agenda Item #39) – (Continued)*

with a focus on program quality issues when the annual report on the Review of Existing Programs is presented to the Committee.

- NSC President Bart Patterson presented a statewide vision for NSC and an expansion of its role in providing students the opportunity to earn baccalaureate degrees. The presentation reviewed models from other states, including California and Arizona. Under a model from Northern Arizona, in partnership with community colleges, the vision includes incrementally – through 2-2 and 3-1 partnerships – building out bachelor's degrees delivered on-site or through hybrid models and creating branches or new NSC sites around the State. Such a model envisions identifying in-demand programs (student enrollment and job availability), utilizing respective faculty strengths at NSC and the community colleges, and co-enrollment and co-advising.

Action Items:
Board action was requested to approve the following recommendations for approval of the Academic, Research and Student Affairs Committee:

- The minutes of the December 3, 2015, meeting of the Academic, Research and Student Affairs Committee *(ARSA-2a on file in the Board office)*.
- The deactivation of the Master of Arts in Secondary Education at UNR, which over time has experienced low enrollment. There are no students currently enrolled in the program *(ARSA-2b on file in the Board office).*
- A revision to UNLV's Academic Master Plan to include among its planned programs an Executive Master of Health Care Administration (EMHA) *(ARSA-2c on file in the Board office)*.
- A revision to Western Nevada College's (WNC) Academic Master Plan to include among its planned programs an Associate of Business *(ARSA-2d on file in the Board office).*
- A new Center for Applied Logistics Management at TMCC that will bridge the academic and professional realms of logistics *(ARSA-3 on file in the Board office).*
- A new Associate of Business degree at WNC to give students an opportunity to obtain a degree that will transfer directly to a four-year institution and will complement WNC's existing Associate of Applied Science in Business *(ARSA-4 on file in the Board office).*
- A new Bachelor of Arts degree in Social Science at GBC that has disciplines in Anthropology, History, Political Science and Psychology at its core and will prepare students for a variety of careers and post-graduate programs *(ARSA-5 on file in the Board office).*
- A new Bachelor of Arts degree in Natural Resources at GBC designed to build on completed Associate of Science or Associate of Arts degrees and also will function as a gateway into graduate school in resource-related disciplines *(ARSA-6 on file in the Board office).*
- A new Bachelor of Science degree in Biomedical Engineering at UNR that provides students with a firm foundation in electrical engineering fundamentals while teaching them how these principles are applied in biomedical engineering *(ARSA-7 on file in the Board office).*

38. Approved – Academic, Research and Student Affairs Committee *(Agenda Item #39) – (Continued)*

- A new Executive Master of Health Care Administration (EMHA) in the School of Community Health Sciences at UNLV that will allow full-time health care professionals the opportunity to take courses in an online setting *(ARSA-8 on file in the Board office).*
- A revision to Board policy concerning residency determinations. Specifically, the policy revision clarifies that an individual may be deemed a resident student based on the student or the student's family relocating to Nevada for the primary purpose of full-time employment "in Nevada" or to establish a business in and "living in Nevada" (*Title 4, Chapter 15, Sections 2 and 4*) *(ARSA-2e on file in the Board office).*
- A revision to Board policy concerning program quality. Specifically, the policy revision requires institutions to present more detailed information on their annual existing program reviews to the Academic, Research and Student Affairs Committee. These presentations must include indications of quality, whether the program is meeting employer expectations, student outcomes and certain action steps *(Title 4, Chapter 14, Section 5) (Refs. ARSA-9a and ARSA-9b on file in the Board office).*
- The nomination of the following individuals for Regents' Awards:
  - Nevada Regents' Creative Activities Award *(ARSA-11a on file in the Board office).*
    - Lindsay Wilson, TMCC (Community College)
    - Eunkang Koh, UNR (University, State College)
  - Nevada Regents' Teaching Award *(ARSA-11b on file in the Board office).*
    - Dr. Engrid Barnett, TMCC (Community College)
    - Dr. Andrew Spivak, UNLV (University, State College and DRI)
  - Nevada Regents' Academic Advisor Awards *(ARSA-11c on file in the Board office).*
    - Dr. Natalie Brown, TMCC (Community College)
    - Stacy Shapin, UNLV (Undergraduate)
    - Dr. James Busser, UNLV (Graduate)
  - Nevada Regents' Researcher Award *(ARSA-11d on file in the Board office).*
    - Dr. Lawrence Walker, UNLV
  - Nevada Regents' Rising Researcher Award *(ARSA-11e on file in the Board office).*
    - Dr. Elisabeth Hausrath, UNLV
    - Dr. Henry Fu, UNR
    - Dr. Adam C. Watts, DRI

Regent Geddes moved acceptance of the report and approval of the Committee recommendations. Regent Davidson seconded. Motion carried. Regent Page was absent.

39. Approved – Business, Finance and Facilities Committee *(Agenda Item #40)* – The Board accepted the Business, Finance and Facilities Committee report and approved the recommendations.

Vice Chairman Wixom said he is recusing himself from Business, Finance and Facilities Committee Agenda Item #4 (*Nevada System of Higher Education 2016B & 2016C Taxable Certificates of Participation Financing Resolution – UNLV*) as the financing arrangement includes one of his clients.

39. Approved – Business, Finance and Facilities Committee *(Agenda Item #40) – (Continued)*

Committee Vice Chair Davidson reported the Business, Finance and Facilities Committee met on March 3, 2016, and heard the following:

Information Items:

- Second Quarter Fiscal Year 2015-2016 Fiscal Exemptions and Status of State Appropriations. The second quarter fiscal year 2015-2016 report of fiscal exceptions of self-supporting accounts and the status of state supported operating budget revenues were presented.
- Status of TMCC Capital Projects – President Dalpe presented an updated summary of recent and ongoing capital improvement projects at the College. The concept of a new Arts Center (Black Box Theater to replace rented facility) and Student Life Space Enhancements at the Dandini campus were discussed.

Action items:
Board action was requested to approve the following recommendations for approval of the Business, Finance and Facilities Committee:

- Consent Items:
  - The Committee recommended approval of the minutes from the December 3, 2015, Business & Finance Committee meeting *(BFF-2a on file in the Board office).*
  - 2015 Self-Supporting Summer School/Calendar Year Budgets, Budget to Actual Comparison. The Committee recommended approval of the 2015 Self-Supporting Summer School and Calendar Year Budgets and Budget to Actual Comparison Report, for the NSHE *(BFF-2b1 and BFF-2b2 on file in the Board office).*
  - Mid-Year Fiscal Year 2015-2016 Self-Supporting Budgets & 2016 Summer School/Calendar Year Budgets. The Committee recommended approval of the NSHE Mid-Year Self-Supporting Budgets for Fiscal Year 2015-2016 and the Self-Supporting Summer School/Calendar Budgets for Calendar Year 2016 *(BFF-2c1 and BFF-2c2 on file in the Board office).*
  - Second Quarter Fiscal Year 2015-2016 NSHE All Funds Report. The Committee recommended approval of the Second Quarter Fiscal Year 2015-2016 NSHE All Funds Report *(BFF-2d2 on file in the Board office).*
  - Second Quarter Fiscal Year 2015-2016 Budget Transfers – State Supported or Self-Supporting Operating Budgets. The Committee recommended approval of the Second Quarter Fiscal Year 2015-2016 budget transfers of State supported or self-supporting Operating Budget Funds between Functions *(BFF-2e1 and BFF-2e2 on file in the Board office).*
  - University of Nevada School of Medicine (UNSOM), Approval of Fourth Amendment to Extend Lease at 5380 South Rainbow Boulevard, Las Vegas – UNR. The Committee recommended approval to amend and extend the existing lease for 5380 South Rainbow Boulevard, Las Vegas, Nevada through July 31, 2017 for the amount of $92,000 in annual rent expense *(BFF-2f on file in the Board office).*

39. Approved – Business, Finance and Facilities Committee *(Agenda Item #40) – (Continued)*

- UNSOM Approval of Fourth Amendment to the Lease for 1703/1707 West Charleston Boulevard, Las Vegas – UNR. The Committee recommended approval to amend the existing lease for 1703/1707 W. Charleston Boulevard, Las Vegas, Nevada allowing for the extension and assignment of the Lease through May 31, 2021 for the amount of $878,460 in annual expense Item G removed from consent and approved separately) *(BFF-2g on file in the Board office).*
- Authorization to Accept and Pre-Approval to sell gift of Real Property located at 536 Smithridge Park, Reno, Nevada – UNR. The Committee recommended approval to accept the gift donation of a residential townhouse located at 536 Smithridge Park, Reno, Nevada, and to allow the Chancellor or his designee to sell the property at or above the current appraised value and sign all required gift acceptance and sale related documents, after consultation with and review by the Vice Chancellor of Legal Affairs. Proceeds resulting from the sale of property to be applied to a scholarship fund *(BFF-2h on file in the Board office).*
- Transfer of Real Property at 839/845 N. Center Street, Reno, Nevada from the University of Nevada, Reno Foundation to the Nevada System of Higher Education – UNR. The Committee recommended approval of the deed transfer of 839/845 N. Center Street from the University of Nevada, Reno Foundation to the Nevada System of Higher Education on behalf of the University of Nevada, Reno *(BFF-2i on file in the Board office).*
- Powerline Easement on Nevada State College Campus – NSC. The Committee recommended approval of the Electrical Transmission Easement Agreement *(BFF-2j on file in the Board office).*
- Transfer of State Appropriated Performance Pool Funds between NSHE Appropriation Budgets. The Committee recommended approval to seek Interim Finance Committee (IFC) approval, pursuant to Section 70 of Senate Bill 514 (Chapter 534, *Statutes of Nevada 2015*) to transfer sums, appropriated to the Performance Funding Pool account, to the respective formula-funded budget accounts of the NSHE in Fiscal Year 2016-2017 *(BFF-2k on file in the Board office).*

- Fiscal Year 2017 Cloud Seeding Program – DRI. The Committee recommended approval to seek IFC authorization in the amount of $899,904 for the Fiscal Year 2017 to support cloud seeding operations in several watersheds *(BFF-3 on file in the Board office).*
- Nevada System of Higher Education 2016B & 2016C Taxable Certificates of Participation Financing Resolution – UNLV. The Committee recommended approval of a Financing Resolution and Installment Purchase Agreement authorizing the Nevada System of Higher Education, on behalf of UNLV, to issue fixed rate Certificates of Participation in an amount not to exceed $51,500,000 for the purpose of refinancing the 2015B promissory note. Long-term debt service is estimated to be $3.12 to $3.37 million per year through fiscal year 2046 *(BFF-4 on file in the Board office).*

39. Approved – Business, Finance and Facilities Committee *(Agenda Item #40) – (Continued)*

- Pennington Medical Education Building, 2016A Refunding Note Resolution – UNR. The Committee recommended approval of a resolution to issue a fixed rate tax-exempt note to refinance the existing 2009A note in the amount not to exceed $7,600,000. Debt service on the 2016A note is estimated to be approximately $1 million per year through fiscal year 2026 *(BFF-5 on file in the Board office).*
- Nevada System of Higher Education 2016A Refunding Bond Resolution – System Administration. The Committee recommended approval of a resolution to allow the Nevada System of Higher Education on behalf of the University of Nevada, Las Vegas and the University of Nevada, Reno to issue fixed rate tax-exempt revenue bonds to refinance the 2008A and 2009A series revenue bonds for interest savings subject to established Board approved debt management guidelines. Refinancing is estimated to generate present value savings (net of cost) of approximately $5.7 million, with no extension of the repayment term *(BFF-6 on file in the Board office).*
- New School of the Arts Fine Arts Building Financing Plan / Promissory Note – UNR. The Committee recommended approval of the UNR $20 million financing plan for a new School of the Arts, Fine Arts Building Project and the Approval of a $5 million Promissory Note from the University of Nevada, Reno Foundation to the Board of Regents of the Nevada System of Higher Education / University of Nevada, Reno *(BFF-8 on file in the Board office).*
- NSHE Efficiency and Effectiveness Initiatives. The Committee moved to defer a discussion on the Committee Bylaws change *(Consent Item #10h on the Main Board Agenda)* to the June 2016 Committee meeting *(BFF-9 on file in the Board office).*
- Nevada Department of Transportation Acquisition of Land and Temporary Construction Easement for Project Neon, Shadow Lane Campus – UNLV. The Committee recommended approval of a grant to NDOT of a license/temporary right of entry over the area of the Shadow Lane campus necessary for Project Neon while UNLV finalizes negotiations with NDOT on the value of the land, temporary easement and other damages. The Committee also requests that the Chancellor be authorized to finalize, approve, and execute any documents necessary to the license/temporary right of entry provided such documents are first approved as to form by the Vice Chancellor for Legal Affairs *(BFF-11 on file in the Board office).*

Regent Doubrava moved acceptance of the report and approval of the Committee recommendations. Regent Crear seconded. Motion carried. Regent Wixom abstained from Item #4 of the Committee Agenda. Regent Page was absent.

40. Approved – Cultural Diversity and Title IX Compliance Committee *(Agenda Item #41)* – The Board accepted the Cultural Diversity and Title IX Compliance Committee report and approved the recommendations.

Committee Chair Crear reported the Cultural Diversity and Title IX Compliance Committee met on March 3, 2016, and heard the following:

40. Approved – Cultural Diversity and Title IX Compliance Committee *(Agenda Item #41)* – *(Continued)*

Information Items:

- Mr. James McCoy, Vice President, Academic Affairs, CSN, and Mr. Andrew-Bryce Hudson, Minority Male Mentoring Coordinator, CSN, presented an overview of CSN's Bump Up Student Mentoring Program, a student success initiative focusing on minority males. Mentors include CSN faculty and staff, as well as community leaders.
- Vice Chancellor Nielsen discussed Title IX training efforts throughout NSHE institutions. Every new employee is given a copy of Title IX policy; Clery Act reporting by each institution; non-discrimination training program at each institution; also online training which is now available to all campuses; optional for students, but mandated for employees.
- Ms. Patricia Richard, acting Chief Diversity Officer, UNR, reported on planning activities for the Northern Nevada Diversity Summit, which will be held April 6-7, 2016, at UNR.
- Co-Chairs Ms. Lilly Leon Vicks, Coordinator for Student Life, WNC, and Ms. Maria Marinch, Executive Director of Community Relations, Diversity and Multicultural Affairs, CSN, gave a presentation on the recent work of the Equity, Diversity and Inclusion Council (EDIC). They announced the 2016 Southern Nevada Diversity Summit will be held November 3, 2016, at UNLV. The next EDIC meeting will examine best practices for hiring, retaining and promoting diverse faculty. Clarissa Cota, Chair of the CSN HSI Task Force, reported on the group's work to develop a competitive grant proposal to improve academic outcomes for all students.
- Regent Lieberman announced that directors from NSHE disability resource centers will be on hand for a discussion on the current activities, programs, as well as student success and challenges at the June 2016 Cultural Diversity and Title IX Compliance Committee meeting.
- New business: Committee Chair Crear requested an update on the Supply Chain and Diversity Inclusion report that was submitted to the Board.

Action Items:

Board action was requested to approve the following recommendations for approval of the Cultural Diversity and Title IX Compliance Committee:

- The minutes of the December 4, 2015, meeting of the Cultural Diversity Committee *(Ref. CD-2 on file in the Board office).*

Regent Lieberman moved acceptance of the report and approval of the Committee recommendations. Regent Anderson seconded. Motion carried. Regent Page was absent.

41. Approved – Health Sciences System Committee *(Agenda Item #42)* – The Board accepted the Health Sciences System Committee report and approved the recommendations.

Committee Chair Leavitt reported the Health Sciences System Committee met on March 3, 2016, and heard the following:

Information Items:

- Chair Leavitt provided general remarks and recognized Dean Atkinson, Dean Schwenk, Vice Chair Doubrava, and other staff members for their hard work, stating that great progress has been made.
- Items 4 and 5: The Committee heard updates from Dean Schwenk and Dean Atkinson regarding the UNSOM faculty Practice Plan and the plans for the creation of a UNLV School of Medicine faculty Practice Plan. They also provided updates on general medical education transition planning and related activities, including the following:
  - Work to implement process improvements within UNSOM's Practice Plan to address structural issues, electronic medical records management, staffing issues, billing processes and the potential need for supplemental staffing and expertise
  - Work to identify an interim Chief Financial Officer for UNSOM
  - Plans for the creation of a 501C3 for a new UNLV School of Medicine faculty Practice Plan, and the potential makeup of their Practice Plan governing board
  - Development of a scope of work for a Request for Proposals (RFP) for Practice Plan billing
  - Development of a scope of work for a due diligence audit of the business practices of the UNSOM Practice Plan to support transition activities
  - Development of a plan for lease transfers
  - Development of a list and valuation of UNSOM Practice Plan assets
  - Development of a plan for quantifying and addressing accrued leave
  - Development of a plan for current and future Electronic Medical Record (EMR) management
  - Development of plans to engage a law firm to support creation of a database of UNSOM Practice Plan contracts
  - Coordination of shared governance issues, including Dean Atkinson's involvement in UNSOM faculty hiring, and joint appointments of faculty members
  - Dean Atkinson introduced two new staff members. Dean Schwenk introduced a visiting Fellow.

Action Items:

Board action was requested to approve the following recommendations of the Health Sciences System Committee:

- The minutes from the December 4, 2015, Health Sciences System Committee meeting *(Ref. HSS-2 on file in the Board office).*

Regent Leavitt moved acceptance of the report and approval of the Committee recommendations. Regent Geddes seconded. Motion carried. Regent Page was absent.

42. Approved – Audit Committee *(Agenda Item #43)* – The Board accepted the Audit Committee report and approved the recommendations.

Committee Chair Stephens reported the Audit Committee met on March 4, 2016, and heard the following:

Information Items:

- The Committee received a status update of CSN Financial Aid resolution discussion - additional information was provided related to the closure of the 2011-2012 verification review. This included details on the date of resolution, differences between original estimate and final payment, and a breakdown of how the payment funds were derived.
- Committee Chair Stephens provided remarks to the Committee regarding initiatives to align the Internal Audit Department staffing and work plan closely with System risks, including those identified in the FY 2015 Single Audit relating to Financial Aid.
- Chief Internal Auditor Joe Sunbury provided general remarks regarding departmental initiatives and on-going alignment with risk, with the example of the iNtegrate 2 Auditor position that has been in place for four months.

Action Items:
Board action was requested to approve the following recommendations for approval of the Audit Committee:

- The minutes of the December 3, 2015, meeting of the Audit Committee *(Ref. A-2a on file in the Board office).*
- The following Internal Audit Follow-Up Reports:
  - Cashier's Office, UNR *(Ref. A-2b on file in the Board office).*
  - Bookstore Contract, WNC *(Ref. A-2c on file in the Board office).*
- The following Internal Audit Reports:
  - CSUN Preschool, UNLV *(Ref. A-3 on file in the Board office).*
  - Child & Family Research Center, UNR *(Ref. A-4 on file in the Board office).*
  - Facilities Maintenance Services, UNR *(Ref. A-5 on file in the Board office).*
  - Fleischmann Planetarium, UNR *(Ref. A-6 on file in the Board office).*
- The Audit Exception Report for the period ended December 31, 2015 *(Ref. A-7 on file in the Board office)*

New Business:
Items for consideration at future meetings were suggested during new business. Briefly described, they are:

- Emerging Risks, Prospective Risk Identification - A request for information related to the potential development of a framework that allows us to identify and evaluate large project risk in a prospective way.
- Emerging Risks, Data Security – A request for information related to existing processes and other avenues NSHE has considered when it comes to prevention and detection of potential data breaches.

42. Approved – Audit Committee *(Agenda Item #43) – (Continued)*

Regent Anderson moved acceptance of the report and approval of the Committee recommendations. Regent Stephens seconded. Motion carried. Regent Page was absent.

43. Approved – Investment Committee *(Agenda Item #44)* – The Board accepted the Investment Committee report and approved the recommendations.

Committee Chair Melcher reported the Investment Committee met on March 4, 2016, and heard the following:

Information Items:

- Outsourced Chief Investment Officer (OCIO). Vice Chancellor Redding presented an update on the solicitation of an OCIO to manage the System's Operating and/or Endowment Funds.

Action Items:
Board action was requested to approve the following recommendations for approval of the Investment and Facilities Committee:

- The minutes from the October 23, 2015, and December 3, 2015, Investment and Facilities Committee meeting *(Refs. INV-2a and INV-2b on file in the Board office).*
- Staff from Cambridge Associates presented a report on asset allocation and investment returns for the pooled Endowment and pooled Operating Funds for the quarter ended December 31, 2015. Jamie Hullman, Director of Finance reported on the activities and the current balance of the Reserve Account of the Operating Pool Fund, which was a positive 6.4 million as of close of business on Thursday, March 3, 2016.
    - The following items were recommended for approval by the Committee in conjunction with this item:
        - Rebalancing and distribution recommendations as follows:
            - Endowment:
                i. $2.2 million quarterly distribution from the portfolio to campuses for the quarter ending March 31, 2016;
                ii. $0.8 million addition to add to the Endowment cash balance; and
                iii. Cash for the above sourced from a $3.0 million withdrawal from PIMCO Total Return.
            - Operating Fund:
                i. Adding $5 million to Vanguard Inflation-Protected Securities (TIPS), sourced from Short Term Bonds & Cash.

43. Approved – Investment Committee *(Agenda Item #44)* – *(Continued)*

New Business:
Committee Chair Melcher requested an item of new business for the June meeting of the Investment Committee to receive an update from System staff on the transfer of assets from the GBC Foundation Endowment Pool into the System Endowment Pool and to discuss efforts to communicate the benefits of moving endowment assets from other small institution foundations into the System Endowment pool.

Regent Geddes moved acceptance of the report and approval of the Committee recommendations. Regent Hayes seconded. Motion carried. Regent Page was absent.

44. Approved – Collective Bargaining Election, CSN *(Agenda Item #45)* – The Board approved the application of the American Association of University Professors (AAUP) and its affiliate, the NFA, for the holding of a collective bargaining election at CSN, in accordance with Board policy *(Title 4, Chapter 4, Section 6.1).* The election will be conducted by the American Arbitration Association (AAA) and must take place no sooner than 15 and no later than 30 calendar days from March 4, 2016, and includes the waiver of the policy *(Title 4, Chapter 4, Section 7.6(a)),* regarding the timing of a request for an election *(Ref. BOR-45 on file in the Board office).*

Vice Chancellor Nielsen reviewed the process and said the CSN NFA has met all requirements if the timing of the request is waived.

Chairman Trachok reviewed the motion.

Regent Hayes moved approval of the application of the AAUP and its affiliate the NFA for the holding of a collective bargaining election at CSN, in accordance with Board policy Title 4, Chapter 4, Section 6.1. The election will be conducted by the AAA and must take place no sooner than 15 and no later than 30 calendar days from March 4, 2016, the motion includes the waiver of the policy *(Title 4, Chapter 4, Section 7.6(a))*, regarding the timing of a request for an election. Regent Geddes seconded. Motion carried. Regent Page was absent.

45. Information Only – New Business *(Agenda Item #46)* – Regent Hayes requested the Board review annual leave policies and archiving videos of the Board meetings online.

Regent Geddes requested more information on escalating construction costs and their potential impacts on the CIP.

46. Information Only – Public Comment *(Agenda Item #47)* – Dr. Jennifer Nelson, Vice President, CSN NFA, thanked the Board for approving the collective bargaining election.

Chairman Trachok thanked the Regents, President Patterson, NSC staff, and all those involved with the Board meeting.

The meeting adjourned at 1:44 p.m.

Prepared by: Patricia Rogers
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Dean J. Gould
Chief of Staff and Special Counsel to the Board of Regents

Approved by the Board of Regents at the June 9-10, 2016, meeting