

SPECIAL MEETING
BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION

System Administration, Las Vegas
4300 South Maryland Parkway, Board Room

Friday, October 16, 2026, 9:00 a.m.

Video or Telephone Conference Connection from the Meeting Site to:

System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

A video conference connection will be made from the meeting site to the Reno System Administration Building, Conference Room, at 2601 Enterprise Road, Reno, Nevada, and Great Basin College, Berg Hall Conference Room, at 1500 College Parkway, Elko, Nevada. In the event the video conference connection is not functioning, a teleconference connection will be made available.

Members of the public may attend the meeting and provide public comment or testimony at these sites. Public comment may also be offered via telephone by calling (669) 444-9171 and entering Meeting ID 992 8475 3091 and Passcode 555 555 or by completing and submitting the online public comment form (<https://nshe.nevada.edu/regents/public-comment/>). Written comments will no longer be read into the record but will be included in the permanent meeting record.

Members of the public wishing to view the meeting may do so via live stream (<http://nshe.nevada.edu/live/>)

ROLL CALL:	Ms. Stephanie Goodman, Chair	_____
	Mrs. Carol Del Carlo, Vice Chair	_____
	Mr. Joseph C. Arrascada	_____
	Mr. Aaron Bautista	_____
	Mr. Patrick J. Boylan	_____
	Mrs. Susan Brager	_____
	Mr. Byron Brooks	_____
	Ms. Heather Brown	_____
	Mrs. Amy J. Carvalho	_____
	Dr. Jeffrey S. Downs	_____
	Mr. Carlos D. Fernandez	_____
	Mr. Pete Goicoechea	_____
	Ms. Jennifer J. McGrath	_____

IMPORTANT INFORMATION ABOUT THE AGENDA AND PUBLIC MEETING

NOTE: Below is an agenda of all items scheduled to be considered. Notification is hereby provided that items on the agenda may be taken out of the order presented, including moving an item to a different day if the meeting is noticed for more than one day, two or more agenda items may be combined for consideration, and an agenda item may be removed from the agenda or discussion relating to an item on the agenda may be delayed at any time.

In accordance with the Bylaws of the Board of Regents, Title 1, Article V, Section 18, items voted on may be the subject of a motion to reconsider at this meeting. A motion to reconsider an item may be made at any time before adjournment of this meeting. Similarly, if an item is tabled at any time during the meeting, it may, by proper motion and vote, be taken from the table and thereafter be the subject of consideration and action at any time before adjournment of this meeting.

In accordance with the Bylaws of the Board of Regents, Title 1, Article V, Section 12, a quorum may be gained by telephonic, video, or electronic transmission provided that notice to that effect has been given.

Some agenda items are noted as having accompanying reference material. Reference material may be accessed on the electronic version of the agenda by clicking the reference link associated with a particular item. The agenda and associated reference material may also be accessed on the Internet by visiting the Board of Regents website at: <https://nshe.nevada.edu/regents/upcoming-meetings/>.

Many public libraries have publicly accessible computer terminals. Copies of the reference material and any additional support materials that are submitted to the Board of Regents Office and then distributed to the members of the Board of Regents after the posting of this agenda but before the meeting will be made available as follows: 1. Copies of any such materials are available at the Board of Regents Offices at 2601 Enterprise Road, Reno, Nevada, and 4300 South Maryland Parkway, Las Vegas, Nevada. A copy may be requested by calling Winter Lipson at (702) 889-8426; 2. Copies of any such materials will also be available at the meeting site.

Reasonable efforts will be made to assist and accommodate physically disabled persons to participate in the meeting. Please call the Board Office at (702) 889-8426 in advance so that arrangements may be made.

CALL TO ORDER – ROLL CALL

PLEDGE OF ALLEGIANCE

Land Acknowledgment

Before beginning, we take a moment to recognize that here in Nevada we stand on the land of the Wa She Shu – Washoe; Numu – Northern Paiute; Nuwe – Western Shoshone; and Nuwu – Southern Paiute. We take a moment to recognize and honor their stewardship that continues into today. With this recognition, we state an intention to rightfully include their voice and respect them as the 27 sovereign tribal nations of Nevada.

1. PUBLIC COMMENT

INFORMATION ONLY

Public comment will be taken during this agenda item. No action may be taken on a matter raised under this item until the matter is included on an agenda as an item on which action may be taken. Comments will be limited to two (2) minutes per person. Persons making comment are asked to begin by stating their name for the record and to spell their last name.

Public comment will be limited to a maximum of sixty (60) minutes under this agenda item. Public comment will rotate among the meeting sites, beginning with individuals participating from the remote sites, then moving to individuals participating from the host site, and concluding with individuals providing public comment via telephone. At his/her discretion, the Board Chair may extend the total time allotted for public comment under this agenda item. The Board Chair may also elect to allow additional public comment on a specific agenda item when that agenda item is being considered.

Please note that written public comment may be submitted online at this link: <https://nshe.nevada.edu/regents/public-comment/>. Written comments will be distributed to the Board of Regents and included in the permanent meeting record.

1. PUBLIC COMMENT – (continued)

INFORMATION ONLY

In accordance with Attorney General Opinion No. 00-047, as restated in the Attorney General's Open Meeting Law Manual, the Board Chair may prohibit comment if the content of that comment is a topic that is not relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

TIME ALLOTTED: 60 mins.

2. BOARD CHAIR'S REPORT

INFORMATION ONLY

Chair Stephanie Goodman will welcome guests, offer acknowledgements, and discuss topics related to the Nevada System of Higher Education and her goals, priorities, and activities as Board Chair.

ESTIMATED TIME: 10 mins.

3. MINUTES

FOR POSSIBLE ACTION

The Board of Regents will consider approval of the June 22, 2026, and August 27, 2026, special meeting minutes.

ESTIMATED TIME: 5 mins.

**4. ANNUAL EVALUATION SUMMARY,
UNLV INTERIM PRESIDENT CHRIS HEAVEY**

FOR POSSIBLE ACTION

Pursuant to the *NSHE Procedures and Guidelines Manual* ([Chapter 2, Section 2, Subsection 1.A.4](#)), Chancellor Matt McNair will request acceptance of the annual evaluation summary and new evaluation goals for University of Nevada, Las Vegas interim President Chris Heavey. This is not an open personnel session and any discussion under this agenda item shall be limited to the evaluation summary and new evaluation goals. ([Ref. BOR-4](#))

ESTIMATED TIME: 15 mins.

**5. APPOINTMENT OF UNLV INTERIM PRESIDENT FOR POSSIBLE ACTION
CHRIS HEAVEY AS PERMANENT PRESIDENT
AND APPROVAL OF NEW EMPLOYMENT AGREEMENT**

The Board of Regents will consider 1) the appointment of Interim President Chris Heavey as the permanent President of UNLV and 2) approval of a new Employment Agreement for Dr. Heavey. ([Refs. BOR-5a](#) and [BOR-5b](#))

At its April 24, 2025, special meeting, the Board of Regents appointed Dr. Heavey to the position of Interim President, effective April 25, 2025. Pursuant to the NSHE Code ([Title 2, Chapter 1, Section 1.5.5\(d\)\(2\)](#)), an interim president must serve as least one year before the Board may consider making the appointment permanent, and the Board shall, at a public meeting, first allow and consider input from the institution's major constituencies.

FISCAL IMPACT: *Approval of a new Employment Agreement between the Board of Regents, on behalf of UNLV, and Dr. Heavey may result in increased fiscal cost in excess of \$25,000 per fiscal year.*

ESTIMATED TIME: 30 mins.

**6. TOMPKINS AVENUE ALIGNMENT AND INFORMATION ONLY
IMPROVEMENT PROJECT, UNLV**

University of Nevada, Las Vegas Interim President Chris Heavey will present an update on discussions with Clark County regarding the Dedication of Deed to Clark County at the northern edge of the UNLV 42-acre parcel for the Tompkins Avenue alignment and improvement project and the potential to construct an overpass connecting Tompkins Avenue to the UNLV campus as a component of the project. ([Ref. BOR-6](#))

ESTIMATED TIME: 20 mins.

7. NEVADA MEDICAL JOURNAL INFORMATION ONLY

Dean of the University of Nevada, Reno School of Medicine Paul J. Hauptman, MD, will present the newly created Nevada Medical Journal developed between the UNR School of Medicine and the Kirk Kerkorian School of Medicine at UNLV. ([Ref. BOR-7](#))

ESTIMATED TIME: 15 mins.

8. NSHE TARGET FUNDING MODEL

INFORMATION ONLY

Chief Financial Officer Brody Leiser will provide an update on the proposed NSHE Target Funding Model, including campus feedback, outstanding technical and policy considerations, and next steps in evaluating the model. ([Ref. BOR-8](#))

ESTIMATED TIME: 20 mins.

**9. PROCEDURES AND GUIDELINES MANUAL
REVISION, REGENT TRAVEL**

FOR POSSIBLE ACTION

Chief of Staff Keri D. Nikolajewski will request approval of revisions to the *Procedures and Guidelines Manual (Chapter 5, Section 11)* regarding Regent travel. The proposed revisions support greater clarity and consistency with travel policies in the *Board of Regents Handbook (Title 4, Chapter 1, Section 13)* by requiring travel requests to include additional detail regarding the official purpose of the travel and establishing a process for notifying staff of meals hosted or otherwise provided to Regents during travel. ([Ref. BOR-9](#))

ESTIMATED TIME: 10 mins.

**10. HANDBOOK REVISION, POLICY OF THE
BOARD OF REGENTS: LEGISLATIVE
ENGAGEMENT**

FOR POSSIBLE ACTION

Chair Stephanie Goodman and Vice Chair Carol Del Carlo will request approval of a proposed revision to the *Board of Regents Handbook (Title 4, Chapter 1, Section 8)* to provide guidance and improve coordination around Regent participation in legislative activities, while establishing a consistent process for engagement with legislators in an official capacity or on behalf of the Board. ([Ref. BOR-10](#))

ESTIMATED TIME: 15 mins.

**11. OVERVIEW OF THE BOARD OF REGENTS
HANDBOOK AND PROPOSED PLAN FOR
REVIEW AND REVISION OF THE BYLAWS**

INFORMATION ONLY

Special Counsel Chris Nielsen and Chief of Staff Keri D. Nikolajewski will present a high-level overview of the *Board of Regents Handbook* and a proposed plan for the review and revision of [Title 1 - Bylaws of the Board of Regents](#), including a general timeline for completion. Based on the discussion, the Board may provide general feedback and direction to staff on the prioritization of topical areas and proposed timeline. ([Ref. BOR-11](#))

ESTIMATED TIME: 15 mins.

**12. EXECUTIVE EVALUATION PROCESS,
CHANCELLOR**

INFORMATION ONLY

Chief Human Resources Officer Yonata Rubin will review and discuss the Chancellor evaluation process outlined in the *NSHE Procedures and Guidelines Manual* ([Chapter 2, Section 2, Subsections 4 and 5](#)). The discussion will focus on opportunities to enhance the existing evaluation framework by incorporating governance best practices including a standardized annual evaluation cycle; measurable performance goals; objective leadership feedback; and a consistent and transparent process that supports the governance responsibilities of the Board of Regents and ongoing leadership development of the Chancellor. ([Ref. BOR-12](#))

ESTIMATED TIME: 30 mins.

COMMITTEE REPORTS

ESTIMATED TIME: 10 mins.

NOTE: Please refer to the individual committee agenda for complete reference materials and/or reports.

**13. BUSINESS, FINANCE AND FACILITIES
COMMITTEE REPORT**

FOR POSSIBLE ACTION

Chair Joseph C. Arrascada will present for approval a report on the Business, Finance and Facilities Committee meeting held on September 25, 2026, and Board of Regents action may be requested on the following:

- Purchase of Real Property Located at 4220 South Maryland Parkway, Buildings A, B, and C, UNLV: The Committee considered for approval UNLV's request to purchase real property and improvements located at 4220 South Maryland Parkway, Buildings A, B, and C, commonly known as the La Plaza Business Center, bearing Clark County Assessor Parcel Numbers 162-23-101-006 and 162-23-101-007. The Committee further considered authorizing the Chancellor to finalize, approve, and execute a Purchase and Sale Agreement and any ancillary agreements required to complete the purchase of the Property including, but not limited to, escrow agreements, conveyances, assignments, estoppels, leases, easements, and rights of way (the "Ancillary Documents"). The Purchase and Sale Agreement and the Ancillary Documents shall be reviewed and approved by the NSHE Chief General Counsel or, at the Chief General Counsel's request, NSHE Special Real Property Counsel, to ensure compliance with Board of Regents approval to purchase the Property and all other applicable NSHE policies. ([Ref. BFF-3](#))
- Long-Term Lease Agreement, Symphony Park Medical Investors, LLC and the UNLV Kirk Kerkorian School of Medicine at 505 Robin Leach Lane: The Committee considered for approval a long-term Lease Agreement between Symphony Park Medical Investors,

**13. BUSINESS, FINANCE AND FACILITIES
COMMITTEE REPORT – (continued)**

FOR POSSIBLE ACTION

LLC and the Board of Regents, on behalf of the UNLV Kirk Kerkorian School of Medicine, for use of space at 505 Robin Leach Lane, bearing Clark County Assessor Parcel Number 139-33-610-028. The Committee further considered authorizing the Chancellor to execute the Lease Agreement, any amendments, letter agreements, estoppels, assignments, subordinations, and any other ancillary agreements required to implement the Lease Agreement. All aforementioned agreements shall be reviewed and approved by the NSHE Chief General Counsel or, at the Chief General Counsel's request, NSHE Special Real Property Counsel, in order to implement the terms and conditions required to finalize the Lease Agreement. ([Ref. BFF-4](#))

14. SECURITY COMMITTEE REPORT

FOR POSSIBLE ACTION

Chair Patrick J. Boylan will present for approval a report on the Security Committee meeting held on September 25, 2026, and Board of Regents action may be requested on the following:

- Bylaw Review, Name and Duties of the Security Committee: The Committee discussed its name and duties as set forth in the Bylaws of the Board of Regents (*Title 1, Article VI, Section 3, subsection h*). Based on the discussion, the Committee considered directing staff to bring proposed amendments back to the Committee in draft form for review and possible action at a future meeting.
- Safety and Security, NSHE System Administration Offices: The Committee discussed the current safety and security conditions at the NSHE System Administration Offices in Las Vegas and Reno, including potential vulnerabilities, areas of concern, and opportunities for improvement, and considered the need for a comprehensive assessment of safety and security. Based on the discussion, the Committee considered providing direction to staff that such an assessment be conducted.
- Reporting Structure, University Police Departments: The Committee discussed the reporting structure of the University Police Departments, Northern and Southern Commands, including a review of current Board policy ([Title 4, Chapter 1, Section 12](#)) and the findings and recommendations from the 2026 Campus Police and Public Safety Functions Assessment conducted by the International Association of Campus Law Enforcement Administrators. Based on the discussion, the Committee considered providing direction to staff regarding potential changes to the current reporting structure. ([Ref. SEC-7](#))

15. INVESTMENT COMMITTEE REPORT

FOR POSSIBLE ACTION

Chair Carlos D. Fernandez will present for approval a report on the Investment Committee meeting held on September 29, 2026, and Board of Regents action may be requested on the following:

- Minutes: The Committee considered for approval the March 12, 2026, meeting minutes. ([Ref. INV-2](#))
- Operating Fund Performance Discussion and Recommendations: The Committee heard a report from Cambridge Associates and System Administration on the Operating Fund investment performance and asset allocation as of June 30, 2026. Based on the report, the Committee considered for approval recommendations to maintain the current 2.75 percent annual distribution rate and rebalance investments within the Operating Fund's approved asset allocation ranges. ([Ref. INV-4](#))

16. NEW BUSINESS

INFORMATION ONLY

Items for consideration at future meetings may be suggested. Any discussion of an item under "New Business" is limited to description and clarification of the subject matter of the item, which may include the reasons for the request, and no substantive discussion may occur at this meeting on new business items in accordance with the Nevada Open Meeting Law (NRS 241.010 and NRS 241.020(3)(d) *et seq.*).

ESTIMATED TIME: 5 mins.

17. PUBLIC COMMENT

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17. PUBLIC COMMENT – (continued)

INFORMATION ONLY

relevant to, or within the authority of, the Board of Regents, or if the content is willfully disruptive of the meeting by being irrelevant, repetitious, slanderous, offensive, inflammatory, irrational or amounting to personal attacks or interfering with the rights of other speakers.

POSTED ON THE NEVADA SYSTEM OF HIGHER EDUCATION WEBSITE (<https://nshe.nevada.edu>) AND ON THE NEVADA PUBLIC NOTICE WEBSITE PURSUANT TO NRS 232.2175 (<https://notice.nv.gov/>), AT THE SYSTEM ADMINISTRATION BUILDINGS AND E-MAILED FOR POSTING AT THE EIGHT NSHE INSTITUTIONS:

CSN, Building D, 1st Floor, 6375 W. Charleston Boulevard, Las Vegas, NV 89146
DRI, Maxey Building, 2215 Raggio Parkway, Reno, NV 89512
DRI, Southern Nevada Science Center, 755 E. Flamingo Road, Las Vegas, NV 89119
GBC, Berg Hall, 1500 College Parkway, Elko, NV 89801
NSU, Rogers Student Center, 1st Floor, 1300 Nevada State Drive, Henderson, NV 89002
TMCC, Red Mountain Building (RDMT 200), 7000 Dandini Boulevard, Reno, NV 89512
UNLV, Flora Dungan Humanities Building (FDH), 4505 Maryland Pkwy, Las Vegas, NV 89154
UNR, Clark Administration, University of Nevada, Reno, Reno, NV 89557
WNC, Bristlecone Building Lobby, 2201 W. College Parkway, Carson City, NV 89703
System Administration, 4300 S. Maryland Parkway, Las Vegas, NV 89119
System Administration, 2601 Enterprise Road, Reno, NV 89512