

Minutes are intended to note: (a) the date, time and place of the meeting; (b) those members of the public body who were present and those who were absent; and (c) the substance of all matters proposed, discussed and/or action was taken on. Minutes are not intended to be a verbatim report of a meeting. An audio recording of the meeting is available for inspection by any member of the public interested in a verbatim report of the meeting. These minutes are not final until approved by the Board of Regents its June 2024 meeting.

**BOARD OF REGENTS and its  
ACADEMIC, RESEARCH AND STUDENT AFFAIRS COMMITTEE  
NEVADA SYSTEM OF HIGHER EDUCATION**

Desert Research Institute  
Frank H. Rogers Science & Technology Building, Rotunda  
755 E. Flamingo Road, Las Vegas  
Thursday, February 29, 2024

Video Conference Connection from the Meeting Site to:  
System Administration, Reno  
2601 Enterprise Road, Conference Room  
and  
Great Basin College, Elko  
1500 College Parkway, Berg Hall Conference Room

Members Present:

Mrs. Carol Del Carlo, Chair  
Ms. Laura E. Perkins, Vice Chair  
Ms. Heather Brown  
Dr. Michelee Cruz-Crawford  
Mr. Donald Sylvantee McMichael Sr.

Other Regents Present:

Mrs. Amy J. Carvalho, Board Chair  
Dr. Jeffrey S. Downs, Board Vice Chair

Others Present:

Ms. Patricia Charlton, Interim Chancellor  
Dr. Daniel Archer, Vice Chancellor for Academic & Student Affairs  
Ms. Keri D. Nikolajewski, Chief of Staff to the Board of Regents  
Mr. James Martines, Vice Chancellor & Chief General Counsel  
Ms. Terina Caserto, Senior Analyst for Academic & Student Affairs  
Ms. Renée Davis, Associate Vice Chancellor for Academic &  
Student Affairs  
Ms. Lynda P. King, Senior Associate General Counsel  
Mr. José Martinez, Director of Institutional Research  
Dr. Marinela Maskuti, Mental Health Wellness Officer  
Mr. José Quiroga, Research Analyst  
Mr. Alejandro Rodriguez, Director of Government Relations  
Mr. David Singleton, Academic & Transfer Policy Analyst  
Ms. Lauren Tripp, Interim Chief Internal Auditor  
Mr. Michael B. Wixom, Special Counsel to the Board of Regents  
Dr. Federico Zaragoza, CSN President  
Dr. Kumud Acharya, DRI President  
Ms. Joyce M. Helens, GBC President  
Dr. DeRionne P. Pollard, NSU President  
Dr. Karin M. Hilgersom, TMCC President  
Dr. Keith E. Whitfield, UNLV President  
Mr. Brian Sandoval, UNR President  
Dr. J. Kyle Dalpe, WNC President

Faculty senate chairs in attendance: JD Lancaster, DRI; Patrick Villa, CSN; Dr. Molly Appel, NSU; Dr. Bill Robinson, UNLV; and Rachelle Bassen, WNC. Student body presidents in attendance: Pio Rejas, CSN; Kevin Osorio Hernandez, NSU; Brayson Gomez, TMCC; Nicole Thomas, UNLV-GPSA; Matthew Hawn, UNR-GSA; and Robby Boparai, UNR Med.

Chair Carol Del Carlo called the meeting to order at 10:31 a.m., with all members present.

1. Information Only-Public Comment – None.
2. Approved-Consent Items – The Committee recommended approval of the following consent items:
  - (2a.) Approved-Minutes – The Committee recommended approval of the minutes from the November 30, 2023, meeting. *(Ref. ARSA-2a on file in the Board office)*
  - (2b.) Approved-NSU – Program Deactivation, BAS Management – The Committee recommended approval of deactivating the Bachelor of Applied Science (BAS) in Management due to declining enrollment. The Department of Business offers a BS in Business with a very similar curriculum, and deactivation of the BAS in Management will streamline the department’s degrees, thereby creating procedural efficiencies and avoiding marketplace confusion as to how the programs are different. *(Ref. ARSA-2b on file in the Board office)*
  - (2c.) Approved-GBC – Program Deactivation, BS Biological Sciences – The Committee recommended approval of deactivating the Bachelor of Science (BS) in Biological Sciences due to low enrollment and steady decline of graduates. A teach-out plan will be implemented upon approval of the deactivation. *(Ref. ARSA-2c on file in the Board office)*
  - (2d.) Approved-TMCC – Program Elimination, AAS Solar Energy, Energy Technologies – The Committee recommended approval of eliminating the Associate of Applied Science (AAS) in Solar Energy, Energy Technologies due to low enrollment. Entry into the solar technology profession does not require an associate degree. Elimination of this program will allow TMCC to focus faculty and staff resources toward the skills certificate. *(Ref. ARSA-2d on file in the Board office)*

2. Approved-Consent Items – (Continued)

- (2e.) Approved-TMCC – Program Elimination, BAS Cyber-Physical Manufacturing – The Committee recommended approval of eliminating the Bachelor of Applied Science (BAS) in Cyber-Physical Manufacturing due to low enrollment. A bachelor's degree is not needed to work in the field as a technician, operator, or quality control specialist. Elimination of this degree will redirect much needed human resources to the certificate and AAS degree programs. *(Ref. ARSA-2e on file in the Board office)*

Regent McMichael moved approval of the consent items. Regent Brown seconded. Motion carried.

3. Approved-CSN – Program Proposal, AAS Funeral Services – The Committee recommended approval of an Associate of Applied Science (AAS) in Funeral Services. The AAS in Funeral Services is designed to give students a broad understanding of funeral home operations, funeral directing, public health, and embalming. The curriculum is modeled from the American Board of Funeral Service Education (ABFSE) curriculum outline. The program will request accreditation by the ABFSE. It will produce trained professionals that can enter the workforce in all parts of Nevada. *(Ref. ARSA-3 on file in the Board office)*

Dr. James McCoy, CSN Vice President of Academic Affairs, provided a brief overview of the proposal.

Regent Brown and Dr. Janice Glasper, CSN Dean of Englestad School of Health Sciences, discussed CSN's partnership with the local funeral services industry, outreach, and student response to the program.

Board Chair Carvalho and Dr. Glasper discussed new technology utilized to honor loved ones who have passed, and how the faculty that will lead the program will bring knowledge in the discipline from the industry. Chair Carvalho requested an update on the program in the next few years.

Regent McMichael and Dr. Glasper discussed technology that simulates the cadaver experience and the curriculum including all aspects of caring for the deceased which includes a family component.

Chair Del Carlo congratulated the CSN team on fulfilling a workforce need. She and Dr. Glasper discussed the demographic cliff, the importance of staying connected to the local community partners and employers, and the need for new knowledge, experience, and skills that learners require to be gainfully employed.

Regent McMichael moved approval of an AAS in Funeral Services at CSN. Regent Brown seconded. Motion carried.

4. Approved-TMCC – Program Proposal, AS Psychology – The Committee recommended approval of an Associate of Science (AS) in Psychology. Currently, TMCC offers an Associate of Arts (AA) in Psychology with tracks for both the Bachelor of Arts and Bachelor of Science in Psychology. The proposed AS in Psychology will effectively replace the current track to the BS in Psychology under the AA degree, providing a clearer pathway for students transferring to a BS in Psychology program at a 4-year NSHE institution. Creating an AS degree will add further clarity to the program requirements and transfer process, thereby increasing student success. *(Ref. ARSA-4 on file in the Board office)*

Dr. Jeffrey Alexander, TMCC Vice President of Academic Affairs, provided a brief overview of the proposal.

Chair Del Carlo commented on the importance of being one system and how it streamlines the process of transferring from one NSHE institution to another.

Regent Brown moved approval of an AS in Psychology at TMCC. Regent McMichael seconded. Motion carried.

5. Approved-TMCC – Program Proposal, BAS Radiological Technology – The Committee recommended approval of a Bachelor of Applied Science (BAS) in Radiological Technology. The BAS in Radiological Technology will provide graduates with the knowledge and skills necessary to be a successful imaging leader and active member of a healthcare team. The curriculum emphasizes evidence-based practice, quality healthcare improvement, regulatory systems, patient safety, and equity. The program requires all students to have an associate degree in imaging from a regionally accredited institution and be registered with the American Registry of Radiologic Technologists. *(Ref. ARSA-5 on file in the Board office)*

Dr. Alexander provided a brief overview of the proposal.

Regent Brown and Dr. Alexander discussed how credits from the AS in Radiological Technology would fully transfer to the BAS program, and inconsistencies in Board policy, soon to be remedied, that have negatively impacted such transfers.

Regent Brown moved approval of a BAS in Radiological Technology at TMCC. Regent McMichael seconded. Motion carried.

Chair Del Carlo said she looks forward to receiving a program update for this program within the next few years.

6. Approved-2024 Regents' Awards – Pursuant to Board of Regents policy *(Title 4, Chapter 1, Sections 16-20 and 40)*, the Committee recommended approval of the following nominations for 2024 Regents' Awards: *(Ref. ARSA-6 on file in the Board office)*

6. Approved-2024 Regents' Awards – (Continued)
  - a. Sam Lieberman Regents' Award for Student Scholarship
    - Zachary Billot, UNLV – Undergraduate
    - Alixé Bunyard, TMCC
    - Sarah Crews, GBC
    - Alessandro Ralls, UNR – Graduate
    - Alexander Rankin, NSU
    - Suzanna Stankute, WNC
    - Rebecca Taylor, CSN
    - Emylia Terry, UNLV – Graduate
    - Micah Woodruff, UNR – Undergraduate
  - b. Nevada Regents' Outstanding Classified Staff Award
    - Sunny Remneff, UNR
  - c. Nevada Regents' Award for Creative Activities
    - Mark Maynard, TMCC (Community Colleges)
    - Peter Goin, UNR (Universities, DRI)
  - d. Nevada Regents' Teaching Award
    - Dr. Meeghan Gray, TMCC – Tenured/Tenure Track (Community Colleges)
    - Dr. Ann-Marie Vollstedt, UNR – Non-Tenured (Universities, DRI)
    - Dr. Kaitlin Clinnin, UNLV – Tenured/Tenure Track (Universities, DRI)
  - e. Nevada Regents' Academic Advisor Award
    - Jolina Adams, GBC (Community Colleges)
    - John Joseph Starkey, UNLV (Undergraduate – Universities, DRI)
    - Dr. Keri L. Ryan, UNR (Graduate – Universities, DRI)
  - f. Nevada Regents' Researcher Award
    - Dr. Xiaolaing Wang, DRI (Mid-Career)
    - Dr. Bing Zhang, UNLV (Distinguished)
  - g. Nevada Regents' Rising Researcher Award
    - Dr. Gabrielle Boisramé, DRI
    - Dr. Gabriela Buccini, UNLV
    - Dr. Joshua Island, UNLV
    - Dr. Austin Horng-En Wang, UNLV
    - Dr. El Hachemi Bouali, NSU
    - Dr. Elizabeth Villalobos, UNR
    - Dr. Hamed Ebraharian, UNR
    - Dr. Jessica Parks, NSU
    - Dr. Katherine A. Dockweiler, NSU
    - Dr. Li Li, UNR

Dr. Daniel Archer, Vice Chancellor for Academic and Student Affairs, presented the nominations for the 2024 Regents' Awards.

6. Approved-2024 Regents' Awards – (Continued)

Chair Del Carlo thanked Vice Chancellor Archer for stating all nominee names for the record and congratulated the awardees.

Ms. Patricia Charlton, Interim Chancellor, acknowledged and shared her appreciation for all of the institutions' contributions to the Regents' Award nomination process.

Regent Brown moved approval of the 2024 Regents' Awards nominations. Regent Cruz-Crawford seconded. Motion carried.

Chair Del Carlo and Regent Cruz-Crawford recognized Dr. Dockweiler and her work.

7. Approved-Handbook Revision, System General Education Requirements – The Committee recommended approval of a revision to the System general education requirements (*Title 4, Chapter 14, Section 20*). The revision will bring existing general education policies concerning the associate of applied science degree and the bachelor of applied science degree into alignment with existing applied program general education requirements and transfer policies in the *Handbook*. (Ref. ARSA-7 on file in the Board office)

Vice Chancellor Archer provided a brief overview of the proposed policy revision.

Regent Brown and Vice Chancellor Archer discussed how the proposed revision will resolve existing transfer issues from associated of applied science degrees to bachelor of applied science degrees.

Regent Brown moved approval of the *Handbook* revision as presented. Regent McMichael seconded. Motion carried.

8. Information Only-NSHE Data Dashboards – Vice Chancellor for Academic and Student Affairs Daniel Archer and Director of Institutional Research José Martinez presented a detailed demonstration of the NSHE data dashboards as a follow-up to the general overview provided to the Committee at its November 30, 2023, meeting. The demonstration included dashboards displaying awards conferred, employee headcount, fall enrollment, college readiness, completion and workforce, dual enrollment, graduation rates, strategic plan metrics, student transfer, and corequisite outcomes. (Ref. ARSA-8 on file in the Board office)

Mr. Martinez provided an overview of the NSHE Data Dashboards: data sources including the NSHE Student Data Warehouse, NPWR, IPEDS and National Student Clearinghouse; and the IPEDS Dashboards.

8. Information Only-NSHE Data Dashboards – *(Continued)*

Regent Cruz-Crawford asked about the employee headcount and if there is a dashboard for retention rates. Mr. Martinez said the headcount was current at the time the data was pulled and there is not a data dashboard that shows retention rates. Mr. Martinez offered to work with Regent Cruz-Crawford on compiling the data she is interested in seeing.

At the request of Chair Del Carlo, the community college presidents, Dr. Zaragoza, Dr. Hilgersom, Dr. Dalpe and Ms. Helens, shared their critique and ideas regarding the IPEDS dashboards and expressed that there have been many improvements with it; however, there is still work to be done regarding the enrollment and graduation rate data.

Chair Del Carlo and Mr. Martinez discussed visitor tracking and a counter for the dashboards website; including a NSHE Data Dashboards tutorial in the new Regent orientation; and providing an executive summary at each Committee meeting covering data trends.

9. Information Only-2022-2023 Financial Aid Report – Research Analyst José Quiroga presented highlights from the 2022-23 NSHE Financial Aid Report, including. In addition, the presentation included general information on financial aid concepts and the variety of programs available to support students. *(Refs. ARSA-9a and ARSA-9b on file in the Board office)*

Mr. Quiroga provided the 2023-2023 NSHE Financial Aid Report which included: the purpose of reporting on financial aid; data on financial aid programs; recipient attributes; and awards distributed across the System as well as NSHE total financial aid disbursed by category, source, and type.

Regent Cruz-Crawford asked if there was a difference in graduation rates with regard to merit-based vs. need-based financial aid recipients. Mr. Quiroga answered that only the Pell Grant graduation rates are currently available on the dashboards; however, he will look into obtaining the data requested by Regent Cruz-Crawford.

President Dalpe shared his appreciation of the report and how it provides a way for the NSHE institutions to examine current and create new strategies to bring in more federal dollars.

10. Information Only-New Business – Regent Cruz-Crawford requested the following to be included on the NSHE Data Dashboards: add retention rates into the employee headcount, state demographics, a study on trends for bridging the data source gaps met by IPEDS, and research new and/or different data sources to utilize. She also requested an update on aligning the course codes among the institutions.

Regent Brown requested, through an ad hoc committee or an agendaized Board work session, establishing new metrics to track the successes and accountability

10. Information Only-New Business – *(Continued)*

of the community colleges.

11. Information Only-Public Comment – None.

The meeting adjourned at 12:31 p.m.

Prepared by: Winter M.N. Lipson  
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Keri D. Nikolajewski  
Chief of Staff to the Board of Regents