

Minutes approved by the Board of Regents at the March 6-7, 2025, meeting.

**BOARD OF REGENTS and its
HEALTH SCIENCES SYSTEM COMMITTEE
NEVADA SYSTEM OF HIGHER EDUCATION**

System Administration, Las Vegas
4300 South Maryland Parkway, Board Room
Monday, December 16, 2024

Video Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present: Ms. Stephanie Goodman, Chair
Mrs. Carol Del Carlo, Vice Chair
Mrs. Susan Brager
Ms. Laura E. Perkins

Other Regents Present: Mrs. Amy J. Carvalho
Mr. Patrick J. Boylan
Ms. Heather Brown
Mr. Donald Sylvantee McMichael Sr.

Others Present: Ms. Patricia Charton, Interim Chancellor
Dr. Daniel Archer, Vice Chancellor for Academic & Student Affairs
Mr. Chris Viton, Vice Chancellor of Budget & Finance/
Chief Financial Officer
Ms. Renée Davis, Associate Vice Chancellor for Academic
& Student Affairs
Mr. Chris Nielsen, Special Counsel to the Board of Regents
Mr. Alejandro Rodriguez, Director of Government Relations
Dr. Amber Donnelly, GBC Interim President

Chair Stephanie Goodman called the meeting to order at 1:00 p.m. with all members present. Regent Brager led the Pledge of Allegiance and Chair Goodman provided the Land Acknowledgement.

1. Information Only-Public Comment – None.
2. Approved-Minutes – The Committee recommended approval of the minutes from the September 5, 2024, meeting. (*Ref. HSS-2 on file in the Board Office*)

Regent Brager moved approval of the minutes from the September 5, 2024, meeting. Vice Chair Del Carlo seconded. Motion carried.

3. Information Only-Chair's Report – Chair Stephanie Goodman discussed the new meeting schedule of four Health Sciences System Committee meetings per year which will allow for more time to be devoted to improvements in the health science space in Nevada. The Chair spoke on the importance of transparency in the upcoming medical schools' budget reports.
4. Information Only-NSHE Health Sciences Update – Associate Vice Chancellor for Health Sciences Marcia Turner provided an overview of the history and current focus of the System's health sciences operations. Additionally, Dr. Turner shared an update on NSHE's plan for overseeing health science-related matters throughout the upcoming Nevada Legislative Session.

Dr. Turner provided an overview which included: a brief background on her professional experience; a historic focus on the Health Sciences System within the NSHE; System-level planning for optimizing health sciences programs; enhancing the NSHE medical schools' partnerships with UMC, NHBC, Department of Health and Human Services, Medicaid, and so forth; opportunities and challenges related to dental, nursing and public health; NSHE's focus on health sciences-related legislation in the upcoming session and the importance of NSHE leadership staying coordinated throughout the session; and connecting with deans of health sciences programs to analyze bills put forward by legislators and collaboration on communications to the Legislature.

Ms. Patricia Charlton, Interim Chancellor, stated there is nothing more important than education and healthcare, and those are deep needs of Nevada. The NSHE medical schools share focused efforts and attention on the State's healthcare needs.

Chair Goodman, Interim Chancellor Charlton and Dr. Turner addressed and discussed the following topics: upcoming health science-related bills; GME funding; NSHE coordination on navigating bills and communicating with the Board on taking positions with respect to proposed bills; and Dr. Turner taking the lead during the Legislation Session as it pertains to health sciences.

Regent Brager requested that medical matters be in a separate report when providing legislative health sciences updates to the Board. She added that it is critical for System representatives to lobby as a unified front.

Vice Chair Del Carlo and Interim Chancellor Charlton discussed the work being done with the NSHE Finance, Retirement and HR offices regarding the current HMO issues. Interim Chancellor Charlton commented on different issues concerning student groups struggling to find clinical opportunities in cardio-respiratory therapy and how Dr. Turner is working on those matters with the appropriate individuals. Vice Chair Del Carlo said benefits affect recruitment and retention of qualified employees.

5. Information Only-NSHE Schools of Medicine Budgets – Dean of the University of Nevada, Las Vegas Kirk Kerkorian School of Medicine Dr. Marc J. Kahn and Dean of the University of Nevada, Reno School of Medicine Dr. Paul J. Hauptman, provided reports on their respective medical school budgets, including organizational structures, funding by

5. Information Only-NSHE Schools of Medicine Budgets – *(continued)*

source, expenditures, income, and financial status. *(Refs. HSS-5a and HSS-5b on file in the Board Office)*

Dr. Hauptman provided the UNR Med FY24 financial review which included: a simplified model of a typical US medical school's organizational structure; UNR's organizational structure; FY24 income statement summary; FY24 funding by source; FY24 state expenditures; academic funding by source; Medicaid supplemental programs; Medicaid supplemental payments ("UpLift"); UNR – Renown funds flow and academic support; and GME funding by source.

Regent Brager, Interim Chancellor Charlton and Dr. Hauptman discussed the following: the collaboration and partnership between the UNLV and UNR medical schools; approaching the Legislature with joint priorities that will benefit both schools; a recent meeting with the medical school deans and the Governor to discuss the GME budget; two initiatives the medical schools are currently collaborating on: 1) center for patient safety and simulation which would be a statewide effort; and 2) targeting 2026 or 2027 to establish a Nevada State Medical Journal in which both deans will be co-editors.

Chair Goodman asked for information on the pending VA hospital in northern Nevada. Dr. Hauptman said they are hopeful of receiving the green light for the VA hospital (to be built on the northern end of UNR campus) and believes it is additive to the UNR Med's mission. This would also benefit the Orvis School of Nursing, School of Public Health, and School of Social Work. He shared his hope for the architectural plans including wet lab space which would provide further partnership opportunities with the VA and UNR Med.

Vice Chair Del Carlo inquired about reporting on the UNLV Medical School's Practice Plan and Renown's Practice Plan. Chair Goodman requested an offline briefing on the matter. Dr. Hauptman added in regard to Renown's annual reports there may be regulatory or legal issues on what can and cannot be shared; however, there are a number of public disclosures in those reports.

Dr. Kahn and Mr. Ron Bates, UNLV Associate Dean for Finance and Facilities and Chief Financial Officer, provided the UNLV Kirk Kerkorian School of Medicine budget report which included: UNLV's organizational structure; FY24 funding by source; FY24 income statement summary; FY24 state expenditures; academic faculty funding by source; academic support from UMC; mission support spend from UMC; GME funding by source; financial structure; and UNLV Health – audited financial history.

Due to technical issues, the meeting recessed at 1:47 p.m. (during and UNLV presentation) and reconvened at 2:05 p.m.

Chair Goodman and Dr. Kahn discussed the following topics: the financial structure of the medical school with specific focus on state funding and how the school can account for every dollar from state funding that goes toward teaching; how the clinical enterprise drives the financial stability of the medical school; and state funding not being used to pay salaries in the Practice Plan.

5. Information Only-NSHE Schools of Medicine Budgets – *(continued)*

Vice Chair Del Carlo and Mr. Bates discussed the vacancies in clinical positions and the breakdown of state and self-supporting funding used for clinical faculty. Dr. Kahn added that state funding does not fund a full clinical position.

In response to an inquiry from Chair Goodman, Mr. Chris Viton, Vice Chancellor of Budget and Finance and Chief Financial Officer, clarified that 187 clinical faculty are included in the budget, 143 positions are filled and there are remaining vacancies. In terms of distribution of the budget it does not mean that 187 positions are fully funded through the state budgets as they are budgeted in total through the state activity and self-supporting activity (the positions are split funded).

Regent Brager and Dr. Kahn discussed the GME funding by source with regard to prioritizing the expansion of planned programs; the shortage of anesthesiologists and funding those positions; the planned program expansion relying on opportunities based on state funding and/or philanthropy; building a GME program requires approximately \$120,000 per resident annually; and strengthening partnerships with the UNLV medical school and hospitals in southern Nevada.

Chair Goodman and Dr. Kahn addressed the following: grants and contracts with UNLV being at 3 percent and UNR being at 8 percent, and how UNLV is still a new school growing its research base in comparison to what UNR has established; external funding for research and philanthropy, funding not specifically related to research, is distributed by the UNLV Foundation; the FY24 income statement and the Medicaid contribution; and recognition of UMC with regard to GME funding.

Vice Chair Del Carlo requested a budget-to-actual report for the fiscal year income statements going forward.

Chair Goodman requested both medical schools provide the Board with a monthly statement for the practice plans and medical schools as a whole.

6. Approved-Handbook Revision, NSHE AIDS Guidelines – The Committee recommended approval of a revision to Board policy (*Title 4, Chapter 1, Section 21*) eliminating the NSHE AIDS Guidelines. (*Ref. HSS-6 on file in the Board Office*)

Dr. Cheryl Hug-English, UNR Student Health Center Medical Director, provided a brief overview of the policy revision.

Interim Chancellor Charlton confirmed for Vice Chair Del Carlo and Regent Boylan that the proposed policy revision was requested during New Business at a previous meeting by Board Chair Carvalho.

Vice Chair Del Carlo moved approval of the policy revision. Regent Brager seconded. Motion carried.

6. Approved-Handbook Revision, NSHE AIDS Guidelines – *(continued)*

Board Chair Carvalho commented on the purpose of requesting the policy revision and shared her appreciation for the work done on it.

7. Information Only-Nursing Math Pathways – Vice Chancellor for Academic and Student Affairs Daniel Archer provided information on the math pathways work underway with NSHE’s systemwide Launch Years Initiative Task Force, current Bachelor of Science in Nursing (BSN) math pathways at the universities, preliminary findings from a systemwide academic discipline survey, Dana Center sample math pathways, and next steps for the System. *(Ref. HSS-7 on file in the Board Office)*

Chair Goodman shared her support for the work and was pleased that it does not require additional funding.

Vice Chair Del Carlo and Vice Chancellor Archer discussed the considerable amount of work to be done moving forward and the timeline for updates to the Board.

8. Information Only-New Business – None.

9. Information Only-Public Comment – None.

The meeting adjourned at 3:07 p.m.

Prepared by: Winter M.N. Lipson
Manager of Operations

Submitted for approval by: Keri D. Nikolajewski
Chief of Staff to the Board of Regents