

**BOARD OF REGENTS  
NEVADA SYSTEM OF HIGHER EDUCATION**

Student Union, Ballrooms B & C  
University of Nevada, Las Vegas  
4505 S. Maryland Parkway, Las Vegas

Thursday, December 3, 2015  
Friday, December 4, 2015

Video Conference Connection from the Meeting Site to:  
System Administration, Reno  
2601 Enterprise Road, Conference Room  
and  
Great Basin College, Elko  
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mr. Rick Trachok, Chairman  
Mr. Michael B. Wixom, Vice Chairman  
Dr. Andrea Anderson  
Mr. Cedric Crear – *via telephone*  
Mr. Robert Davidson  
Dr. Mark W. Doubrava  
Dr. Jason Geddes  
Mr. Trevor Hayes  
Mr. James Dean Leavitt  
Mr. Sam Lieberman  
Mr. Kevin C. Melcher  
Mr. Kevin J. Page  
Ms. Allison Stephens

Others Present:

Mr. Daniel J. Klaich, Chancellor  
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs  
Dr. Constance Brooks, Vice Chancellor, Government and Community Affairs  
Mr. Larry Eardley, Vice Chancellor, Budget and Finance  
Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents  
Ms. Brooke A. Nielsen, Vice Chancellor, Legal Affairs  
Mr. Vic Redding, Vice Chancellor, Finance and Administration  
Dr. Marcia Turner, Vice Chancellor, Health Sciences  
Mr. Scott G. Wasserman, Special Advisor to the Board of Regents  
Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative  
Mr. R. Scott Young, Deputy Chief of Staff to the Board of Regents  
Dr. Steven Zink, Vice Chancellor, Information Technology

Others Present (*Continued*):

Mr. Chet Burton, President, WNC  
Dr. Mark A. Curtis, President, GBC  
Dr. J. Kyle Dalpe, Acting President, TMCC  
Dr. Len Jessup, President, UNLV  
Dr. Marc A. Johnson, President, UNR  
Mr. Bart J. Patterson, President, NSC  
Dr. Michael D. Richards, President, CSN  
Dr. Maria C. Sheehan, President, TMCC  
Dr. Stephen G. Wells, President, DRI

Also present were faculty senate chairs Dr. Camille Naaktgeboren, CSN; Ms. Dana Trimble, DRI; Mrs. Mary Doucette, GBC; Dr. Roberta Kaufman, NSC; Mr. Eric March, NSHE; Dr. John Adlish, TMCC; Dr. Bryan L. Spangelo, UNLV; Dr. David Sanders, UNR; Mr. Gary Schwartz, WNC.

Student government leaders present included Ms. Brenda Romero, ASCSN President, CSN; Ms. Jessica Connolly, GRAD President, DRI; Ms. DeMarynee Saili, SGA President, GBC; Ms. Yesenia Cuevas, NSSA President, NSC; Mr. Spencer Schultz, SGA President, TMCC; Ms. Kanani Espinoza, CSUN President, UNLV; Ms. Surbhi Sharma, GPSA President, UNLV; Mr. Caden Fabbri, ASUN President, UNR; Ms. Kylie Rowe, GSA President; UNR; Ms. Andrea Senda, ASWN President, WNC.

Chairman Rick Trachok called the meeting to order at 8:31 a.m. with all members present except Regents Doubrava, Hayes, Lieberman and Stephens. The UNLV Air Force and Army ROTC Honor Guard presented the colors and the UNLV School of Music Chamber Chorale performed the National Anthem. Regent Anderson led the Pledge of Allegiance.

1. Information Only – Introductions and Campus Updates (*Agenda Item #1*) – Meeting attendees made introductions and each institution's president provided campus-related updates on programs, projects and events occurring on their campuses since the Board of Regents' last regular meeting.

Regent Lieberman entered the meeting.

President Stephen G. Wells, Desert Research Institute (DRI), announced the DRI Foundation's Global Water Knowledge Campaign launched two years ago has now raised over \$500,000. DRI has been awarded a prime Seaport Enhanced Indefinite Delivery, Indefinite Quantity contract sponsored by the Naval Sea Systems Command. Under the contract, DRI's Naval Earth Sciences and Engineering Program faculty and staff will provide expertise in several key areas of inquiry, including science and engineering research and development; modeling, simulation and analysis; and instrumentation support. DRI is seeking the Board of Regents' approval for the new DRI Wildland Fire Science Center.

1. *Information Only – Introductions and Campus Updates (Agenda Item #1) – continued*

President Maria C. Sheehan, Truckee Meadows Community College (TMCC), introduced TMCC's new Acting President Dr. J. Kyle Dalpe and announced TMCC's enrollment is up substantially and student withdrawals are down 9 percent; a national award was conferred on English Professor Dr. Anna Douglas as the 2015 Carnegie Foundation for the Advancement of Teaching Nevada Professor of the Year in Washington, D.C.; a generous \$2 million gift from the William N. Pennington Foundation, \$1 million gift from the Nell J. Redfield Foundation and \$1 million gift from the Maxine S. Jacobs Foundation, among many others, have provided for the design and construction of the new William N. Pennington Health Science Center at the TMCC Redfield Campus, the first TMCC building to open in 10 years; and phase one of the Edison Way TMCC Applied Technology Center is scheduled to be completed in approximately three weeks, providing 100,000 square feet of space for skilled trades instruction.

President Bart J. Patterson, Nevada State College (NSC), announced the newly expanded campus served as the venue for a CNN voter focus group on October 13, 2015, in conjunction with the network's Democratic presidential primary candidate debate; and the NSC Climate Survey Town Hall was held on November, 20, 2015.

President Chet Burton, Western Nevada College (WNC), announced the National Rural Community College Alliance Conference held at the Atlantis Casino Resort Spa in Reno went very well and included a tour of the new Tesla facility at the Tahoe Reno Industrial Center; the National Auto Body Council's Recycled Rides project and State Farm Insurance partnered with WNC students to donate a refurbished vehicle to a deserving community member; WNC was just notified it has been awarded a STEM Workforce Challenge Grant to create the only Siemens certified training center in the western United States; and the retirement of Ms. Bonnie Bertocchi, Assistant to the President, at the end of December. President Burton thanked President Sheehan for her mentorship, advice, support and for spearheading several shared services initiatives.

President Mark A. Curtis, Great Basin College (GBC), announced the William N. Pennington Foundation has provided GBC with \$246,000 to renovate and update the radiology lab; Governor Brian Sandoval recognized Mr. Lou Hess for his more than 1,500 hours of volunteer service at GBC's Veterans Resource Center and named him Nevada Veteran of the Month on September 22, 2015, during a ceremony in Carson City at the Governor's Mansion; Mr. Adam D'Arpino highlighted GBC in an article titled "4 Colleges Tucked Away in Beautiful Landscapes"; and GBC recently procured the AppArmor mobile campus safety application discussed by the Board at its September meeting.

Regent Hayes entered the meeting.

1. Information Only – Introductions and Campus Updates (Agenda Item #1) – continued

President Michael D. Richards, College of Southern Nevada (CSN), thanked President Sheehan for her service at TMCC and announced English Professor Laura McBride received a 2015 Silver Pen Award; student Shelby Goodwin was recently awarded the Coca-Cola Leaders of Promise scholarship; Tyrone Foster was recognized by Achieving the Dream's DREAM Scholars program; and local civil rights pioneers Hannah Brown and June Whitley, a former NSHE Regent, will be recognized at CSN's Frederick Douglass Lecture Series event, Eracism: An Event to Eliminate Racism and Inequality in America.

President Marc A. Johnson, University of Nevada, Reno (UNR), recognized President Sheehan for her collaborative work with UNR and the Washoe County School District on state and local K-12 to higher education efforts; congratulated CSN on its moving and inspirational documentary film *No Greater Odds*; and introduced Mr. Steve Smith, Chief Information Officer and Vice Provost for Information Technology and Dr. Ellen Purpus, Assistant Vice President for Enterprise and Innovation. President Johnson announced UNR has over 1,600 students graduating this weekend at winter commencement; construction is scheduled to begin on the new William N. Pennington Student Achievement Center to bring vital student centers currently scattered throughout the campus together under one roof; UNR has been designated as a Lead Institution and one of six Lead Consulting Institutions by the Student Affairs Administrators in Higher Education national association; and Professor Raul Rojas, Department of Mathematics & Statistics, successfully rode from Nogales to Mexico City, setting an autonomous car record.

President Len Jessup, University of Nevada, Las Vegas (UNLV), announced four finalists for executive vice president are visiting the UNLV campus and thanked former Provost John White and Acting Executive Vice President and Provost Nancy Rapoport for their leadership; UNLV is preparing to host the final presidential debate on October 19, 2016, at the Thomas & Mack Center; UNLV's 2015 Winter Commencement takes place on December 15, 2015; the College of Education will host its first Summit on Nevada Education on December 7, 2015, to draw together leaders and decision makers across the business, education, political, philanthropic, and community action arenas; and two weeks ago the American Anthropological Association and Oxford University Press named human osteology and bioarchaeology expert Dr. Debra L. Martin, Anthropology Professor, as the recipient of the 2015 AAA/Oxford Teaching Award for excellence in undergraduate teaching of anthropology.

2. Information Only – Institutional Student and Faculty Presentations (Agenda Item #2) –  
President Jessup introduced student presenter, Mr. Ash Sudhakar, UNLV, and faculty presenter, Dr. Jefferson Kinney, Associate Professor of Psychology, Chair of Neuroscience and Behavioral Neuroscience Laboratory Director, UNLV.

Mr. Sudhakar is an attorney admitted to practice before the United States Supreme Court, the Supreme Court of Pennsylvania and several others; a licensed engineer in two states with work experience in chemical, civil, mechanical, structural and electrical engineering; a licensed general construction contractor in three states; holds five patents

2. Information Only – Institutional Student and Faculty Presentations (Agenda Item #2) – continued

and has six patents pending in various disciplines; and in 2014-2015 he received the UNLV Outstanding Graduate Student Teaching Award. Mr. Sudhakar provided a presentation on the properties of graphene and the opportunities for commercial applications including threat assessment and infrastructure security regarding drone and extremist activities.

Regent Doubrava entered the meeting.

Dr. Kinney received his Ph.D. in integrative neuroscience in 2000 from Colorado State University. Following graduate school, Dr. Kinney worked as a postdoctoral scholar at the National Institute of Mental Health, and then as the Helen Dorris Fellow in the Department of Neuropharmacology at the Scripps Research Institute. In 2007 Dr. Kinney joined UNLV and is currently an Associate Professor and the Chair of Neuroscience in the Department of Psychology. Dr. Kinney provided a presentation on his primary research focus, the investigation of cellular and molecular mechanisms responsible for Alzheimer's disease and other neurodegenerative disorders. He also provided information on UNLV's collaborative efforts with the Cleveland Clinic Lou Ruvo Center for Brain Health and the recently awarded \$11 million grant from the National Institutes of Health and the National Institute of General Medical Sciences to fund a Center of Biomedical Research Excellence.

Regent Stephens entered the meeting.

Regents thanked the presenters and Regent Page asked Dr. Kinney if the many partnerships between UNLV and the Cleveland Clinic are continuing to grow. Dr. Kinney said yes, those partnerships are utilizing the imaging capacity and driving collaborative research efforts forward.

The meeting recessed at 9:24 a.m. on Thursday, December 3, 2015, for committee meetings and reconvened at 11:16 a.m. the same day with all members present except Regents Leavitt and Page.

3. Information Only – Public Comment (Agenda Item #3) – Dr. John Sagebiel, Chair of the Sustainability Committee, UNR, spoke on global climate change and the need to consider sustainability.

Regent Page entered the meeting

The following individuals spoke in opposition to Agenda Item #26 - Proposed Consolidation of Police and Security services at UNR, TMCC and DRI: Ms. Bianca Blueian, TMCC student and student worker; Ms. Hannah Thomas, TMCC student and employee; Mr. Jeremy Schachter, TMCC employee and veteran; Mr. Spencer Schultz, SGA President, TMCC; Ms. Leslie Anne Jia, TMCC employee and mother of a nine month old enrolled in the TMCC Child Care Center, she also noted a petition against the consolidation of police services was being circulated at the day care center; and Ms. Gracee Tout, Vice President, Classified Council, TMCC, also noted the results of a recent survey of classified staff on this item.

3. Information Only – Public Comment (Agenda Item #3) – continued

The following individuals spoke in support of Lieutenant Daniel Johnston, TMCC Police Department: Mr. Jon Gray, TMCC student and U.S. Marine; Mr. Justin Gantar, TMCC student and U.S. Marine Corps veteran; Ms. Niki Koehler, employee and student, TMCC; Ms. Diane Nicolet, Director of the E.L. Cord Child Care Center, TMCC; Mr. Jeremy Schachter, TMCC employee and veteran; and a statement by Mr. Curtis Butler, student, employee and veteran, TMCC, read by Mr. Jeremy Schachter.

Mr. Aaron West, CEO, Nevada Builders Alliance, asked the Board to foster cooperation rather than competition among and between the System's institutions when considering Nevada System of Higher Education (NSHE) service boundaries and programs supporting the skilled trades industries.

The following spoke in opposition to Agenda Item #34 - Code Revision, Transfer of Administrators: Mr. Nathan Hanke, administrative faculty, UNLV; and Professor Jennifer Kennedy, Director of Academic Advising and Scholarship Coordinator, Howard R. Hughes College of Engineering, UNLV.

The following spoke in opposition to Agenda Item #35 - Code Revision, Shortened Notice of Termination for Administrative Faculty Hired After December 15, 2015, Except DRI: Mr. Nathan Hanke, administrative faculty, UNLV; Mr. Jacob Bakke, Chair-Elect, NFA, CSN; and Dr. Shaun Franklin-Sewell, Director of Marketing and Patron Services, Performing Arts Center, UNLV.

Dr. Shaun Franklin-Sewell, Director of Marketing and Patron Services, Performing Arts Center, UNLV, asked the NSHE to continue to monitor the State of Nevada's Public Employees' Benefits Program and requested a change in the Code to allow presidents of institutions the ability to grant employees sick leave who are in a primary care giving role.

The following spoke in opposition to Agenda Item #38 - Management and Programming Agreement with Nevada Public Radio, UNLV: Ms. Kailyn Brown, student, UNLV; Mr. Tom Gallagher, private citizen. Also see attached public comment submitted via email (Appendix 1).

The following spoke in support of Agenda Item #39 - Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue, UNLV: Mr. Michael Shohet, NAIOP; Mr. Nathan Hanke, administrative faculty, UNLV; and Professor Jennifer Kennedy, Director of Academic Advising and Scholarship Coordinator, Howard R. Hughes College of Engineering, UNLV.

4. Information Only – Regents' Welcome and Introductions (Agenda Item #4) – There were no welcomes or introductions made by the Regents.

5. Information Only – Chair of the Nevada Student Alliance Report (Agenda Item #5) – Mr. Caden Fabbi, Chair, Nevada Student Alliance (NSA), announced a report is being compiled on the assessment of the quantity and quality of advisement on NSHE campuses; the NSA newsletter has been resurrected and it will be distributed to the

5. Information Only – Chair of the Nevada Student Alliance Report (Agenda Item #5) – continued  
Regents today; and the NSA is monitoring the following Congressional Measures of the 114th Congress: H.R. 2927 (medical school grants), H.R. 3177 (simplifying the application for student aid) and H.R. 3403 (safety on campus).
6. Information Only – Chair of the Faculty Senate Chairs Report (Agenda Item #6) – Ms. Dana Trimble, Faculty Senate Chair of Chairs, DRI, expressed the need for the fair and equitable compensation of faculty. She expressed appreciation the Faculty Senate was included in the Chancellor's recent discussions regarding the budget. After much information gathering, discussion and feedback the Faculty Senate is asking the Board to reject the proposed Code revisions regarding transfers (Agenda Item #34) and shortened notice of termination (Agenda Item #35) for the following reasons: 10 to 11 days' notice is much too short; an additional appeal process is needed to determine if the decision is in the long term best interest of the NSHE; supervisors would be allowed to terminate an employee without cause or accountability; and noticing should be increased to 180 days for service beyond five years. The Faculty Senate is supportive of Chairman Trachok's goal of decreasing administrative costs; however, significant cost reductions have already been implemented in response to the recession. The Faculty Senate will continue working with the Board and requests more time to research innovative solutions to obtain additional efficiencies.
7. Information Only – Chancellor's Report (Agenda Item #7) – Mr. Daniel J. Klaich, Chancellor, explained his report would be given under Agenda Item #23 (2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects).
8. Information Only – Regents' Reports (Agenda Item #8) – Regents Anderson and Melcher attended the Association of Community College Trustees (ACCT) Leadership Congress in October.  
  
Regent Stephens attended the National Academic Advising Association 2015 Annual Conference in October.  
  
Regent Melcher thanked the Board for the privilege of serving on the Nevada State Board of Education for the last three years and is looking forward to sending new members forward to Governor Sandoval for consideration and selection.
9. Information Only – Board Chairman's Report (Agenda Item #9) – Chairman Trachok said the Board and Chancellor's office have submitted cost reductions of over 10 percent in response to September's request. NSHE's presidents have also embraced this process and the millions of dollars saved will go directly to the classrooms, the labs and student services. It is upon this foundation the NSHE plans to support its request for significant new state investment in higher education. The Chancellor and the presidents must continue to communicate, advocate and provide information the Board utilizes in determining the budgetary roadmap for higher education. Once the Board has approved the budget and priorities, its strength lies in a focused and united front. The Governor has signaled that Nevada is approaching the 2017 Legislative Session of higher education and the NSHE cannot squander this opportunity.

10. Approved – Consent Items (Agenda Item #10) – The Board approved the consent items as presented (*Consent Items 10a through 10o*).

Chairman Trachok explained Vice Chairman Wixom and Regent Page would be abstaining from Agenda Item #10o because of their working relationships with Wells Fargo Banking.

- 10a. Approved – Minutes (Agenda Item #10a) – The Board approved the following meeting minutes:
- October 16, 2014, NSC Periodic Presidential Evaluation Committee meeting (*see Reference BOR-10a1 on file in the Board office*).
  - September 10-11, 2015, Board of Regents' meeting (*see Reference BOR-10a2 on file in the Board office*).
  - September 18, 2015, ad hoc Board of Regents' Chief of Staff Search Committee meeting (*see Reference BOR-10a3 on file in the Board office*).
  - October 23, 2015, Special Board of Regents' meeting (*see Reference BOR-10a4 on file in the Board office*).
- 10b. Approved – Naming of the New Residence Hall, UNR (Reference BOR-10b) – The Board approved naming the new residence hall approved at the Board of Regents' September 2015 meeting the "Great Basin Hall" (*see Reference BOR-10b on file in the Board office*).
- 10c. Approved - National Endowment for the Humanities Challenge Grant Endowment, GBC (Agenda Item #10c) – The Board approved acceptance of a \$500,000 grant from the National Endowment for the Humanities to establish a new Endowment (*see Reference BOR-10c on file in the Board office*).
- 10d. Approved – The Steadies Endowment, TMCC (Agenda Item #10d) – The Board approved acceptance of a \$15,000 donation from the donor to establish a new endowment, "The Steadies Endowment." The new Endowment will benefit students at Truckee Meadows Community College through scholarships. The donor has expressly requested for this Endowment account to be invested in, and managed by, the NSHE Endowment pool (*see Reference BOR-10d on file in the Board office*).
- 10e. Approved – Alliance with Washoe County Medical Society Health Science Technology Endowment, TMCC (Agenda Item #10e) – The Board approved acceptance of a \$10,000 donation from the donor to establish the new Alliance with Washoe County Medical Society Health Science Technology Endowment. The new Endowment will benefit students at Truckee Meadows Community College through scholarships. The donor has expressly requested for this Endowment account to be invested in, and managed by, the NSHE Endowment pool (*see Reference BOR-10e on file in the Board office*).
- 10f. Approved – Technology Fee and iNtegrate Fee, NSHE (Agenda Item #10f) – The Board approved acceptance of the annual report of the regular and the iNtegrate per credit hour technology fees collected, the use of funds collected and unspent balances remaining at NSHE institutions (*see Reference BOR-10f on file in the Board office*).

10. Approved - Consent Items (Agenda Item #10) – continued

- 10g. Approved – Contract and Terms for Acting President, TMCC (Agenda Item #10g) – The Board approved the contract and terms for TMCC Acting President J. Kyle Dalpe (*see Reference BOR-10g on file in the Board office*). At the October 23 meeting of the Board, the Board approved the appointment of Dr. J. Kyle Dalpe as the acting president and approved the salary of the acting president.
- 10h. Approved – Honorary Full Golf Membership for President, UNLV (Agenda Item #10h) – The Board approved acceptance of an honorary full golf membership (fee waived) at the DragonRidge Country Club in Henderson, Nevada, for UNLV President Jessup (*see Reference BOR-10h on file in the Board office*). This membership has a value of \$12,500. This potential membership would allow him opportunities to host donors, potential donors and community members in an elegant setting, and he would be responsible for all cart fees, food and beverage.
- 10i. Approved – Appointments, Nevada’s K-12 Regional Training Program Boards (Agenda Item #10i) – The Board approved acceptance of the following two-year appointments to the three governing bodies of Nevada’s K-12 Regional Training Programs, pursuant to *Nevada Revised Statutes* 391.524:
- Dr. Kenneth Coll, Northwestern Nevada Regional Training Program Board (*see Reference BOR-10i1 on file in the Board office*).
  - Dr. Kim Metcalf, Southern Nevada Regional Training Program Board (*see Reference BOR-10i2 on file in the Board office*).
  - Thomas Reagan, Northeastern Nevada Regional Training Program Board (*see Reference BOR-10i3 on file in the Board office*).
- 10j. Approved – Appointment to Nevada State Board of Education (Agenda Item #10j) – The Board approved Regent Sam Lieberman and Regent Allison Stephens as nominees for consideration and selection by the Governor for appointment to serve as the representative of the Nevada System of Higher Education on the State Board of Education as a non-voting member for a term of one year, commencing January 4, 2016, pursuant to *Nevada Revised Statutes* 385.021 (*see Reference BOR-10j on file in the Board office*).
- 10k. Approved – Handbook Revision, Cultural Diversity Committee Charge (Agenda Item #10k) – The Board approved an amendment to *Handbook* Title 1, Article VI, Section 3 to revise the Cultural Diversity Committee charge (*see Reference BOR-10k on file in the Board office*). Specifically, the proposal expressly states that the issues the Committee would study, and recommend policies on, in an effort to promote cultural and ethnic diversity include “socio-economic, historical, cultural, capability, identity, gender, expression, linguistic and intellectual differences and similarities, throughout the System in order to ensure access and equity for all students, staff and faculty.” This revision was presented for initial discussion at the September 10-11, 2015, meeting of the Board of Regents and the Cultural Diversity Committee.

10. Approved - Consent Items (Agenda Item #10) – continued

10l. Approved – Handbook Revision, Board of Regents Committee Charges (Agenda Item #10l) – The Board approved the following:

- **Business and Finance Committee and Investment and Facilities Committee** - The Board approved amendments to *Handbook* Title 1, Article VI, Section 3 revising the charge for the Business and Finance Committee and the Investment and Facilities Committee by transferring responsibility for oversight of property acquisitions and use, recommendations respecting NSHE capital and improvement priority lists with the primary objective of affirming connections between requests and the institutional facilities master plans, and review and recommendations regarding institutional facilities master plans and space utilization models and data from the Investment and Facilities Committee to the renamed Business, Finance and Facilities Committee. This revision was presented for initial discussion at the September 10-11, 2015, meeting of the Board of Regents (*see Reference BOR-10l1 on file in the Board office*).
- **Cultural Diversity Committee** - The Board approved amendments to *Handbook* Title 1, Article VI, Section 3 revising the charge of the renamed Cultural Diversity and Title IX Compliance Committee to include Title IX compliance issues. This revision was presented for initial discussion at the September 10-11, 2015, meeting of the Board of Regents (*see Reference BOR-10l2 on file in the Board office*).

10m. Approved – Code Revision, Sharing of Personnel, Payroll and Confidential Information Between NSHE Institutions and Units (Agenda Item #10m) – The Board approved amendments to the Code, Title 2, Chapter 5, Section 5.6, new subsection 5.6.2.d to allow NSHE institutions to share personnel, payroll and confidential information regarding current or former employees who submit employment applications or are seeking to work as independent contractors. This revision was presented for initial discussion at the September 10-11, 2015, meeting of the Board of Regents (*see Reference BOR-10m on file in the Board office*).

10n. Approved – Handbook Revision, Correction to Definition of Dating Violence (Agenda Item #10n) – The Board approved amendments to the definition of dating violence in the Handbook to add language that was unintentionally deleted in materials presented to the Board for approval at its September 10-11, 2015, meeting. The Board approved the addition of a new subsection 2 to Title 4, Chapter 8, Section 13.B.5.c.

The same language will be added to the Code, Title 2, Chapter 6, Section 6.2.1(ff), Chapter 8, Section 8.3.2(u) and Chapter 10, Section 10.2.1(ff). The Board accepted the first reading of these revisions to the Code. The addition of this language to those Code sections will be presented for final action at the Board's March 3-4, 2016, meeting (*see Reference BOR-10n on file in the Board office*).

10. Approved - Consent Items (Agenda Item #10) – continued

10o. Approved – Resolution to Authorize Revised Promissory Note for UNLV Hotel College Academic Building (Agenda Item #10o) – The Board approved a revision to the form of the previous financing resolution for the UNLV Hotel College Academic Building that was approved by the Board of Regents at its June 2015 meeting. Changes reflect transactional and documentation requirements of the lowest responsive financing bidder and do not impact the terms or conditions of the overall financing (*see Reference BOR-10o on file in the Board office*).

Regent Geddes moved approval of the Consent Agenda Items, 10a through 10o, as presented.  
Regent Lieberman seconded. Motion carried.  
Regents Page and Wixom abstained from item 10o.  
Regent Leavitt was absent.

11. Approved – Community College Committee (Agenda Item #11) – The Board accepted the Committee report and approved the recommendations. Committee Chair Andrea Anderson reported the Community College Committee met on November 30, 2015, and heard the following:

The Committee discussed CSN's request to revise the name of the three current CSN campuses using a three part convention of institutional name, campus name and campus location, and to use this convention for any future campuses authorized by the Board. After discussion, no action was taken on this item but the issue will receive further consideration in conjunction with CSN's upcoming strategic planning process.

Information Items:

- Institutional Advisory Council Meetings - IAC meeting reports were received from the President and Council Chair or Vice Chair of each institution. Report highlights included:
  - TMCC – Focus on training in manufacturing applicable to northern NV; communication between college and private sector for resource development. Communication with presidential search committee.
  - GBC – IAC discussion of and support for offering additional baccalaureate degrees, and rationale for moving to a hybrid community/state college to better serve constituents.
  - WNC – To enhance partnerships with business and service areas, IAC will rotate meeting locations. Creating dashboard to track metrics on college performance in areas such as JumpStart high school, etc.
  - CSN – IAC briefed on accreditation process and results. Council will develop a series of performance metrics for the IAC interaction with business and community. Discussed CSN legislative priorities.
- Community College Programs Serving Secondary Students - Each president reported on the growth of programs operated in conjunction with local school districts to serve secondary school students.

11. Approved - Community College Committee (Agenda Item #11) – continued

- Community College Campus Initiatives - Each president provided an update on various initiatives on their campuses, including:
  - CSN – Switch partnership on HVAC training program for southern Nevada.
  - GBC – Pennington Foundation award of \$240,000 to upgrade technology lab.
  - WNC – College Foundation raised funding to expand the production tech. lab.
  - TMCC – Launch of a series of employer visits on campus; and success of program for serving persons with disabilities.
- Nevada College Collaborative – Executive Director Frank R. Woodbeck reported on the successful receipt of the American Apprenticeship Grant (TMCC/WNC) for \$2.9M from DOL; and pursuit of the TechHire Partnership Grant (\$2-5M) from DOL.
- Use of Proxies by Members of Public Bodies – In response to an IAC chair question, Vice Chancellor Nielsen explained that the use of proxies is prohibited by NRS 241.025, unless specifically allowed in writing by the legal authority through which the public body was created.
- STEM Workforce Challenge Grant Awards – Successful award applications by TMCC (\$149,000) and WNC (\$150,000) were reported by the colleges.

Action Items:

Board action was requested to approve the following recommendations for approval of the Community College Committee:

- Approval of the minutes from the September 2, 2015, meeting (*see Reference CC-2 on file in the Board office*).
- *Procedures and Guidelines Manual* Revisions – CC IAC Election and Attendance of Members\_ – Approval of revisions to the provisions of the *Procedures and Guidelines Manual* Chapter 17, regarding election and attendance of members of the Community College Institutional Advisory Councils clarifying the election process for IAC chairs, the role of the vice chair during the chair's absence, the signature authority of the chair and attendance requirements of IAC members (*see Reference CC-8 on file in the Board office*).
- Smarter Region Vision Statement – Approval of the new Smarter Region economic development brand vision statement for northern Nevada (*see Reference CC-10 on file in the Board office*).

Committee Chair Anderson moved acceptance of the Committee report and approval of the recommendations. Regent Geddes seconded.

Regents Melcher and Anderson complimented the Institutional Advisory Councils (IAC) on their work.

Chairman Trachok asked the Regents and the community college presidents to comment on how efforts to support the community colleges, in particular the IACs, are working.

11. Approved - Community College Committee (Agenda Item #11) – continued

Regent Stephens stated the efforts are off to a good start and will continue to move forward in a positive way if the role of the IACs, as defined by Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative, is thoughtfully considered.

Regent Davidson said the efforts allow for cross-pollination between IACs, NHSE institutions and the K-12 system.

Regent Anderson requested some of the meetings be held in the north during the summer.

Regent Geddes emphasized the “free-flow” interaction between the Regents, the IAC chairs and the community college presidents as being very beneficial.

Regent Lieberman said he hoped the community better understands the Board’s commitment to community colleges as a vital part of the overall system.

President Burton and President Curtis said the IACs view the Community College Committee as the conduit to the Board. The critical component is how those suggestions are carried through the process to the Board and then the state. How these recommendations are handled will have a huge impact on how well the IACs continue to function.

Ms. Patricia Charlton, Senior Vice President for Finance & Administration, CSN, said the Community College Committee has been a positive resource and the CSN IAC has had a huge learning curve and would appreciate an even more robust role.

President Sheehan said the TMCC IAC wants to stay engaged and have a meaningful role.

Chancellor Klaich provided an example to the Board, explaining Mr. Woodbeck recently reached out to the state regarding a major grant opportunity and the response was the NSHE should take the lead. This is indicative of the leadership the NSHE has put in place and the work being done to support the community colleges is beginning to be recognized by the state.

Motion carried. Regent Leavitt was absent.

The Board recessed at 12:28 p.m. and reconvened at 12:48 p.m. with all members present.

12. Information Only – Institutional Advisory Council, CSN (Agenda Item #12) – The Board heard a report on the activities of the CSN Institutional Advisory Council (IAC) provided by CSN Institutional Advisory Council Chair Nancy Brune. Dr. Brune thanked Regent Anderson for attending the IAC meetings as this demonstrates how important the IACs’ work is to the Board. Dr. Brune reviewed the work of the CSN IAC in 2015 and provided information on the work planned for 2016. In 2015 the IAC received information on the Veterans Education & Transition Services programs; entrepreneurial programs; Achieving the Dream initiative; Strategic Enrollment Plan; master planning; Burning Glass data system; and internship/apprenticeship programs. She said IAC

12. Information Only – Institutional Advisory Council, CSN (Agenda Item #12) – continued

members testified in support of programs during the 2015 Legislative Session and will support the CSN legislative priorities during the 2017 Legislative Session. Many of the IAC members have attended and spoken at various events. There have been three IAC subcommittee meetings exploring the renaming of the CSN campuses with numerous stakeholders as well as feedback from two surveys. The IAC was in support of the subcommittee's renaming recommendations. The agenda for 2016 includes preparation for the 2017 Legislative Session; formation of a performance metrics subcommittee to quantify the success of the IACs; and the formation of a workforce development subcommittee. The IAC received a presentation on the CSN funding formula and would like the Board to revisit how workforce development is considered in the funding formula.

Regent Leavitt said he had some concerns about tabling the renaming recommendations until the CSN Campus Master Plan is discussed.

Regent Crear left the meeting.

Regent Melcher said the renaming recommendation will go forward; however, the decision was to make sure names were not changed and then changed again after the CSN Campus Master Plan update. He asked how the CSN IAC presents a single cohesive voice at the Nevada Legislature and what the Board can do to support the IAC in the future. Dr. Brune explained in the past and going forward the individual IAC members would testify at the Nevada Legislature based on CSN's legislative priorities and tracking. The IAC members document their legislative visits and testimony. Moving forward the Board needs to provide more information about how much authority the IACs have and better define the role of the IACs.

Ms. Charlton explained President Richards and the IAC have agreed to a collaborative and cohesive process for legislative testimony.

Chancellor Klaich said the Burning Glass data plays a critical part in addressing curriculum.

Regent Stephens thanked Dr. Brune and said she believes the Board has clearly defined the role of the IACs as advisory committees to the Board and has charged the IACs with addressing a number of issues evolving from Senate Bill 391 (Chapter 494, *Statutes of Nevada 2013*) discussions. It appears the CSN IAC wants to move beyond those issues and broaden its authority. Regent Stephens said in regards to the renaming issue, because the IAC is an advisory committee, while she takes the IAC recommendation under consideration she is not obligated to vote in accordance with the IAC recommendation.

Dr. Brune said having clear performance metrics will demonstrate the work of the IACs.

Regent Lieberman said the IACs need more communication with the community.

Regents Anderson and Davidson explained the renaming issue was a matter of timing and lack of consensus and the issue will be revisited.

12. Information Only – Institutional Advisory Council, CSN (Agenda Item #12) – continued

Dr. Brune said the IAC is working on doing a better job of explaining the IAC's role and the work of the community colleges.

Regent Davidson said the public needs to be educated and the IACs are doing a great job.

Regent Page asked if Dr. Brune thought the public is aware of the work of the IACs.

Dr. Brune said the public is becoming more aware of the IACs; however, more work can be done to better inform the public.

13. Information Only – Southern Nevada Writing Project, UNLV (Agenda Item #13) – President

Len Jessup introduced Dr. Danica Hays, Executive Associate Dean, College of Education, and Mr. Ian Salzman, Co-Director, Southern Nevada Writing Project (SNWP) and 2015 Teacher of the Year. Mr. Salzman presented information about SNWP, a collaborative program with the Clark County School District and one of the longest standing programs at UNLV. As one of nearly 200 writing project sites in the National Writing Project network, SNWP is a research-based professional development model aimed at improving the teaching of writing and learning; it serves as a "professional home" for over 100 National Writing Project trained teacher-consultants. With a tagline of "Changing Teachers Lives", SNWP is dedicated to providing teachers with a professional community and resources to affect and improve teaching throughout their careers (see Reference BOR-13 on file in the Board office).

Mr. Salzman thanked the Board for its support.

Vice Chairman Wixom said he strongly recommends the Board seek out opportunities to support and advance its relationships with K-12 education.

Regent Melcher thanked Mr. Salzman for the information and for his involvement.

14. Approved – Procedures and Guidelines Manual Revisions, Differential Fees and the Elimination of the Associated Special Course Fees, UNR, GBC AND TMCC (Agenda Item #14) –

The Board approved the proposed differential fees and the elimination of the associated special course fees (see Reference BOR-14 on file in the Board office) for UNR, GBC and TMCC programs (Procedures and Guidelines Manual Chapter 7, Sections 9 and 11).

Regent Geddes moved approval of the proposed differential fees and the elimination of the associated special course fees for UNR, GBC and TMCC programs as presented. Regent Lieberman seconded.

Regent Hayes asked why only three institutions brought changes forward. Mr. Vic Redding, Vice Chancellor, Finance and Administration, explained all of the NSHE institutions have the opportunity to propose changes; however, only UNR, GBC and TMCC made requests to do so.

Motion carried. Regent Crear was absent.

15. Approved – Procedures and Guidelines Manual Revisions, Student Fees and Special Course Fees (Agenda Item #15) – The Board approved *Procedures and Guidelines Manual* revisions addressing special fee and student fee changes for NSHE institutions, with fees to be effective 2016-2017. These fees include changes to special course fees, residence hall rates and standard student fees (program, application, exam and identification card fees). Additionally, the Board approved an increase in the NSC Student Success Fee (*Procedures and Guidelines Manual Chapter 7, Sections 10-14*).

Vice Chancellor Redding explained Attachment A of Reference BOR-15 provides a summary of the fees; Attachment C of Reference BOR-15 provides specific information on each proposed fee; and Attachment D of Reference BOR-15 provides additional information on the proposed NSC Student Success Fee (*see References BOR-15 on file in the Board office*).

Regent Page asked about the UNR new course fee ACE110 and the new student fee. President Johnson explained the Nevada Fit Program is voluntary and cannot expand fast enough if it continues to rely solely on donor funds. The new student fee guarantees students can get their first semester of classes before they arrive. If the students attend, the fee is credited toward their registration fees.

Regent Page expressed concern over an increase in food service fees at UNLV and the quality of food. President Jessup noted the concerns.

Mr. Kevin Butler, Vice President for Finance and Business Operations, NSC, provided information on the requested increase to the NSC Student Success Fee.

Regent Page asked what the NSC students thought about the increase. President Patterson said the vote at student council was 18 to 2 in support of the increase.

Regent Page moved approval of the *Procedures and Guidelines Manual* revisions addressing special fee and student fee changes for NSHE institutions, including an increase in the Nevada State College Student Success Fee, with fees to be effective 2016-2017 as presented. Regent Stephens seconded.

Chancellor Klaich explained the NSC Student Success Fee was separated out as it is slightly different than the other fees.

Regent Geddes asked if the Board needs to revisit the overall fee structure instead of increasing individual fees. President Patterson explained he thought this was the best approach as the fee addresses specific needs of first time freshman students and may need to be adjusted in the future. This approach would have the least impact as opposed to a generalized tuition increase.

Motion carried. Regent Crear was absent.

16. Information Only – Code Revision, Employment Contracts (Agenda Item #16) – The Board considered proposed amendments to the Code, Title 2, Chapter 5, Sections 5.4.3 and 5.4.4 regarding employment contracts. Vice Chancellor Nielsen explained the proposed amendments to Section 5.4.4 provide for the electronic execution and renewal of employment contracts which will automatically include any awarded merit, COLA or other compensation funded by the Nevada Legislature. Renewed employment contracts will automatically include any unpaid leave or salary reduction imposed by the Nevada Legislature. Other amendments to the employment contract must be accepted by an electronic or other process which demonstrates acceptance by the employee. NSHE employment contracts are to be interpreted in accordance with Nevada law and the Board of Regents' Code. An amendment is also proposed to Section 5.4.3 to conform that section to the proposed amendments in Section 5.4.4. This item was presented for information only and will be presented for action at the Board of Regents' March 3-4, 2016, meeting.

Chancellor Klaich explained this is a part of the Board's Effectiveness and Efficiency Initiative and allows electronic execution and renewal of employment contracts. The cashing of, or electronic deposit of, a payroll check (unless refunded to the NSHE within seven days) will constitute acceptance of the employment contract (*see Reference BOR-16 on file in the Board office*). The proposed changes will reduce the institutions' administrative burden.

Regent Page asked if there is any estimate of the cost savings. Vice Chancellor Nielsen said she could bring that information back to the Board in March and estimates it will be fairly significant.

17. Approved – Handbook and Procedures and Guidelines Manual Revisions, Records Retention and Disposition Schedule (Agenda Item #17) – The Board approved the proposed NSHE Records Retention and Disposition Schedule in accordance with Nevada Administrative Code 239.745 and amendments to the *Handbook* Title 4, Chapter 1, Section 27 to adopt the NSHE Records Retention and Disposition Schedule which shall be published in the *Procedures and Guidelines Manual* as a new Chapter 18 (*see Reference BOR-17 on file in the Board office*). Vice Chancellor Nielsen explained staff has diligently been working with the state on the proposed schedule. To allow sufficient time for training the proposed effective date of the Schedule is July 1, 2016.

Regent Wixom moved approval of the proposed NSHE Records Retention and Disposition Schedule and amendments to the *Handbook* Title 4, Chapter 1, Section 27 as presented. Regent Stephens seconded.

Vice Chairman Wixom thanked staff members for their work and noted the importance of having a records retention and disposition schedule template in place.

Motion carried. Regent Crear was absent.

The Board recessed at 1:47 p.m. and reconvened at 1:59 p.m. with all members present except Regent Crear.

18. Information Only – Nevada’s Complete College America Goals (Agenda Item #19) – The Board heard an update on Nevada’s Complete College America (CCA) goals, including where the institutions are after four years of participation in the CCA initiative and a recalibration of the original goals. Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs, also presented the NSHE’s new CCA web page [https://www.nevada.edu/ir/CCA\\_Goals.php](https://www.nevada.edu/ir/CCA_Goals.php) which includes goals through 2020 and actuals for 2013-14. Complete College America is a national nonprofit organization with a single mission: to work with states to significantly increase the number of Americans with quality career certificates or college degrees and to close attainment gaps for traditionally underrepresented populations.

Chairman Trachok thanked Vice Chancellor Abba for the very informative presentation.

19. Information Only – iNtegrate 2 (Agenda Item #21) – The Board was provided with an update on the iNtegrate 2 project, including a discussion of the centralization plan (*see Reference BOR-21 on file in the Board office*) as part of the project to consolidate and replace the automated central administrative system in Finance and Human Resources. Ms. Renee Yackira, Special Advisor to the Chancellor, explained the iNtegrate 2 project is on track to meet the October 2016 target date and within budget. This second phase of the iNtegrate project addresses finance and human resources modules and includes a comprehensive review and restructuring of NSHE business practices. Payroll is targeted as the first functional area for implementation. The Payroll Transformation Committee has been tasked with developing and documenting a step-by-step plan to accomplish this goal.

Vice Chairman Wixom thanked Ms. Yackira and Mr. Pete Zipkin, iNtegrate 2 Project Director, for their thoughtful and methodical work on this project and the campuses for their positive and cooperative engagement.

Chairman Trachok asked about outsourcing and how this will be considered in the process going forward. Ms. Yackira said each of the transformation committees will be charged with analyzing and evaluating one of the functional areas to determine the benefits of centralizing versus outsourcing.

Vice Chairman Wixom reminded the Board this is a more holistic process than it appears and no one in the country has done something like this before.

Chairman Trachok thanked the team for its efforts and said this is an administrative expense area where savings can be realized and passed on to student services and success.

20. Information Only – University of Nevada, Las Vegas Performance Metrics (Agenda Item #18) – The Board heard a report on the performance metrics based on the 10 questions trustees should ask set forth by the American Council of Trustees and Alumni.

President Jessup reviewed UNLV’s top tier vision to obtain RU/VH status with the Board and provided information regarding increasing tuition; ratio of administrative versus instructional spending; building utilization; top administrator and athletic personnel

20. Information Only – University of Nevada, Las Vegas Performance Metrics (Agenda Item #18) – continued

salaries; faculty teaching load; student performance on nationally normed tests; GRE and licensure exams; the National Study of Student Engagement and student satisfaction; graduation rates; and campus climate surveys (*see Reference BOR-18 on file in the Board office*).

Dr. Carl Reiber, Senior Vice Provost, UNLV, provided information on building utilization and noted the newly adopted effort to move certain classes to Fridays and the move towards offering a Monday, Wednesday, Friday class schedule.

The Regents further discussed maximizing space utilization.

Regent Stephens asked Dr. Reiber about the earlier comment under public comment (*Agenda Item #3*) by Professor Jennifer Kennedy on the lack of adequate space for staff. Dr. Reiber explained UNLV is working to address these needs on an ongoing basis.

Regent Leavitt said he arrived at the Wiener-Rogers Law Library at 7:15 a.m. and it was closed. The library was not opened until 7:30 a.m. He suggested libraries should be open longer hours during finals week.

Regent Davidson asked about summer utilization. Dr. Reiber referenced Slide #12 and stated summer use drops significantly; this is a curriculum and faculty contract issue.

Regent Geddes noted the need for tracking IT infrastructure for on-line courses.

Regent Melcher suggested adjunct faculty be used to take care of remediation and dual course credits on Fridays and during the summer.

Dr. Reiber said the Math Learning Center and many part-time instructors are being used for remedial classes, tutorial sessions and other similar classes on Fridays.

Dr. Thomas Piechota, Interim Vice President for Research and Economic Development, UNLV, spoke regarding research space and expenditures.

Regent Page asked why Arizona State University (ASU) is not included on the peer institution comparison list. Dr. Piechota explained the research institutions being used as peer comparisons are in the \$150 million range for research expenditures and ASU is in the \$450 million range. Regent Page suggested ASU should not be included as a primary institution in order to avoid confusion. Regent Page asked if research dollars and space grew over the last 10 years. Dr. Piechota said science and engineering increased their research space about six years ago and he would speculate that since the recession in 2008 there has been a drop in research expenditures and productivity. He also explained the chart on Slide #15 looks at campus wide numbers and is not limited to only the most updated and research intensive facilities. Regent Page said the numbers suggest that just adding space does not necessarily increase research productivity. ASU information indicates research productivity is also tied to quality of faculty.

The Regents further discussed efficient space utilization.

20. Information Only – University of Nevada, Las Vegas Performance Metrics (Agenda Item #18) – continued

Regent Stephens asked UNLV to provide additional information on the amount of research dollars centers and institutes are bringing to UNLV, juxtaposed against the resources they utilize to better determine their net benefit. President Jessup said interdisciplinary science and engineering institutes appear to be the most beneficial models and the Nevada Institute of Personalized Medicine (NIPM) provides a good example of what UNLV should do more of.

Regent Page referenced President Jessup's comment and asked why NIPM is being cut if this is the case. President Jessup said NIPM's funding is not being cut; however, UNLV is moving it away from start-up funding to other sources of funding. The overall net NIPM funding is not being reduced.

Regent Page noted total guaranteed compensation for UNLV's head basketball coach is above the average. He asked what UNLV's plan is for offering competitive administrative salaries as UNLV endeavors to reach the Carnegie Foundation's classification as a Research University (very high research activity) (RU/VH) over the next 10 years and requested UNLV add footnotes to identify where the data in this presentation is coming from. Mr. Gerry Bomotti, Senior Vice President of Finance and Business, UNLV, said the data comes from a national, annual survey the College and University Professional Association for Human Resources conducts and UNLV will add the appropriate footnotes.

Chancellor Klaich said it appears the average course load per instructor decreased during the last four years. Dr. Reiber said course loads did go up during the recession and are now going back down as faculty numbers decreased from approximately 1,000 to 700 during the recession and have now increased back up to approximately 900 faculty.

Regent Hayes asked about research dollars. Dr. Reiber explained research dollars decreased during the recession and are now coming back up. Dr. Piechota explained research expenditures bottomed out in 2012 and have steadily increased over the last three years.

Chancellor Klaich said in reviewing the data it appears the Board would have a reasonable expectation to see increased productivity from UNLV faculty in research, scholarship and creative activity. President Jessup agreed and said UNLV has the same expectation.

Regent Davidson asked about the definition of research; is this funded research or publications. Some types of research returns dollars to the institution; however, publication does not. Over 99.9 percent of publications are never cited according to recent reports. Dr. Piechota said research expenditures and scholarships are the two most significant metrics; however, there is a wide range of research activities and those can include such things as patents and other creative activities. The definition of research used in this presentation is broad and not limited to publications.

20. Information Only – University of Nevada, Las Vegas Performance Metrics (Agenda Item #18) – continued

Regent Stephens said it is important to distinguish between the types of scholarly outputs and determine what will be included under the definition of research, for example, a published peer review journal is much different than a white paper.

Regent Hayes asked if there is some type of quantifiable measure to determine the impact on research due to the lack of increase in faculty pay over the last six or seven years; if so, it would be nice to clearly illustrate this going into the 2017 Legislative Session. Dr. Piechota said he believes a portion of the decline in research from 2008 through 2012 could be attributed to a loss of highly productive faculty and UNLV can try and quantify this for the Board.

Regent Hayes asked why there is no information included on Medical College Admission Test (MCAT) or Law School Admission Test (LSAT) scores. Dr. Reiber said UNLV included the Dental Admission Test scores and will also get the MCAT and LSAT scores.

Regent Hayes asked about the term “peer institutions” and asked if there are plans to encourage first-year, first-generation students to live on campus. Dr. Reiber said in this presentation peer institutions are defined as institutions with a RU/VH rating. The Cottage Grove apartments would help increase the number of first-year, first-generation students living on campus.

Regent Stephens said it does not appear there is much difference between the peer institutions with 85 percent of students living off campus and UNLV with 90 percent living off campus.

Regent Page said it would be interesting to see how the Cottage Grove project impacts student satisfaction and performance. President Jessup said UNLV will track this.

Regent Anderson said she would like to see the statistics for a Research University (high research activity) (RU/H) versus an RU/VH campus in regards to the percentages of on- and off-campus students.

Regent Hayes said he would like to see more information on those students living at home with their families.

Regent Page said student experience should also be included in the mission statement. UNLV enrollment has gone up; however, the graduation rate for special admit students is very low. CSN enrollment has gone down. There may be a pool of students at UNLV better served at CSN.

Regent Hayes asked if special admit students are provided additional support, such as mandatory counseling or advising. Dr. Reiber said special admit students were required to attend extra support; however, the graduation rates were still low and UNLV needs to be sensitive to unintended discrimination in dealing with these issues.

20. Information Only – University of Nevada, Las Vegas Performance Metrics (Agenda Item #18) – continued

Regent Stephens asked why the graduation rate goal is only 50 percent over the next 10 years if UNLV is already at 40 percent. Dr. Reiber said 50 percent is comparable to other urban institutions with high transient rates.

Regent Davidson said considering the costs involved and only a 9 percent graduation rate for special admit students UNLV is doing more harm than good to the special admit students and their families. President Jessup said UNLV is working to address this issue and strengthen UNLV's partnership with CSN.

Vice Chairman Wixom stated the Board looked at increasing special admit students at UNLV; however, the agreement was the students admitted would be those who could succeed with additional support in place.

Regent Hayes expressed concern over the culture of fear with more than three-fifths of the staff being afraid of retaliation. President Jessup said those in leadership positions need to engender trust with staff.

21. Information Only – NSHE Debt Financing and Major Construction Projects (Agenda Item #20) – The Board was provided information describing debt mechanisms available to finance NSHE capital projects, the status of NSHE's existing debt and NSHE's future capacity to finance new projects (see Reference BOR-20 on file in the Board office).

Vice Chancellor Redding introduced Mr. John Peterson, Vice President, JNA Consulting.

Mr. Peterson referred to Slide #29 of the presentation providing information on debt capacity and cash flow debt capacity analysis; Slide #32 providing information on UNLV and UNR revenue bonds pledged and revenue history; and Slide #34 providing additional information on debt capacity.

Vice Chairman Wixom and Regent Page clarified the System's credit ratings are extraordinarily high. Through the recession and downturn it was a remarkable achievement to attain and maintain AAA ratings without insurance.

Regent Hayes referenced Slide #10 and asked about UNLV's \$156 million allocated, but unused, legislatively authorized revenue bonds. Mr. Peterson said the last request was from 2009 and that is what remains. Regent Hayes asked if the request was made for a specific purpose or project. Mr. Peterson said generally the bonds are requested for components included in the master plans of the universities and are not tied to a specific project. Mr. Bomotti said, for example, some of the UNLV projects were originally for housing and UNLV has instead decided to utilize public-private partnerships for those projects. He offered to provide the Board with more detailed information regarding legislatively authorized revenue bonds. Regent Hayes asked if a prior approved request can be reallocated for future projects if they differ. Mr. Bomotti said yes.

Regent Hayes asked if UNR's outstanding and approved debt inhibits UNLV's ability to fund development. Mr. Peterson said the projects at UNR are based on revenues at UNR,

21. Information Only – NSHE Debt Financing and Major Construction Projects (Agenda Item #20) – continued

and if UNLV has revenues it wishes to allocate then UNLV would be able to borrow against the \$156 million in remaining revenue bonds.

To clarify, Chancellor Klaich asked if UNR's original and still outstanding bonds would inhibit UNLV's ability to obtain bonds. Mr. Peterson said no and this is true for both revenue bonds and certificates of participation.

The Board recessed for committees at 4:16 p.m., Thursday, December 3, 2015, and reconvened at 9:11 a.m. on Friday, December 4, 2015, sitting as Members of the Corporation for the respective institution foundations with all members present except Regent Crear (*separate minutes for meetings of the Members of the Corporation of the respective institution foundations are maintained by the Board Office*).

The Board reconvened at 10:54 a.m. on Friday, December 4, 2015, with all members present except Regent Hayes.

22. Information Only – Public Comment (Agenda Item #22) – Chairman Trachok welcomed those providing public testimony under this item and asked them to be as brief as possible.

Regent Hayes entered the meeting.

The following spoke in opposition to the UNLV mascot: Vincent Perez, Associate Professor, English Department, UNLV; Fawn Douglas, Paiute Tribe; Dr. Anita Tijerina Revilla, Associate Professor and Director, Gender and Sexuality Studies, College of Liberal Arts, UNLV; Sylvia Lazos, Vice Chair, Latino Leadership Council; Christine Clark, faculty, UNLV; Kimberly Florence, President, Black Graduate Student Association, UNLV; Rebecca Gates, UNLV GPSA; Sierra Ashton, student, UNLV; Shania Sylva, student, UNLV; Adrian Castrejon, student and professor, UNLV; Ashley Smith, student and member of M.E.Ch.A. (Movimiento Estudiantil Chicana@ de Aztlan), UNLV.

The following spoke in support of the UNLV mascot: Hank Melton, UNLV alumnus; Lee Gilford, student, UNLV; Stan Armstrong, staff, UNLV; Schyler Brown, student, College of Urban Affairs, UNLV; James Pattarettu, student; Taryn Kole, Senator, William F. Harrah College of Hotel Administration, UNLV; Matthew Peskin, UNLV Rebellion; Kanani Espinoza, CSUN President, UNLV.

The following spoke in support of Agenda Item #39 - Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue, UNLV: former Nevada Governor Bob Miller; Bruce Layne, former Vice Chair, Nevada State Athletics Commission; Gregory Lee, Vice Chairman, UNLV Foundation; Sig Rogich, former Regent, NSHE; Tom Thomas, representing the Thomas Mack families; Brian Greenspun, President, Greenspun Media Group; Hannah Brown, 70-year Las Vegas resident; Chip Johnson, UNLV alumnus; David Saltman, representing the Saltman family; Professor Douglas Unger, UNLV Faculty Senate Executive Committee; Lindy Schumacher, Chief Executive

22. Information Only – Public Comment (Agenda Item #22) – continued

Officer, Fulfillment Fund Las Vegas; Richard Worthington, President and Chief Executive Officer, Molasky Group of Companies; Kristin McMillan, President and Chief Executive Officer, Las Vegas Metro Chamber of Commerce; Rana Lacer, Senior Vice President of Finance, Las Vegas Convention and Visitors Authority; Ken Bahl, President, UNLV Alumni Association; Jonas R. Peterson, President and Chief Executive Officer, Las Vegas Global Economic Alliance; Greg McKinley, UNLV alumnus; Jerry Dick, UNLV alumnus; Bill Paulos, President, UNLV Running Rebel Club; Ted Quirk, Chair, UNLV Research Foundation; Nasko Balaktchiev, Solar Decathlon Team member and student, College of Fine Arts, UNLV; James Pattarettu, student, UNLV; Taryn Kole, Senator, William F. Harrah College of Hotel Administration; Matthew Peskin, student, UNLV; Jason Wasden, employee and alumnus, UNLV; Conner McCubbin read a written statement from Diana Bennet, benefactor, UNLV Honors College; Hank Melton, UNLV Alumni Association member; Tim Putnam, Marketing Manager, PENTA Building Group; Conrad Wilson, former Chairman, Classified Staff Council, UNLV; Sierra Ashton, student, UNLV; Shania Sylva, student, UNLV; Schyler Brown, student, College of Urban Affairs, UNLV; Surbhi Sharma, GPSA President, UNLV.

Lieutenant Dan Johnston, TMCC Police Department, requested the Board increase communication and reexamine Item #26 - Proposed Consolidation of Police and Security Services at UNR, TMCC and DRI.

Sherriff Joe Lombardo, Clark County, spoke in support of Item #26 - Proposed Consolidation of Police and Security services at UNR, TMCC and DRI.

The following took a position of neutrality regarding Item #26 - Proposed Consolidation of Police and Security Services at UNR, TMCC and DRI: Ms. Kylie Rowe, GSA President, UNR, read a written statement from Caden Fabbi, ASUN President, UNR, regarding support of Chief Adam Garcia, UNR Police Department; Ken Peak, UNR Professor Emeritus; Commander Oliver Miller, Reno Police Department, representing Chief Jason Soto.

The following spoke in opposition to Agenda Item #34 - Code Revision, Transfer of Administrators: Janet Reiber, Director of Undergraduate Advising, College of Sciences, UNLV; Kathy Lauckner, administrative faculty, UNLV; Mya Starling, UNLV; Jason Wasden, employee and alumnus, UNLV; Racquel Smith, administrative faculty, UNLV; Tondra De, faculty, UNLV; Phil Amundson, Assistant Director, Parking and Transportation Services, UNLV; Aaron Brown, Faculty Senate member, UNLV.

The following spoke in opposition to Agenda Item #35 - Code Revision, Shortened Notice of Termination for Administrative Faculty Hired After December 15, 2015, Except DRI: Shannon Sumpter, Faculty Senate member, UNLV; Michael Gordon, alumnus and employee, UNLV; Darrell Lutey, employee, UNLV; Kathy Lauckner, administrative faculty, UNLV; Jason Wasden, employee and alumnus, UNLV; Racquel Smith, administrative faculty, UNLV; Tondra De, faculty, UNLV; Phil Amundson, Assistant Director, Parking and Transportation Services, UNLV; Tamera Flores-Sahagun, Chair, Administrative Faculty Assembly, CSN.

22. Information Only – Public Comment (Agenda Item #22) – continued

The following spoke in support of Agenda Item #38 - Management and Programming Agreement with Nevada Public Radio, UNLV: Mr. Lamar Marchese, Las Vegas resident; Cynthia Alexander, Chair, Board of Directors of Nevada Public Radio (NPR); Florence Rogers, President and General Manager, NPR.

The following spoke in opposition to Agenda Item #38 - Management and Programming Agreement with Nevada Public Radio, UNLV: Sam Litman, GBC alumnus and KUNV employee; Jake Wagner, local musician and alumnus, UNLV; Todd Olcott, Las Vegas resident; Lisa Howfield, Vice President and General Manager, KLAS-TV, Channel 8, Las Vegas; Ken Lange, KUNV employee and doctoral student, UNLV; Emory Nihipali, KUNV; Ira David Sternberg, President IDS Creative Communications and KUNV host; Alexis Germany, KUNV employee and graduate student, UNLV; Kylie O'Rourke, Student Station Manager, Rebel-HD2; Ed Uhling, Clark County resident; Jocelyn Luna, KUNV; Ginger Bruner, alumnus, UNLV; Jason Garov; Terrence Carrol, alumnus, UNLV; Schyler Brown, student, College of Urban Affairs, UNLV; Lametra Miller, student, UNLV; Michael Griffin, Las Vegas resident; Braden Pleggenkuhle, student; Stan Tyrell, employee, KUNV; Jamison Wilk, alumnus, UNLV; James Pattarettu, student; Taryn Kole, Senator, William F. Harrah College of Hotel Administration; Terrence Carroll, UNLV alumnus.

Tra Andra Mitchell, UNLV student, said there is a lack of ethnic studies and programs at UNLV, and Adrian Castrejon, student and professor, UNLV, said Gender and Sexuality Studies and Latino Studies at UNLV should be expanded to better serve the needs of UNLV's diverse student population.

Conrad Wilson, former Chairman, Classified Staff Council, UNLV, expressed general appreciation for the public input and the Board's ability to make meaningful changes for the future.

23. Information Only – Nevada State Literacy Plan (Agenda Item #25) – The Board heard a report on the newly revised 2015 Nevada State Literacy Plan. Dr. Kevin Marie Laxalt, Nevada Department of Education, thanked Chairman Trachok and Chancellor Klaich for their support and invitation to present and introduced Mr. Collin Usher, Project Manager for the Nevada Striving Readers Comprehensive Federal Grant, Nevada Department of Education, and Ms. Michelle Montoya, Writing Center Coordinator, TMCC. Mr. Usher explained the Nevada State Literacy Plan was developed by a team of literacy leaders from across the state and is a research-based tool. Ms. Montoya explained the plan is designed to guide the literacy work of Nevada educators across five specific age spans: birth through pre-K, elementary school, middle school, high school and adult. Dr. Laxalt provided information on the implementation plan and the opportunities for increased collaboration, cohesiveness and communication, including the Read by Grade Three program; college readiness and transitioning; various community groups and critical conversations; preservice education; workforce development; and being a sponsor of literacy (*see Reference BOR-25 on file in the Board office*).

Chairman Trachok requested a hard copy of the 2015 Nevada State Literacy Plan be distributed to each of the Regents.

24. Approved – Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue , UNLV (Agenda Item #39) – The Board: (1) approved the 2015 Limited Campus Master Plan Update, incorporating the 42 acre Property into the existing campus master plan; (2) approved the Assignment and Assumption Agreement transferring to the Board the right to purchase the Property; (3) approved the purchase of the Property on the terms and conditions outlined in the Purchase and Sale Agreement (PSA); (4) approved a Resolution outlining short term financing in the form of a bank loan and promissory note; (5) authorized the Chancellor to administratively approve and execute any amendments to the PSA extending the closing date of the transaction to a date after the March 2016 Board meeting; (6) authorized the Chancellor to execute any documents necessary to effectuate the short term financing and purchase of the Property on forms approved by the Vice Chancellor for Legal Affairs; (7) required UNLV to come back to the Board of Regents within six to nine months with the completed UNLV Campus Master Plan covering the 42 acre parcel and 38 acre parcel, and any proposed development on the 42 acre parcel and/or 38 acre parcel must comport with the UNLV Campus Master Plan approved by the Board; and (8) specified fundraising be prioritized to replace the student fee portion of the debt service.

Vice Chairman Wixom and Regent Page explained they will abstain from this item due to their relationships with Wells Fargo Banking. Vice Chairman Wixom explained, for him, this is a non-waivable abstention based on Nevada ethics laws and Board policy. Regent Page stated he is employed by a company owned by Wells Fargo Bank.

Mr. Michael Yackira, Chairman, UNLV Foundation Board of Trustees, said the UNLV Foundation supports this item.

President Jessup reviewed the process to date, summarized the proposal and emphasized UNLV's need to go forward with this item.

Mr. Bomotti reviewed the project presentation, including: questions vetted at the Board's October 23, 2015, special meeting (*see Reference BOR-39, Page 93, Side #3 on file in the Board office*); key points (*see Reference BOR-39, Page 94, Side #4*); the status of due diligence items (*see Reference BOR-39, Page 95, Side #5 on file in the Board office*); and an overview of the plan (*see Reference BOR-39, Page 96, Side #6 on file in the Board office*).

Mr. David Frommer, Executive Director of Planning and Construction, UNLV, and Mr. Doug Kozma, SmithGroupJJR, provided information on refinements to the physical planning presented at previous Board meetings. They reviewed the proposed short term, medium term and long term planning framework for both the stadium and campus village options (*see Reference BOR-39, Pages 98-107, Sides #8-17 on file in the Board office*).

Mr. Eric J. Louttit, Senior Vice President, Real Estate Services, Forest City Commercial Group, provided information on development opportunities for the 42 acre parcel (*see Reference BOR-39, Page 108, Side #18 on file in the Board office*).

24. Approved – Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue, UNLV (Agenda Item #39) – continued

Mr. Bomotti and Mr. John Peterson, Vice President, JNA Consulting Group, reviewed the proposed financing with the Board (*see Reference BOR-39, Pages 111-113, Sides #21-23 on file in the Board office*). Mr. Bomotti said the capital improvement fee (CIF), general improvement fee (GIF), internal overhead and investment income are the same revenue sources UNLV has used in the past when it has brought forward other purchases for the Board's consideration.

Mr. Bomotti explained if the Board approves this today UNLV would need to close by the end of December under the Purchase and Sale Agreement and would likely come back in the spring to seek permanent financing. Mr. Peterson explained JNA Consulting Group is recommending Wells Fargo be awarded the contract for interim financing. He said the long term financing plan would likely include certificates of participation and he has recommended to Vice Chancellor Redding the method of sale for the long term certificates of participation be via a negotiated sale which would include a request for proposal for an underwriter with the responses coming back to the Board at the March meeting.

Regent Melcher asked if this would come back to the full Board or the Business, Finance and Facilities Committee in March. Chairman Trachok said it would probably come back to the full Board.

Chairman Trachok asked for questions from the Board members regarding financing.

Regent Geddes referenced Slide #21 and asked how much the CIF and GIF are on a per credit basis. Mr. Bomotti said the CIF is approximately \$12 and the GIF is approximately \$23 per credit hour. The CIF and GIF bring in approximately \$22 million per year to UNLV. As noted in the materials, \$1.5 million in currently available revenues for this project would come out of that \$22 million.

Chairman Trachok asked what the internal overhead and investment income revenues are currently being used for. Mr. Bomotti explained portions of these are used for purchases of land. UNLV charges an overhead for self-supporting activities. UNLV charges 3.5 percent of the gross revenue for a program towards general overhead. A portion of these funds has been used for land purchases in the past and are not obligated to other activities. Chairman Trachok asked if there is currently \$2.6 million sitting in an account not being used. Mr. Bomotti clarified the internal overhead and investment income traditionally used over the years on an annual basis for the purchase of properties is approximately \$1.1 million. Chairman Trachok asked if there would be things that are being done now that could not be accomplished in the future if the \$1.1 million from internal overhead and investment income and the \$1.5 million from student fees were used for this project. Mr. Bomotti said because these monies have traditionally been used in the past to purchase properties, UNLV would not be able to purchase additional properties if the funds are used for this project; however, no other student or academic activities would suffer.

24. Approved – Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue, UNLV (Agenda Item #39) – continued

Regent Leavitt moved approval of (1) the 2015 Limited Campus Master Plan Update, incorporating the 42 acre Property into the existing campus master plan; (2) the Assignment and Assumption Agreement transferring to the Board the right to purchase the Property; (3) the purchase of the Property on the terms and conditions outlined in the Purchase and Sale Agreement (PSA); (4) a Resolution outlining short term financing in the form of a bank loan and promissory note; (5) authorizing the Chancellor to administratively approve and execute any amendments to the PSA extending the closing date of the transaction to a date after the March 2016 Board meeting; and (6) authorizing the Chancellor to execute any documents necessary to effectuate the short term financing and purchase of the Property on forms approved by the Vice Chancellor for Legal Affairs. Regent Hayes seconded.

Regents Doubrava, Leavitt and Lieberman expressed their support for this project. Regent Leavitt said this is an important project and it will benefit the community, the state and UNLV.

Regent Davidson thanked President Jessup for meeting with him, addressing a number of his questions and alleviating his concern over the stadium. A stadium is not realistic unless someone else builds it. The priorities are the UNLV School of Medicine, the William F. Harrah College of Hotel Administration and the achievement of RU/VH status for UNLV.

Regent Geddes asked for the following friendly amendments: 1) the 2012 UNLV Campus Master Plan return to the Board in June, September or December with more detailed plans for this project and the role of retail be more clearly defined and restricted to a supportive role for faculty, staff and students rather than the general community; 2) more detailed information be included in the UNLV Campus Master Plan on the 15-20 acres of existing Maryland Campus land; and 3) fundraising be prioritized to replace the student fee portion of the debt service.

24. Approved – Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue, UNLV (Agenda Item #39) – continued

Regent Leavitt said he was fine with bringing the UNLV Campus Master Plan back to the Board and would defer to Chairman Trachok's preference.

Chairman Trachok said he preferred any modifications to the suggested amendment be done after all comment in order to maximize the Board's control over the process.

Regent Stephens expressed the following concerns based on a holistic look at UNLV, its goals and the proposed project: 1) the lack a plan for UNLV to obtain RU/VH status; 2) President Jessup's portion of the presentation needed more detail; 3) issues with the Hank Greenspun School of Journalism and lack of effort to make KUNV more viable; 3) the need to raise capital for the UNLV School of Medicine is a main priority; 4) lack of IT master planning and infrastructure; and 5) concerns over ongoing and systemic issues such as space utilization, retaliation and the mascot issue. Regent Stephens said, because of these concerns, she would be supporting the motion with great reservations.

Regent Crear said he would support the motion as UNLV needs to have the ability to grow.

Chairman Trachok said he has had a number of concerns over the project. The priorities must be the UNLV School of Medicine and obtaining RU/VH status. Initially he was not in support of this project; however, after reexamining the project and reviewing the public comment Chairman Trachok said he would consider supporting this project.

Chairman Trachok offered a friendly amendment to the motion specifying any development that takes place on the parcel must be subject to the Board's approval.

Chairman Trachok asked if the UNLV Foundation would be assigning the option to the Board of Regents, and the Board of Regents would then be the party entering into the agreement.

Mr. Bomotti said yes and those specifics regarding the option are included in the materials for the Board's action.

Regent Crear said the suggested amendment to the motion may be redundant as the Board approves each of the institution's master plans and the parcels being discussed would fall under the UNLV Campus Master Plan.

24. Approved – Amended Campus Master Plan and Purchase of 42 Acre Parcel Near Tropicana Avenue, UNLV (Agenda Item #39) – continued

Regent Geddes explained this is not what the Board usually accepts in a formal master plan amendment. He reiterated his request for a friendly amendment to require the formal UNLV Campus Master Plan amendment be resubmitted to the Board and include more detailed criteria on the 15 to 20 acre parcel in the northwest and the 42 acre parcel.

Regent Leavitt and Regent Hayes accepted the friendly amendments requested by Chairman Trachok and Regent Geddes.

Chairman Trachok restated the motion: to approve the acquisition; require UNLV come back to the Board of Regents within six to nine months with the completed UNLV Campus Master Plan covering the 42 acre parcel and 38 acre parcel; and any proposed development activity on the 42 acre parcel and/or 38 acre parcel must comport with the UNLV Campus Master Plan approved by the Board.

Regent Melcher asked Chairman Trachok for clarification on the term “any activity”. Chairman Trachok explained it means any initial development activity.

President Jessup explained there will be some quick types of clean-up activities that must be done and asked if those would need to come back to the Board. Chairman Trachok clarified any type of actual development of the property would need to come back to the full Board.

Regent Hayes suggested the amendment may be clearer if worded as follows: UNLV must come back to the Board of Regents within six to nine months with the completed UNLV Campus Master Plan and any building must comport with the UNLV Campus Master Plan approved by the Board.

Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board of Regents, asked if the additional amendments proposed by Regent Geddes would be included.

Regent Geddes said he would also like to include his previously suggested amendment that fundraising be prioritized to replace the student fee portion of the debt service.

Regents Leavitt and Hayes accepted this amendment as well.

Motion carried. Regents Page and Wixom abstained.

25. Action Taken - Proposed Consolidation of Police and Security Services, UNR, TMCC and DRI (Agenda Item #26) – The Board approved the consolidation of TMCC, UNR and DRI police forces and directed the Chancellor to bring a consolidation plan back to the Board for review and approval at the Board's March meeting with an effective date of July 1, 2016 (*see Reference BOR-26 on file in the Board office*).

Chancellor Klaich explained he did not initially support the idea of discussing the potential consolidation of these services; however, after studying the issue he is now a huge supporter of the proposed plan. This effort supports effectiveness and efficiency. The plan provides the same coverage for TMCC it currently enjoys; it saves over \$500,000 a year; 100 percent of those savings will go back to TMCC; it has a zero cost implementation budget; and provides the same officer coverage and schedules with additional officers to be oriented after six months. The Implementation Plan was prepared in accordance with the direction of the Board of Regents at its September 2015 meeting and in accordance with the Memorandum of Understanding signed by the presidents of UNR, TMCC and DRI, and the Chancellor. Chancellor Klaich said the proposed January 1, 2016, implementation date is too quick and requested a revised implementation date of February 1, 2016. He also asked the Board for the authority to work with TMCC on typos identified in the agreement and other implementing details.

Regent Davidson left the meeting.

Former Regent Stavros Anthony, a 29-year veteran of the Las Vegas Metropolitan Police Department and a commissioner with the Commission on Accreditation for Law Enforcement Agencies (CALEA), was asked to give his independent recommendation on the proposal. Dr. Anthony recommended the Board approve the proposal and suggested the police chief meet regularly with UNR, TMCC and DRI and become a member of CALEA.

Regent Page moved approval of the proposed consolidation with a start date of February 1, 2016, and a report back to the Board on how the consolidation will go forward. Regent Leavitt seconded.

Regent Leavitt asked Chancellor Klaich if he is comfortable with the effective date with implementation to follow. Chancellor Klaich said he is comfortable with the February 1, 2016, date and will notify the Chair if more time is needed.

Regent Geddes said he will not support the motion and asked the Board to deny or table this item today as the report is incomplete and needs more work. This is an absorption plan not a consolidation plan. Regent Geddes reviewed a list of his concerns including the need for a more holistic approach; contemplation of night-time security services; costs of consolidation and compatibility; and advancement opportunities. He said if the item does go forward it should be revisited by the Board to address numerous questions and consolidation should not occur until the new fiscal year.

25. Action Taken - Proposed Consolidation of Police and Security Services, UNR, TMCC and DRI (Agenda Item #26) – continued

Regents Lieberman, Crear, Anderson and Melcher agreed with Regent Geddes. Regent Lieberman requested this item be brought back in March or June. Regent Crear expressed concerns over coverage and campus safety and said he will not be supporting the motion. Regent Anderson said more work needs to be done on this issue and suggested the System join CALEA and have additional conversations with students, parents, faculty and staff. Regent Melcher said he is not supportive of this proposal and would like police and safety addressed across the entire System and from a holistic perspective.

Regent Stephens said she will support this proposal if the plan comes back to the Board in March with an implementation target of July 1, 2016. She said there is a need for consistency and for officers on campus to have academic policing experience and the specialized training necessary to manage a major incident.

Vice Chairman Wixom asked President Patterson about NSC's agreement with the UNLV Police Department. President Patterson said the agreement is working very well for NSC even though UNLV is approximately 20 minutes away. Vice Chairman Wixom said he feels this proposal enhances protection and he will support the motion.

Chairman Trachok suggested an amendment to the motion for the Board to first consider the consolidation and then have the Chancellor take all of the comments made today into consideration and come back to the Board in March.

Regent Page accepted Chairman Trachok's suggested amendment and added a stipulation specifying the plan come back to the Board in March with an implementation date of July 1, 2016.

Regent Geddes said his concerns are not emotionally based; rather, the concerns are founded on inadequacies in the proposed plan. He suggested the NSHE join CALEA as recommended by Dr. Anthony and also have an external review of the consolidation plan performed.

Regent Page said the consolidation plan was reviewed by Sherriff Lombardo and Dr. Anthony who is a member of CALEA.

Regent Melcher suggested the Board take a holistic look at police services in March across the entire System.

Regent Leavitt accepted the friendly amendment proposed by Regent Page.

25. Action Taken - Proposed Consolidation of Police and Security Services, UNR, TMCC and DRI (Agenda Item #26) – continued

Chairman Trachok reviewed the motion: consolidation of TMCC, UNR and DRI police services and direction to the Chancellor to bring a consolidation plan back to the Board for review and approval at the Board's March meeting with an effective date of July 1, 2016.

Regents Crear and Geddes asked if the implementation plan is rejected by the Board in March, would that reject the consolidation.

Chairman Trachok said yes.

Motion carried. Regents Crear and Melcher voted no. Regent Davidson was absent.

President Sheehan said while administration may have been talking about this for years, TMCC has not. She said the document is very close to being whole and the proposal will be ready to come back in March.

Chancellor Klaich thanked the Board members for their input and said staff will utilize a transcript of this discussion so the concerns can be addressed as work moves forward with TMCC, UNR and DRI on this item.

The Board recessed at 3:40 p.m. and reconvened at 3:48 p.m. with all members present except Regents Davidson and Leavitt.

26. No Action taken – Management and Programming Agreement with Nevada Public Radio, UNLV (Agenda Item #38) – President Jessup requested this item be delayed to a future meeting in light of the feedback over the last couple of weeks as well as the public comment and several suggestions for alternative approaches (see Reference BOR-38 on file in the Board office).

Vice Chairman Wixom asked if this item will be revisited at the March meeting.

Chairman Trachok said it will be revisited at a future meeting.

27. Approved – UNLV School of Medicine and Clark County Facilities Planning Memorandum of Understanding and Related Land Transfer (Agenda Item #37) – The Board approved the proposed one-year MOU extension and the related potential Pinto Lane land transfer agreement terms with the correction to the date as noted by staff.

President Jessup explained in December 2014, Clark County, UNLV and the NSHE signed a Memorandum of Understanding (MOU) regarding an analysis of potential UNLV School of Medicine facilities on a nine acre property owned by Clark County and located at the southeast corner of Shadow Lane and Pinto Lane in Las Vegas. This MOU was executed on December 5, 2014, for one year with an option for the parties to extend the MOU for three additional one-year terms (see Reference BOR-37, page 6 on file in the Board office).

27. Approved – UNLV School of Medicine and Clark County Facilities Planning Memorandum of Understanding and Related Land Transfer (Agenda Item #37) – continued

Dr. Marcia Turner, Vice Chancellor, Health Sciences, noted in the meeting materials (*see Reference BOR-37, page 6 on file in the Board office*) there is a typographical error in the date the original MOU was signed. Chairman Trachok explained it reads December 5, 2015, and it should read December 5, 2014.

Regent Wixom moved approval of the one-year MOU extension and the related potential Pinto Lane land transfer agreement terms with the correction to the date as noted by staff. Regent Geddes seconded.

Regent Hayes asked if approval of this MOU will preclude UNLV from having conversations with entities other than Clark County. President Jessup said no.

Motion carried. Regents Davidson and Leavitt were absent.

28. No Action Taken – Code Revision, Transfer of Administrators (Agenda Item #34) – Chairman Trachok explained in light of the concerns raised by faculty members, the faculty senate representatives, and a good portion of the public comment he is pulling Agenda Item #34 and directing the Chancellor to consider the sum of the comments made and return to the Board at the March meeting with revised suggestions (*see Reference BOR-34 on file in the Board office*).
29. No Action Taken – Code Revision, Shortened Notice of Termination for Administrative Faculty Hired After December 15, 2015, Except DRI (Agenda Item #35) – Chairman Trachok explained in light of the concerns raised by faculty members, the faculty senate representatives, and a good portion of the public comment he is pulling Agenda Item #35 and directing the Chancellor to consider the sum of the comments made and return to the Board at the March meeting with revised suggestions (*see Reference BOR-35 on file in the Board office*).

Regent Leavitt entered the meeting.

30. Approved – Committee Reports (Agenda Item #27-33) –The Board approved Committee Reports, Agenda Items #27 through #33.

Regent Page noted he will abstain from voting on the Investment and Facilities Committee report, Agenda Item #31.

The Board first considered the following Committee Reports: ad hoc Athletics; Academic, Research and Student Affairs; Audit; Business and Finance; Cultural Diversity; and Health Sciences System (*Agenda Items #27-#30, #32 and #33*). The Board then considered the Investment and Facilities Committee report (*Agenda Item #31*).

31. Approved – ad hoc Committee on Athletics (Agenda Item #27) – The Board accepted the Committee report and approved the recommendations. The ad hoc Committee on Athletics met on November 30, 2015, and heard the following:

Information Items:

- The Committee received information and a presentation from Ms. Brooke Nielsen, Vice Chancellor, Legal Affairs, regarding the NSHE Basketball/Football Coach Contract Template Revisions and Guidelines and Head Coach Employment Agreement. No action was taken and the matter was referred to the Committee's February meeting with direction given to staff and the athletic directors to consider revisions to the documents in light of the Committee's discussion.
- The Committee received detailed budget reports from the athletic directors of the University of Nevada, Reno, the University of Nevada, Las Vegas, the College of Southern Nevada, and Western Nevada College. The Committee members asked various questions about the reports. No action was taken.

Action Items:

Board action was requested to approve the following recommendations for approval of the ad hoc Committee on Athletics:

- The minutes of the September 8, 2015, meeting (*see Reference COA-2 on file in the Board office*).
- Approval of the scope of work for the NSHE Athletics Competitiveness and Benchmarking Study and authorization to the Chancellor to issue a request for proposal. Responses received to the request for proposal shall be presented to the Committee at its February meeting for review and possible award of a contract (*see Reference COA-5 on file in the Board office*).

32. Approved – Academic, Research and Student Affairs Committee (Agenda Item #28) – The Board accepted the Committee report and approved the recommendations. The Academic, Research and Student Affairs Committee met on December 3, 2015, and heard the following:

Information Items:

- Vice Chancellor Crystal Abba presented for information only the 2014-15 *Remedial Placement and Enrollment Report* that includes information on the percent of recent Nevada high school graduates who place and enroll in remedial coursework in mathematics and English within the first year of enrolling at an NSHE institution. Vice Chancellor Abba noted this report is a prelude to a report that will be presented to the Committee in June 2016 that will include institutional action plans for implementing the Board's new policy on gateway course success (*Title 4, Chapter 16, Section 1*).
- Sam McCool, NSHE National Repository of Online Courses (NROC) EdReady Project Manager, and Terry Norris, Director of CSN Online Campus, presented a report on behalf of NSHE institutions regarding distance education within NSHE,

32. Approved – Academic, Research and Student Affairs Committee (Agenda Item #28) – continued

- including dual enrollment opportunities with the high schools and opportunities available through NSHE's membership in the NROC Project. Mr. McCool discussed EdReady, a project to provide adaptive/customized learning for college & career preparation for NSHE students and Nevada K-12 students at no cost to the student.
- Linda Heiss, Senior Director of Institutional Research, and Allison Combs, Assistant Vice Chancellor for Academic Affairs, presented the first, third and fifth year new academic program reviews and the report on institutional reviews of existing programs as mandated by Board policy (*Handbook, Title 4, Chapter 14, Section 5*).
  - The Committee discussed matters related to the NSHE service areas for the state college and community colleges. In addition, GBC President Mark Curtis generally reviewed potential next steps if the Board were to consider transitioning GBC from a community college to a state college, including possible changes in Board policy governing faculty workloads. Per Committee discussion, this issue will be scheduled for more in-depth discussion at the January 2016 special meeting of the Board.

Action Items:

Board action was requested to approve the following recommendations for approval of the Academic, Research and Student Affairs Committee:

- The minutes of the September 10, 2015, meeting (*see Reference ARSA-2a on file in the Board office*).
- A new Doctor of Medicine at UNLV to train future Nevada doctors to work in healthcare teams, apply cutting-edge technology and develop novel, yet classically-based treatment solutions for diseases of the present and future (*see Reference ARSA-2b on file in the Board office*).
- A new Wildland Fire Science Center at DRI that will allow DRI to enhance its fire-related research and provide a unique resource within the State of Nevada to address the critical issues of wildland fire and adaptation (*see Reference ARSA-3 on file in the Board office*).
- The point targets for 2016-17 (Year 5) and 2017-18 (Year 6) of the NSHE Performance Pool. A point target for each year in a performance cycle is recommended at a rate of 2 percent over the Year 4 targets for each year for all institutions. A calculation will be done following each year to determine an institution's performance relative to the established point target (*see Reference ARSA-4 on file in the Board office*).
- A revision to Board policy concerning the College Board Advanced Placement Examinations (CBAPE). Specifically, the policy revision requires acceptance of CBAPE scores of 3, 4 and 5 for credit to satisfy electives, general education requirements or major requirements (*Title 4, Chapter 14, Section 22*) (*see Reference ARSA-2c on file in the Board office*).
- A revision to Board policy concerning standards for recommending appointment with tenure to add research and entrepreneurial activity to these standards (*NSHE Code Title 2, Chapter 3, Section 3.4.2*). This policy revision was presented for information only at the Board of Regents' September 10-11, 2015, meeting (*see Reference ARSA-2d on file in the Board office*).

33. Approved – Business and Finance Committee (Agenda Item #29) – The Board accepted the Committee report and approved the recommendations.

Information Items:

The Business and Finance Committee met on December 3, 2015 and heard the following reports:

- NSHE Fiscal Exceptions of self-supporting budgets and the status of state appropriated budgets for the first quarter of Fiscal Year 2015-2016.
- The University of Nevada School of Medicine's general principles for managing Practice Plan debt.
- The University of Nevada School of Medicine's faculty salary update.
- University of Nevada, Las Vegas's upcoming university-wide marketing campaign.
- UNLV fundraising efforts for the Hotel College academic building.
- UNLV fundraising efforts for the UNLV School of Medicine.

Action items:

Board action is requested to approve the following recommendations for approval of the Business and Finance Committee:

- Request was made for approval of the minutes from the September 10, 2015, Business & Finance Committee meeting (*see Reference BF-2a on file in the Board office*).
- NSHE State Supported Operating Budget to Actual Comparison for Fiscal Year 2014-2015 (*see Reference BF-2b on file in the Board office*).
- State Accountability report for Fiscal Year 2014-2015 reconciling the Board of Regents' approved budget to actual revenues and expenditures per Legislative Letter of Intent (*see Reference BF-2c on file in the Board office*).
- State Accountability report for Fiscal Year 2015-16 reconciling the NSHE Legislative approved budget to the Board of Regents' approved budget per Legislative Letter of Intent (*see Reference BF-2d on file in the Board office*).
- Self-Supporting Budget to Actual Comparison for Fiscal Year 2014-2015 (*see Reference BF-2e on file in the Board office*).
- Budget transfers of State Appropriated or Self-Supporting funds between functions for the first quarter of Fiscal Year 2015-2016 (*see Reference BF-2f on file in the Board office*).
- All Funds revenues and expenses of NSHE for the first quarter of Fiscal Year 2014-2015 (*see Reference BF-2g on file in the Board office*).
- Student Association reports of revenues, expenditures and ending account balances for Fiscal Year 2014-2015 (*see Reference BF-2h on file in the Board office*).
- The Committee recommends approval of the financing plan for a new UNR residence hall; approval of a resolution authorizing the issuance of Certificates of Participation in the combined maximum principal amount of up to \$67.5 million for the UNR residence hall financing, not to exceed \$53.25 million, and bond refunding not to exceed \$14.25 million; and approval to prepay certain obligations of the NSHE scheduled to mature on July 1, 2016, from existing sources of funds on hand the UNR and UNLV (*see Reference BF-4 on file in the Board office*).

34. Approved – Audit Committee (Agenda Item #30) – The Board accepted the Committee report and approved the recommendations. The Audit Committee met on December 3, 2015, and heard the following:

Information Items:

The Committee received a status update of the NSHE Internal Audit departmental initiatives, including updates on the recommended actions from the quality assurance review presented at the September meeting. The departmental update will also serve as a platform to discuss emerging risks at future meetings.

Action Items:

Board action was requested to approve the following recommendations for approval of the Audit Committee:

- The minutes of the September 10, 2015, meeting of the Audit Committee (*see Reference A-2a on file in the Board office*).
- The following Internal Audit Follow-Up Reports:
  - Host, UNR (*see Reference A-2b on file in the Board office*).
  - Intercollegiate Athletics, UNR (*see Reference A-2c on file in the Board office*).
  - Network Security, NSHE System Computing Services (*see Reference A-2d on file in the Board office*).
  - Bookstore Contract, NSC (*see Reference A-2e on file in the Board office*).
  - Disability Resource Center, CSN (*see Reference A-2f on file in the Board office*).
  - Libraries, WNC (*see Reference A-2g on file in the Board office*).
  - Host, GBC (*see Reference A-2h on file in the Board office*).
- Communications with those Charged with Governance, NSHE – Presented by Grant Thornton, LLP for the year ended June 30, 2015 (*see Reference A-3 on file in the Board office*).
- OMB Circular A-133 Audit Report and Financial Statements, NSHE – Presented by Grant Thornton, LLP for the year ended June 30, 2015. The A-133 Single Audit is an audit of federal grants received (*see Reference A-4 on file in the Board office*).
- Communications with those Charged with Governance, University of Nevada School of Medicine (UNSOM) Integrated Clinical Services, Inc. – Presented by Grant Thornton, LLP for the year ended June 30, 2015 (*see Reference A-5 on file in the Board office*).
- OMB Circular A-133 Audit Report and Financial Statements, UNSOM Integrated Clinical Services, Inc. – Presented by Grant Thornton, LLP for the year ended June 30, 2015. The A-133 Single Audit is an audit of federal grants received (*see Reference A-6 on file in the Board office*).
- The following Internal Audit Reports:
  - PeopleSoft Security, UNLV (*see Reference A-7 on file in the Board office*).
  - University Libraries, UNLV (*see Reference A-8 on file in the Board office*).
  - Grants and Contracts, TMCC (*see Reference A-9 on file in the Board office*).
  - Vending Services, TMCC (*see Reference A-10 on file in the Board office*).
  - Early Childhood Education Lab Program, CSN (*see Reference A-11 on file in the Board office*).

34. Approved – Audit Committee (Agenda Item #30) – continued

- The acceptance of information provided regarding the status update of the UNLV Information Technology Master Plan. The update included detailed benchmarks for completion dates related to the risk assessment component, and a tracking mechanism for future status updates (*see Reference A-12 on file in the Board office*).

New Business:

Items for consideration at future meetings were suggested during new business. Briefly described, they are:

- CSN Financial Aid resolution discussion - A request for additional information related to the closure of the 2011-2012 verification review. This includes details on the date of resolution, differences between original estimate and final payment, and a breakdown of how the payment funds were derived.
- Emerging Risks, Data Security – A request for information related to existing processes and other avenues NSHE has considered when it comes to prevention and detection of potential data breaches.

35. Approved – Cultural Diversity Committee (Agenda Item #32) – The Board accepted the Committee report and approved the recommendations. The Cultural Diversity Committee met on December 4, 2015, and heard the following:

Information Items:

- Chair Crear provided general remarks and recognized the efforts of Dr. Reginald Stewart, who is leaving the University of Nevada, Reno to accept a new position at the University of Iowa. He also thanked President Bart Patterson and Nevada State College's staff for their efforts in hosting the Southern Nevada Diversity Summit in October.
- Dr. Edith Fernandez, Associate Vice President of Community Engagement and Diversity Initiatives, NSC, reported on the October 2, 2015 Southern Nevada Diversity Summit held at Nevada State College. Approximately 250 attendees participated. The event included a pre-summit's film screening of *No Greater Odds* as well as a keynote address from Dr. Gina Nunez-Mchiri from the University of Texas El-Paso, who discussed Pathways for Success for Latinas in STEM fields. The 2016 event will be hosted by UNLV in October.
- Maria Marinch, Executive Director of Community Relations, Diversity and Multicultural Affairs at the College of Southern Nevada, and Rolando Mosqueda, Associate Vice President Procurement and Auxiliary Services at CSN, reported on the recent success of the college's Supplier Inclusion Program. CSN has hosted three events with close to 400 businesses and community leaders in attendance. These efforts have resulted in several substantial contracts being awarded to local, minority, and disadvantaged businesses. Mosqueda stated that CSN is looking to create more partnerships in 2016.
- Dr. Kevin Carman, Provost and Executive Vice President at UNR provided an update on the planning efforts for the 2016 Northern Nevada Diversity Conference. This event is scheduled to take place April 7. He stated that UNR has received 42 proposals and a keynote speaker has yet to be selected. He announced the UNR graduate student association will be held on April 6 as a kick-off to the Conference.

35. Approved – Cultural Diversity Committee (Agenda Item #32) – continued

- Co-chairs of the Equity, Diversity and Inclusion Council, Dr. Edith Fernandez and Lilly Leon-Vicks, Coordinator for Student Life at WNC, provided a report on the Council's work, including an update on the System-wide climate survey as well as the progress of the focused discussion involving Asian American and Pacific Islander students.
- New business: Regent Sam Lieberman requested that the institutions prepare a report on their respective disability resource centers for the March 2016 Committee meeting. The report should provide an overview of current operations and best practices utilized by the centers, including how they recruit clients, provide services, as well as information on graduation rates and workforce readiness. Crystal Abba, Vice Chancellor for Academic and Student Affairs, announced that she is working with the Student Affairs Council to address accessibility issues and provide the Committee with progress reports at upcoming meetings. Committee Chair Crear also requested an update from EDIC on the progress of sharing candidate applicant pools between institutions.

Action Items:

Board action was requested to approve the following recommendations for approval of the Cultural Diversity Committee:

- The minutes of the September 11, 2015, meeting of the Cultural Diversity Committee (*see Reference CD-2 on file in the Board office*).

36. Approved – Health Sciences System Committee (Agenda Item #33) – The Board accepted the Committee report and approved the recommendations. The Health Sciences System Committee met on December 4, 2015, and heard the following:

Information Items:

The Committee heard the following reports:

- The Chair provided his report, including congratulating Dean Atkinson on being named founding dean for the UNLV School of Medicine. He also noted that the medical school's accreditation documents were submitted to the Liaison Committee on Medical Education.
- Ms. Betsy Fretwell, Manager of the City of Las Vegas, gave a presentation on the City's Las Vegas Medical District (LVMD). The Chair welcomed Councilwoman Lois Tarkanian and Ms. Fretwell's staff members that were in attendance in this meeting. Ms. Fretwell discussed the history of the LVMD, noted that it consists of 214 acres, and shared the plans to expand by over 400 acres to nearly 700 acres. Ms. Fretwell listed many of the partners also located in the LVMD, and discussed the integration of Project Neon into the LVMD, and the partnership with the Regional Transportation Commission (RTC). She also outlined the assets of the LVMD, including the hospitals, the educational opportunities, the surgical suites, etc. There is a productive advisory council and they helped develop a LVMD Master Plan. She also discussed the redevelopment opportunities for the LVMD and the City's infrastructure investment.

36. Approved – Health Sciences System Committee (Agenda Item #33) – continued

- Dean Schwenk and Dean Atkinson provided an update on the status of current UNSOM Practice Plan operations and planning activities, including transition plan efforts. President Johnson of UNR and President Jessup of UNLV shared their teams' collaboration efforts to develop a coordinated plan and a united message relating to practice plan transition. Dean Atkinson indicated that July 1, 2017 was agreed upon as the official practice plan transition date. Both Deans discussed the transition-related issues they are addressing, including providing updates on electronic medical records, joint appointments, personnel issues, valuation of assets and other related transition planning.
- Dean Atkinson provided an update on UNLV School of Medicine activities and initiatives, which included information on the accreditation timeline, office space, budget, and faculty recruitment. She also provided information on the progress PricewaterhouseCoopers (PWC) has made on its scope of work, including recommendations regarding the establishment of a UNLV School of Medicine Practice Plan.
- Dean Schwenk deferred his update on UNSOM activities and initiatives, in the interest of time.
- Dean Schwenk introduced Dr. Evan Klass from UNSOM, who provided an overview of Project ECHO, a telehealth program for rural communities. He highlighted their department's projects, programs and partnerships.

Action Items:

Board action was requested to approve the following recommendations for approval of the Health Sciences System Committee:

- The Committee recommends approval of the minutes from the September 11, 2015, Health Sciences System Committee meeting (*see Reference HSS-2 on file in the Board office*).

Regent Leavitt moved approval of the following committee reports and recommendations: ad hoc Athletics; Academic, Research and Student Affairs; Audit; Cultural Diversity; Business and Finance; and Health Sciences System. Regent Stephens seconded. Regent Davidson was absent.

Regent Hayes said the ad hoc Committee on Athletics approved the issuance of a Request For Proposal based on a study done by UC Davis. He requested the study being authorized by the ad hoc Committee on Athletics take into consideration the quality of academics including such things as the size of endowment, research expenditures and if the school is RU/VH.

Motion carried.

37. Approved – Investment and Facilities Committee (Agenda Item #31) – The Board accepted the Committee report and approved the recommendations. The Investment and Facilities Committee met on October 23, 2015, and December 3, 2015, and heard the following:

- Distribution from the Endowment Fund. The Committee reviewed the current spending rate and no action was taken.

Information Items:

- Development of Nevada State College Campus Reserve Lands - NSC. President Bart Patterson updated the Committee on the progress of the Request for Information for the development of Nevada State College's Reserve Lands including the selection of a proposed lead developer and discussed the next steps leading to a non-binding memorandum of understanding regarding the College Campus Reserve Lands to be brought to the Committee at a later date.
- Fossil Fuel Investment/Socially Responsible Investing. Cambridge Associates presented information regarding the impacts of fossil fuel divestment from institutional investment portfolios.
- NSHE Investment Pool-Outsourced Chief Investment Officer Model (*October 23, 2015 Special Meeting*). The Committee directed staff to work with Your Second Opinion, LLC, to prepare a Request for Proposal for the selection of an Outsourced Chief Investment Officer to be considered for approval at a future meeting of the Investment and Facilities Committee.

Action Items:

Board action was requested to approve the following recommendations for approval of the Investment and Facilities Committee:

- Consent Items:
  - a. The Committee recommends approval of the minutes from the September 10, 2015, Investment and Facilities Committee meeting (*see Reference IF-2a on file in the Board office*).
  - b. University Park Apartments Project Lease Agreement - UNLV. The Committee recommends approval of the Assignment, Assumption and Modification of lease agreement of the Phase One Lease for the University Park Apartments project located at 4259 S. Maryland Parkway, Las Vegas. In addition, the Committee recommends approval to authorize the Chancellor or his designee, after consultation with the Vice Chancellor for Legal Affairs, to review and approve Tenant's proposed financing for the project (*see Reference IF-2b on file in the Board office*).
  - c. Amendment to Lease Agreement with Verizon Wireless Located at 904 North Virginia Street, Reno, NV - UNR. The Committee recommends approval of the Consent to Assignment to Canadian Imperial Bank of Commerce in connection with a security interest in Marigold Mining Company's lease with the University (*see Reference IF-2c on file in the Board office*).
  - d. University of Nevada School of Medicine Lease Located at 745 West Moana Lane, Reno, NV – UNR. The Committee recommends approval to lease approximately 17,390 square feet within 745 West Moana Lane, Reno, NV 89509 for the University of Nevada School of Medicine for a term of thirty six (36) months, with an option to renew the lease for an additional thirty six (36) months (*see Reference IF-2d on file in the Board office*).

37. Approved – Investment and Facilities Committee (Agenda Item #31) – continued

- e. Resolution, Authorization to Sell Properties Located in the Stead Area, City of Reno, NV – UNR. The Committee recommends approval for the pre-approval to sell ten properties in the Stead area of Reno, Nevada. The Committee also recommends approval authorizing the Chancellor or his designee to approve and execute, after consultation with the Investment and Facilities Committee Chair and review by the Vice Chancellor for Legal Affairs, contracts and related documents to sell the properties for an amount no lower than the appraised values, and to sign corresponding escrow and title documents associated with the sale(s) at close of escrow. Status reports will be provided approximately every 6 months (*see Reference IF-2e on file in the Board office*).
  - f. Resolution, Purchase of Real Property at 830 North Center Street, Reno, NV – UNR. The Committee recommends approval of a resolution to purchase real property at 830 North Center Street, Reno, NV for the amount of \$1,600,000 (*see Reference IF-2f on file in the Board office*).
  - g. Resolution, Purchase of Real Property at 1055 Evans Avenue, Reno, NV – UNR. The Committee recommends approval of a resolution to purchase real property at 1055 Evans Ave Reno, NV for the amount of \$561,000 (*see Reference IF-2g on file in the Board office*).
  - North Parking Lot Construction Approval and Expenditure of \$2.4 Million Capital Improvement Fees – TMCC. The Committee recommends approval to proceed with the development of the approximately 380 parking stalls located on the northeastern side of the Dandini campus, at a cost of up to \$2.4 million funded from existing capital improvement fee balances (*see Reference IF-3 on file in the Board office*).
  - New School of the Arts Building – UNR. The Committee recommends approval to proceed with the proposed project to develop a new fine arts building with a fund-raising goal of \$20 million and a loan to bridge pledges (*see Reference IF-4 on file in the Board office*).
  - Staff from Cambridge Associates presented a report on asset allocation and investment returns for the pooled Endowment and pooled Operating Funds for the quarter ended September 30, 2015. Jamie Hullman, Director of Finance reported on the activities and the current balance of the Reserve Account of the Operating Pool Fund which was a positive 21.14 million as of close of business on Wednesday, December 2, 2015 (*see Reference IF-6 on file in the Board office*).
- The following items were recommended for approval by the Committee in conjunction with this item:
1. A \$4.0 million investment in the Harvest MLP Income Fund
  2. Rebalancing and distribution recommendations as follows:
    - a. Endowment Fund:
      - i. \$2.3 million quarterly spending/management fee distribution from the portfolio to campuses for the quarter ending December 31, 2015.
      - ii. \$4.0 million new investment in the Harvest MLP Income Fund.
      - iii. \$0.3 million addition to cash.
      - iv. Cash for the above sourced as follows:
        1. \$1.0 million partial redemption from Vanguard Institutional Index to bring the U.S. Equity allocation slightly more underweight, based on valuation concerns.

37. Approved – Investment and Facilities Committee (Agenda Item #31) – continued

2. \$0.6 million partial redemption from MFS International to bring Global ex U.S. Equity closer to the policy target.
3. \$2.0 million partial redemption from RS Global Natural Resources to bring the Real Assets allocation roughly to target after funding Harvest.
4. \$3.0 million partial redemption from PIMCO Total Return to bring Total Bonds & Cash slightly below target.

b. Operating Fund:

i. No recommendations.

- Outsourced Chief Investment Officer – Request for Proposals. The Committee recommends approval of the draft scope of work and direction to staff to move forward with the RFP process with an anticipated selection date of the June 2016 Committee meeting. Staff will provide a progress report at the March 2016 meeting (*see Reference IF-9 on file in the Board office*).

Regent Melcher moved approval of the Investment and Facilities Committee report and recommendations. Regent Stephens seconded.

Regent Melcher said the Request For Proposal for an outsourced Chief Investment Officer has gone out for bid, and responses will be coming back to the Investment and Facilities Committee in June.

Motion carried. Regent Davidson was absent.  
Regent Page abstained.

38. No action taken – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects (Agenda Item #23) – The Board heard information concerning the development of budget priorities and themes.

Chancellor Klaich provided information on the process of developing the Fiscal Years 2017-19 Operating Budget request including the 2017 Capital Improvement Program. He said the Board is ahead of the budget process by about two months and the Board will have at least three more opportunities to discuss the budget. After meeting with the institutions and building on the Governor's "New Nevada", the themes that have emerged for the universities focus on reaching RU/VH status. At UNR the emphasis is on advanced manufacturing and at UNLV the emphasis is on the UNLV School of Medicine. The state college needs help with classroom and specialty teachers; the community colleges are looking to build a creative, innovative and responsive workforce; and DRI is looking at how best to partner with various efforts, including public resource management and helping the universities to achieve RU/VH status. Chancellor Klaich said every campus emphasized the importance of faculty and staff to the success of its mission.

Regent Crear left the meeting.

Regent Leavitt asked Chancellor Klaich if the Governor had shared with him more detailed specifics regarding the Governor's priorities. Chancellor Klaich said no.

38. No action taken – 2017-19 Biennial Operating Budget/ 2017 Capital Improvement Projects (Agenda Item #23) – continued

Regent Geddes asked when the Board would see the first draft of the CIP list. Chancellor Klaich said not later than March of 2016.

39. Information Only – Handbook Revision, Business and Finance Committee Charge (Agenda Item #36) – The Board considered a proposed amendment to *Handbook* Title 1, Article VI, Section 3 revising the charge for the Business and Finance Committee to provide for the addition of a component to the duties of the Committee. The additional component is to review and make recommendations regarding the Board's Efficiency and Effectiveness Initiative. Mr. R. Scott Young, Deputy Chief of Staff to the Board of Regents, explained this is a first reading of a proposed Bylaw revision and is presented at this meeting for information only. Final approval by the Board may be requested at its March 3-4, 2016, meeting (*see Reference BOR-36 on file in the Board office*).
40. Information Only – New Business (Agenda Item #40) – Regent Hayes requested the Board consider asking UNR and UNLV for information on alternative admissions programs at the next Board meeting. Chairman Trachok said this is one of the issues scheduled for the Board's special all-day workshop in January.

Chancellor Klaich thanked President Sheehan for her service.

Regent Page thanked Mr. Scott G. Wasserman, Special Advisor to the Board, and Mr. Young for their service and wished Mr. Young all the best in his retirement.

Chairman Trachok thanked Mr. Young for his service and thanked the NSHE staff and all of those involved in the logistics for this Board meeting.

41. Information Only – Desert Research Institute Performance Metrics (Agenda Item #24) – Chairman Trachok moved this item to the March Board meeting (*see Reference BOR-24 on file in the Board office*).

Chairman Trachok thanked President Jessup for hosting the meeting and the holiday party, thanked those involved in the logistics for this Board meeting and thanked the Board members for their participation.

42. Information Only – Public Comment (Agenda Item #41) – Mr. Tom Gallagher, private citizen, and Mr. Todd Olcott, Las Vegas resident, thanked the Board and President Jessup for deferring the KUNV item (*see Management and Programming Agreement with Nevada Public Radio, UNLV - Agenda Item #38*).

The meeting adjourned at 4:15 p.m.

Prepared by: Patricia Rogers  
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Dean J. Gould  
Chief of Staff and Special Counsel to the Board of Regents

*Approved by the Board of Regents at the March 3-4, 2016, meeting*