

**BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**

Sierra Building, Elizabeth Sturm Library
Truckee Meadows Community College
7000 Dandini Boulevard, Reno

Thursday, June 5, 2014
Friday, June 6, 2014

Video Conference Connection from the Meeting Site to:
System Administration, Las Vegas
4300 S. Maryland Parkway, Board Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present: Mr. Kevin J. Page, Chairman
Mr. Rick Trachok, Vice Chairman
Dr. Andrea Anderson
Mr. Robert J. Blakely
Mr. Cedric Crear
Dr. Mark W. Doubrava
Dr. Jason Geddes
Mr. Ron Knecht
Mr. James Dean Leavitt
Mr. Kevin C. Melcher
Dr. Jack Lund Schofield
Ms. Allison Stephens
Mr. Michael B. Wixom

Others Present: Mr. Daniel J. Klaich, Chancellor
Ms. Crystal Abba, Vice Chancellor, Academic and Student Affairs
Dr. Constance Brooks, Vice Chancellor, Govt. and Community Affairs
Mr. Larry Eardley, Vice Chancellor, Budget and Finance
Ms. Brooke Nielsen, Vice Chancellor, Legal Affairs
Mr. Vic Redding, Vice Chancellor, Finance and Administration
Dr. Marcia Turner, Vice Chancellor, Health Sciences
Dr. Steven Zink, Vice Chancellor, Information Technology
Mr. Scott G. Wasserman, Chief of Staff and Special Counsel to the Board
Mr. Frank R. Woodbeck, Executive Director Nevada College Collaborative
Dr. Michael D. Richards, President, CSN
Dr. Stephen G. Wells, President, DRI
Dr. Mark A. Curtis, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. Maria C. Sheehan, President, TMCC

Others Present: Mr. Donald D. Snyder, President, UNLV
Dr. Marc A. Johnson, President, UNR
Mr. Chet Burton, President, WNC

Also present were faculty senate chairs Professor Jodie Mandel, CSN; Dr. Joe Grzymiski, DRI; Mr. Steve Theriault, GBC; Mr. Eric March, NSHE; Dr. Rhonda Montgomery, UNLV; Mr. Chuck Price, UNR; Mr. Ron Marston, TMCC; and Ms. Susan Priest, WNC. Student government leaders present included, Mr. William McCurdy II, ASCSN President, CSN; Ms. K.C. King, GRAD President, DRI; Ms. DeMarynee Saili, SGA President, GBC; Mr. David Cortez Lopez, NSSA President, NSC; Mr. Elias Benjelloun, CSUN President, UNLV; Ms. Sharon Young, GPSA President, UNLV, Mr. Jake Pereira, ASUN President, UNR; Ms. R.J. Boyajian, GSA President, UNR; Ms. Stephanie Prevost, SGA President, TMCC; and Mr. Angelo DePerez, ASWN President, WNC.

Vice Chairman Rick Trachok called the meeting to order at 8 a.m. with all members present except Chairman Page and Regents Blakely, Crear, Knecht and Schofield.

Regent Wixom led the Pledge of Allegiance.

Regents Crear and Knecht entered the meeting.

1. Information Only-Introductions and Campus Updates (Agenda Item #1) – Meeting attendees made introductions and each institution's president provided campus-related updates on programs, projects and events occurring on their campuses since the Board of Regents' last regular meeting.

President Patterson, College of Southern Nevada (CSN), introduced Professor Jodie Mandel, the new chair of CSN's Faculty Senate and Mr. William McCurdy II, the new president of the associated students.

President Patterson, Nevada State College (NSC), introduced Mr. David Cortez Lopez the new student association president.

President Johnson, University of Nevada, Reno (UNR), introduced Dr. William Payne, the new dean of the College of Agriculture, Biotechnology and Natural Resources, Huapei "Pei" Chen, the new chief information officer and Jake Pereira, the new president of the associated students.

President Wells, Desert Research Institute (DRI), introduced Dr. Joe Grzymiski, the new faculty senate chair, Mr. Mark Bowers the new director of human resources and Ms. K.C. King the new graduate student association (GSA) vice president.

President Burton, Western Nevada College (WNC), introduced Mr. Angelo DePerez the new president of the associated students and Professor Susan Priest the new faculty senate chair.

President Curtis, Great Basin College (GBC) introduced DeMarynee Saili the new student government association (SGA) president and Professor Steve Theriault the new faculty senate chair.

President Snyder, University of Nevada, Las Vegas, introduced Dr. Rhonda Montgomery the new faculty senate chair, Mr. Vince Alberta the new senior communications and public relations specialist and Dr. Barbara Atkinson the new planning dean for the UNLV School of Medicine.

Chancellor Klaich, the Nevada System of Higher Education (NSHE), introduced Mr. Omar Saucedo the new external affairs coordinator.

Chief of Staff and Special Counsel to the Board of Regents, Mr. Scott Wasserman, NSHE, introduced Patricia Rogers the new special assistant and coordinator to the Board.

Regent Blakely entered the meeting.

2. Information Only-Institutional Student and Faculty Presentations (Agenda Item #2) – TMCC President Maria C. Sheehan introduced TMCC's new Student Government Association President Ms. Stephanie Prevost and Treasurer Mr. Matthew Clewett.

Regent Schofield entered the meeting.

Ms. Prevost and Mr. Clewett provided a presentation highlighting programs initiated by the TMCC SGA.

President Sheehan introduced Nicole Shimabuku, Coordinator, TMCC Student Activities and Leadership and Elena Bubnova, Executive Director, TMCC Institutional Research. Ms. Bubnova provided a presentation highlighting the TMCC Enrollment Dashboard.

The meeting recessed at 8:43 a.m. on Thursday, June 5, 2014, for committee meetings and reconvened at 10:21 a.m. the same day with all members present except for Chairman Page.

3. Information Only-Regents' Welcome and Introductions (Agenda Item #3) – Members of the Board provided acknowledgements to TMCC for hosting the Board meeting and to the presidents, institutions and staff for the meaningful commencement ceremonies. Regent Stephens expressed her gratitude for the opportunity to approve Bob Bailey as a Distinguished Nevadan in 2013 prior to his recent passing.
4. Information Only-Public Comment (Agenda Item #4) – Mr. Alex Bybee, ASUN Vice President, UNR, provided comment in support of the tuition and fee

- increase. Mr. Conrad Wilson, classified staff, UNLV, provided compliments on commencement ceremonies and asked the Board to support grant-in-aid programs for classified employees.
5. Information Only-Chair of the Nevada Student Alliance Report (Agenda Item #5) – Mr. Alex Porter, outgoing Nevada Student Alliance (NSA) Chair, thanked the Board for working with him and introduced the new chair and vice chair for the NSA, Ms. Stephanie Prevost and Ms. Sharon Young.
 6. Information Only-Chair of the Faculty Senate Chairs Report (Agenda Item #6) – Professor Ron Marston, Faculty Senate Chair, TMCC, and Faculty Senate Chair of Chairs, thanked the Board and reiterated the Faculty Senate's support of the colleges remaining a part of the NSHE for governance and funding and to ensure alignment and transferability of courses, degrees and certificates within the State. Mr. Marston expressed hope the outcome of Senate Bill 391 will be reasonable and positive. Mr. Marston said the Faculty Senate applauded the decision to form the college collaborative and looks forward to working with the Executive Director of the Nevada College Collaborative, Mr. Frank R. Woodbeck. Faculty Senate Chairs stand ready to help and want to work with the e-Learning Task Force, the Board and the Chancellor as a resource. The Faculty Senate Chairs support the following efforts at the upcoming legislative session: elimination of furloughs, funding of a merit pay pool, funding for the new medical school, continuation of the Knowledge Fund, and the newly proposed Workforce Development Fund.
 7. Information Only-Chancellor's Report (Agenda Item #7) – Chancellor Daniel J. Klaich deferred his report and introduced the System Chair for the Faculty Senate, Mr. Eric March.
 8. Information Only-Board Chairman's Report (Agenda Item #8) – Vice Chairman Trachok reviewed the agenda and schedule for the Board's two day meeting. He noted a report on remediation would be provided in the afternoon to the Academic and Student Affairs Committee.

Vice Chairman Trachok and the Board recognized Ms. Angela Palmer, Special Assistant and Coordinator to the Board of Regents, for her 15 years of dedicated service to the Board.

9. Approved-Consent Items (Agenda Item #9) – The Board approved the following Consent Items in their entirety:
- 9a. Approved-Minutes – The Board approved the following meeting minutes:
- March 6-7, 2014, Board of Regents' meeting (*Ref. BOR-9a1 on file in the Board office*)
 - April 7, 2014, TMCC Periodic Presidential Evaluation Committee meeting (*Ref. BOR-9a2 on file in the Board office*)
 - April 29, 2014, GBC Periodic Presidential Evaluation Committee meeting (*Ref. BOR-9a3 on file in the Board office*)
- 9b. Approved-Naming of Building, GBC – The Board approved naming the GBC Electrical, Industrial Technology Building “The Carl A. Diekhans Center for Industrial Technology”. (*Ref. BOR-9b on file in the Board office*)
- Dr. Mark A. Curtis, President, Great Basin College (GBC) thanked Mr. Carl A. Diekhans for his service and the Board for their recognition. Mr. Diekhans provided comments of thanks to the Board.
- 9c. Approved-NFA Contract Article 13 Amendment, TMCC – The Board approved an amendment to Article 13 of the TMCC NFA contract establishing a uniform grievance procedure for disagreements affecting merit pay awards (*Ref. BOR-9c on file in the Board office*).
- 9d. Approved-Transfer of Radio License, TMCC – The Board approved transferring the rights under the construction permit for FM station KJIV, held by the Board, from TMCC to UNR/KUNR and a payment by KUNR to TMCC in the amount of \$40,000 (*Ref. BOR-9d on file in the Board office*).
- 9e. Approved-Renaming of James E. Rogers Center for Administration and Justice, UNLV – The Board approved changing the name of the “James E. Rogers Center for Administration and Justice” to the “Beverly Rogers Literature and Law Building” (*Ref. BOR-9e on file in the Board office*).
- 9f. Approved-Naming of New Residence Hall, UNR – The Board approved naming UNR's new residence hall “Peavine Hall” (*Ref. BOR-9f on file in the Board office*).
- 9g. Approved-Naming of Sinclair Street Building, UNR – The Board approved naming the building located on Sinclair Street the “University of Nevada, Reno Innovation Center” (*Ref. BOR-9g on file in the Board office*).
- 9h. Approved-Collective Bargaining Agreement, WNC – The Board approved the WNC Collective Bargaining Agreement negotiated between the WNC administration and the Nevada Faculty Alliance on behalf of WNC faculty for the period July 1, 2014, through June 30, 2017 (*Ref. BOR-9h on file in the Board office*).

9. Action Taken - Consent Items (Agenda Item #9) – (Cont'd.)

- 9i. Approved-Allocation of Grants-in-Aid, 2014-2015 – The Board approved the following allocations of grants-in-aid for academic year 2014-2015 which represent the total number each institution could award. In all cases, funding is not sufficient to support the maximum allowable number of grants-in-aid:

	<u>IN-STATE</u>	<u>OUT-OF-STATE</u>
UNR	566	566
UNLV	809	809
NSC	102	102
CSN	1,099	1,099
GBC	96	96
TMCC	351	351
WNC	119	119

- 9j. Approved-Handbook Revision, Clarification of Provisions Requiring Board or Chancellor Approval of Executive Salary Increases – The Board approved a clarification of Board policy requiring Board or Chancellor approval of executive salary increases. Specifically, the amendment to *Title 4, Chapter 3, Sections 25, 28 and 29* makes corrections to section cross-references in *Sections 25.2, 25.4, 29.4 and 29.5*; requires institutional vice president salary adjustments be approved by the institutional president and reported to the Chancellor; and clarifies that for the Chancellor and board secretary, salary adjustments above merit increases require Board approval as set forth in *Section 28 (Ref. BOR-9j on file in the Board office)*. Existing Board policy provides that merit increases are limited to no more than a 1 percent increase in years in which a cost-of-living adjustment is made for all NSHE professional employees, and to no more than 2.5 percent in years in which there is no cost-of-living adjustment for NSHE professional employees.

Regent Stephens asked for clarification regarding the remediation report which Vice Chairman Trachok referenced earlier under Agenda Item number eight (*see Agenda Item #8*) and requested this item be brought forward to the entire Board if it has broader implications.

Regent Wixom moved approval of the Consent Agenda Items. Regent Melcher seconded. Motion carried. Chairman Page was absent.

Dr. Marcia Turner, Vice Chancellor, Health Sciences presented, on behalf of Jim and Beverly Rogers, a check for \$50,000 to the University Medical Center of Southern Nevada (UMC).

Regent Anderson informed the Board a faculty member of the William S. Boyd School of Law, Professor Bob Faiss, passed away earlier in the morning.

10. Approved-Strategic Master Plan Update, TMCC (Agenda Item #10) – The Board approved the TMCC Strategic Master Plan Update presented by President Maria C. Sheehan and Dr. Kyle Dalpe, Associate Dean and Chief of Staff, TMCC. The presentation included information on the core themes of student success, academic excellence and access for lifelong learning. The updated plan describes objectives, with measurable indicators, to support each core theme.
(Refs. BOR-10a and BOR-10b on file in the Board office).

Regents Geddes, Melcher, Anderson and Trachok thanked TMCC for the presentation and the information. Regent Knecht requested additional details be included concerning value to voters, taxpayers and the broad public interest next time the Master Plan is presented. President Sheehan noted there have been two studies completed in the past regarding return on investment and education and additional matrices can be included in the future.

Regent Geddes moved approval of the TMCC Strategic Master Plan update. Regent Wixom seconded. Motion carried. Chairman Page was absent.

11. Approved-2014 Facility Master Plan, TMCC (Agenda Item #11) – The Board approved the TMCC 2014 Facility Master Plan (FMP) presented by Dr. Rachel Solemsaas, Vice President of Finance and Administration, TMCC and Max Hershenow, AIA, Principal, H+K Architects.

Regent Schofield left the meeting at 11:07 a.m.

In the fall of 2013, TMCC hired H+K Architects to facilitate the development of the 2014 Facility Master Plan (FMP) with the college community. An overview of the Master Plan's guiding principles of promoting effective utilization of existing capacity and providing ease of access to college services by students and the community was presented as well as information on proposed projects.
(Refs. BOR-11a and BOR-11b on file in the Board office).

Regent Melcher moved approval of the TMCC 2014 Facility Master Plan. Regent Blakely seconded. Motion carried. Chairman Page and Regent Schofield were absent.

12. Approved-Handbook Revision, Performing Arts and Intercollegiate Athletics Trade-Out Policies, College of Southern Nevada (CSN) (Agenda Item #12) – The Board approved a revision to Board policy concerning trade-out policies for performing arts (*Title 4, Chapter 10, Section 33, new Subsection 2*) and intercollegiate athletics (*Title 4, Chapter 24, Section 2, new Subsection 3*) at CSN
(Ref. BOR-12 on file in the Board office).

12. Action Taken - Handbook Revision (Agenda Item #12) – (Cont'd.)

President Richards, College of Southern Nevada, explained the proposed policy revisions allow for more efficient and prudent use of available cash resources when necessary while maximizing the use of other resources.

Regent Crear stated there was a concern discussed in the Audit Committee regarding trade-out parity. President Richards said the agreements have been reviewed by legal and the requirements in the agreement must be met. Regent Crear stated it may be more appropriate to address this concern at a future meeting. Regent Stephens asked for an example. President Richards said, for example, an automobile dealer may provide a courtesy car to the institution in exchange for athletic tickets. Regent Stephens asked if, without the proposed changes, the institutions currently have opportunities they are unable to pursue. President Richards stated this was correct.

Vice Chairman Trachok stated it would be best to bring back the parity concerns at a future meeting.

Regent Blakely moved approval of the proposed *Handbook* revision. Regent Doubrava seconded. Motion carried. Chairman Page and Regent Schofield were absent.

Regent Schofield returned to the meeting at 11:19 a.m.

13. Information Only-Mission Statement, WNC (Agenda Item #13) – President Chester O. Burton, Western Nevada College (WNC), reviewed the college's mission statement and updated the Board on how the college intends to accomplish the goals listed in its mission statement. He discussed how the Board can help the college achieve these goals, and identified any potential impediments to achieving the stated goals, with particular focus on Board and institutional policies that may impede the college's ability to achieve the goals outlined in its mission statement (*Ref. BOR-13 on file in the Board office*).

President Burton thanked the Board, his mentors, the Formula Funding Committee, and the others involved for their direction, collaboration and help. Chancellor Klaich and Regents Trachok, Wixom, Melcher, Crear, Leavitt and Knecht thanked President Burton for the presentation and the work WNC is doing.

Regent Knecht expressed general unease concerning net value to taxpayers and suggested future presentations on mission statements, regardless of the institution, include a summary distillation on how the institution is maximizing the public interest. He stated going forward it would also be good to see supporting data and metrics.

13. Information Only - Mission Statement, WNC (Agenda Item #13) – (Cont'd.)

President Burton clarified WNC is not looking for any additional resources and is doing more with less. Regent Knecht said he was glad President Burton recognizes the goal is to do more with less.

The Board recessed at 12:01 p.m. and reconvened at 12:22 p.m. with all members present except Chairman Page.

14. Approved-2014-2021 Strategic Plan, GBC (Agenda Item #14) – The Board approved the Great Basin College (GBC) Strategic Plan, 2014-2021 (BOR-14 on file in the Board office).

President Curtis, Great Basin College (GBC), provided a presentation on the GBC Strategic Plan, including vision, mission statement, and core themes. President Curtis explained GBC's goal is to enrich people's lives by providing student-centered, post-secondary education in Nevada. Programs of university transfer, applied science and technology, business and industry partnership, developmental education, community service, and student support in conjunction with certificate, associate and select baccalaureate degrees are intended to help meet identified educational, cultural, and related economic needs of the multicounty service area. Appendix D of the Strategic Plan provides 46 core theme indicators monitored on a regular basis.

Regent Knecht noted his discussion with the previous two presidents regarding value to the taxpayer. Chancellor Klaich thanked President Curtis and the community colleges for all they do for Nevada.

Regent Leavitt moved approval of the GBC Strategic Plan, 2014-2021. Regent Schofield seconded. Motion carried. Chairman Page was absent.

15. Approved-Senate Bill 391, Interim Study Committee on Community Colleges (Agenda Item #15) – The Board authorized the Board officers to communicate by letter and by testimony, at the Chairman's discretion, the sense of the Board on the matters to date before any or all of the following committees: Legislative Committee to Conduct an Interim Study Concerning Community Colleges and its subcommittees, the Subcommittee on Governance and Funding and the Subcommittee on Academics and Workforce Alignment.

Chancellor Klaich introduced Vice Chancellor for Government and Community Affairs Dr. Constance Brooks, NSHE and Executive Director of the Nevada College Collaborative Mr. Frank Woodbeck, NSHE. Vice Chancellor Brooks provided an update on the proceedings of the Senate Bill 391 (Chapter 494, *Statutes of Nevada 2013*) Legislative Committee to Conduct an Interim Study Concerning Community Colleges and its subcommittees, the Subcommittee on Governance

15. Action Taken - Senate Bill 391 (Agenda Item #15) – (Cont'd.)

and Funding and the Subcommittee on Academics and Workforce Alignment. Vice Chancellor Brooks explained Regent Stephens and Regent Melcher sit on the respective subcommittees as the Board's Regent representative.

Regent Crear asked if need-based aid is just for community colleges or system wide. Vice Chancellor for Academic and Student Affairs Crystal Abba, NSHE, clarified need-based aid would be available to community colleges and the state college. In some ways need-based aid acts as a companion proposal for the changes to the Millennium Scholarship. Regent Crear expressed concern the universities are not included. Vice Chancellor Abba clarified there is need-based aid available to the universities, but it is not state supported. Chancellor Klaich explained over 90 percent of the Millennium Scholarship funds go to the two universities, however, it is understood the access institutions have the greater need. Vice Chancellor Abba explained the impetus for this recommendation was based on the *Access and Affordability Report* and its recommendation for system-wide state supported financial aid programs. Looking at the data and the opportunity with SB 391, the NSHE is taking the approach of opening the door with the community colleges and hoping over future sessions the legislature will provide state funding opportunities to expand need-based aid to four-year institutions.

Regent Stephens asked for more detail on governance and funding and the possible actions potentially arising out of this legislative session. Vice Chancellor Brooks stated the Governance and Funding subcommittee has not made any recommendations to date. The three proposals the NSHE has presented to the committee are need-based aid, workforce development and the STEM Challenge grant.

Regent Stephens asked about the work done by the Lincy Institute. Dr. Brooks explained to date the Lincy Institute proposal has not been brought forward to the committee or the Governance and Funding subcommittee. To date there have not been any proposals brought forward suggesting a different governance or funding structure for the NSHE. Regent Stephens wanted to clarify that although the Lincy Institute is underneath the umbrella of UNLV, it is a separate entity. This has caused some confusion. Just because the names of UNLV or the Boyd School of Law may appear on some of the information from the Lincy Institute, there has been no endorsement of a particular governance structure by either of the institutions. President Snyder agreed the information coming out of the Lincy Institute is not an official position of UNLV.

Regent Melcher stated it would be helpful for the universities to compile and present information on what is being done regarding need-based funding prior to the start of the legislative session.

15. Action Taken - Senate Bill 391 (Agenda Item #15) – (Cont'd.)

Regent Leavitt acknowledged and commended the Board's willingness to examine itself and adopt best practices. Chancellor Klaich provided information on the collaboration with Brookings Mountain West as an example of the NSHE's willingness to work and prepare constructive recommendations.

Regent Wixom requested the aggregated system be considered when developing cost effective financing packages for a smaller state like Nevada. Aggregation provides cost effective opportunities and financing not otherwise available. A separate governance structure for the community and state colleges will negatively impact those institutions not the universities. The NSHE's governance structure should be a model for other states. The shared services effort is just beginning to bear fruit. A duplicative bureaucracy is not the answer.

Regent Leavitt stated he refers to the NSHE governance structure as "the greatest story never told" and it is always being refined. We also need to be thoughtful about unintended consequences. Regent Leavitt thanked Regents Geddes, Stephens and Melcher for their work on this effort.

Executive Director Woodbeck provided information on work force development needs in the state, the Workforce Development grant, the STEM Challenge grant and a database system provided by Burning Glass.

Chancellor Klaich stated the Burning Glass system takes someone from unemployment to a job and provides very detailed guidance for those seeking employment. The system can also provide curriculum based on the needs of institutional program development as well as employers.

Regents Leavitt, Geddes, Knecht, Stephens, Melcher and Trachok and President Snyder commended the community colleges, the Chancellor and staff for the work being done.

Mr. Uram Masambella, current student, former student body president of CSN and current member of the subcommittee for Academics and Workforce Alignment spoke in support of an intact and united system of higher education.

Ms. Stephanie Prevost, TMCC Student Government Association President, provided statistics from a survey at TMCC indicating the uncertainty students have about SB 391.

Regent Geddes moved approval to authorize the Board Officers to communicate by letter and/or by testimony at the Chairman's discretion, the sense of the Board on the matters to date before any or all of these committees. Regent Melcher seconded.

15. Action Taken - Senate Bill 391 (Agenda Item #15) – (Cont'd.)

Regent Stephens requested a friendly amendment to the motion to include both a letter and testimony. Regents Geddes and Melcher accepted the friendly amendment.

Regent Geddes moved approval to authorize the Board Officers to communicate by letter and by testimony at the Chairman's discretion, the sense of the Board on the matters to date before any or all of these committees. Regent Melcher seconded. Motion carried. Chairman Page was absent.

The meeting recessed at 1:19 p.m. and reconvened at 1:27 p.m.

16. Approved-Personnel Session, GBC President Mark A. Curtis (Agenda Item #16) – The Periodic Presidential Evaluation Report of Great Basin College President Mark A. Curtis was accepted by the Board.

Chancellor Klaich explained how Dr. Stuart Bounds, Ed.D, Consultant, Association of Community College Trustees, came recommended and gave a brief outline of Dr. Bounds' experience. Regent Melcher said the evaluation process went exceptionally well and thanked the committee and those involved.

Regent Schofield left the meeting at 1:29 p.m.

Dr. Bounds expressed appreciation to everyone involved in the evaluation. The scale of the evaluation was extraordinary with seventy-five interviews. He commended GBC for the time invested in this process and the positive attitude and outlook of those involved.

Regents Melcher, Knecht and Trachok complimented Dr. Bounds on the thoroughness of the evaluation report.

Regent Knecht moved acceptance of the Periodic Presidential Evaluation Report of Great Basin College President Mark A. Curtis. Regent Blakely seconded. Motion carried. Chairman Page and Regent Schofield were absent.

17. Approved-Presidential Contract, GBC (Agenda Item #17) – The Board approved a new contract for GBC President Mark A. Curtis effective July 1, 2014, through June 30, 2018.

Chancellor Klaich complimented President Curtis on his leadership and presented the proposed terms and contract for the GBC president's position. The recommendations included a three year contract extension with annual raises for each of the four years, five percent the first year and two percent each year for the following 3 years. The raises are in lieu of any cost-of-living adjustment (COLA). If COLAs are granted by the state in the future no additional raises would be permitted. The remaining terms of the contract stay the same.

Regent Knecht indicated he would be voting against the recommendations simply because of the increases. He said the personal income of Nevada's families and businesses is where it was 12 years ago. He is voting against the recommendations not out of lack of respect but as a matter of improving cost management.

Regent Stephens wanted to clarify the raises included in the contract provisions were in lieu of any COLAs. Chancellor Klaich confirmed the raises were in lieu of any potential COLAs approved during the contract period.

Regent Leavitt complimented President Curtis on his admirable performance.

Regent Wixom moved approval of the new contract, as presented, for GBC President Mark A. Curtis effective July 1, 2014, through June 30, 2018. Regent Melcher seconded. Motion carried. Regent Knecht voted no. Chairman Page and Regent Schofield were absent.

18. Information Only-UNSOM Affiliation Agreement with Renown Health (Agenda Item #18) – UNR President Marc A. Johnson introduced Dr. Tom Schwenk, Dean of Medicine, UNR. Dean Schwenk presented information on an affiliation agreement between the University of Nevada School of Medicine and Renown Health (*Ref. BOR-18 on file in the Board office*). He explained this is a comprehensive plan and partnership with Renown Health to develop a full four year campus in Reno. Dean Schwenk introduced Renown Health Interim CEO Mr. Donald Sibery and Renown Health Board Chairman, Mr. David Line.

Regent Schofield returned to the meeting at 2:24 p.m.

18. Information Only-UNSOM Affiliation Agreement (Agenda Item #18) – (Cont'd.)

Mr. Line explained the Renown Health Board of Directors unanimously adopted the recommendations of the University of Nevada School of Medicine-Renown Health Joint Steering Committee and committed \$5 million of funding over the next three years to get this effort started. The partnership will need further funding from the state and from grants to continue this effort. Renown Health is committed to this effort.

The Regents made congratulatory remarks and expressed their personal appreciation in regard to the partnership with Renown Health. The Regents requested regular updates in the future as this item moves forward. Chancellor Klaich indicated there would be a more in depth conversation at a future meeting.

19. Information Only-Athletics Academic Progress Rate, UNLV(Agenda Item #20) – UNLV President Donald D. Snyder and Athletics Director Tina Kunzer-Murphy presented an update on UNLV's assessments of its Academic Progress Rate (APR) among its athletic programs and how UNLV will implement an improvement plan (Ref. BOR-20 on file in the Board office).

Ms. Kunzer-Murphy provided information on key elements for improving the academic performance of UNLV's athletic programs, including its football program, as follows: implementation of a summer school program to provide opportunities for students to increase their GPAs; the addition of two new positions (an academic support counselor and a learning specialist); academic software to help track student progress; eighteen additional laptop computers for student athletes who do not have access to this technology; remodel of study hall space to promote and foster an environment of learning; and the creation of an APR Committee.

Regent Anderson left the meeting at 3:14 p.m.

20. Approved-Distinguished Nevadan Award (Agenda Item #21) – The Board approved Dr. Robert Larson Schofield, Jr. as a 2014 recipient of the Distinguished Nevadan Award (Handbook Title 4, Chapter 1, Section 14 and Procedures and Guidelines Manual Chapter 8, Section 1) (Ref. BOR-21 on file in the Board office).

Regent Geddes clarified, during the last Board meeting, Regent Schofield was given the opportunity to bring forward a nomination at a future meeting. This is not Regent Schofield's personal nomination; it is a full Board nomination.

Regent Knecht moved approval of Dr. Robert Larson Schofield, Jr. as a 2014 recipient of the Distinguished Nevadan Award. Regent Doubrava seconded. Motion carried. Chairman Page and Regent Anderson were absent.

The meeting recessed at 3:18 p.m. on Thursday, June 5, 2014, for committee meetings and reconvened at 9:13 a.m. on Friday, June 6, 2014, with all members present except Chairman Page.

21. Information Only-Public Comment (Agenda Item #22) –

Chairman Page entered the meeting at 9:21 a.m.

The following members of the public spoke in opposition to possible fee increases: Mr. Henry Nikogosyan, Ms. Iwona Reducha, Ms. Alexandra Adriaola, Ms. Betsabe Sanchez, Ms. Basma Auada, Ms. Elizabeth DelSignore, Mr. Javier Aget, Mr. Isac Tenorio, Mr. Oshon Robinson, Mr. Walter Kwong, Ms. Adriana Martinez, Ms. Cindy Lake, Ms. Vanessa Fonsella, Mr. Elias Benjelloun, Mr. Jonah Montenegro, Ms. Jessica Padrone, Mr. Vladislav Zhitny, Mr. Daniel Waqar and Mr. Andrew Diss.

The following members of the public spoke in support of possible fee increases: Mr. Christoher Jones, Ms. Christel Marie San Diego, Ms. Nierada Nititadukul, Mr. William McCurdy II, Ms. Sharon Young, Mr. Alex Porter and Mr. Bryce Powell.

Ms. Kanani Esponosa spoke with neutrality regarding possible fee increases.

Mr. Jeff Ceccarelli, Chairman of the Engineering Advisory Board, UNR, and Mr. Ken Gardner member of the Engineering Advisory Board, UNR, spoke in support of new facilities for the UNR Engineering Department.

Mr. Phillip Ulibarri, Public Information Officer, Washoe County Health District, Kelli Seals, Health Educator, Washoe County Health District, Dr. Cheryl Hug-English, Medical Director, Student Health Center at University of Nevada School of Medicine and Ms. Linda Kuchenbecker, Chair of the Employees Council, UNR spoke in favor of a tobacco free campus initiative.

At 10:25 a.m. Chairman Page invited a moment of reflection in honor of D-Day.

22. Approved-Election of Officers (Agenda Item #47) – In accordance with Regents' Bylaws (*Article IV, Section 2*), the Board conducted an election of officers for FY 2014-15. These officers were elected to serve from July 1, 2014, through June 30, 2015.

1. Chair

Regent Doubrava nominated Regent Page. Regent Leavitt seconded the nomination.

Regent Blakely nominated Regent Crear. Regent Knecht seconded the nomination.

22. Action Taken- Election of Officers (Agenda Item #47) – (Cont'd.)

Upon a roll call vote, Regents Trachok, Wixom, Anderson, Doubrava, Geddes, Leavitt, Melcher, Page and Schofield voted for Regent Page and Regents Blakely, Crear, Knecht and Stephens voted for Regent Crear. Regent Page was elected to the office of Chair.

2. Vice Chair

Regent Wixom nominated Regent Trachok. Regent Blakely seconded the nomination.

Regent Knecht nominated Regent Crear. Regent Stephens seconded the nomination.

Upon a roll call vote, Regents Wixom, Anderson, Geddes, Leavitt, Melcher, Page, Schofield and Trachok voted for Regent Trachok and Regents Blakely, Crear, Doubrava, Knecht and Stephens voted for Regent Crear. Regent Trachok was elected to the office of Vice Chair.

23. Information Only-UNLV Campus Improvement Authority Board (Agenda Item #19)
– UNLV President Donald D. Snyder provided a status update on the progress of the Campus Improvement Authority Board and its efforts to look at the feasibility of a stadium for the UNLV campus (*Ref. BOR-19 on file in the Board office*).

Mr. Gerry Bomotti, Senior Vice President for Finance and Business, UNLV, provided potential site information to the Board. He explained the previously discussed site is no longer viable due to FAA requirements and the modified location may require relocation of transportation routes. Regent Wixom thanked those working on the project for working outside the box and thinking of other alternatives.

Regent Melcher asked for clarification on the decision making process and the roles of the NSHE Board and the Legislature. Mr. Bomotti stated Assembly Bill 335 (Chapter 504, *Statutes of Nevada 2013*) is enabling legislation and the Board must provide authorization prior to anything moving forward. Vice Chancellor for Legal Affairs Brook Nielson, NSHE, explained the Board is in charge of any changes on Board owned property. Mr. Bomotti said President Snyder would be providing the Board updates on information coming out of the Campus Improvement Authority Board (CIAB); this is important going into the legislative session. Regent Melcher suggested legal counsel and the CIAB provide a flowchart and timelines. This would help the Board members understand the process and roles.

23. Information Only- UNLV CIAB (Agenda Item #19) – (Cont'd.)

Regent Leavitt thanked those involved for their work on this project. The legislature will need to decide how to go forward. This is a transparent process and ultimately the Board's decision. If the site moves off campus this would cause the process to potentially be completely different. President Snyder explained if this project ends up off campus but close to campus the expectation is it would become campus property.

Regent Schofield expressed support for this project.

Regent Stephens requested the CIAB bring forward more than one recommendation. President Snyder stated he intends close communication throughout the process and certainly could end up with options if needed.

Regent Blakely indicated the existing roadways could be an impediment to the proposed site location if the roads had to be relocated or rerouted because of encroachment or adjacency issues. He would prefer having a stadium located on land currently off campus and then acquire the property.

24. Information Only-Medical School Update, UNLV (Agenda Item #31) – UNLV
President Donald D. Snyder and Executive Vice President and Provost John V. White, UNLV, provided an update on the planning process for the medical school at UNLV including an introduction of Dr. Barbara Atkinson who was recently hired as the planning dean. Dr. Atkinson provided an overview of the continued planning process and timeline (*Ref. BOR-31 on file in the Board office*).

Chancellor Klaich reminded the Board its direction was to develop plans aggressively. A governance structure, a 10-year timeline and a budget have been drafted for the Board's review. Public information officers at UNLV, UNR and UNSOM have been tasked to assist with this project and given 30 days to put together a complete communications package. Chancellor Klaich said the NSHE already knows competitors are ahead of us on this and we need a clear and concise message. He reviewed the key milestones completed to date and noted the draft budget was just recently examined by the Statewide Steering Committee.

Regent Leavitt and Dr. Atkinson stressed the importance of UNSOM as a partner. Dr. Atkinson complimented UNSOM on the help it has provided on this project. The clear goal is to provide different opportunities not competition. Regent Stephens said the new medical school needs to integrate the many valuable programs and opportunities unique to the UNLV campus and Las Vegas. Chancellor Klaich agreed the goal is two unique schools not mirror images.

The Board recessed at 11:34 p.m. and reconvened at 11:40.

25. Information Only-Mission Statement, UNR (Agenda Item #23) – UNR President Marc A. Johnson explained to the Board this was the last of eight mission statement presentations provided to the Board at its request. President Johnson updated the Board on how the university intends to accomplish the goals listed in its mission statement. He discussed how the Board can help the university achieve these goals and identified any potential impediments to achieving the stated goals with particular focus on Board or institutional policies that may impede the university's ability to achieve the goals outlined in its mission statement (*Ref. BOR-23 on file in the Board office*).

The Board recessed at 12:28 p.m. and reconvened at 12:51 p.m. with all members present except for Regent Stephens.

26. Resolution in Honor of Dr. Carol C. Harter (Agenda Item #46) – The Board approved a resolution in honor of Dr. Carol C. Harter, UNLV President Emerita, and Founding Director of the Beverly Rogers, Carol C. Harter Black Mountain Institute, for her dedication and service to the Nevada System of Higher Education and the State of Nevada.

Dr. Harter was present and accepted the resolution with warm thanks.

Chancellor Klaich, President Snyder, Chairman Page and Regents Leavitt, and Trachok provided congratulatory remarks and thanked Dr. Harter for her leadership.

Chairman Page moved approval of a resolution in honor of Dr. Carol C. Harter for her dedication and service to the Nevada System of Higher Education and the State of Nevada. Regent Leavitt seconded. Motion carried. Regent Stephens was absent.

27. Approved-2015 Capital Improvement Projects and 2015-17 Biennial Budget Discussion (Agenda Item #24) – The Board approved the Capital Improvement Program with the priorities as presented and the budget priorities as presented with the exception of the public medical education enhancement which will be discussed at a future meeting no later than August. Staff was directed to continue the budget building process with the enhancements.

Chancellor Klaich, System staff and the NSHE presidents discussed the process of developing the 2015-17 budget request including the 2015 Capital Improvement Program (CIP).

27. Action Taken- Capital Improvement Projects and 2015-17 Biennial Budget
(Agenda Item #24) – (Cont'd.)

Chancellor Klaich reviewed the budget and capital improvement program information provided to the Board, including *Handouts 24a, 24b, 24c and 24d (on file in the Board office)*. He explained the handouts include information distributed at the previous three Board meetings. The intention is to provide the Governor and the legislature with ample time to consider the information. The budget request includes making employees whole, encouraging reinvestment by increasing the weighted student credit hour and a number of recommendations focused on increasing student success and retention. Chancellor Klaich explained the CIP information now includes recommended priorities. The information also includes the budget for public medical education expansion in the State of Nevada. The budget for public medical education expansion has been separated out to clarify the NSHE has no intent to cannibalize the current higher education budget.

Regent Geddes asked when the NSHE will receive feedback from the State Public Works Board on its funding priorities. Vice Chancellor for Finance and Administration Vic Redding, NSHE, explained the NSHE will present the projects to the state in late August. The State of Nevada Public Works Board is required by statute to present its recommendation to the Governor by October 1. The Governor will release his recommendations with the FY2016-FY2017 Executive Budget in mid-January.

Regent Knecht moved to consider the Capital Improvement Program separately from the budget and approve the Capital Improvement Program with the priorities as presented. Regent Geddes seconded. Motion carried. Regent Stephens was absent.

Regent Knecht asked about the notation TBD (to be determined) in the information presented. Chancellor Klaich said items noted as TBD will be determined next May. Chancellor Klaich explained he intends to have a discussion about mitigation funding at the legislature. Regent Knecht explained he would need to vote no as he wants community college mitigation funding to be given more specificity. Chancellor Klaich said restoring benefits to faculty and the \$210 million lost over the Great Recession are his two highest priorities.

Chancellor Klaich said these are the same numbers presented to the Board in March and April, except for public medical education expansion and work force development. Regent Crear asked if the need-based financial aid is the \$5 million community college fund Executive Director Woodbeck discussed earlier. Chancellor Klaich confirmed it is.

27. Action Taken- Capital Improvement Projects and 2015-17 Biennial Budget
(Agenda Item #24) – (Cont'd.)

Vice Chairman Trachok clarified this agenda item is intended to provide direction to the Board regarding the budget, not approval of the budget. The budget would then be brought back to the Board in August.

Regent Geddes supports the furlough and the weighted student credit hours, in priority order one and two as listed. He said the order of some of the other items may need to be switched around. Mitigation and public medical education expansion needs to be very high on the list.

Regent Blakely asked about the one time line item of \$4.3 million under enhancement to public medical education. Senior Associate Dean of Finance, UNR, Ms. Jean Regan explained the number includes \$3.65 million for UNSOM long-term assets (FF&E), \$83,000 for educational didactics, \$500,000 for video equipment enhancement, and \$75,000 for telemedicine expansion.

Regent Stephens returned to the meeting at 1:22 p.m.

Vice Chairman Trachok suggested the two medical school items be pulled out and discussed at a future Board meeting.

Regent Blakely said his four priorities, beginning with the most important are: 1) the Millennium Scholarship enhancement; 2) reinvestment in higher education; 3) the law school; and 4) mitigation funding to the community colleges. He wants to move furlough restoration and the benefit item down the line. He said the Governor will not restore furloughs for the NSHE until he restores this for the rest of the state.

Regent Wixom said he does not want to set firm priorities as these things need to be addressed very fluidly at the legislature. During the legislative session priorities can be further refined. Chancellor Klaich acknowledged the difficult decisions the Governor will need to make. Regent Wixom agreed the medical school needs to be a separate item.

Chairman Page said we need to address the needs of the law school as well.

Regent Doubrava suggested exploring dual appointment as well as considering medical school items separately. Chancellor Klaich explained the communication plan and the governance structure would be discussed with the Board at the August meeting.

27. Action Taken- Capital Improvement Projects and 2015-17 Biennial Budget
(Agenda Item #24) – (Cont'd.)

Regent Leavitt stated we all understand the fluidity of the legislative session and understand the Governor's role in balancing things out. It is very important to build on the credibility the Chancellor has established over the last three sessions as Chancellor. Regent Leavitt asked if Board members feel the medical school has now trumped furlough restoration as the number one priority, as furlough restoration was discussed prior to public medical education expansion even being considered. Regent Geddes said furlough restoration needs to be addressed first. Human capital must be valued as a first priority as it is crucial for our success. Regent Stephens said furlough restoration needs to be the priority. She said public medical education should be addressed at a future meeting as suggested.

Chancellor Klaich clarified the reductions to the cooperative extension program at UNR are UNR's decision.

Regent Stephens asked for clarification regarding the Boyd School of Law recommendations and asked why costs are not diminishing as student enrollment decreases. Dean Daniel W. Hamilton, UNLV William S. Boyd School of Law, explained fixed costs, such as tenured faculty, cannot be reduced.

Regent Knecht said the incomes of Nevada's families and businesses have gone down by approximately eight percent over the last six or seven years. He said restoring furloughs is at the bottom of his list for this reason. Chairman Page and Regent Doubrava commented furlough restoration is a very important priority and they support it as a high priority.

Regent Doubrava asked to see the medical education expansion numbers broken down further, such as residents per proposed graduate medical education (GME) opportunity and what location they would be at.

Regent Crear asked if the budget numbers in relation to the priorities would change in the future. Chancellor Klaich explained the categories should not change, although the dollar amounts could change depending on the Board's final direction. He does not anticipate adding any additional budget categories.

Regent Wixom moved approval of the budget priorities as presented with the exception of the public medical education enhancement which will be discussed at a future meeting no later than August. Staff was directed to continue the budget building process with the enhancements. Regent Leavitt seconded. Motion carried. Regent Knecht voted no.

28. Approved-Policy Initiatives Requiring Legislative Bill Draft Requests (*Agenda Item #25*) – The Board approved the policy initiatives requiring legislative bill draft requests and legislative action during the 2015 Session of the Nevada State Legislature (*Ref. BOR-25 on file in the Board office*). These policy initiatives will address:

1. Governor Guinn Millennium Scholarship;
2. Need-Based State Supported Financial Aid Program;
3. Community College Workforce Development Fund and the STEM Challenge Grant; and
4. Tobacco Prohibition on NSHE Property.

Regent Melcher moved approval of the policy initiatives requiring legislative bill draft requests and legislative action during the 2015 Session of the Nevada State Legislature. Regent Blakely seconded.

Regent Knecht said he does not support the tobacco prohibition item.

Upon a suggested friendly amendment by Regent Geddes, Regents Melcher and Blakely amended the motion to include requiring the enabling procedures on tobacco prohibition would be subject to Board approval.

Regent Crear asked for clarification as to whether the tobacco prohibition on NSHE Property would be System wide and require every institution to participate. Vice Chancellor Brooke Nielson clarified this would be enabling language and if approved return to the Board for potential policy direction and language.

Upon Regent Stephens' request for clarification regarding UNR's public involvement process, President Johnson provided additional detail. Regent Stephens expressed support for the prohibition of tobacco use System wide.

Upon a suggested friendly amendment by Chancellor Klaich, Regents Melcher and Blakely amended the motion to include the clarification that item number three includes the STEM Challenge Grant.

Motion carried. Regent Knecht voted no.

The committee recessed at 2:04 p.m. and reconvened at 2:08 p.m.

29. Approved-Procedures and Guidelines Manual Revision, Tuition and Fees Committee: Recommended Tuition and Fees, Academic Years 2015-16 through 2018-19 (Agenda Item #26) – The Board approved the recommendations of the Tuition and Fees Committee for tuition and fees adjustments for academic years 2015-16, 2016-17, 2017-18 and 2018-19 (Ref. BOR-26 on file in the Board office).

Chancellor Klaich reminded the Board the recommendation as proposed came from a committee created by the Board. The committee included presidents, students and business officers. The committee met several times to put together this recommendation. The Access to Affordability Committee was also involved in this effort and has provided reports to the Board in the past. Additionally, student hearings were held at every campus.

Regent Wixom said he respected the students who spoke today. Budget cuts began in 2007. Cuts equaled approximately one-third of the state funds budgeted. Everyone suffered painful cuts. The System is an efficient organization. He said he supports the increases because the presidents have done what they were asked to do. The System is taking responsibility for its future and its budget.

Regent Blakely said he cannot support the proposal, however he would support a 4 percent increase each year for the next 2 years for a total of 8 percent. He said his proposal is based on the timelines included in the UNR and UNLV plans.

Regent Geddes moved approval of the recommended tuition and fee adjustments for academic years 2015-16 through 2018-19. Regent Wixom seconded.

Regent Geddes said the NSHE has had a low cost model for decades and it has put Nevada last in the country for getting students through the system. This faulty model has not worked. The Board has asked for need-based financial aid from the state and has never received it. This Board created a need-based carve-out to help students and continues to try and address need-based financial aid. The NSHE has three community colleges still cutting their budgets based on the recession and the formula. The fourth community college has historically been underfunded and this Board has voted every biennium to get an enhancement for it. The bulk of this request is for faculty and student support and the benefits would be seen immediately. The performance based budget approach and Board oversight of the institutional spending plans focus on student success, continuation and completion. This long term approach allows for the institutions to know what to expect. NSHE needs to increase fees and NSHE needs to go to the state.

Ms. Stephanie Prevost, SGA President, TMCC provided information on a survey distributed to TMCC students indicating student support of a fee increase if the additional monies are allocated to directly benefit them. The underlying issue is a lack of core state funding.

29. Action Taken - Recommended Tuition and Fees, Academic Years 2015-16 through 2018-19 (Agenda Item #26) – (Cont'd.)

Regent Stephens stated she is not in support of the fee increase. She acknowledged the numerous hours it took to compile the information supporting this recommendation and she appreciated the effort. Her concern is with the legislative approach, and the need to put additional pressure on the legislature. She stated this is not about politics, rather a personal examination of the needs of our institutions.

Regent Knecht said he opposes increases, as fees have increased and in some cases doubled in the last twelve years, while incomes have continued to decrease. He said weak cost management overall and cuts in state support have driven the increases. The System needs to skip the increases and focus on innovation, improved value and cost management. He said all thirteen of the Board members opposed the cuts to the general fund allocation and want to restore some of the lost funding. Regent Knecht requested tabling this item and moving it to the Business and Finance Committee.

Brook Nielson, Vice Chancellor for Legal Affairs, explained the Board already has a motion and a second to the motion. In order to table this item it requires a second to the motion to table and a majority in support to pass.

Regent Knecht moved to table this item.
Regent Stephens seconded. Upon a roll call vote, Regents Anderson, Blakely, Crear, Doubrava, Geddes, Leavitt, Melcher, Page, Trachok and Wixom voted no. Regents Knecht, Schofield and Stephens voted yes.
Motion failed.

Regent Melcher said he respected the statement Regent Stephens made and supported the statements made by Regent Geddes and Regent Wixom. He explained his process of arriving at a position of support for this item. Regent Melcher read an excerpt from policies included in the *Handbook (Title 4 Chapter 17, Section 1(5))*. These policies allow NSHE institutions to implement tuition or fee incentives in order to further the goals of the NSHE Master Plan and institutional strategic plans. Regent Melcher explained this provides other options to support students.

Regent Schofield said based on Regent Knecht's points and the students' public comment on this item he could not support the fee increases.

Vice Chairman Trachok invited comment from the institutional student officers.

29. Action Taken - Recommended Tuition and Fees, Academic Years 2015-16 through 2018-19 (Agenda Item #26) – (Cont'd.)

Mr. Elias Benjelloun CSUN President, UNLV, spoke in opposition. He said the proposed increase is larger than the rate of inflation, and options have not been thoroughly investigated. The state legislature has continually stonewalled the Regents and he does not anticipate this changing. This has become a dysfunctional cycle and the burden is being shifted all the way down to the students.

Mr. Alex Bybee, ASUN Vice President, UNR, presented a resolution approved by the Senate of the Associated Students of the University of Nevada. Resolution number forty-four stands in support of the increases with the caveat the UNR administration and student leaders urge the state legislature in 2015 to invest in higher education.

Ms. R.J. Boyajian, GSA President, UNR, said the GSA supports the increase and asked the Regents to be cautious about some of the statistics being presented. The opposition has been from one institution. The UNR GSA thanks President Johnson and the UNR administration for the very transparent proposed plan.

Angelo Deperez, ASWN President, WNC, expressed appreciation for the very informative and transparent budget planning process. The students of WNC support the tuition increase on the merit the Board of Regents will fight at the legislature for state funding and a more affordable education.

Vladislav Zhitny CSUN Senate President, UNLV opposed the fee increases and asked the Board to remember the public comment in opposition.

Regent Anderson expressed thanks for each of the comments and said she honors the various opinions; however she fully believes the higher education system needs this increase to provide access and success to the students. She will be supporting the fee increases.

Regent Crear said he is in support of the increases if accountability also increases. He wants to see information on the increase from each of the institutions providing details on what was implemented and the successes or failures. There needs to be a continual conversation about the increases and if they are producing what was expected.

Vice Chairman Trachok suggested annually in December each president present to the Board an accounting of how those fee increases were used during the year.

29. Action Taken - Recommended Tuition and Fees, Academic Years 2015-16 through 2018-19 (Agenda Item #26) – (Cont'd.)

Regents Geddes and Wixom agreed to amend the original motion and the second to include an annual reporting requirement containing specific information on how the fee increases were used at each December Board meeting.

Regent Leavitt asked if any elasticity studies were conducted. Regent Wixom stated elasticity studies may be problematic, although a regression analysis could be helpful. Regent Leavitt said he would support the increase and hopes in the future the Board is able to review an analysis of fees.

Upon a roll call vote, Regents Blakely, Doubrava, Knecht, Page, Schofield and Stephens voted no. Regents Crear, Geddes, Leavitt, Melcher, Trachok, Wixom and Anderson voted yes. Motion carried.

30. Procedures and Guidelines Manual Revision, 2015-17 Tuition and Fees, William S. Boyd School of Law, UNLV (Agenda Item #27) – The Board approved the 2015-17 biennium tuition and fees for the William S. Boyd School of Law (Ref. BOR-27 on file in the Board office).

Regent Geddes moved approval of the 2015-17 biennium tuition and fees for the William S. Boyd School of Law. Chairman Page seconded. Motion carried. Regent Knecht voted no.

31. Procedures and Guidelines Manual Revision, 2015-17 Tuition and Fees, School of Dental Medicine, UNLV (Agenda Item #28) – The Board approved the 2015-17 biennium tuition and fees, including the summer terms, for the School of Dental Medicine Pre-Doctoral Program (Ref. BOR-28 on file in the Board office).

Regent Melcher moved approval of the 2015-17 biennium tuition and fees, including summer terms, for the School of Dental Medicine Pre-Doctoral Program. Chairman Page seconded. Motion carried. Regents Knecht and Stephens voted no.

32. *Procedures and Guidelines Manual Revision, 2015-17 Tuition and Fees, University of Nevada School of Medicine (Agenda Item #29)* – The Board approved the tuition and fee structure for the 2015-17 biennium for the University of Nevada School of Medicine which reflects an increase in resident tuition and fees of 4 percent per year for each year of the 2015-17 biennium (*Ref. BOR-29 on file in the Board office*). The Board also approved allocating the full amount of the increase to the State Supported Operating Budget of the Medical School, net of any increases in the UNR General Improvement, Capital Improvement, Activities and Programs and Technology fees and the Student Access Fee. The Student Access Fee is calculated as a percentage of Tuition and Fees and therefore results in an automatic increase in the fee.

Regent Doubrava moved approval of the tuition and fee structure for the 2015-17 biennium for the University of Nevada School of Medicine and allocating the full amount of the increase to the State Supported Operating Budget of the Medical School, net of any increases in the UNR General Improvement, Capital Improvement, Activities and Programs and Technology fees and the Student Access Fee. Regent Anderson seconded. Motion carried.

33. *Procedures and Guidelines Manual Revision, Student Health Insurance/Health Center Fees (Agenda Item #30)* – The Board approved the academic year 2014-15 student health insurance rates, health center fees and related *Procedures and Guidelines Manual* revisions (*Ref. BOR-30 on file in the Board office*).

Vice Chairman Trachok said this would include the change distributed to the Board (*on file in the Board office*). Vice Chancellor Redding explained to the Board, subsequent to delivering the reference material, the broker was able to negotiate an additional slight discount to the UNR graduate school rates. Those changes are reflected in the handout.

Regent Knecht moved approval of the academic year 2014-15 student health insurance rates, health center fees and related *Procedures and Guidelines Manual* revisions. Regent Melcher seconded. Motion carried.

34. Approved-Committee Reports (Agenda Items #32- #41) – The Board approved the Committee Reports (Agenda Items 32 through 41).

Regent Geddes noted the ISA Committee information includes a matrix of estimated budget impacts the colleges and Executive Director Woodbeck have been examining. The presidents are going to have a retreat with Mr. Woodbeck and then come back to the committee. The committee may only need one more meeting before bringing recommendations forward to this Board.

Regent Crear left the meeting at 3:16 p.m.

The Board considered the following Committee reports together:

Approved-ad hoc Committee on Institutional Service Areas (Agenda Item #32) – Committee Chair Jason Geddes reported the ad hoc Committee on Institutional Service Areas met on May 5, 2014, and heard the following:

Information Items:

Chancellor Daniel J. Klaich introduced Frank R. Woodbeck, the newly appointed Executive Director of the Nevada College Collaborative.

Chancellor Klaich reported on the current status of developing the Nevada College Collaborative and the continued development of the budget and implementation plan. The Chancellor and Mr. Woodbeck addressed the following aspects of the collaborative:

- Overview of planning , accomplishments and 18 month outlook;
- Innovations matrix on overview of initiatives for institutional excellence;
- The Collaborative's proposed process engineering approach for shared services; and
- The estimated budget impact.

Vice Chancellor for Government and Community Affairs Constance Brooks presented an update on the proceedings of the Committee to Conduct an Interim Study Concerning Community Colleges established by Senate Bill 391(Chapter 494, *Statutes of Nevada 2013*) during the 2014 legislative session. The committee is comprised of six legislators and began its work in February 2014. It is scheduled to conclude by June 30, 2014. The committee has two subcommittees, Governance and Funding and Academics and Workforce.

The Governance and Funding Subcommittee has met twice and received presentations on:

- Funding the community colleges;
- An overview of state constitutional matters related to the community colleges;
- Grant activity at the colleges;
- Overview of the Nevada College Collaborative; and
- Best practices in governance for higher education.

34. Action Taken - ad hoc Committee on Institutional Service Areas (Agenda Item #32) – (Cont'd.)

The Academics and Workforce Subcommittee has also met twice and received presentations on:

- Workforce development programs from each college;
- Alignment of job training and educational programs to meet economic development goals;
- Methods for controlling higher education costs; and
- An overview of school district programs to assist students in preparing for college.

NSHE has requested the SB 391 Committee consider:

- A Workforce Development Fund;
- State Funded Need-based aid; and
- Enhanced community college focus within the NSHE structure in accordance with best practices.

Action Items:

Board action was requested to approve the following recommendations for approval of the ad hoc Committee on Institutional Service Areas:

- The minutes from the February 27, 2014, meeting (*Ref. ISA-2 on file in the Board office*).

Approved-Audit Committee (Agenda Item #33) – Committee Chair Ron Knecht reported the Audit Committee met on May 30, 2014, and heard the following:

Information Items:

The Committee discussed reports prepared by consultant Goldstein and Associates regarding the NSHE Internal Audit Department and the NSHE Internal Audit Director search. The Committee requested that further review and analysis of the recommendations made in the reports be performed for further discussion at the Audit Committee meeting on August 29, 2014 and/or the September Board of Regents meeting.

Action Items:

Board action was requested to approve the following recommendations for approval of the Audit Committee:

- The minutes from the February 28, 2014, meeting (*Ref. A-2a on file in the Board office*).
- Internal Audit Follow-up Reports – The Committee recommended acceptance of the following internal audit follow-up reports:
 - Student Accounts – PeopleSoft, UNR (*Ref. A-2b on file in the Board office*)
 - Libraries, UNR (*Ref. A-2c on file in the Board office*)
 - Facilities, DRI (*Ref. A-2d on file in the Board office*)
 - Special Course Fees, GBC (*Ref. A-2e on file in the Board office*)

34. Action Taken - Audit Committee (Agenda Item #33) – (Cont'd.)

- Engagement Letters, Grant Thornton – The Committee recommended acceptance of the Engagement Letters with Grant Thornton (*external auditors*) for the financial statements for the year ending June 30, 2014.
 - Nevada System of Higher Education (*Ref. A-2f1 on file in the Board office*)
 - University of Nevada School of Medicine Practice Plans (*Ref. A-2f2 on file in the Board office*)
 - UNR and UNLV NCAA agreed-upon procedures (*Ref. A-2f3 on file in the Board office*)
- Follow-up: Differential Program and Special Course Fees, UNLV – The Committee recommended approval of the follow-up information provided by the institution for the UNLV Differential Program and Special Course Fees audit for the period March 1, 2012, through February 28, 2013 (*Ref. A-3 on file in the Board office*).
- Student Financial Aid, CSN – The Committee recommended approval of the progress on recent CSN Student Financial Aid issues, including measures taken to further diagnose and remedy issues identified by consultants ProEducation Solutions and Evans Consulting Group and in the A-133 Single Audit report performed for the year ending June 30, 2013, by Grant Thornton, LLP. The Committee requested an update on CSN Student Financial Aid for the Audit Committee meeting on August 29, 2014 (*Ref. A-4 on file in the Board office*).
- Internal Audit Reports – The Committee recommended approval of the following internal audit reports:
 - Department of Parking and Transportation Services, UNR (*Ref. A-5 on file in the Board office*).
 - Housing, UNR (*Ref. A-6 on file in the Board office*).
 - Continuing Education, UNLV (*Ref. A-7 on file in the Board office*).School of Dental Medicine Residency Determinations, UNLV (*Ref. A-8 on file in the Board office*).
 - Boyd School of Law Residency Determinations, UNLV (*Ref. A-9 on file in the Board office*).
 - Account Balance Analysis, NSHE System Office (*Ref. A-10 on file in the Board office*).
 - Student Financial Aid, NSC (*Ref. A-11 on file in the Board office*).Student Government Association, TMCC (*Ref. A-12 on file in the Board office*).
 - PeopleSoft Security, WNC (*Ref. A-5 on file in the Board office*).PeopleSoft Security, GBC (*Ref. A-5 on file in the Board office*).

Approved-Business and Finance Committee (Agenda Item #34) – Chair Michael B. Wixom reported the Business and Finance Committee met on June 5, 2014, and heard the following:

Information Items:

The Committee heard the following reports:

- NSHE Fiscal Exceptions of self-supporting budgets and the status of state appropriations for the third quarter of Fiscal Year 2013-2014 (*Ref. BF-3 on file in the Board office*).
- Centralized purchasing within NSHE and the potential for savings (*Ref. BF-7 on file in the Board office*).

Action Items:

Board action was requested to approve the following recommendations for approval of the Business and Finance Committee:

- The Committee recommends approval of the minutes from the March 6, 2014, Business & Finance Committee meeting (*Ref. BF-2a on file in the Board office*).
- The Committee recommends approval and acceptance of the Third Quarter Fiscal Year 2013-2014 NSHE All Funds Report. (*Ref. BF-2b on file in the Board office*).
- The Committee recommends approval and acceptance of the Third Quarter Fiscal Year 2013-2014 Budget Transfers – State Supported or Self-Supporting Operating Budget Funds between functions (*Ref. BF-2c on file in the Board office*).
- The Committee recommended approval for the Nevada System of Higher Education to expend excess student registration fee revenues for the purpose of funding additional adjunct faculty and to seek Interim Finance Committee authorization to expend any additional student fee revenues not utilized for adjunct faculty costs, within the state operating budgets for Fiscal Year 2013-2014 (*Ref. BF-4 on file in the Board office*).
- The Committee recommended approval of a resolution authorizing the issuance of up to \$85 million of tax-exempt State of Nevada General Obligation (Limited Tax) University System Bonds (Revenue Supported), Series 2014F on behalf and in the name of the State of Nevada, in cooperation with the State Treasurer, with the approval of the State Board of Finance as provided in NRS 349.225. The purpose of the request is: \$57,706,423 for the UNLV Thomas and Mack Center renovation project; to provide money to the UNLV Campus Improvement Authority for the purpose of carrying out the provisions of Assembly Bill 335 (Chapter 507, *Statutes of Nevada* 2013), in an amount not exceeding 2 percent of any money received by UNLV from the bonds; and \$27,293,577 for UNR for planning, construction, improvement, refurbishing and renovation of buildings and capital improvements, including equipment, furnishings and appurtenances thereto, including but not limited to, planning for the University of Nevada School of Medicine Las Vegas medical education building, University of Nevada, Reno (“UNR”) electrical system planning and replacement, UNR Student Fitness Center planning, and planning, renovation and new construction for the proposed new UNR Engineering & Science building and existing Palmer and Scrugham buildings (*Ref. BF-5 on file in the Board office*).

34. Action Taken - Business and Finance Committee (Agenda Item #34) – (Cont'd.)

- The Committee recommended approval of the financing plans for the E.L. Wiegand Fitness Center (UNR) and Health Science Center (TMCC); approval of a resolution authorizing the issuance of Certificates of Participation series 2014A in the combined maximum principal amount of \$36.25 million for these projects at UNR and TMCC; approval of a resolution authorizing a promissory note in the principal amount of up to \$16 million to finance the project at UNR; and approval of a resolution authorizing a promissory note in the amount of up to \$2.06 million to finance the project at TMCC (*Ref. BF-6 on file in the Board office*).

Approved-ad hoc Marketing, Publicity and Public Safety Committee (Agenda Item #35) –Chair Cedric Crear reported the ad hoc Marketing, Publicity and Public Safety Committee met on June 5, 2014, and heard the following:

Information Items:

The Committee heard the following presentations:

- Public safety and cyber security efforts at the College of Southern Nevada, Desert Research Institute, Great Basin College, Nevada State College, Truckee Meadows Community College, University of Nevada, Las Vegas, University of Nevada, Reno and Western Nevada College.
- Current marketing and publicity efforts at the University of Nevada, Las Vegas.

Action Items:

Board action was requested to approve the following recommendations for approval of the Marketing, Publicity and Public Safety Committee:

- The minutes from the March 6, 2014, meeting (*Ref. MPPS-2a on file in the Board office*).
- A report on the Department of Police Services External Review, UNLV (*Ref. MPPS-2b on file in the Board office*).
- A report on Campus Crime Statistics (*Ref. MPPS-2c on file in the Board office*).

Approved-Workforce, Research and Economic Development Committee (Agenda Item #36) –Chair Jason Gedes reported the Workforce, Research and Economic Development Committee met on June 5, 2014, and heard the following:

Information Items:

The Committee heard UNLV Executive Vice President and Provost John White and UNR Executive Vice President and Provost Kevin Carman present information on the plans for their respective institutions to achieve Research University/Very High Research Activity (RU/VH) status under the classifications established by the Carnegie Foundation for the Advancement of Teaching. The presentation explained the importance of a RU/VH designation and its relationship to the Governor's Economic Development Plan and Sectors.

34. Action Taken - Workforce, Research and Economic Development Committee
(Agenda Item #36) – (Cont'd.)

Highlighted in the presentation, UNR's capacity study sets forth the resources, faculty and funding necessary to achieve an 18:1 student to faculty ratio by 2021, using a comparison with University of New Mexico. UNLV stressed the importance of improving student retention, progression and completion which typically are higher at institutions that have achieved the RU/VH designation, and presented its analysis to date and its targeted, more in-depth analysis going forward to include specific goals, metrics, organization, people, and structure. Estimated needs include increasing the number of faculty and graduate assistance and supporting the capital needs outlined in UNLV's current Master Plan, the establishment of the UNLV School of Medicine, and funding.

The presentation summarized the actions needed now to work toward the RU/VH status: higher productivity of advanced degrees, better supported/more research productive faculty, greater grant/contract activity, and enhanced community support. From the Regents and NSHE, the universities identified the need for enhanced state operational support, enhanced capital funds, and public support for their research and innovation mission.

Action Items:

Board action was requested to approve the following recommendations for approval of the Marketing, Publicity and Public Safety Committee:

- The minutes from the March 6, 2014, meeting (*Ref. WRED-2 on file in the Board office*).

Approved-Academic and Student Affairs Committee (Agenda Item #37) – Chair
Jason Gedes reported the Academic and Student Affairs Committee met on June 5, 2014, and heard the following:

Information Items:

The Committee heard representatives from the institutions provide an overview of the number of students facing mental health issues and the challenges and needs surrounding related services. The presentation included data on the importance and success of interventions for these students, as well as information on innovative programming, peer mentoring, counseling, and other services offered through the campuses to help these students.

Vice Chancellor Abba presented the 2013 NSHE Remedial Placement and Enrollment Report including data on the percent of recent Nevada high school graduates who require remediation at NSHE institutions. The 2013 Report is expanded to include information on these graduates who place and enroll into remedial coursework within the first year of enrolling in an institution. The expanded report provides a more detailed picture of the remedial needs of student by going beyond enrollment to examine data now available concerning the actual placement of students into remediation that drives the enrollments, as well as data on the students who complete gateway courses within the first year.

34. Action Taken - Academic and Student Affairs Committee (Agenda Item #37) – (Cont'd.)

Action Items:

Board action was requested to approve the following recommendations for approval of the Academic and Student Affairs Committee:

- The minutes from the March 6, 2014, meeting (*Ref. ASA-2a on file in the Board office*).
- A new Master of Fine Arts in English with an emphasis in Creative Writing at UNR that meets national standards for student writers expecting to teach at the collegiate level. (*Ref. ASA-2b on file in the Board office*).
- A new Department of Neurology in the School of Medicine at UNR to meet substantial teaching and research needs in this field. (*Ref. ASA-2c on file in the Board office*).
- A new Center for International Water Sustainability at DRI to address gaps in knowledge, research and human resource capacity that persist in developing countries. (*Ref. ASA-2d on file in the Board office*).
- A revision to Board policy concerning community college graduation requirements and the catalog under which returning students may elect to graduate. Specifically, the revised policy designed to support returning adults allows these students to elect to graduate under the catalog of the year in which the student enrolled before the student's break in enrollment. (*Title 4, Chapter 16, Section 25*). (*Ref. ASA-3 on file in the Board office*).
- A revision to Board policy concerning student program dismissals that sets forth the academic reasons for which a student may be dismissed from a program and the related dismissal procedures (*Title 2, new Chapter 11*). (*Ref. ASA-4 on file in the Board office*).
- A revision to Board policy concerning compensated outside services performed by faculty - allowing institutions to establish an expedited pre-approval process for notification of such services that are for a short-period, determined to be routine or standard, and are compensated at \$3,000 or less per activity (*Title 4, Chapter 3, Section 9 and Title 4, Chapter 11, Section 12*). (*Ref. ASA-5 on file in the Board office*).
- A joint policy statement of the Nevada State Board of Education and the Board of Regents establishing a system of career and technical education articulated credit for secondary students who complete state-approved programs in career and technical education. This policy statement was approved by the Nevada State Board of Education on February 26, 2014, and updates the system jointly approved by the State Board of Education and the Board of Regents in 2009. (*Ref. ASA-6 on file in the Board office*).
- A revision to Board policy governing remediation to clarify that all degree-seeking students must complete the appropriate entry-level English and mathematics coursework within the first 30 college-level credits. (*Title 4, Chapter 16, Section 1*) (*Ref. ASA-8c on file in the Board office*).

Approved-Investment and Facilities Committee (Agenda Item #38) – Chair Kevin C. Melcher reported the Investment and Facilities Committee met on June 5, 2014, and heard the following:

Information Items:

Jamie Hullman, Fiscal Officer, reported on the activities and the current balance of the Reserve Account of the Operating Pool Fund which was a positive \$40.8 million as of close of business on Wednesday, June 4, 2014.

Action Items:

Board action was requested to approve the following recommendations for approval of the Investment and Facilities Committee:

- Consent items:
 - The minutes from the March 6, 2014, meeting (*Ref. IF-2a on file in the Board office*).
 - The granting for an easement to the City of Henderson for the purpose of maintaining and improving a recreational trail along the Union Pacific Railroad bed (Parcel 189-03-110-002) at NSC (*Ref. IF-2b on file in the Board office*).
 - A Grant of Easement for Water Facilities for a water service easement to the Truckee Meadows Water Authority in connection with the construction and operation of the new Cooper Court Residence Hall project (Parcel 007-510-08) at UNR (*Ref. IF-2c on file in the Board office*).
 - The sale of real property at 835 Lahontan Way, Reno, Nevada (Parcel 010-181-36) at UNR and approval of a Resolution which authorizes the Chancellor, or his designee, to sign the sale agreement and any associated documents for UNR (*Ref. IF-2d on file in the Board office*).
 - A revision to the *Handbook* policy to reflect the action taken at the November 29-30, 2012, Board of Regents' meeting changing the Endowment distribution policy to reduce the spending rate for certain institutions from 6 percent to 5 percent total, inclusive of spending and management fees. Also included in the proposed *Handbook* revisions are formatting clarifications (*Title 4, Chapter 10, Section 5*) (*Ref. IF-2e on file in the Board office*).
 -
- The Committee heard a report by Wendy Walker and David Briener from Cambridge Associates (CA) on asset allocation and investment returns for the Pooled Endowment and Pooled Operating Funds for the quarter ending March 31, 2014 (*Ref. IF-3 on file in the Board office*).

34. Action Taken - Investment and Facilities Committee (Agenda Item #38) – (Cont'd.)

The following items were recommended for approval by the Committee in conjunction with this item:

1. Rebalancing and distribution:
 - a. Endowment:
 - i. A \$2.2 million distribution from the portfolio for the distribution to campuses for the quarter ending June 30, 2014;
 - ii. Funds for the above sourced as follows:
 1. \$1.0 million partial redemption from Vanguard Mid-Cap Index;
 2. \$1.2 million from the cash balance.
 - b. Operating Fund:
 - i. A \$10.0 million partial redemption from Vanguard Institutional Index, a \$3.0 million partial redemption from Manning & Napier and a \$3 million partial redemption from MFS International Equity with the proceeds moving to cash.
- The Committee recommended approval of development and construction of a new health science center building and renovation of the Redfield High Tech Center building. (*Refs. IF-5a and IF-5b on file in the Board office*).
- The Committee recommended approval of revisions to the Real Property Transactions Policy of the *Handbook* pertaining to the acquisition or sale of real property (*Title 4, Chapter 10, Section 1.9*) (*Ref. IF-6 on file in the Board office*).

Approved-Cultural Diversity Committee (Agenda Item #39) –Chair Andrea Anderson reported the Cultural Diversity Committee met on June 6, 2014, and heard the following:

Information Items:

CSN President Michael Richards and Dr. Edith Fernandez, Associate Vice President of Community Engagement and Diversity Initiatives of Nevada State College, presented a report on the recent work of the Equity, Diversity and Inclusion Council.

Dr. Barbara Wright-Sanders, Dean of Equity and Inclusion, TMCC provided an overview of the National Conference on Race & Ethnicity in American Higher Education held May 27-31 in Indianapolis.

Action Items:

Board action was requested to approve the following recommendations for approval of the Cultural Diversity Committee:

- The minutes from the March 7, 2014, meeting (*Ref. CD-2 on file in the Board office*).
- The 2012-2013 NSHE Diversity Report (*Refs. CD-3a and CD-3b on file in the Board office*).

Approved-Health Sciences System Committee (Agenda Item #40) –Chair James Dean Leavitt reported the Health Sciences System Committee met on June 6, 2014, and heard the following:

Information Items:

The Committee heard the following reports:

- Chairman Leavitt applauded the efforts to develop plans for the expansion of public medical education. He publically thanked Dean Schwenk, Dean Atkinson, the Chancellor and the Statewide Steering Committee and staff for their hard work. He noted that this is going to be a long planning process, but that it is off to a great start. He also recognized the importance of the historic partnerships between UNSOM and Renown Medical Center and Mountain View.
- Vice Chancellor Turner provided an update on NSHE Health Sciences System activities including an overview of the progress on the following initiatives:
 - The Robert Wood Johnson Foundation “Future of Nursing” Grant;
 - The Department of Education, Training and Rehabilitation (DETR) Vocational Rehabilitation Services and NSHE Disability Resources Centers partnership; and
 - The Department of Health and Human Services (DHHS) and NSHE partnership.
- Dean Schwenk provided an overview of the University of Nevada School of Medicine (UNSOM) activities and initiatives, including:
 - The partnership with Mountain View Hospital in Las Vegas;
 - The launch of the Henderson multi-specialty clinic;
 - The status of ongoing budget discussions with UMC;
 - The potential impact of the Affordable Care Act (ACA) on UMC;
 - The partnership with Renown Medical Center;
 - The partnership discussions with St. Mary’s Medical Center;
 - The planning for the transformation of UNSOM 3rd and 4th year curriculum;
 - The launch of UNSOM’s Electronic Medical Records statewide;
 - The development of rural residency partnerships;
 - The status of Physician Assistant (PA) program planning efforts at UNR;
 - The status of statewide tele-health planning;
 - The status of the UNSOM/Public Employees Benefit Program (PEBP) chronic disease management pilot program; and
 - The status of UNSOM’s efforts to bring the newborn screening program back to Nevada;

34. Action Taken - Health Sciences System Committee (Agenda Item #40) – (Cont'd.)

- Dean Schwenk provided an overview of UNSOM's statewide Graduate Medical Education (GME) Program. He provided a list of UNSOM Residency and Fellowship programs, and the locations at which they are housed. He also provided the status of the current and planned Resident and Fellowship positions in each program. He noted the importance of hospital partners in the success of existing and potential future GME programs. The importance of funding support for program expansion was also noted.
- Dean Schwenk provided a presentation on the 2014 UNSOM Undergraduate Medical Education (UME) and GME residency match results and incoming class makeup. He also provided an overview of the immigration and visa status of the incoming GME class. He provided an overview of where UNSOM students have matched and the number of UNSOM students who are doing their Residencies in Nevada. He noted that the UNSOM students are very competitive in their ability to match into highly regarded Residency programs throughout the country. There was also a discussion about the percentage of students from non-US or foreign medical students who are accepted into the UNSOM Residency programs. They discussed the opportunity to do more to recruit UNSOM students into the UNSOM Residency programs, and the need for more UNSOM Fellowship programs. They noted the opportunities to investigate the potential enhancement of the quantity and quality of UNSOM GME programs, recruitment efforts and the related costs of such initiatives.
- Chair Leavitt welcomed Dean Atkinson, new Planning Dean for the UNLV School of Medicine, to NSHE

Action Items

Board action was requested to approve the following recommendations for approval of the Health Sciences System Committee:

- The minutes from the March 7, 2014, Health Sciences System Committee meeting (*Ref. HSS-2 on file in the Board office*).

Approved-ad hoc UNLV President Search Committee (Agenda Item #41) – Chair Mark W. Doubrava reported the ad hoc UNLV President Search Committee met on March 28, 2014, and had the following to report:

- Mr. Wasserman, Chief of Staff and Special Counsel to the Board of Regents made a presentation on the Open Meeting Law as it relates to the president search procedure.
- The pros and cons of hiring a search consultant were discussed. The committee determined that hiring a search firm and proceeding with the Request for Quotation would be the best process for the UNLV President Search.

34. Action Taken - ad hoc UNLV President Search Committee (Agenda Item #41) – (Cont'd.)

- The UNLV President Leadership Profile was reviewed. The committee defined the desired characteristics of candidates applying for the president position to be added to the Profile. Human Resources Director, Ms. Christine Casey, will incorporate these recommendations and submit a revised draft of the Profile to be discussed at the May 2, 2014 meeting.

The ad hoc UNLV President Search Committee met on May 2, 2014, and had the following to report:

- Chair Doubrava and Chief of Staff Wasserman gave a breakdown of the number of Requests for Quotations sent to consultants, the number of responses received, those who withdrew, those who declined and those (four) search consulting firms that were selected to make presentations to the committee.
- Chair Doubrava led the committee and advisory members in a discussion of questions to be asked of the search consultants.
- The committee and advisory members heard four search firm presentations and conducted interviews of the search consultants for possible engagement of their firm to assist in the selection of candidates for the President of UNLV.
- After a discussion of the consultants' presentations, the committee made the decision to contract with Baker and Associates, LLC.
- Chair Doubrava requested everyone review the updated President Leadership Profile provided in the reference material so it can be finalized with the consultant at the June 2, 2014, meeting.

The ad hoc UNLV President Search Committee met on June 2, 2014, and had the following to report:

- Chair Mark W. Doubrava and search consultant Mr. Jerry H. Baker of Baker and Associates, LLC led a discussion of the president search process and specific search procedures. The committee directed the search consultant to bring not more than five candidates, and ideally three to four candidates, to the committee for consideration, but to allow an additional candidate(s) within the committee Chair's discretion.
- The committee and Mr. Baker reviewed the current draft of the UNLV President Leadership Profile. The determination was made that the Profile should specify that a terminal degree is preferred. The committee directed Mr. Baker and Chancellor Daniel J. Klaich, in consultation with the committee Chair, to finalize the Profile consistent with the suggestions made by the members of the committee.

34. Action Taken - ad hoc UNLV President Search Committee (Agenda Item #41) – (Cont'd.)

- The committee and Mr. Baker discussed advertising options. The committee directed that advertising be placed in the Chronicle of Higher Education, Hispanic Outlook, Asian Week, Women in Higher Education, and Diverse: Issues in Higher Education. The advertising cost was estimated to be in the \$7,000 to \$10,000 range. Consistent with Board policy, the specific budget is to be determined by the Chairman of the Board in consultation with the Chancellor.

Action Items:

Board action was requested to approve the following recommendations for approval of the ad hoc UNLV President Search Committee:

- The minutes from the March 28, 2014, meeting (*Ref. UNLV PSC-2a on file in the Board office*).
- The minutes from the May 2, 2014, meeting (*Ref. UNLV PSC-2b on file in the Board office*).

Regent Blakely moved approval of the Committee reports and recommendations (*Agenda Items 32 through 41*). Regent Wixom seconded. Motion carried. Regent Page abstained from the Investment and Facilities Committee recommendations and report. Regent Crear was absent.

35. Approved-Personnel Session, TMCC President Maria C. Sheehan (Agenda Item #42)
– The periodic presidential evaluation report of Truckee Meadows Community College President Maria C. Sheehan was approved by the Board.

Chairman Page left the meeting at 3:18 p.m.

Regent Geddes provided the Board with a summary of the work of the committee and introduced Dr. Joe Crowley, President Emeritus, UNR. Dr. Crowley served as the Evaluation Consultant and presented information to the Board relating to performance criteria, recommendations and commendations included in President Sheehan's evaluation. He explained he interviewed over 45 people in compiling information for the evaluation.

Regent Knecht thanked the committee for a thoughtful, balanced and believable report. He encouraged President Sheehan to keep up the great job. Brad Woodbring, Economic Development Manager at NV Energy, Inc., and TMCC Foundation President, praised President Sheehan for infusing TMCC with her direction and focus. Regents Schofield, Melcher and Stephens complimented President Sheehan on her leadership qualities and attention to detail and for keeping the community college operating and viable during an extreme economic downturn.

35. Action Taken - Personnel Session, TMCC President (Agenda Item #42) – (Cont'd.)

Regent Leavitt moved approval of the evaluation report of TMCC President Maria C. Sheehan. Regent Stephens seconded. Motion carried. Regents Crear and Page were absent.

36. Approved-Presidential Contract, TMCC (Agenda Item #43) – The Board approved a new contract for TMCC President Maria C. Sheehan effective July 1, 2014, through June 30, 2018.

Regent Knecht explained he would be opposing the motion due to the increase included in the contract. This is not a reflection of President Sheehan's performance rather a matter of principle based on the decrease in incomes of Nevada's families.

Regent Geddes explained he would be supporting the motion as President Sheehan has served for several years with no increases. We want to cut strategically and build strategically and investing in our leadership is strategic.

Regent Melcher moved approval of a new contract for TMCC President Maria C. Sheehan effective July 1, 2014, through June 30, 2018. Regent Stephens seconded. Motion carried. Regent Knecht voted no. Regents Crear and Page were absent.

37. Approved-University Studies Abroad Consortium, UNR (Agenda Item #44) – The Board approved 1) the termination of the University Studies Abroad Consortium (USAC) Member University Charter; 2) the transfer of USAC's self-supporting funds and equipment to USAC, Inc.; and 3) an Operating Agreement between USAC, Inc. and the Nevada System of Higher Education on behalf of the University of Nevada, Reno (Ref. BOR-44 on file in the Board office).

President Johnson presented an overview of the process. Regents Stephens and Knecht voiced concerns over the process. Ms. Mary Dugan, Legal Counsel, UNR, explained the USAC is a conglomeration of over thirty other universities. The recommendations as presented to the Board are needed due to identified conflicts between NSHE and USAC policy. Vice Chairman Trachok asked if these changes increase the risk of the USAC headquarters no longer being located on the UNR campus. Ms. Dugan explained, in her personal opinion, the existing situation has become unacceptable to USAC. She believes moving forward under the new operating agreement is likely to be very successful for the long term and is the expectation of all of those involved in this process.

37. Action Taken - University Studies Abroad Consortium, UNR (Agenda Item #44) – (Cont'd.)

Regent Blakely moved approval of the termination of the University Studies Abroad Consortium (USAC) Member University Charter, the transfer of USAC's self-supporting funds and equipment to USAC, Inc. and an Operating Agreement between USAC, Inc. and the Nevada System of Higher Education on behalf of the University of Nevada, Reno. Regent Anderson seconded. Motion carried. Regents Crear and Page were absent.

38. Information Only-Nevada's Complete College America Goals (Agenda Item #45) –
This item was deferred to a future Board meeting.

39. Information Only-New Business (Agenda Item #48) –

Regent Stephens referenced a report prepared by the Governor's Student Advisory Council titled "Report and Recommendations for Nevada's Veterans in Higher Education" distributed on May 1, 2014. Regent Stephens requested additional information on the Governor's Student Veterans Advisory Council recommendations and asked if there was action the Board could take in that regard.

40. Information Only-Public Comment (Agenda Item #49) – There was no public comment.

The meeting adjourned at 3:39 p.m.

Prepared by: Patricia Rogers
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Scott G. Wasserman
Chief of Staff and Special Counsel to the Board of Regents
and
R. Scott Young
Deputy Chief of Staff to the Board of Regents

Approved by the Board of Regents at the September 4-5, 2014, meeting.