# NSHE Salary Study November 2012 

Recommendations:

- Changes to methodology
- Salary Schedules (effective 07/01/2013)


# Salary Study Committee Members and Participants 

Brooke Nielsen, NSHE, Vice Chancellor, Committee Chair<br>Christine Casey, NSHE, Human Resources<br>Director, Vice Chair<br>Richard Kloes, WNC, Professor<br>Lori Tiede, WNC, Interim Fallon Manager<br>Mariah Evans, UNR, Associate Professor<br>Tim Mc Farling, UNR, Assistant Vice President, Human Resources<br>Kim Beers, UNR, Human Resources Director<br>Carolyn Collins, CSN, Professor<br>John Scarborough, CSN, Human Resources<br>Director<br>Craig Scott, TMCC, Sr. Budget Analyst<br>Alan Gertler, DRI, Research Professor

## Background \& History

- Current board policy requires review of salary schedules every four years
- Revisions to salary schedules must be Board approved
- Schedules were last reviewed Fall 2007
- Board has established NSHE salary goal - median salaries on salary schedule should equal the $75^{\text {th }}$ percentile of comparison groups


## 2012 Salary Study

Charge from Chancellor--Chancellor formed committee with faculty and administrative representatives appointed by
Presidents from each institution

- To review the NSHE salary schedules as required under the Board of Regents, Code, Title 2, Chapter 5, Section 5.5.1 and Handbook, Title 4, Chapter 3, Section 25.
- To review the community college salary schedule methodology.
- Subcommittees: Universities/State College and Community Colleges.


## 2012 Salary Study

$\square$ University and State College salary schedules are presented for approval today.

- Community college proposal will be discussed as an information item at this meeting, with the goal of presenting the salary schedules for action at the Board's March meeting.
$\square$ School of Medicine schedules are a separate agenda item.


## 2012 Salary Study

## Salary Schedules:

- General Academic
- Supplemental Academic
- Business
- Engineering
- Law
- Dentistry
- Executive \& Administrative


## 2012 Salary Study

## Administrative Faculty Methodology

- Salary survey data from College and University Professional Association for Human Resources (CUPA-HR)
- Administrative Faculty Schedule
- Identify benchmark positions from various Ranges (1-7)
- Set salary administrative faculty schedule for each Range based on benchmarks.


## 2012 Salary Study

Academic Faculty Methodology
$\square$ Schedule established for general faculty.

- Review data from CUPA-HR - only 26 land grants reporting.
$\square$ Review data from Oklahoma State University (OSU) - 49 land grants reporting.
- Recommendation for base schedule using OSU data.


## 2012 Salary Study

Recommendations for Change in Methodology for University and State College.

- Utilize OSU data for general academic schedule.
$\square$ Update the schedules more frequently but not more than often than annually (a separate proposed policy amendment will be presented)
- Chancellor to develop and approve schedules, and provide report to Board


## State College Salary Schedule

- State college schedule to remain at $83.3 \%$ of university schedule.
- State college schedule may be reviewed in conjunction with community college schedule at March 2013 Board meeting.
$\square$ State college proposes index of mid-point between university and community college.


## Cost of Implementation.

$\square$ Salary schedules are used for determining appropriate salary for new hires.

- Current employee salaries are not changed when new salary schedules are adopted, except as follows:
- Faculty below the minimum may be brought up to the minimum
- Institutions may review salaries for equity adjustments


## 2012 Salary Study

## NSHE EXECUTIVE SALARY SCHEDULE

Comparison group: Principle, Public Land Grant Institutions and Associate's Public
Source: CUPA-HR

|  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :--- | :---: | :---: | :---: |
| GRADE 1 <br> Chancellor <br> University President <br> DRI/NSC Presidents <br> GRADE 2 | $\$ 387,700$ | $\$ 421,790$ | $\$ 34,090(+7 \%)$ |
| Community College President <br> Vice Chancellor <br> GRADE 3 | 225,340 | 206,533 | $18,807(-9 \%)$ |
| Associate Vice Chancellor | 177,340 | 181,179 | $4,086(+2 \%)$ |

## 2012 Salary Study

## SYSTEM ADMINISTRATION SALARY SCHEDULE

Comparison group: CUPA-HR Principle Land Grant Group
Source: CUPA-HR

|  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :--- | :---: | :---: | :---: |
| GRADE 4 | $\$ 133,450$ | $\$ 134,421$ | $\$ 971$ |
| GRADE 5 | $\$ 105,496$ | 106,854 | $1,358(+1 \%)$ |
| GRADE 6 | $\$ 82,621$ | $\$ 80,015$ | $2,606(-3 \%)$ |
| $\underline{\text { GRADE 7 }}$ | $\$ 59,486$ | $\$ 59,052$ | 434 |

## 2012 Salary Study

EXECUTIVE SALARY SCHEDULE-UNIVERSITIES/DRI-30 positions
Comparison group: Land Grant Institutions
Source: CUPA-HR Administrative compensation Survey
Below are examples of current and proposed medians with differences.

|  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: |
| Exec VP \& Provost <br> VP, Development(Advancement) <br> VP, University Relations (External <br> Affairs) <br> VP, Finance (Finance \& Business) <br> Director Athletics <br> VP, Research \& Grad Studies <br> VP, Technology <br> VP, Student Services (Student <br> Affairs) <br> New: <br> VP, Health Sciences <br> VP, Diversity | $\$ 290,198$ <br> 249,522 <br> 196,679 <br> 215,414 <br>  <br> 340,957 <br> 242,840 <br> 201,760 <br> 194,870 <br>  <br> Minimum <br> 444,900 <br> 116,900 | $\$ 322,300$ <br> 220,000 <br> 220,000 <br> 251,300 <br>  <br> 425,900 <br> 274,000 <br> 255,600 <br> 226,500 <br>  <br> Median <br> 684,400 <br> 179,800 | $\begin{array}{cl} \hline \$ 32,102 & (+11 \%) \\ 29,522 & (-12 \%) \\ 23,321 & (+12 \%) \\ 35,886 & (+17) \\ & \\ 85,243 & (+25 \%) \\ 31,160 & (+13 \%) \\ 53,840 & (+27 \%) \\ 31,630 & (+16 \%) \\ \\ \hline \text { Maximum } \\ 923,900 \\ 242,700 \end{array}$ |

## 2012 Salary Study

EXECUTIVE SALARY SCHEDULE-UNIVERSITIES/DRI(cont.)
Comparison group: Land Grant Institutions
Source: CUPA-HR Administrative Compensation Survey
Examples of Dean Positions: two lowest, two highest and others.

|  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :--- | :---: | :---: | :---: |
| Business | $\$ 275,586$ | $\$ 334,600$ | $\$ 59,014(+21 \%)$ |
| Education | 199,999 | 236,300 | $36,301(+18)$ |
| Honors College | 146,431 | 158,000 | $11,569(+8 \%)$ |
| Libraries | 188,185 | 174,400 | $13,785(-7 \%)$ |
| Medicine | 415,180 | 532,300 | $117,120(+28)$ |
| Sciences | 221,561 | 271,300 | $49,739(+22 \%)$ |
| Urban Affairs | 203,842 | 225,600 | $21,758(+11 \%)$ |
|  |  |  |  |

## 2012 Salary Study

## ADMINISTRATIVE SALARY SCHEDULE-UNIVERSITIES

## Comparison group: Land Grant Institutions using 91 benchmark positions.

Source: CUPA-HR Administrative and Mid-Level Compensation Surveys.

| FY 2012-13 | CURRENT <br> MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: |
| GRADE | $\$ 158,413$ | $\$ 161,300$ | $\$ 2,887(+2 \%)$ |
| 7 | 135,011 | 135,200 | 189 |
| 6 | 114,170 | 113,600 | 570 |
| 5 | 88,394 | 91,300 | $2,906(+3 \%)$ |
| 4 | 72,546 | 75,300 | $2,754(+4 \%)$ |
| 2 | 59,699 | 60,100 | 401 |
| 1 | 47,174 | 47,400 | 226 |

## 2012 Salary Study

ADMINISTRATIVE SALARY SCHEDULE-STATE COLLEGE
Source: $\mathbf{8 3 . 3 \%}$ of University Administrative Salary Schedule

|  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: |
| GRADE |  |  |  |
| 7 | $\$ 131,898$ | $\$ 134,363$ | $\$ 2,465(+2 \%)$ |
| 6 | 112,412 | 112,622 | 210 |
| 5 | 95,060 | 94,629 | 431 |
| 4 | 73,598 | 76,053 | $2,455(+3 \%)$ |
| 3 | 60,403 | 62,725 | $2,322(+4 \%)$ |
| 2 | 49,707 | 50,063 | 356 |
| 1 | 39,279 | 39,484 | 205 |

## 2012 Salary Study

## ACADEMIC SALARY SCHEDULE-UNIVERSITIES

Comparison group:49 Land Grant Institutions
Source: OSU Faculty Salary Survey 2011-2012
Category/Discipline: All Discipline Average

|  |  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: | :---: |
| RANK |  | 9 MONTHS | 9 MONTHS | 9 MONTHS |
|  |  | 12 MONTHS | 12 MONTHS | 12 MONTHS |
|  | TITLE |  |  |  |
| IV | PROFESSOR | \$121,064 | \$130,700 | \$9,636(+8\%) |
|  |  | 145,278 | 156,900 | 11,622(+8\%) |
| III | ASSOCIATE | 85,854 | 88,600 | 2,746(+3\%) |
|  | PROFESSOR | 103,024 | 106,300 | 3,276(+3\%) |
| II | ASSISTANT | 72,734 | 77,000 | 4,266(+6\%) |
|  | PROFESSOR | 87,281 | 92,400 | 5,119(+6\%) |
| 1 | INSTRUCTOR | 55,655 | 54,800 | 855(-1.5\%) |
|  |  | 66,786 | 65,800 | 986(-1.5\%) |

## 2012 Salary Study

ACADEMIC SALARY SCHEDULE-STATE COLLEGE
Comparison group: $\mathbf{8 3 . 3} \%$ of University Academic Salary Schedule

|  |  | CURRENT MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 9 MONTHS | 9 MONTHS | 9 MONTHS |
|  |  | 12 MONTHS | 12 MONTHS | 12 MONTHS |
| RANK TITLE |  |  |  |  |
| IV | PROFESSOR | \$100,801 | \$108,873 | \$8,072(+8\%) |
|  |  | 120,961 | 130,698 | 9,737(+8\%) |
| III | ASSOCIATE | 71,484 | 73,804 | 2,320(+3\%) |
|  | PROFESSOR | 85,781 | 88,548 | 2,767(+3\%) |
| II | ASSISTANT | 60,560 | 64,141 | 3,581(+6\%) |
|  | PROFESSOR | 72,672 | 76,969 | 4,297(+6\%) |
| 1 | INSTRUCTOR | 46,338 | 45,648 | 690(-1.5\%) |
|  |  | 55,606 | 54,811 | 795(-.1.4\%) |

## 2012 Salary Study

NSHE DISCIPLINE SPECIFIC FACULTY SALARY SCHEDULES FY 2013-14
\& FY 2014-15
Comparison group: ASCB 2011-2012

| 9 Month | CURRENT <br> MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: |
| Accounting-Finance | $\$ 133,900$ | $\$ 138,200$ | $\$ 4,300(+3 \%)$ |
| Professor | 109,200 | 126,600 | $17,400(+16 \%)$ |
| Associates | 114,200 | 126,600 | $12,400(+11 \%)$ |
| Assistants | 60,400 | $5,100(+8 \%)$ |  |
| Instructors |  |  |  |
| Mkg-Mgt-Prod.Opns-HR- |  | 131,600 | $13,800(+12 \%)$ |
| Intl-MIS | 117,800 | 109,600 | $7,900(+8 \%)$ |
| Professor | 101,700 | 102,500 | $3,200(+3 \%)$ |
| Associates | 99,300 | 61,800 | $2,700(+5 \%)$ |
| Assistants | 59,100 |  |  |
| Instructors |  |  |  |

## 2012 Salary Study

NSHE DISCIPLINE SPECIFIC FACULTY SALARY SCHEDULES FY 2013-14

## \& FY 2014-15

Comparison group: Economics-AACSB 2011-2012
Engineering-OSU

| 9 Month | CURRENT <br> MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: |
| Economics | $\$ 116,500$ | $\$ 133,700$ | $\$ 17,200(+15 \%)$ |
| Professor | 86,600 | 109,600 | $23,000(+27 \%)$ |
| Associates | 76,100 | 102,500 | $26,400(+35 \%$ |
| Assistants | 54,200 | 61,800 | $7,600(+14 \%)$ |
| Instructors |  |  |  |
| Engineering | 126,500 | 132,974 | $6,474(+5 \%)$ |
| Professor | 94,200 | 94,066 | 134 |
| Associates | 81,400 | 80,465 | $935(-1 \%)$ |
| Assistants | 69,700 | 57,444 | $12,256(-18 \%)$ |
| Instructors |  |  |  |

## 2012 Salary Study

## NSHE DISCIPLINE SPECIFIC FACULTY SALARY SCHEDULES FY 2013-14

## \& FY 2014-15

Comparison group/source:
Law-CUPA HR: NFSS Very High Research Public-22 Institutions (14 Law participating) Dental Medicine-ADEA 2010 Survey

|  | CURRENT <br> MEDIAN | PROPOSED MEDIAN | DIFFERENCES |
| :---: | :---: | :---: | :---: |
| Law-9 Month |  |  |  |
| Professor | $\$ 163,200$ | $\$ 167,500$ | $\$ 4,300(+3 \%)$ |
| Associates | 108,300 | 117,700 | $9,400(+9 \%)$ |
| Assistants | 102,300 | 102,600 | 300 |
| Instructors | N/A | N/A |  |
| Dental Medicine |  |  |  |
| 12 Month only | 134,000 | 181,900 | $\$ 47,900(+36 \%)$ |
| Professor | 108,100 | 140,600 | $32,500(+30 \%)$ |
| Associates | 99,200 | 121,700 | $22,500(+23 \%)$ |
| Assistants | N/A | N/A |  |
| Instructors |  |  |  |
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